Interim Financial Information

Vulcabras S.A.

June 30, 2025 with Report on Review of Interim Financial Information

Interim financial information

June 30, 2025

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A free translation from Portuguese into English of Independent Auditor's Review Report on quarterly information (ITR) prepared in Brazilian currency in accordance with the Brazilian and International Standards on Review Engagements (NBC TR 2410 and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively) and with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the reparation of Quarterly Information (ITR)

Independent auditor's review report on quarterly information

To the Shareholders, Board of Directors and Officers of **Vulcabras S.A.**Jundiaí - SP

Introduction

We have reviewed the accompanying individual and consolidated interim financial information contained in the Quarterly Information Form (ITR) of Vulcabras S.A. (the "Company") for the quarter ended June 30, 2025, which comprises the statement of financial position as of June 30, 2025 and the related statements of profit or loss, of comprehensive income for the three and six-month periods then ended and of changes in equity and of cash flows for the six month period then ended, including the explanatory notes.

The executive board is responsible for the preparation of the individual and consolidated interim financial information in accordance with Accounting Pronouncement CPC 21 Interim Financial Reporting, and IAS 34 Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) (currently referred by the IFRS Foundation as "IFRS Accounting Standards"), as well as for the fair presentation of this information in conformity with the rules issued by the Brazilian Securities and Exchange Commission (CVM) applicable to the preparation of the Quarterly Information Form (ITR). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with Brazilian and international standards on review engagements (NBC TR 2410 and ISRE 2410 Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



Conclusion on the individual and consolidated interim financial information

Based on our review, nothing has come to our attention that causes us to believe that the accompanying individual and consolidated interim financial information included in the quarterly information referred to above is not prepared, in all material respects, in accordance with CPC 21 and IAS 34 applicable to the preparation of Quarterly Information Form (ITR), and presented consistently with the rules issued by the Brazilian Securities and Exchange Commission (CVM).

Other matters

Statements of value added

The abovementioned quarterly information includes the individual and consolidated statement of value added (SVA) for the six month period ended June 30, 2025, prepared under the Company management's responsibility and presented as supplementary information under IAS 34. These statements have been subject to review procedures performed together with the review of the quarterly information with the objective to conclude whether they are reconciled to the interim financial information and the accounting records, as applicable, and if their format and content are in accordance with the criteria set forth by Accounting Pronouncement CPC 09 Statement of Value Added. Based on our review, nothing has come to our attention that causes us to believe that they were not prepared, in all material respects, in accordance with the criteria set forth by this standard and consistently with the overall interim financial information.

Recife, August 14, 2025.

ERNST & YOUNG Auditores Independentes S/S Ltda. CRC SP-015199/O

Original report in Portuguese signed by Francisco da Silva Pimentel Accountant CRC SP-171230/O

A free translation from Portuguese into English of individual and consolidated financial statements prepared in Brazilian currency in accordance with the accounting practices adopted in Brazil and the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB)

Vulcabras S.A.

(Publicly-held company)

Statements of financial position

As of June 30, 2025 and December 31, 2024

(In thousands of reais)

	_	Consoli	dated	Parent C	ompany		_	Consoli	dated	Parent Cor	mpany
Assets	Note	06/30/2025	12/31/2024	06/30/2025	12/31/2024	Liabilities	Note	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Cash and cash equivalents	4	211.761	307.660	34.995	78.612	Suppliers	16	137.029	94.950	238	252
Trade accounts receivable	6	959.880	988.310	-	-	Financing and loans	17	256.404	200.209	-	-
Inventories	7	834.924	648.390	-	-	Lease liabilities	18	10.218	7.855	-	-
Recoverable taxes	8	198.653	111.933	689	680	Taxes payable		48.410	55.356	140	255
Income tax and social contribution	9a	30.392	31.161	4.062	4.722	Salaries and vacation payable		105.353	67.942	19	21
Dividends and income receivable	11b	-	-	79.973	94.723	Provision	19	4.350	2.792	133	71
Other accounts receivable - related parties	11b	-	-	-	151.117	Commissions payable		38.251	38.039	-	-
Other accounts receivable and other receivables		48.832	40.304	1.735	1.469	Dividends and profits payable		136.165	136.141	136.164	136.141
						Other accounts payable	_	73.174	65.596	129	177
Total current assets		2.284.442	2.127.758	121.454	331.323	Total current liabilities		809.354	668.880	136.823	136.917
Interest earning bank deposits	5	3.766	6.567	2	2						
Trade accounts receivable	6	4.508	3.754	-	-	Financing and loans	17	98.173	136.643	-	-
Recoverable taxes	8	151.747	15.496	1.974	1.962	Lease liabilities	18	31.753	22.433	-	-
Deferred income tax and social contribution	9b	7.122	7.263	933	933	Provision	19	49.468	51.243	601	643
Judicial deposits	10	9.443	11.305	207	242	Deferred income tax and social contribution	9b	1.952	1.992	209	209
Goods for sale		194	194	-	-	Other accounts payable		1.325	1.778	-	-
Other accounts receivable		1.443	1.447	190	234		_				
	_					Total non-current liabilities	_	182.671	214.089	810	852
Long-term assets		178.223	46.026	3.306	3.373						
						Shareholders' equity					
						Capital	20a	1.277.962	1.273.553	1.277.962	1.273.553
						Capital reserves	20b	277.425	287.701	277.425	287.701
Investments	12a	65.233	64.320	2.368.751	1.912.935	Revaluation reserves	20c	3.789	3.866	3.789	3.866
Investment property		1	1	-	-	Equity valuation adjustments	20d	27.226	31.225	27.226	31.225
Right of use	18	37.209	25.982	-	-	Profit reserve	20e	411.756	513.631	411.756	513.631
Property, plant and equipment	13	567.380	516.489	55	3	Retained earnings	_	357.889		357.889	-
Intangible assets	14	215.893	212.732	114_	111_						
						Shareholders' equity attributable to controlling s	hareholde_	2.356.047	2.109.976	2.356.047	2.109.976
		885.716	819.524	2.368.920	1.913.049	Non-controlling interest		309	363	_	
Total non augrent accets		1.063.939	865.550	2.372.226	1.916.422	Total above baldoval acción	_	2.356.356	2.110.339	2.356.047	2.109.976
Total non-current assets	-	1.003.939	005.550	2.372.226	1.516.422	Total shareholders' equity	-	∠.356.356	2.110.339	2.356.047	2.109.976
						Total liabilities	-	992.025	882.969	137.633	137.769
Total assets	_	3.348.381	2.993.308	2.493.680	2.247.745	Total liabilities and shareholders' equity	_	3.348.381	2.993.308	2.493.680	2.247.745
							_				

(Publicly-held company)

Statements of profit or loss

Three and six-month periods ended June 30, 2025 and 2024

See the notes to the individual and consolidated interim financial information.

(In thousands of reais, except net earnings per share)

		Consoli	dated	Conso	lidated	Parent Company		Parent Company	
	Note	06/30/2025	06/30/2024	04/01/2025-06/30 /2025	04/01/2024-06/30 /2024	06/30/2025	06/30/2024	04/01/2025-06/30 /2025	04/01/2024-06/3 0/2024
Continued operation									
Net sales	21	1.596.005	1.358.270	894.811	761.003	-	-	-	-
Cost of sales and resales	22	(948.699)	(794.744)	(529.406)	(437.363)				
Gross income		647.306	563.526	365.405	323.640	-	-	-	-
Sales expenses Reversal (provision) for expected losses for allowance for doubtful accounts Administrative expenses Other operating revenue, net Equity in net income of subsidiaries	23 23 24 25 12b	(290.996) 267 (104.092) 120.716 347	(246.292) (1.321) (80.210) 8.436 2.639	(158.380) 1.718 (60.151) 115.769 (609)	(137.705) 791 (42.745) 4.425 1.259	(3.604) 2.989 459.816	(4.263) 4.125 217.479	(2.791) 1.090 355.063	(3.444) 2.404 135.915
Income (loss) before net financial expenses and revenues and taxes		373.548	246.778	263.752	149.665	459.201	217.341	353.362	134.875
Financial revenues Financial expenses Financial income (loss)	26	175.280 (53.624) 121.656	47.368 (43.435) 3.933	146.059 (26.728) 119.331	26.369 (23.216) 3.153	413 (15) 398	11.397 (206) 11.191	1 (1)	5.035 (190) 4.845
Income (loss) before income taxes		495.204	250.711	383.083	152.818	459.599	228.532	353.362	139.720
Deferred income tax and social contribution	9c _	(35.862)	(22.236)	(29.806)	(13.105)	(242)	(45)_	(77)	(1)
Net income for the period		459.342	228.475	353.277	139.713	459.357	228.487	353.285	139.719
Income (loss) attributable to: Controlling shareholders Non-controlling shareholders	-	459.357 (15)	228.487	353.285 (8)	139.719 (6)	459.357 	228.487	353.285	139.719
Net income for the period	=	459.342	228.475	353.277	139.713	459.357	228.487	353.285	139.719
Earnings per share									
Earnings per common share - basic						1,6932	0,8540	1,3022	0,5222
Earnings per common share - diluted						1,6898	0,8515	1,2996	0,5207
Weighted average of shares during the period									
Outstanding common shares						271.300.406	267.549.560	271.300.406	267.549.560
Outstanding common shares with a dilution effect						271.837.555	268.322.836	271.837.555	268.322.836

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(Publicly-held company)

Statements of comprehensive income

Three and six-month periods ended June 30, 2025 and 2024

(In thousands of reais)

	Consolidated		Consolidated		Parent Company		Parent Company	
	06/30/2025	06/30/2024	04/01/2025-06/30 /2025	04/01/2024-06/3 0/2024	06/30/2025	06/30/2024	04/01/2025-06/3 0/2025	04/01/2024-06/30 /2024
Income (loss) for the period	459.342	228.475	353.277	139.713	459.357	228.487	353.285	139.719
Other comprehensive income - OCI Items that can be subsequently reclassified to income (loss)	(3.999)	4.055	(1.936)	3.201	(3.999)	4.055	(1.936)	3.201
Foreign exchange differences from translation of foreign operations Financial assets at fair value through other comprehensive income	(4.095) 96	3.834 221	(1.874) (62)	2.980 221	(4.095) 96	3.834 221	(1.874) (62)	2.980 221
Total comprehensive income	455.343	232.530	351.341	142.914	455.358	232.542	351.349	142.920
Comprehensive income attributable to: Controlling shareholders Non-controlling shareholders	455.358 (15)	232.542 (12)	351.349 (8)	142.920 (6)	455.358 -	232.542	351.349 -	142.920

See the notes to the individual and consolidated interim financial information.

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(Publicly-held company)

Statement of changes in equity

Six-month periods ended June 30, 2025 and 2024

(In thousands of reais)

						Consolidated					
				Parent Comp	anv						
					Other						
					comprehensive						
		Capital	eserves		income	Profi	t reserves				
	Capital	Goodwill in the issue of shares	Stock option and treasury shares	Reflected revaluation reserve in subsidiaries	Equity valuation adjustment	Legal reserve	Statutory reserve	Retained earnings	Total	Non-controlling interest	Total shareholders' equity
Balances at January 1, 2024	1.108.354		(4.102)	4.020	23.965	63.931	798.819		1.994.987	309	1.995.296
Realization of revaluation reserve in subsidiary, net of taxes	_	_	_	(77)			_	77		_	_
Transaction with share-based payments			753	(///		_		"-	753		753
Treasury shares acquired	_	_	(17.992)	_	_	_	-	_	(17.992)	-	(17.992)
Capital increase (Note 20.a)	10.441	-	(17.552)	-	•	-	•	•	10.441	•	10.441
Capital increase (Note 20.a) Capital increase, including goodwill on issuing shares (Note 20.a)	176.350	325.000	•	-	•	-	•		501.350		501.350
Costs with issue of shares (Note 20.a)	(21.592)	323.000	-	-	-	-	-	-	(21.592)		(21.592)
Other comprehensive income	(21.592)	-	-	-	-	-	-	-	(21.592)	-	(21.592)
Foreign exchange differences from translation of foreign operations		-			3.834				3.834	33	3.867
Financial assets at fair value through other comprehensive income	-	-	-	-	221	-	-	-	221		221
Net income for the period	-	-	-	-	221	-	-	228.487	228.487	(12)	228.475
Payment of dividends	-	-	-	-	-	-	(612.996)	220.407	(612.996)		(612.996)
rayment of dividends			<u>-</u>	<u>-</u>			(612.996)		(012.990)		(612.996)
Balances at June 30, 2024	1.273.553	325.000	(21.341)	3.943	28.020	63.931	185.823	228.564	2.087.493	330	2.087.823
Balances at January 01, 2025	1.273.553	325.000	(37.299)	3.866	31.225	92.425	421.206	<u> </u>	2.109.976	363	2.110.339
Realization of revaluation reserve in subsidiary, net of taxes		_	_	(77)	_	_	_	77	_	_	_
Transaction with share-based payments	_	_	1.261	` _	_	_	_	_	1.261	-	1.261
Treasury shares acquired	-	_	(11.537)	_	_	_	_	_	(11.537)	_	(11.537)
Capital increase (Note 20.a)	4.409	_	-	_	_	_	_	_	4,409	_	4.409
Capital increase, including goodwill on issuing shares (Note 20.a)	-	_	_	_	_	_		_	-		
Costs with issue of shares (Note 20.a)	-	_	_	_	_	_	_	_	_	_	_
Other comprehensive income											
Foreign exchange differences from translation of foreign operations	-	_	_	_	(4.095)	_		_	(4.095)	(39)	(4.134)
Financial assets at fair value through other comprehensive income	-	-		_	96	-		-	96	-	96
Net income for the period		_			-	-		459.357	459.357	(15)	459.342
Payment of dividends	<u>-</u>						(101.875)	(101.545)	(203.420)		(203.420)
Balances at June 30, 2025	1.277.962	325.000	(47.575)	3.789	27.226	92.425	319.331	357.889	2.356.047	309	2.356.356

(Publicly-held company)

Statements of cash flows - Indirect method

Six-month periods ended June 30, 2025 and 2024

(In thousands of reais)

		Consolidated		Parent Company	
	Note	06/30/2025	06/30/2024	06/30/2025	06/30/2024
Cash flow from operating activities					
Net income for the period		459.342	228.475	459.357	228.487
Adjustments for:					
Depreciation and amortization		63.272	51.050	1	-
Provision for impairment losses on inventories	7b	2.750	28.850	-	-
Interest on provisioned leases	18	5.002	705	-	-
Net value of written off tangible and intangible assets		2.015	6.969	-	(5.000)
Yields from interest earning bank deposits	19	(311) 7.756	(5.953)	100	(5.093)
Provision for contingencies Equity in net income of subsidiaries	12b	(347)	22.108 (2.639)	(459.816)	73 (217.479)
Transaction with share-based payments	20b	1.261	753	1.261	753
Provision (reversal) for expected losses for doubtful accounts	6d	(267)	1.321	-	-
Gain or loss on lease termination		-	(459)	-	-
Recovered PIS and COFINS credit		(264.670)	(3.167)	-	-
Financial charges and exchange-rate change recognized in income (loss)		20.683	23.012	-	-
Current and deferred income tax and social contribution	9c	35.862	22.236	242	45
Non-controlling interest		15	12	-	-
		332.363	373.273	1.145	6.786
Changes in assets and liabilities					
Trade accounts receivable		20.907	(36.894)	-	-
Inventories		(189.284)	(69.839)	-	(0.470)
Recoverable taxes Other accounts receivable		42.468 (8.524)	34.780 16.949	639 150.895	(2.470) 257.934
Judicial deposits		13.422	(1.973)	35	(2)
Suppliers		43.234	36.726	(14)	(2.564)
Taxes payable		(19.319)	(10.908)	(357)	38
Salaries and vacation payable		37.411	20.024	(2)	-
Provision	19	(19.533)	(3.668)	(80)	(93)
Commissions payable		212	2.946	-	-
Other accounts payable		7.071	(5.106)	(48)	311
Cash from operating activities		260.428	356.310	152.213	259.940
Interest paid	17d	(11.727)	(20.456)	-	_
Payment of lease interest	17d	(2.489)	(696)	-	-
Income taxes paid		(22.571)	(5.901)		
		(36.787)	(27.053)		
Net cash flow from operating activities		223.641	329.257	152.213	259.940
		223.041	329.231	132.213	255.540
Cash flow from investing activities					4-1
Acquisition of property, plant and equipment Redemption (investment) of interest earning bank deposits	13b	(107.658) 3.112	(61.667) 7.565	(52)	(3) 5.096
Funds from disposal of property, plant and equipment		233	7.565 854	-	5.096
Acquisitions of intangible assets	14b	(5.117)	(3.227)	(4)	-
Dividends received		-	5.433	14.750	-
Decrease in investee's interest				1_	
Net cash flow from (used in) investment activities		(109.430)	(51.042)	14.695	5.093
Cash flow from financing activities					
Loans obtained - Principal	17d	97.348	102.559	_	_
Payment of loans obtained - Principal	17d	(90.167)	(169.062)	-	-
Acquisition of treasury shares	20b	(11.537)	(17.992)	(11.537)	(17.992)
Dividends and interest on own capital paid	17d	(203.396)	(612.966)	(203.397)	(612.966)
Capital increase Goodwill on the subscription of shares	20a 17d	4.409	186.791	4.409	186.791
Realization of expenditure with issue of shares	20a	-	325.000 (21.592)		325.000 (21.592)
Payment of lease liabilities	17d	(7.411)	(5.635)	-	(21.332)
Net cash flow used in financing activities		(210.754)	(212.897)	(210.525)	(140.759)
Increase (decrease) in cash and cash equivalents		(96.543)	65.318	(43.617)	124.274
Cash and cash equivalents at the beginning of the year		307.660	361.020	78.612	1.023
Effect of exchange-rate changes on cash and cash equivalents Cash and cash equivalents at the end of the year		644 211.761	(77) 426.261	34.995	- 125.297
Increase (decrease) in cash and cash equivalents		(96.543)	65.318	(43.617)	124.274
·		(50.0.0)			

^(*) The amount of R\$ 2,087 from property, plant and equipment acquisitions not settled with suppliers (R\$ 632 as of June 30, 2024) had no cash effect for the period ended June 30, 2025.

(Publicly-held company)

Statements of value added

Six-month periods ended June 30, 2025 and 2024

(In thousands of reais)

Revenues 1.956.818 1.558.056 780 1.523 Sale of goods, products and services 1.807.694 1.520.035 7.80 1.523 Sale of goods, products and services 148.857 15.309 780 1.523 Expected losses for allovance for doubtful accounts 167.71 165.231 7.80 1.523 Inputs acquired from third parties (771.971) (654.232) (2.642) 3.4500 Raw material used (384.403) (286.970) - - - Cost of products and goods sold and services rendered (202.498) (180.570) (2.642) (3.450) Materials, mercy, outsourced services and other (202.498) (180.570) (2.642) (3.450) Gross added value 1.184.847 901.824 (1.862) (1.927) Return on (63.272) (51.050) (1) - Legally in net income of subditidies 347 2.639 458.816 217.479 Eguly in net income of subditidies 347 2.639 458.816 217.479 Financial rev		Consoli	dated	Parent (Company
Sale of goods, products and services 1807-894 1.542-038		06/30/2025	06/30/2024	06/30/2025	06/30/2024
Other revenues and expenses Expected losses for allowance for doublful accounts 148,857 15,339 780 15,23 Expected losses for allowance for doublful accounts 267 (1,321) c. 32,34 Inputs acquired from third parties (771,971) (884,232) (2,642) 3,480 Raw material used (364,403) (2,869,770) c. c. c. Cost of products and goods sold and services rendered Materials, energy, outsourced services and other (204,949) (166,5070) (2,642) (3,540) Gross added value 1.184,847 901,824 (1,862) (1,927) Retention (83,272) (51,050) (1) c. Depreciation and amortization (83,272) (51,050) (1) c. Net added value generated by the Company 1.121,575 850,774 (1,863) (1,927) Added value generated by the Company 1.21,575 850,774 (1,863) (1,927) Added value generated by the Company 1.21,575 850,774 (48,287) 459,816 217,479 Figure 1 2.22,283	Revenues	1.956.818	1.556.056	780	1.523
Expected losses for allowance for doubtful accounts 267 (1,321)	Sale of goods, products and services	1.807.694	1.542.038	-	-
Public acquired from third parties (771.971) (854.232) (2.642) (3.480) Raw material used (364.403) (208.970) Cost of products and goods sold and services rendered (202.619) (202.192) Materials, energy, outsourced services and other (204.949) (1665.070) (2.642) (3.450) Gross added value 1.184.847 391.824 (1.862) (1.927) Retention (83.272) (51.960) (1) Depreciation and amortization (83.272) (51.960) (1) Net added value generated by the Company 1.121.575 859.774 (1.863) (1.927) Added value received as transfer 177.670 54.221 462.876 232.700 Equily in net income of subsidiaries 347 2.639 459.816 217.479 Financial revenues 175.280 47.388 413 11.397 Financial revenues 175.280 47.388 413 11.397 Financial revenues 175.280 47.388 413 11.397 Other 2.043 4214 2.647 3824 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 5680 562 Direct remuneration 301.118 249.221 Benefits 53.005 42.808 FGTS 19.796 16.378 Federal 275.633 207.932 923 1.515 Sales commissions 97.331 84.484 Federal 275.633 207.932 923 1.515 Sales commissions 47.331 44.494 Federal 275.633 207.932 923 1.515 Sales commissions 47.331 44.494 Finederal 275.633 207.932 923 1.515 Sales 26.12 24.999 Thick-party capital remuneration 47.54 41.183 15 Thick-party capital remuneration 47.54 41.183 15 Thick-party capital remuneration 45.346 43.141 Thick-party capital remuneration 45.346 43.141 Thick-party capital remuneration 45.93.42 Thick-party capital remuneration 45.93.42	·			780	1.523
Raw material used (384.403) (286.970) -	Expected losses for allowance for doubtful accounts	267	(1.321)	-	-
Cost of products and gnodes sold and services rendered Materials, energy, outsourced services and other (202.619) (202.192) - Materials, energy, outsourced services and other (204.949) (165.070) (2.642) (3.450) Gross added value 1.184.847 901.824 (1.862) (1.927) Retention (83.272) (51.050) (1) - Depreciation and amortization (83.272) (51.050) (1) - Net added value generated by the Company 1.121.575 850.774 (1.863) (1.927) Added value received as transfer 177.670 54.221 462.876 232.700 Equity in net income of subsidiaries 347 2.639 459.816 217.479 Financial revenues 175.280 47.368 413 11.397 201.773 2.043 4.214 2.647 3.824 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Distribution of value added 1.299.245 904.995 461.013 230.773 Personnel 482.837 <	Inputs acquired from third parties	(771.971)	(654.232)	(2.642)	(3.450)
Materials, energy, outsourced services and other (204,949) (165,070) (2 642) (3,450) Gross added value 1.184.847 901.824 (1,862) (1,927) Retention (63,272) (51,050) (1) - Depreciation and amortization (83,272) (51,050) (1) - Net added value generated by the Company 1.121.575 850,774 (1,863) (1,927) Added value received as transfer 177,670 54,221 462.876 232,700 Equity in net income of subsidiaries 347 2,639 459,816 217,479 Financial revenues 175,280 47,388 413 11,397 Other 2,043 4,214 2,647 3,824 Total added value to be distributed 1,299,245 904,995 461,013 230,773 Personnel 482,837 403,529 568 582 Direct remuneration 301,118 249,321 - - Benefits 5,300 42,808 - - <th< td=""><td>Raw material used</td><td>(364.403)</td><td>(286.970)</td><td>-</td><td>=</td></th<>	Raw material used	(364.403)	(286.970)	-	=
Cross added value 1.184.847 901.824 (1.862) (1.927) Retention (63.272) (51.050) (1) - Depreciation and amortization (63.272) (51.050) (1) - Net added value generated by the Company 1.121.575 850.774 (1.863) (1.927) Added value received as transfer 177.670 54.221 462.876 232.700 Equity in net income of subsidiaries 347 2.639 459.816 217.479 Financial revenues 175.280 47.388 413 11.393 Other 2.043 4.214 2.647 3.824 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Distribution of value added 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - - Benefits 53.005 42.608 - - - -<	Cost of products and goods sold and services rendered	(202.619)	(202.192)	-	-
Retention (63.272) (61.050) (1) - Depreciation and amortization (63.272) (51.050) (1) - Net added value generated by the Company 1.121.575 850.774 (1.863) (1.927) Added value received as transfer 177.670 54.221 462.876 232.700 Equity in net income of subsidiaries 3.47 2.639 459.816 217.479 Financial revenues 175.280 47.388 413 11.397 Other 2.043 4.214 2.647 3.824 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Distribution of value added 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - - FOTS 19.796 16.378 - - Sales commissions	Materials, energy, outsourced services and other	(204.949)	(165.070)	(2.642)	(3.450)
Depreciation and amortization (63.272) (51.050) (1) - Net added value generated by the Company 1.121.575 850.774 (1.863) (1.927) Added value received as transfer 177.670 54.221 462.876 232.700 Equity in net income of subsidiaries 347 2.639 459.816 217.479 Financial revenues 175.280 47.388 413 11.397 Other 2.043 4.214 2.647 3.524 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - FGTS 19.796 16.378 - - Sales commissions 97.331 84.494 - - Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 <th< td=""><td>Gross added value</td><td>1.184.847</td><td>901.824</td><td>(1.862)</td><td>(1.927)</td></th<>	Gross added value	1.184.847	901.824	(1.862)	(1.927)
Net added value generated by the Company 1.121.575 850.774 (1.863) (1.927) Added value received as transfer 177.670 54.221 462.876 232.700 Equity in net income of subsidiaries 347 2.639 459.816 217.479 Financial revenues 175.280 47.368 413 11.397 Other 2.043 4.214 2.647 3.824 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - FGTS 19.796 16.378 - - Sales commissions 97.331 84.494 - - Directors' fees 11.587 10.538 588 582 Taxes, rates and contributions 302.726 229.850 1.073 1.670 Federal 275.633 207.932	Retention	(63.272)	(51.050)	(1)	
Added value received as transfer 177.670 54.221 462.876 232.700 Equity in net income of subsidiaries 37 2.639 459.816 217.590 Financial revenues 175.280 47.368 413 11.397 Other 2.043 4.214 2.647 3.824 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - FGTS 19.796 16.378 - - Sales commissions 97.331 84.844 - - Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - -	Depreciation and amortization	(63.272)	(51.050)	(1)	-
Equity in net income of subsidiaries 347 2.639 459.816 217.479 Financial revenues 175.280 47.368 413 11.397 Other 2.043 4.214 2.647 3.824 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - FGTS 19.796 16.378 - - Sales commissions 97.331 84.484 - - Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - Municipal 475 419 150 155 Third-party capita	Net added value generated by the Company	1.121.575	850.774	(1.863)	(1.927)
Financial revenues Other 175,280 47,368 413 11,397 Other Other 2,043 4,214 2,647 3,824 Total added value to be distributed 1,299,245 904,995 461,013 230,773 Distribution of value added 1,299,245 904,995 461,013 230,773 Personnel 482,837 403,529 568 582 Direct remuneration 301,118 249,321 - - Benefits 53,005 42,808 - - FGTS 19,796 16,378 - - Sales commissions 97,331 84,484 - - Directors' fees 11,587 10,538 568 582 Taxes, rates and contributions 302,720 29,850 1,073 1,670 Federal 275,633 207,932 923 1,515 State 26,612 21,499 - - Municipal 475 419 150 35 Rents <td>Added value received as transfer</td> <td>177.670</td> <td>54.221</td> <td>462.876</td> <td>232.700</td>	Added value received as transfer	177.670	54.221	462.876	232.700
Financial revenues Other 175,280 47,368 413 11,397 Other Other 2,043 4,214 2,647 3,824 Total added value to be distributed 1,299,245 904,995 461,013 230,773 Distribution of value added 1,299,245 904,995 461,013 230,773 Personnel 482,837 403,529 568 582 Direct remuneration 301,118 249,321 - - Benefits 53,005 42,808 - - FGTS 19,796 16,378 - - Sales commissions 97,331 84,484 - - Directors' fees 11,587 10,538 568 582 Taxes, rates and contributions 302,720 29,850 1,073 1,670 Federal 275,633 207,932 923 1,515 State 26,612 21,499 - - Municipal 475 419 150 35 Rents <td>Faulty in net income of subsidiaries</td> <td>347</td> <td>2 639</td> <td>459.816</td> <td>217 479</td>	Faulty in net income of subsidiaries	347	2 639	459.816	217 479
Other 2.043 4.214 2.647 3.824 Total added value to be distributed 1.299.245 904.995 461.013 230.773 Distribution of value added 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - FGTS 19.796 16.378 - - Sales commissions 97.331 84.484 - - Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest <td></td> <td>* ··</td> <td></td> <td></td> <td></td>		* ··			
Distribution of value added 1.299.245 904.995 461.013 230.773 Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - FGTS 19.796 16.378 - - Sales commissions 97.331 84.484 - - Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - 1 Other 2 <td< td=""><td>Other</td><td>2.043</td><td>4.214</td><td>2.647</td><td>3.824</td></td<>	Other	2.043	4.214	2.647	3.824
Personnel 482.837 403.529 568 582 Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - FGTS 19.796 16.378 - - Sales commissions 97.331 84.484 - - Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - 1 Other 2 - - 1 1 Remuneration of own capital 459.342	Total added value to be distributed	1.299.245	904.995	461.013	230.773
Direct remuneration 301.118 249.321 - - Benefits 53.005 42.808 - - FGTS 19.796 16.378 - - Sales commissions 97.331 84.484 - - Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - - Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - - Other 2 - - 1 - Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends <t< td=""><td>Distribution of value added</td><td>1.299.245</td><td>904.995</td><td>461.013</td><td>230.773</td></t<>	Distribution of value added	1.299.245	904.995	461.013	230.773
Benefits 53.005 42.808 -	Personnel	482.837	403.529	568	582
Benefits 53.005 42.808 -	Direct remuneration	301.118	249.321	_	-
Sales commissions 97.331 84.484 - - Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - Other 2 - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - 101.545 - 228.487 Retained earnings 357.812 228.487 357.812 228.487	Benefits			-	_
Directors' fees 11.587 10.538 568 582 Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - Other 2 - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - 101.545 - 228.487 Retained earnings 357.812 228.487 357.812 228.487	FGTS	19.796	16.378	-	-
Taxes, rates and contributions 302.720 229.850 1.073 1.670 Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - - Other 2 - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - 101.545 - 228.487 Retained earnings 357.812 228.487 357.812 228.487	Sales commissions	97.331	84.484	-	-
Federal 275.633 207.932 923 1.515 State 26.612 21.499 - - Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - - Other 2 - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - 101.545 - Retained earnings 357.812 228.487 357.812 228.487	Directors' fees	11.587	10.538	568	582
State Municipal 26.612 475 21.499 419	Taxes, rates and contributions	302.720	229.850	1.073	1.670
Municipal 475 419 150 155 Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - Other 2 - - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - Retained earnings 357.812 228.487 357.812 228.487	Federal	275.633	207.932	923	1.515
Third-party capital remuneration 54.346 43.141 15 34 Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - - Other 2 - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - Retained earnings 357.812 228.487 357.812 228.487	State	26.612	21.499	-	-
Interest 51.871 41.183 15 33 Rents 2.473 1.958 - - Other 2 - - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - Retained earnings 357.812 228.487 357.812 228.487	Municipal	475	419	150	155
Rents Other 2.473 1.958 - - - - - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - Retained earnings 357.812 228.487 357.812 228.487	Third-party capital remuneration	54.346	43.141	15	34
Rents Other 2.473 1.958 - - - - - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends 101.545 - 101.545 - Retained earnings 357.812 228.487 357.812 228.487	Interest	51.871	41.183	15	33
Other 2 - - 1 Remuneration of own capital 459.342 228.475 459.357 228.487 Dividends Retained earnings 101.545 - 101.545 - Retained earnings 357.812 228.487 357.812 228.487	Rents			-	-
Dividends 101.545 - 101.545 - Retained earnings 357.812 228.487 357.812 228.487	Other	2	-	-	1
Retained earnings 357.812 228.487 357.812 228.487	Remuneration of own capital	459.342	228.475	459.357	228.487
· ·	Dividends	101.545	-	101.545	-
Non-controlling interest (15) (12)	Retained earnings	357.812	228.487	357.812	228.487
	Non-controlling interest	(15)	(12)	-	-

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

1 Operations

Vulcabras S.A. ("Company") is a publicly-held company headquartered in Jundiaí - State of São Paulo (SP), Brazil. Manufacturing operations are concentrated in subsidiaries located in the Northeast region, in the States of Ceará and Bahia. The Company is registered with B3 S.A. - Brasil, Bolsa, Balcão - in the Novo Mercado (New Market) segment, under the ticker VULC3.

The Company has also investments in other companies, and is engaged in trading and production in the domestic and foreign markets of apparel and accessories products, particularly sportswear, male, female and professional footwear, through its direct and indirect subsidiaries:

- Vulcabras Empreendimento Imobiliário SPE Ltda.;
- Vulcabras CE, Calçados e Artigos Esportivos S.A. ("Vulcabras CE") which has the following subsidiaries:
- Vulcabras SP, Comércio de Artigos Esportivos Ltda. ("Vulcabras SP");
- Vulcabras Distribuidora de Artigos Esportivos Ltda. ("Vulcabras Distribuidora");
- Distribuidora de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda.;
- Vulcabras BA, Calçados e Artigos Esportivos S.A. ("Vulcabras BA");
- Calzados Azaléia Peru S.A.; and
- Running Comércio e Indústria de Artigos Esportivos Ltda.

The brands managed by the companies include:

Own brands: Azaléia, Dijean, Olk, Olympikus, Opanka and Vulcabras.

Third parties' brands: Under Armour and Mizuno.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

1.1 List of subsidiaries

The interim consolidated financial information includes the information of the Company and its subsidiaries the following direct and indirect subsidiaries, with the following percentage interest on the balance sheet date:

		% Direct in	terest	% Indirect in	nterest	% Total inte	erest
	Country	2025	2024	2025	2024	2025	2024
Calzados Azaleia Peru S.A.	Peru	-	_	99.11	99.11	99.11	99.11
Distribuidora de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda.	Brazil	-	-	100.00	100.00	100.00	100.00
Running Comércio e Indústria de Artigos Esportivos Ltda	Brazil	-	-	100.00	100.00	100.00	100.00
Vulcabras BA, Calçados e Artigos Esportivos S.A.	Brazil	-	-	99.99	99.99	99.99	99.99
Vulcabras CE, Calçados e Artigos Esportivos S.A.	Brazil	99.99	99.99	-	-	99.99	99.99
Vulcabras Distribuidora de Artigos Esportivos Ltda.	Brazil	0.22	0.22	99.78	99.78	100.00	100.00
Vulcabras Empreendimento Imobiliário SPE Ltda	Brazil	100.00	100.00	-	-	100.00	100.00
Vulcabras SP, Comércio de Artigos Esportivos Ltda.	Brazil	-	-	100.00	100.00	100.00	100.00

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

a. Main characteristics of subsidiaries included in consolidation

Calzados Azaleia Peru S.A.

Calzados Azaleia Peru S.A. is responsible for the import and sale of shoes and sport gear and women's shoes in the Peruvian market.

Distribuidora de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda.

Distribuidora de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda. is engaged in the trading and distribution of footwear and sports apparel and boots for professional use.

Running Comércio e Indústria de Artigos Esportivos Ltda.

Running Comércio e Indústria de Artigos Esportivos Ltda. is engaged in marketing footwear, apparel and sports accessories under the Mizuno brand.

Vulcabras BA, Calçados e Artigos Esportivos S.A.

Vulcabras BA, Calçados e Artigos Esportivos S.A is mainly engaged in the manufacture, sale, import and export of sports shoes, women's shoes and boots for professional use.

Vulcabras CE, Calçados e Artigos Esportivos S.A.

Vulcabras CE, Calçados e Artigos Esportivos S.A. is mainly engaged in the development, manufacture, sale, import and export of sports shoes.

Vulcabras Distribuidora de Artigos Esportivos Ltda.

Vulcabras Distribuidora de Artigos Esportivos Ltda. is responsible for the sale and distribution of sports shoes and apparel.

Vulcabras Empreendimento Imobiliário SPE Ltda.

Vulcabras Empreendimento Imobiliário SPE Ltda. has as its specific corporate purpose the planning, promotion, real estate development and commercialization of a real estate project, to be developed in the property located in Jundiaí - SP.

Vulcabras SP, Comércio de Artigos Esportivos Ltda.

Vulcabras SP, Comércio de Artigos Esportivos Ltda. is engaged in the trading and distribution of footwear, sports apparel and accessories by means of its stores, e-commerce and distribution center.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

2 Preparation basis and presentation of individual and consolidated interim financial information

2.1 Statement of conformity regarding the International Financial Reporting Standards (IFRS) and Accounting Pronouncement Committee (CPC) standards and measurement basis

The interim financial information was prepared and is being presented in accordance with the accounting practices adopted in Brazil, which comprise the rules of the Brazilian Securities and Exchange Commission (CVM) and the Brazilian Accounting Standards – NBCs of the Technical Pronouncement CPC 21 - Interim Financial Reporting [equivalent to IAS 34, issued by the International Accounting Standards Board (IASB)].

All relevant information in individual and consolidated interim financial information, and only this, is being evidenced and corresponds to that used by Management.

The presentation of the Statement of Added Value, although not required by IFRS, is mandatory for publicly-held companies in Brazil. As a result, this statement is presented by Company as supplementary information for IFRS purposes, without prejudice to the interim financial information.

The interim financial information was prepared based on the historical cost, with the exception of debt securities at FVTOCI that are measured at fair value and financial assets measured at fair value through profit or loss and other financial liabilities measured at fair value.

The authorization for the conclusion and issue of this individual and consolidated interim financial information was given by the Board of Directors on August 14, 2025.

2.2 Use of estimates and judgments

The preparation of this interim financial information, Management used judgments, estimates and assumptions that affect the application of accounting policies of the Company, and the reported amounts of assets, liabilities, revenues and expenses. Actual results may differ from these estimates.

Estimates and assumptions are reviewed on an ongoing basis. Reviews of estimates are recognized on a prospective basis.

a. Judgments

Information about judgment referring to the adoption of accounting policies which impact significantly the amounts recognized in the interim financial information are included in the following notes:

• **Note 18** - Lease term: whether the Company's subsidiaries are reasonably certain to exercise extension options.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

b. Uncertainties on assumptions and estimates

Information on uncertainties as to assumptions and estimates as of June 30, 2025 that pose a high risk of resulting in a material adjustment in book balances of assets and liabilities in the next fiscal year are included in the following notes:

- Note 6 Trade accounts receivable: measurement of estimated credit loss for accounts receivable;
- Note 7 Inventories: recognition of provision for losses in inventories without movement;
- **Note 15** Analysis of recoverability of non-financial assets: impairment test of non-financial assets: main assumptions in relation to recoverable values;
- **Note 19** Provision: recognition and measurement of provision for lawsuits: key assumptions regarding the likelihood and magnitude of an outflow of resources.

3 Material accounting policies

The practices, policies and significant accounting judgments and sources of uncertainties on estimates adopted in the preparation of interim financial information are consistent with those adopted and disclosed in individual and consolidated financial statements for the year ended December 31, 2024, which were disclosed as of March 11, 2025 and should be read jointly with this interim financial information.

This individual and consolidated interim financial information is presented in Reais, which is the Company's functional currency, and has been rounded to the nearest thousand, unless otherwise indicated.

New standards and interpretations not yet effective

The following amended standards and interpretations did not have a significant impact on Company's individual and consolidated interim financial information.

- Deferred tax related to assets and liabilities arising from a single transaction amendments to CPC 32/IAS 12
- IFRS 17 Insurance Contracts.
- Disclosure of accounting policies (amendment to CPC 26/IAS 1 and IFRS Practice Statement 2)
- Definition of accounting estimates (amendments to CPC 23/IAS 8).

The new standards and changes did not have a significant impact on the company's individual and consolidated interim financial information.

The Company and its subsidiaries decided not to early adopt any other standard, interpretation or change that has been issued but is not yet effective.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

4 Cash and cash equivalents

	Consolie	dated	Parent Company		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
Current account	34,349	34,615	33,981	33,965	
Floating rate CDB (Invest Fácil)	22,690	24,335	1,014	167	
Floating-rate CDBs	152,856	243,778	-	44,480	
Cash and cash equivalents abroad	1,866	4,932	<u>-</u>	<u>-</u>	
	211,761	307,660	34,995	78,612	

Balance of checking account is represented by bank deposits without interest accrual.

Interest earning bank deposits classified as cash equivalents consist of short-term investments, with daily liquidity, which can be redeemed at any time regardless of maturity, without forfeiting the yield.

Interest earning bank deposits accruing interest on the bank account balance (Invest Fácil) are made automatically according to the availability of bank balance and the redemptions occur according to the immediate cash requirements of the Company and its subsidiaries. The yield is 5–10% of the Interbank Deposit Certificate (CDI), on June 30, 2025 (5–10% of the CDI as of December 31, 2024).

Floating-rate CDBs (Bank Deposit Certificate) are remunerated from 100.0% to 100.50% of CDI as of June 30, 2025 (from 100.0% to 101.35% of CDI as of December 31, 2024) and have immediate liquidity. See Note 28 on credit risk exposure.

5 Interest earning bank deposits

	Consolidated		Parent Company	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Interest earning bank deposits - Domestic:				
Investment funds – fixed income	3,208	6,105	2	2
Share investment funds	558	462	<u> </u>	
	3,766	6,567	2	2
Non-current	3,766	6,567	2	2

Investments in fixed income investment funds in the amount of R\$ 3,208 (R\$ 6,105 as of December 31, 2024) yield 92% of the CDI as of June 30, 2025 (89% of the CDI as of December 31, 2024), do not have liquidity, as they are linked to guarantees in financing agreements (BNB).

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Equity investment funds of R\$ 558 (R\$ 462 as of December 31, 2024) are financial assets measured at fair value through other comprehensive income. Shares were valued according to the B3 quotation on the date of this financial information.

6 Trade accounts receivable

a. Breakdown of balances

	Consolid	Consolidated			
Accounts receivable	06/30/2025	12/31/2024			
Domestic: Clients	947,044	968,039			
Abroad: Clients	61,321	69,330			
Subtotal trade accounts receivable	1,008,365	1,037,369			
Impairment losses	(43,977)	(45,305)			
Total trade accounts receivable, net	964,388	992,064			
Current Non-current	959,880 4,508	988,310 3,754			

b. By maturity

	Consolid	lated
	06/30/2025	12/31/2024
Falling due (days):		
01–30	195,798	244,253
31-60	277,914	291,704
61-90	251,738	214,635
>90	240,061	236,621
	965,511	987,213
Overdue (days):		
01–30	3,600	6,677
31-60	318	964
61–90	95	278
>90	38,841	42,237
	42,854	50,156
	1,008,365	1,037,369

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

The exposure of the Company and its subsidiaries to credit risk is influenced, mainly, by the individual characteristics of each client. However, management also considers the factors that may influence the credit risk of its client base, including the risk of non-payment of the industry, sales and of the country in which the client operates.

Details on gross sales in the foreign and domestic markets are disclosed in Note 21. Management understands that the amount that best reflects its maximum exposure to credit risk for the period ended June 30, 2025 is R\$ 43,977 (R\$ 45,305 as of December 31, 2024), which results from the criteria described in item (c).

c. Measurement criteria of losses with clients (impairment)

The analysis of the credit granting to the customer is made when he/she is registered in the system of the Company and its subsidiaries, for which there is a requirement to present all necessary documentation, including financial statements and commercial references. The credit limit is revalued at each posting of new orders, due to the seasonality of the financial market.

In addition to the individual analysis of each client on arrears, The Company and its subsidiaries use a matrix of provision to calculate the expected loss on accounts receivable. The provision rates applied are based on arrears for groupings of segments of clients with similar loss patterns, such as, for example, by geographic region, line of product or type of client, credit risk, among other.

The provision matrix is initially based on the historical loss rates observed by the Company and its subsidiaries. The Company and its subsidiaries review the matrix on a forward-looking basis in order to adjust it according to historical loss experience. For example, if there is expectation of deterioration of economic conditions for the following year, which could cause increase of default, the expected loss rates are adjusted, when deemed necessary. In every accounting closing date, the loss rates are updated and the need of changes in the prospective estimates is assessed.

The criteria used to form impairment losses is the same for the portfolio of domestic and foreign clients.

The Company and its subsidiaries carry out an individual analysis of each client. For clients under court-ordered reorganization, the Company has a policy of recording a provision for expected loss in the amount that may vary from 20% to 40% of the outstanding balance for clients with a financial restructuring profile and, for those who do not have the same profile, 100% is applied on the outstanding balance.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

d. Changes in provision for impairment

Changes in the provision for impairment for the period ended June 30, 2025 and year ended December 31, 2024 are as follows:

	Consolid	lated
	06/30/2025	12/31/2024
Opening balance	(45,305)	(41,775)
Complement of provision	(4,270)	(11,543)
Write-offs	1,061	2,047
Recovery of provision	4,537	5,966
Closing balance	(43,977)	(45,305)

Considering the capillarity of sales distribution and the credit policy of the Company's subsidiaries, the concentration of clients in sales or in the receivables portfolio is lower than 9%. Thus, at the end of the period as of June 30, 2025, there was no significant change in the participation or concentration in the main clients.

The exposure of the Company and its subsidiaries to credit and currency risks and impairment losses related to trade accounts receivable and other accounts are disclosed in Note 28.

7 Inventories

	Consolid	Consolidated		
	06/30/2025	12/31/2024		
Finished products	97,542	82,584		
Good for resale	337,724	268,818		
Work in process	76,861	58,125		
Raw materials	208,533	129,887		
Packaging and storeroom materials	3,078	27,372		
Goods in transit	93,998	66,258		
Imports in progress	15,094	13,252		
Other	2,094	2,094		
	834,924	648,390		

a. Measurement criteria of provision (impairment)

The Company's subsidiaries, based on a historical analysis and estimate of losses, form a provision for losses in the realization of inventories. An allowance was set up for 100% of the raw materials and work in progress inventories without movement for over 180 days. All items of the finished products and goods for resale inventory were valued and an allowance was set up for potential losses due to the perspectives of sale of each of them, with an allowance for all the items that presented negative contribution margin.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

As of June 30, 2025, the provision for losses for finished products and resales is R\$ 8,843 (R\$ 13,693 as of December 31, 2024), the provision for losses on raw materials and consumption material is R\$ 47,108 (R\$ 43,881 as of December 31, 2024) and the provision for losses for work in process is R\$ 6,083 (R\$ 5,003 as of December 31, 2024).

The amount of raw material, labor, and indirect manufacturing costs used in the breakdown of costs of products sold is R\$ 643,594 as of June 30, 2025 (R\$ 519,563 as of June 30, 2024).

b. Changes in provision (impairment)

Changes in provision for losses in the realization of inventory for the period ended June 30, 2025 and year ended December 31, 2024 are shown below:

	Consoli	dated
	06/30/2025	12/31/2024
Opening balance	(62,577)	(43,294)
Additions of the period	(2,750)	(42,919)
Write-offs	3,293	23,636
Closing balance	(62,034)	(62,577)

8 Recoverable taxes

	Consolie	Parent Company			
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
ICMS	6,160	4,424	20	20	
IPI	3,744	2,615	_	-	
PIS/COFINS (b) and (c)	292,268	86,124	-	-	
FINSOCIAL	2,530	2,517	1,974	1,962	
Reintegra	252	221	<u>-</u>	-	
Undue tax payments (a)	8,792	8,792	-	-	
Tax credit – State subsidy	31,553	19,522	-	-	
Other	5,101	3,214	669	660	
	350,400	127,429	2,663	2,642	
Current	198,653	111,933	689	680	
Non-current	151,747	, , , , , , , , , , , , , , , , , , , ,			

⁽a) Refers to the recognition of tax overpayments – SELIC, arising from the non-taxation of inflation adjustment based on the SELIC change.

⁽b) In this quarter, the Company recognized a total amount of R\$ 232,033 in PIS/COFINS credits, referring mainly to the final and unappealable decision in proceeding 010001-42.2006.4.01.3307 recorded in the subsidiary Vulcabras BA, resulting from the exclusion of ICMS from the PIS/Cofins calculation basis, recognizing extemporaneous credits in the amount of R\$ 187,014, of which R\$ 74,979 as principal and R\$ 112,035 as inflation adjustment, recorded as other operating revenues and financial revenues during the current year, respectively.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

(c) In May 2025, Vulcabras CE enabled a court-ordered debt payment in the amount of R\$ 31,012, of which R\$ 13,735 as principal and R\$ 17,277 as inflation adjustment, related to the exclusion of ICMS from the PIS/Cofins calculation basis, recorded as Other operational revenues and Financial revenues, respectively.

The Company's subsidiaries have other lawsuits in different phases, but none with characteristics to be accounted for at this time.

9 Income tax and social contribution

a. Income tax prepayment

	Consoli	dated	Parent Company		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
Income tax - prepayment	30,392	31,161	4,062	4,722	
	30,392	31,161	4,062	4,722	

b. Deferred income tax and social contribution

Deterred mediae tax and social contribution	Consolidated		
	06/30/2025	12/31/2024	
Temporary differences	(1.052)	(1,000)	
Revaluation of property, plant and equipment Provision	(1,952) 5,019	(1,992) 5,019	
Subsidiary abroad	2,103	2,244	
Deferred income tax and social contribution on temporary differences	5,170	5,271	
Total deferred income tax and social contribution in assets Total deferred income and social contribution tax liabilities	7,122 (1,952)	7,263 (1,992)	

c. Income tax and social contribution - deferred and current

Deferred and current income tax and social contribution in the consolidated income (loss). As shown in Note 9d, the rate used to calculate the tax was 34%:

	Consoli	dated
	06/30/2025	06/30/2024
Current income tax and social contribution	(6,666)	(7,839)
Deferred income tax and social contribution	(29,196)	(14,397)
	(35,862)	(22,236)

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

d. Reconciliation of the effective tax rate

	Consolidated			
	IRPJ / C	SLL		
	06/30/2025	06/30/2024		
Income before income tax and social contribution	495,204	250,711		
Income tax and social contribution at a rate of 34%	168,370	85,242		
Non-deductible expenses	2,744	1,593		
Incentive to technological innovation	(5,376)	(5,443)		
IRPJ incentive	(12,391)	(39,390)		
IRPJ incentive (deferred)	(26,593)	-		
Offset of tax loss and negative basis	(5,375)	(26,374)		
Offset of tax loss and negative basis (Deferred)	(20,197)	-		
Temporary differences	(6,383)	(992)		
Adjustment of tax overpayments	(45,115)	(1,077)		
Credit for state incentives – Law 14789/2023	(4,091)	(3,174)		
Other credits	5,799	-		
Other rate adjustments (deferred)	(21,759)	-		
Other adjustments	6,229	11,851		
	(132,506)	(63,006)		
Expense with income tax and social contribution	35,862	22,236		
Current	6,666	7,839		
Deferred	29,196	14,397		
Effective rate (a)	7.24%	8.87%		

⁽a) Effective rate on accounting income before income tax and social contribution.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

e. Tax losses to be offset

The Company and its subsidiaries, Vulcabras CE, Calçados e Artigos Esportivos S.A., Vulcabras BA, Calçados e Artigos Esportivos S.A., Vulcabras SP, Comércio de Artigos Esportivos Ltda. and Vulcabras Distribuidora de Artigos Esportivos Ltda. have significant tax incentives that considerably reduce their capacity to offset any deferred income tax credits. Management is constantly monitoring the renewal of tax incentives. Considering the low expectation of realization, the Company and its subsidiaries do not record the deferred income tax and social contribution on tax losses and negative basis of social contribution. As of June 30, 2025 and December 31, 2024, the Company and its subsidiaries had tax losses to be utilized for offset, related to the following base amounts:

				06/30/	2025			
	Vulcabras CE, Calçados e Artigos Esportivos S.A.	Vulcabras BA, Calçados e Artigos Esportivos S.A.	Vulcabras Distribuidora de Artigos Esportivos Ltda.	Vulcabras SP, Comércio de Artigos Esportivos Ltda.	Running, Comércio e Indústria de Artigos Esportivos Ltda.	Distribuidora de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda.	Vulcabras S.A	Total
Tax losses calculated on June 30, 2025	75,784	509,609	44,777	463,589	11,855	39,274	149,750	1,294,638
Negative basis of social contribution as of 06/30/2025	917,427	521,643	39,702	486,105	16,799	39,274	149,684	2,170,634
				12/31/	2024			
	Vulcabras CE, Calçados e Artigos Esportivos S.A.	Vulcabras BA, Calçados e Artigos Esportivos S.A.	Vulcabras Distribuidora de Artigos Esportivos Ltda.	Vulcabras SP, Comércio de Artigos Esportivos Ltda.	Running, Comércio e Indústria de Artigos Esportivos Ltda.	Distribuidora de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda.	Vulcabras S.A	Total
Tax losses calculated on December 31, 2024	93,833	513,366	46,796	463,589	11,560	39,272	150,071	1,318,487
Negative basis of social contribution as of 12/31/2024	935,476	525,400	46,436	486,105	16,504	39,272	150,004	2,199,197

Offset of income tax losses and negative basis of social contribution tax may be offset against a maximum of 30% of annual taxable income earned from the year 1995 onwards, with no statutory limitation period.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

10 Judicial deposits

The Company and its subsidiaries have judicial deposits related to civil, labor and tax lawsuits (Note 19), as shown below:

	Consolid	lated	Parent Company		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
Judicial deposits					
Civil	35	35	-	_	
Labor	9,134	9,737	207	242	
Tax	274	1,533	<u> </u>	<u>-</u>	
Total	9,443	11,305	207	242	

a. Labor (consolidated)

Labor lawsuits refer mainly to requests related to overtime, salary equivalence, health hazard premium, hazardous duty premium, moral damages and occupational illness.

Labor judicial deposits refer mostly to amounts deposited in connection with lawsuits and are related to extraordinary appeals, motions to review, security deposits and online pledges of part of amounts contained in ongoing labor lawsuits.

b. Civil (consolidated)

Civil lawsuits are mostly related to requests for indemnity in general for property damages and pain and suffering, and also requests related to alleged manufacturing defects. Civil judicial deposits are related to these lawsuits, made to guarantee the discussion of the amounts claimed.

c. Tax (consolidated)

The tax judicial deposits refer to the lawsuits in which the Company and its subsidiaries are defendants, mainly involving the following taxes: IRPJ, COFINS, PIS, ICMS.

11 Related party transactions

The main balances of assets and liabilities as of June 30, 2025 and December 31, 2024, as well as the transactions that influenced income (loss) for the period, relating to operations with related parties, result from transactions of the Company with its subsidiaries in Brasil and Peru, besides loans with subsidiaries.

Loan agreements are restated at the DI-CETIP rate.

a. Parent company and ultimate parent company

The Company's main parent company is Gianpega Negócios e Participações S.A. and the ultimate parent company is Mr. Pedro Grendene Bartelle.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

b. Transactions with parent company

The transactions between the parent company and its subsidiaries, which are eliminated for consolidation purposes, were carried out under conditions and terms agreed between the parties, as follows:

	Vulcabras V BA		Vulcabras Distribuidora	Vulcabras Empreendimentos		06/30/2025 1	12/31/2024
Assets Other accounts receivable - related parties (*) Other credits Dividends receivable	201	- 454 79,973	- 11 -	102	131	- 899 79,973	151,117 - 94,723

^(*) Referred to the capital decrease of the subsidiary Vulcabras CE approved at the Extraordinary General Meeting and recorded on August 1, 2024.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

c. Transactions between subsidiaries

Vulcabras CE, Calçados e Artigos Esportivos S.A. and subsidiaries

The subsidiary Vulcabras CE, Calçados e Artigos Esportivos S.A. carries out transactions with its subsidiaries involving purchase and sale transactions and loans to cover temporary cash requirements, which are subject to charges related to changes in the CDI rate, and are comprised as follows:

	Running	Calzados Azaleia Peru.	Vulcabras SP D	Vulcabras Distribuidora	Vulcabras Empreendimentos	Vulcabras BA	06/30/2025	12/31/2024
Assets Accounts receivable Other credits	14,435	1,376	537,440 4,394	250	- 949	1,383 5,510	554,634 11,103	563,741 7,921
Liabilities Accounts payable Other debts	- -	- -	5,936 2,974	1,573 9	-	62,434 7,626	69,943 10,609	51,621 3,522
Income (loss) Intercompany sale Intercompany purchase	- -	893	163,206 (2,464)	- (684)	-	11,553 (19,163)	06/30/2025 175,652 (22,311)	06/30/2024 117,789 (8,717)

Balances with related parties are eliminated for the purpose of consolidated presentation. The main nature of the transactions refers to the purchase and sale of footwear and apparel.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

d. Management remuneration

At the Annual Shareholders' Meeting held on April 30, 2025, the Company established the annual overall remuneration of the Administrators at up to R\$ 30,647. In the period ended June 30, 2025, the Company paid remuneration to its Administrators of R\$ 11,587 (R\$ 10,538 on June 30, 2024).

The Company's directors have no loans, advances or other transactions than their normal services with the Company and its subsidiaries.

As of June 30, 2025 and December 31, 2024, the Company and its subsidiaries, despite recording provisions related to long-term benefits, did not pay their key management personnel remuneration in the following categories: a) Long-term benefits; b) Benefits on termination of employment contract; and c) share-based payment. For details of the stock option plan, see Note 20.b

e. Other related party transactions

Through its direct subsidiary Vulcabras CE, the Company has related party transactions with Grendene S.A. and Brisa Indústria de Tecidos Tecnológicos S.A., represented as follows:

	Calzados Azaleia Peru	Vulcabras BA	Vulcabras CE	06/30/2025	12/31/2024
Assets					
Accounts receivable					
Grendene S.A.	-	-	699	699	1,184
Liabilities					
Accounts payable					
Grendene S.A.	158	-	-	158	866
Brisa Indústria de Tecidos					
Tecnológicos S.A.	-	459	3,330	3,789	612
				06/30/2025	06/30/2024
Income (loss)					
Sale of inputs	-	-	172	172	1,294
Cost of resales	(1,432)	(1,985)	(15,304)	(18,721)	(1,565)
Revenues from services (a)	-	-	1,448	1,448	1,445
Commercial expense (b)	-	-	96	96	(48)
Financial income (loss)	35	-	-	35	(90)

(a) Licensing agreement for the brand "Azaleia" by the subsidiary Vulcabras CE on behalf of Grendene S.A. for the sale of women's footwear in general in Brazil and in any other country in the world, except Peru, Chile and Colombia. The agreement was signed for a period of three years and may be renewed for an additional period of three years. In return for licensing, Grendene S.A. will pay monthly royalties to Vulcabras CE.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

(b) Licensing, production and trading of sports shoes under the "Melissa" brand, owned by Grendene S.A. The agreement grants the subsidiaries Vulcabras CE and Vulcabras BA the right to sell in Brazil and, upon prior approval by Grendene S.A., in any other country for a period of two years, which may be renewed by agreement between the parties. In return for the licensing, a monthly payment of royalties will be due to Grendene S.A.

12 Investments

a. Breakdown of balances

	Consoli	Consolidated		Company
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Permanent equity interests, net of losses:				
In subsidiaries	-	-	2,368,751	1,912,935
In associated companies (a)	57,940	57,593	-	_
Other investments (b)	7,293	6,727	-	-
Total	65,233	64,320	2,368,751	1,912,935

- (a) The subsidiary Vulcabras BA, Calçados e Artigos Esportivos S.A. holds an interest of 50% as of June 30, 2025 (50% as of December 31, 2024) in the associated company PARS Participações Ltda., which holds 100% as of June 30, 2025 (100% as of December 31, 2024) of Brisa Indústria de Tecidos Tecnológicos S.A. Considering that the Company only has significant influence, this investment is not consolidated in its financial statements under the terms of CPC 36 (R3) / IFRS 10 Consolidated Statements.
- (b) The Company, through its subsidiaries Vulcabras BA and Vulcabras CE, has an interest in the company Ventos de São Mizael Holding S.A.

b. Changes in investments

	Conso	Consolidated		Company	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
Opening balances	64,320	62,883	1,912,935	1,733,010	
Equity in net income of subsidiaries	347	6,139	459,816	549,453	
Foreign exchange differences from translation of foreign operations	-	-	(4,095)	7,252	
Acquisition/increase in investment (Note 12a)	566	942	-	-	
Dividends received	-	(5,644)	-	(94,723)	
Capital decrease (a)	-	-	-	(281,117)	
Financial assets at fair value through other					
comprehensive income	-	-	96	8	
Decrease in investee's interest			(1)	(948)	
Closing balances	65,233	64,320	2,368,751	1,912,935	

(a) Refers to the capital decrease in the subsidiary Vulcabras CE, whose value was partially received. The remaining balance receivable is disclosed in Note 11.b.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

c. Information on direct interest - Parent company

	Vulcabras CE	, Calçados e	Vulcabras Di de Artigos l			abras ndimento		
	Artigos Esportivos S.A.		Ltda.		Imobiliário SPE Ltda.		Total	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Total assets	3,121,060	2,846,518	187,846	184,762	4,441	2,094	-	-
Total liabilities	755,773	936,023	14,449	23,481	1,347	-	-	-
Capital	235,000	235,000	60,018	60,018	2,094	2,094	-	-
Net revenue	869,560	1,674,951	26,688	53,760	1,253	-	-	-
Income (loss) for the period	458,791	549,015	12,116	45,662	1,000	-	-	-
Number of shares or quotas held (thousand								
shares/quotas)	537,467	537,467	131	131	2,094	2,094	-	-
Shareholders' equity	2,365,287	1,910,495	173,397	161,281	3,094	2,094	-	-
Interest in capital at the end of the period - %	99.99%	99.99%	0.22%	0.22%	100%	100%	-	-
Investments	2,365,277	1,910,488	380	353	3,094	2,094	2,368,751	1,912,935
Equity in net income of subsidiaries	458,789	549,013	27	440	1,000	-	459,816	549,453

d. Information on indirect interest

As of June 30, 2025 and December 31, 2024, the Company has an indirect interest in the following companies, through its subsidiary Vulcabras CE, Calçados e Artigos Esportivos S.A.:

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

(i) Vulcabras CE, Calçados e Artigos Esportivos S.A.

	de Artigos	Vulcabras SP, Comércio de Artigos	Calçados e Artigos	Comércio e Indústria de Artigos	Distribuidora de Calçados e Artigos Esportivos	Calzados	PARS
06/30/2025	Esportivos Ltda.	Esportivos Ltda.	Esportivos S.A.	Esportivos Ltda	Cruzeiro do Sul Ltda. (*)	Azaleia Peru S.A.	Participações Ltda.
Total assets	187,846	731,936	987,082	5,914	538	52,749	115,880
Total liabilities	14,449	867,894	338,053	19,889	13,760	20,194	1
Capital	60,018	402,995	200,000	3,621	26,207	1,072	36,116
Shareholders' equity	173,397	(135,958)	649,029	(13,975)	(13,222)	32,555	115,879
Net revenue Income (loss) for the	26,688	413,719	433,959	-	-	26,090	-
period	12,116	31,548	238,155	(262)	(3)	(2,362)	694
Interest in capital	99.78%	100.00%	99.99%	100.00%	100.00%	99.11%	50.00%
		Vulcabras SP, Comércio	Calçados	Comércio e Indústria	Distribuidora de Calçados e Artigos	a	2.20
	Distribuidora de Artigos	SP, Comércio de Artigos	BA, Calçados e Artigos	Comércio e Indústria de Artigos	de Calçados e Artigos Esportivos	Calzados Azaleia	PARS Participações
12/31/2024	Distribuidora	SP, Comércio de Artigos	BA, Calçados	Comércio e Indústria	de Calçados e Artigos		PARS Participações Ltda.
12/31/2024 Total assets	Distribuidora de Artigos Esportivos	SP, Comércio de Artigos Esportivos	BA, Calçados e Artigos Esportivos	Comércio e Indústria de Artigos Esportivos	de Calçados e Artigos Esportivos Cruzeiro do	Azaleia	Participações
	Distribuidora de Artigos Esportivos Ltda.	SP, Comércio de Artigos Esportivos Ltda.	BA, Calçados e Artigos Esportivos S.A.	Comércio e Indústria de Artigos Esportivos Ltda	de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda. (*)	Azaleia Peru S.A.	Participações Ltda.
Total assets	Distribuidora de Artigos Esportivos Ltda.	SP, Comércio de Artigos Esportivos Ltda.	BA, Calçados e Artigos Esportivos S.A.	Comércio e Indústria de Artigos Esportivos Ltda	de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda. (*)	Azaleia Peru S.A. 59,759 20,670 1,072	Participações Ltda.
Total assets Total liabilities Capital Shareholders' equity	Distribuidora de Artigos Esportivos Ltda. 184,762 23,481 60,018 161,281	SP, Comércio de Artigos Esportivos Ltda. 702,987 870,493 402,995 (167,506)	BA, Calçados e Artigos Esportivos S.A. 719,120 196,466 255,403 522,654	Comércio e Indústria de Artigos Esportivos Ltda 6,259 19,972 3,621 (13,713)	de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda. (*) 541 13,760	Azaleia Peru S.A. 59,759 20,670 1,072 39,089	Participações Ltda. 115,186
Total assets Total liabilities Capital	Distribuidora de Artigos Esportivos Ltda. 184,762 23,481 60,018	SP, Comércio de Artigos Esportivos Ltda. 702,987 870,493 402,995	BA, Calçados e Artigos Esportivos S.A. 719,120 196,466 255,403	Comércio e Indústria de Artigos Esportivos Ltda 6,259 19,972 3,621	de Calçados e Artigos Esportivos Cruzeiro do Sul Ltda. (*) 541 13,760 26,207	Azaleia Peru S.A. 59,759 20,670 1,072	Participações Ltda. 115,186 1 36,116

^(*) Indirect interest

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

13 Property, plant and equipment

a. Breakdown of account

		Consolidated							
			06/30/2025			12/31/2024			
June 30, 2025	Average rate of depreciation % p.a.	Cost	Depreciation	Net	Cost	Depreciation	Net		
Buildings	2–4	189,053	(107,007)	82,046	190,330	(104,656)	85,674		
Machinery and equipment	10	604,002	(326,288)	277,714	540,575	(314,417)	226,158		
Molds	100	341,971	(317,030)	24,941	330,825	(302,900)	27,925		
Furniture and fixtures	10–20	60,451	(32,774)	27,677	56,050	(31,698)	24,352		
Vehicles	20	2,531	(2,169)	362	2,597	(2,158)	439		
IT equipment	20–25	45,949	(35,132)	10,817	44,542	(33,879)	10,663		
Land	-	3,730	-	3,730	3,730	-	3,730		
Works in progress	-	22,142	-	22,142	20,594	-	20,594		
Facilities	10	193,083	(112,986)	80,097	184,492	(106,116)	78,376		
Leasehold improvements	10–20	4,985	(3,955)	1,030	4,985	(3,496)	1,489		
Imports in progress	-	36,521	-	36,521	36,780	-	36,780		
Leasehold Improvements	20	309	(6)	303	309	-	309		
Other	10–20	26	(26)		26	(26)			
	_	1,504,753	(937,373)	567,380	1,415,835	(899,346)	516,489		

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

b. Changes in cost

		Consolidated									
	01/01/2024			12/31/2024	4				06/30/2025	5	
June 30, 2025	Opening balance	Additions	Write- offs	Transfer	Translation adjustment	Closing balance	Additions	Write- offs	Transfer	Translation adjustment	Closing balance
Buildings	165,398	438	(463)	22,673	2,284	190,330	-	-	-	(1,277)	189,053
Machinery and equipment	480,239	30,412	(12,462)	42,386	-	540,575	27,516	(6,303)	42,214	-	604,002
Molds	298,266	49,290	(16,731)	-	-	330,825	22,206	(11,060)	-	-	341,971
Furniture and fixtures	47,870	9,881	(3,497)	-	1,796	56,050	5,707	(300)	-	(1,006)	60,451
Vehicles	2,436	152	(131)	-	140	2,597	18	(7)	-	(77)	2,531
IT equipment	41,935	3,408	(2,148)	-	1,347	44,542	2,171	(13)	-	(751)	45,949
Land	3,730	-	-	-	-	3,730	-	-	-	-	3,730
Works in progress	19,055	26,647	(2,483)	(22,673)	48	20,594	1,579	-	_	(31)	22,142
Facilities	172,062	12,550	(120)	_	-	184,492	8,593	(2)	-	-	193,083
Leasehold improvements	4,985	-	-	-	-	4,985	-	-	-	-	4,985
Imports in progress	16,082	63,084	-	(42,386)	-	36,780	41,955	-	(42,214)	-	36,521
Leasehold improvements	1,671	309	(1,671)	-	-	309	-	-	-	-	309
Other	26					26					26
	1,253,755	196,171	(39,706)		5,615	1,415,835	109,745	(17,685)		(3,142)	1,504,753

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

c. Changes in depreciation

	Consolidated									
	01/01/2024		12/	31/2024			06/30/2025			
June 30, 2025	Opening balance	Additions	Write- offs	Translation adjustment	Closing balance	Additions	Write- offs	Translation adjustment	Closing balance	
Buildings	(98,656)	(5,263)	_	(737)	(104,656)	(2,788)	_	437	(107,007)	
Machinery and equipment	(295,757)	(29,063)	10,403	-	(314,417)	(17,922)	6,051	-	(326,288)	
Molds	(278,301)	(37,351)	12,752	-	(302,900)	(23,473)	9,343	-	(317,030)	
Furniture and fixtures	(28,215)	(3,089)	892	(1,286)	(31,698)	(1,840)	34	730	(32,774)	
Vehicles	(2,049)	(137)	130	(102)	(2,158)	(76)	7	58	(2,169)	
IT equipment	(30,590)	(3,386)	1,068	(971)	(33,879)	(1,806)	-	553	(35,132)	
Facilities	(93,304)	(12,878)	66	-	(106,116)	(6,872)	2	_	(112,986)	
Leasehold improvements	(2,536)	(960)	-	-	(3,496)	(459)	-	-	(3,955)	
Leasehold improvements	(1,671)	_	1,671	-	-	(6)	-	-	(6)	
Other	(26)				(26)				(26)	
	(831,105)	(92,127)	26,982	(3,096)	(899,346)	(55,242)	15,437	1,778	(937,373)	

Interest on loans and financings was not capitalized in the cost of construction in progress since the main contracts are related to acquisitions of machinery and equipment immediately placed in service.

Every year, the Company and its subsidiaries review the useful life of items of property, plant and equipment. The Company and its subsidiaries have a policy of maintaining the main property, plant and equipment items until the end of their useful lives.

The Company did not identify indicators of impairment loss in its property, plant and equipment.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

14 Intangible assets

a. Breakdown of account

		Consolidated							
			06/30/2025			12/31/2024			
June 30, 2025	Useful life	Cost	Amortization	Net	Cost	Amortization	Net		
Defined useful life									
Software	5 years	57,302	(43,223)	14,079	52,555	(41,646)	10,909		
Assignment of right	Contractual period	199	(131)	68	218	(141)	77		
Undefined useful life									
Trademarks and patents		2,068	-	2,068	2,068	-	2,068		
Goodwill		1,464	-	1,464	1,464	-	1,464		
Goodwill		198,214		198,214	198,214		198,214		
		259,247	(43,354)	215,893	254,519	(41,787)	212,732		

The amortization of intangible assets is recorded as a counterparty to (loss) in the group of cost of sales (industrial software) and sales expenses (assignment of rights).

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

b. Changes in cost

				Consolidated				
June 30, 2025	Useful life	Amortization methods	Balance at 01/01/2025	Additions	Write-offs	Translation adjustment	Balance at 06/30/2025	
Defined useful life								
Software	5 years	Straight-line	52,555	5,117	-	(370)	57,302	
Assignment of right	Contractual period	Straight-line	218	-	-	(19)	199	
Undefined useful life								
Trademarks and patents			2,068	-	-	-	2,068	
Goodwill			1,464	-	-	-	1,464	
Goodwill			198,214	<u> </u>	<u> </u>	<u>-</u>	198,214	
Total			254,519	5,117	<u> </u>	(389)	259,247	

				Consolidated				
December 31, 2024	Useful life	Amortization methods	Balance at 01/01/2024	Additions	Write-offs	Translation adjustment	Balance at 12/31/2024	
Defined useful life Software Assignment of right	5 years Contractual period	Straight-line Straight-line	45,254 162	7,129 27	(422)	594 29	52,555 218	
Undefined useful life Trademarks and patents Goodwill Goodwill			2,068 1,464 198,214	- - - -	- - -	- - -	2,068 1,464 198,214	
Total			247,162	7,156	(422)	623	254,519	

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

c. Changes in amortization

			_	Consolidated			
June 30, 2025	Useful life	Amortization methods	Balance at 01/01/2025	Additions	Write-offs	Translation adjustment	Balance at 06/30/2025
Defined useful life Software Assignment of right	5 years Contract Term	Straight-line Straight-line	(41,646) (141)	(1,724)	- - -	147 10	(43,223) (131)
Total			(41,787)	(1,724)	<u> </u>	157	(43,354)
			_	Consolidated			
December 31, 2024	Useful life	Amortization methods	Balance at 01/01/2024	Additions	Write-offs	Translation adjustment	Balance at 12/31/2024
Defined useful life Software Assignment of right	5 years Contract Term	Straight-line Straight-line	(38,944) (102)	(2,826) (27)	378	(254) (12)	(41,646) (141)
Total			(39,046)	(2,853)	378	(266)	(41,787)

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

d. Goodwill in business combination

The balances of goodwill on acquisition of ownership interest, recognized in subsidiary Vulcabras CE, Calçados e Artigos Esportivos S.A., are supported by reports issued by independent experts and are based on expected future profitability of the business acquired in 2009, goodwill balances are not amortized since they are assets with undefined useful lives, as established by CVM Resolution 553/08 and CPC 01 (R1), and are annually tested for impairment, as described in Note 15.

15 Analysis of recoverability of non-financial assets

a. Tangible and intangible assets with defined useful life

Management reviews annually the net book value of tangible and intangible assets with defined useful life to assess events or changes in economic, operating or technological circumstances that might indicate an impairment of assets.

For the year ended December 31, 2024, an impairment test of intangible assets with defined useful lives was carried out by means of calculation of the value in use based on cash projections from financial budgets approved by the Top Management.

No evidence of loss was identified that would lead to impairment of recoverable value on June 30, 2025.

b. Goodwill paid on expected future profitability

The balance of goodwill on acquisitions of ownership interest is based on expected future profitability of the acquired business and amounts to R\$ 198,214 at December 31, 2024 (R\$ 198,214 as of December 31, 2023).

The Company annually tests impairment of its intangible assets with undefined useful life, which are mostly comprised of goodwill for expected future earnings arising from combination of business processes using the "Value in use" concept by means of discounted cash flow models.

The goodwill arising from the acquisition of investment is impairment tested every year, at the cash generating unit level.

c. Main assumptions used in impairment tests of tangible and intangible assets

For purposes of impairment testing of tangible and intangible assets, it is not possible to separate a CGU (Cash Generating Unit) and indicate it as the exclusive cash generator due to the purchase of Azaleia. Since the acquisition, the operations of the two companies merged and it became impossible to distinguish the revenues generated by virtue of the exclusive assets acquired in the purchase of Azaleia. Therefore, the Company and its subsidiaries are considered as a single cash generating unit.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Future cash flows were discounted based on the rate representing the capital cost. Following the techniques of economic valuation, the assessment of value in use is carried out for a period of 5 years and, thereafter, considering the perpetuity of the assumptions based on the ability of the company to continue as a going concern for the foreseeable future.

For discounting the future cash flows, the rate used was 15.21%. p.a. as of December 31, 2024 (11.33% p.a. as of December 31, 2023).

The estimate of value in use considered the following assumptions:

Revenues

The sales volume and price were projected on a real basis (without inflation) based on the Company's estimates and result in aggregate compound growth (CAGR) of 7.98% p.a. as of December 31, 2024 (6.53% p.a. as of December 31, 2023) between 2025 and 2029.

Cost

The cost of sold products was projected based on the Companies' estimates.

After defining the sales projection, the production requirement distribution was defined according to the installed capacity and the efficiency level to be obtained in each plant.

Other manufacturing overheads were based on the budget approved by the Top Management for the indirect cost centers.

Expenses

Variable sales expenses were projected based on historical percentages of the gross operating revenue.

The administrative and general sales expenses were based on the expenditures budgeted and approved by the Top Management for the cost centers.

Net income and free cash generation

Net income resulting from the application of the above assumptions grows with a compounded growth rate (CAGR) of 12.16% p.a. (9.05% p.a. as of December 31, 2023) between 2025 and 2029.

Free Cash Flow Generation is then calculated based on projections of investments and changes in working capital. For perpetuity, the growth rate used is zero.

The value in use was approximately R\$ 5.1 billion as of December 31, 2024 (R\$ 5.7 billion as of December 31, 2023), therefore, significantly higher than its book value of tangible and intangible assets.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

16 Suppliers

a. Breakdown of account

	Consolid	lated	Parent Company		
	06/30/2025	12/31/2024	06/30/2025	12/31/2024	
Suppliers					
Domestic	116,518	59,274	238	252	
Foreign	20,511	35,676			
	137,029	94,950	238	252	

b. By maturity

	Consolid	Consolidated		
	06/30/2025	12/31/2024		
Falling due (days):				
01-30	108,450	70,503		
31-60	24,364	21,241		
61-90	2,938	2,747		
>90	1,277	459		
	137,029	94,950		
	137,029	94,950		

Considering the characteristics of the products and the supply chain of the Company and its subsidiaries, there is a wide offer of raw materials, supplies and suppliers. Thus, the Company and its subsidiaries do not present a concentration of the supplier portfolio.

In compliance with CVM Resolution 564 issued December 17, 2008, which approved CPC 12, the Company and its subsidiaries conducted studies to calculate the adjustment to present value of its current liabilities. Considering the average term of payment of these liabilities of approximately 37 days as of June 30, 2025 (39 days at December 31, 2024), the effects of present value adjustments were considered immaterial and, therefore, were not recognized in income (loss), as occurred with current assets and non-current assets.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

17 Loans and financing

a. Breakdown of account

			Consol	idated
	Interest rate for 2025	Interest rate for 2024	06/30/2025	12/31/2024
Domestic currency				
•	IPCA+2.04-4.98% p.a.	IPCA+2.04-4.98% p.a.		
Property, plant and equipment	Fixed rate 10.22% p.a.	Fixed rate 10.22% p.a.	42,050	51,244
Tax incentive	TJLP	TJLP	5,684	5,128
		CDI+0.60-1.80% p.a.	207.107	0.10
Working capital	CDI+0.60-0.70% p.a.	Fixed rate at 12.61% p.a.	305,107	277,813
			352,841	334,185
Foreign currency			332,041	254,105
Working capital	Fixed rate 7.80% p.a.	Fixed rate 9.60% p.a.	1,736	2,667
			1,736	2 ((7
			1,/30	2,667
Total loans and financing			354,577	336,852
Current Non-current			256,404 98,173	200,209 136,643

As of June 30, 2025 and December 31, 2024, the installments relating to the balance of financing and loans had the following maturities:

	06/30/202	12/31/2024		
Maturity	Amount	%	Amount	%
Current	256,404	72%	200,209	59%
2025	120,118	34%	200,209	60%
2026	141,923	40%	45,115	14%
2027	77,304	22%	77,227	23%
2028	5,635	2%	4,703	1%
2029	4,703	1%	4,703	1%
2030	4,244	1%	4,244	1%
2031	650		651	
Non-current	98,173	28%	136,643	41%
Total	354,577	100%	336,852	100%

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

b. Sureties and guarantees

In guarantee of financing, promissory notes, long-term interest earning bank deposits, personal guarantee and surety of parent company, mortgage of Horizonte-CE and Itapetinga-BA plants and disposal of machinery and equipment acquired from financing were offered.

c. Covenants

Some financing contracted have covenants that require the Company to demonstrate through document and physical evidences, the purchases of property, plant and equipment and objectives achieved in Research and Development (R&D). These covenants are monitored and have been fully complied with within the deadlines defined in the agreements. There are no covenants for working capital loans.

d. Reconciliation of equity changes with cash flows from financing activities

	Liabilities					
_	Loans and financing	Lease liabilities	Dividends and profits payable	Treasury shares	Capital	Total
Balance at January 01, 2025	336,852	30,288	136,141	(45,410)	1,273,553	1,731,424
Changes in cash flow from financing						
Loans obtained - Principal	97,348	-	-	-	-	97,348
Payment of financial lease liabilities Capital increase Dividends paid Acquisition of treasury shares Payment of loans obtained – Principal	(90,167)	(7,411) - - -	(203,396)	(11,537)	4,409	(7,411) 4,409 (203,396) (11,537) (90,167)
Total changes in financing cash flows	7,181	(7,411)	(203,396)	(11,537)	4,409	(210,754)
Other changes related to liabilities Interest paid Interim dividend distribution Proade Additions (with no cash effect) Contract additions / readjustments Accrued interest Financial charges recognized in profit or loss	(11,727) - 918 - - 21,353	(2,489) - 16,581 5,002	203,420	- - - - -	- - - - -	(14,216) 203,420 918 16,581 5,002
Total other changes related to liabilities	10,544	19,094	203,420			233,058
Balance at June 30, 2025	354,577	41,971	136,165	(56,947)	1,277,962	1,753,728

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

		Liabilities					
	Loans and financing	Lease liabilities	Dividends and profits payable	Goodwill in the issue of shares	Treasury shares	Capital	Total
Balance at January 1, 2024	437,750	15,295	15		(10,018)	1,108,354	1,551,396
Changes in cash flow from financing							
Loans obtained - Principal	102,559	-	-	-	-	-	102,559
Payment of financial lease liabilities Capital increase Capital increase, including goodwill on issuing shares Costs with issue of shares Dividends paid Acquisition of treasury shares Payment of loans obtained - Principal	- - - - (169,062)	(5,635) - - - - - -	(612,966)	325,000	(17,992)	10,441 176,350 (21,592)	(5,635) 10,441 501,350 (21,592) (612,966) (17,992) (169,062)
Total changes in financing cash flows	(66,503)	(5,635)	(612,966)	325,000	(17,992)	165,199	(212,897)
Other changes related to liabilities Interest paid Interim dividend distribution Proade Additions (with no cash effect) Contract additions / readjustments Accrued interest Write-off of leases Financial charges recognized in profit or loss	(20,456) - 739 - - - 23,445	(696) - 10,866 705 (5,743)	612,996	- - - - - -	- - - - -	- - - - - -	(21,152) 612,996 739 10,866 705 (5,743) 23,445
Total other changes related to liabilities	3,728	5,132	612,996			<u>-</u>	621,856
Balance at June 30, 2024	374,975	14,792	45	325,000	(28,010)	1,273,553	1,960,355

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

18 Right-of-use and lease liabilities

a. Operating leases

The Company's subsidiaries lease commercial properties only.

This lease normally lasts 5 years, with renewal option after this period. Annually, the amounts are adjusted to reflect the prevailing market value. Some commercial leases provide additional rent payments that are based on the property's monthly billings.

Information on leases for which the Company's subsidiaries are lessees is presented below:

	Consolida	Consolidated		
	06/30/2025	12/31/2024		
Right-of-use				
Opening balance	25,982	12,903		
Additions / Readjustments	17,533	30,275		
Write-offs	-	(5,900)		
Amortization	(6,306)	(11,296)		
Closing balance	37,209	25,982		
	Consolida	ated		
	06/30/2025	12/31/2024		

	Consolidated		
	06/30/2025	12/31/2024	
Lease liabilities			
Opening balance	30,288	15,295	
Additions / Readjustments	16,581	33,108	
Accrued interest	5,002	1,841	
Write-offs	-	(6,359)	
Payment of principal	(7,411)	(11,461)	
Interest paid	(2,489)	(2,136)	
Closing balance	41,971	30,288	
Current	10,218	7,855	
Non-current	31,753	22,433	

Long-term installment payment schedule

	06/30/202	12/31/2024		
Maturity	Amount	%	Amount	%
2026	4,334	14%	5,928	27%
2027	6,981	22%	4,265	19%
2028	6,709	21%	3,888	17%
2029	7,454	23%	4,522	20%
2030	6,275	20%	3,830	17%
Total	31,753	100%	22,433	100%

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Extension options

A few leases contain extension options exercisable by the Company's subsidiaries up to one year prior to the end of the non-cancellable agreement period. Whenever possible, the Company's subsidiaries seek to include extension options in new leases so as to provide operating flexibility.

19 Provision

The Company and its subsidiaries are parties (defendants) to judicial and administrative proceedings in various courts and governmental agencies, arising from the normal course of operations, involving tax, labor, civil and other matters.

Based on information from its legal advisors, Management recognizes provisions in accordance with the procedures established by CVM Resolution 489/05 and CPC 25/IAS 37, which establishes that a provision should be recognized when: (i) the entity has a present obligation deriving from a past event; (ii) an outflow of funds will probably be required to settle the obligation; and (iii) the sum of the obligation can be estimated with sufficient assurance. If any of these conditions are not met a provision should not be made, and it might be necessary to disclose a contingent liability.

The review of pending legal proceedings, based on previous experience relating to amounts claimed, records a provision in an amount deemed sufficient to cover possible losses from the ongoing lawsuits and classified them as current and non-current, as follows:

a. Breakdown of balances

	Consolidated		Parent Company	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Provision for lawsuits and administrative proceedings:				
Civil	18,219	18,304	12	22
Labor	34,973	35,118	680	650
Tax	626	613	42	42
Total	53,818	54,035	734	714
Current	4,350	2,792	133	71
Non-current	49,468	51,243	601	643

b. Labor lawsuits (Consolidated)

Refer mainly to claims regarding overtime, salary differences, health hazard, hazardous duty and occupational disease. The effect of the provision for loss on labor lawsuits is recorded as contra-entry to profit or loss in the account of other expenses.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

c. Civil lawsuits (Consolidated)

They mainly refer to indemnity in general, including moral and material damages. The effect of the provision for loss on civil lawsuits is recorded as contra-entry to profit or loss in the account of other expenses. The effects on the provision for indemnities are charged to "sales expenses" in income (loss).

d. Tax lawsuits (Consolidated)

They refer to lawsuits in which the Company and its subsidiaries are parties mainly to the following taxes: IRPJ, COFINS, PIS, ICMS. The effect of the provision for loss on tax lawsuits is recorded as contra-entry to profit or loss in the account of other expenses.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

e. Changes in lawsuits

						Consolida	ated				
	12/31/2024				06/30/2025						
June 30, 2025	Opening balance	Additions	Reversals		Adjustment to ne presentation (et Closing	Additions	Reversal	Ac Payments pr	ljustment to net esentation ^(*)	Closing balance
Type Civil Labor Tax	18,343 36,746 797	149 13,724 21,901	(27) (9,691) (1)	(161) (6,887) (1,094)	1,22 (20,990		45 5,750 4,557	(20) (2,177) (399)	(110) (3,997) (15,426)	279 11,281	18,219 34,973 626
Total	55,886	35,774	(9,719)	(8,142)	(19,764	54,035	10,352	(2,596)	(19,533)	11,560	53,818
		01/01/2024	Parent Company 2024 12/31/2024 06/30/2025								
June 30, 2025		Opening balance		Reversals	Payments	Closing balan	ce Additio	ons Revers	al Payment	Closing bal	ance
Type Civil Labor Tax		161 400 220	434	(5) (68) (1)	(160) (116) (308)	6	22 50 2 42	5 (: 216 (116			12 680 42
Total		781	591	(74)	(584)	7	14 2	221 (12)	(80)		734

^(*) The net amounts refer only to reclassifications between judicial deposits and provisions for contingencies in compliance with item 35 of CPC 26 (IAS 1). Thus, said amounts had no cash effect and were not considered in the statements of cash flows.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Contingencies

Based on the opinion of its legal advisors, Management believes that the resolution of the civil, labor and tax matters listed below will not have a material adverse effect on its financial situation.

As of June 30, 2025 and December 31, 2024, the breakdown of the amounts under litigation at various court levels, estimated with a possible loss was as follows:

	Consolidated			
Contingencies	06/30/2025	12/31/2024		
Civil	2,220	2,517		
Labor	33,961	35,524		
Tax	30,884	46,415		
Total	67,065	84,456		

20 Shareholders' equity (Parent company)

a. Capital

On March 19, 2025, the Board of Directors approved the capital increase within the authorized capital limit, due to the exercise of stock options issued by the Company, within the scope of the approved Stock Option Plan in 2022, in the amount of R\$ 4,409, through the issue of 880,000 new common shares, registered book-entry and with no par value.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

As of June 30, 2025, capital totals R\$ 1,277,962 (R\$ 1,273,553 as of December 31, 2024), is represented by 275,536,244 (274,656,244 as of December 31, 2024) common, nominative shares with no par value, as follows:

Changes in net capital:

Net capital at December 31, 2024	1,273,553
Granting of stock option	4,409
	· · · · · · · · · · · · · · · · · · ·
Net capital at June 30, 2025	1,277,962

By means of Board of Directors' resolution, the Company is authorized to increase the capital, regardless of any amendments to the bylaws up to the limit of R\$ 2,000,000.

b. Capital reserve

(i) Stock option

General conditions

As of June 30, 2025, the Company has three (3) Stock Option Plans in effect.

Stock option plan approved in 2023

Approval of the plan

On May 02, 2023, the Board of Directors approved the 6th stock option plan in the context of the Grant Agreement. The total number of options granted on this date was 1,625,000 (one million, six hundred twenty-five thousand) options, with an unit strike price of R\$ 11.40, distributed among the elected beneficiaries. Aiming to fulfill the exercise of options granted, the Company may issue new shares within the authorized capital limit, excluding the preemptive right of the current Company's shareholders, as allowed by article 171, paragraph 3, of Law 6404, dated December 15, 1976.

Characteristics of the plan

6 th Stock Option Plan – 2023	6 th grant
Grant date	May 02, 2023
Number of options granted	1,625,000 (3)
Vesting period	3 years
Maturity for the year	Mar 31, 2026
Maximum period for exercise	Mar 31, 2027
Strike price	R\$ 11.40 (1)
Beneficiaries (employees)	23 (2)

(1) The strike price is set at R\$ 11.40 (eleven reais and forty centavos), restated by the change in the National Amplified Consumer Price Index - IPCA from the award date through the effective exercising of the Option.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

- (2) The initial number of participants in the approval of the plan was 23 executives. However, with the departure of three of these beneficiaries, the current number of participants with the right to exercise the purchase of options is 20.
- (3) The initial number of options granted in the approval of the plan was 1,625,000 (one million, six hundred twenty-five thousand) options. However, with the departure of beneficiaries during the term, the current number of options that can be exercised became 1,540,000 (one million, five hundred forty) options.

Beneficiaries

Stock options can be awarded to officers (statutory or otherwise), division managers and employees of Vulcabras S.A. and the companies under its direct or indirect control (Subsidiaries), including in relation to new employees, all of which are subject to the approval of the Company's Board of Directors.

Pricing Method

The method used for options pricing is the "Black-Scholes" model, which uses the following basic assumptions: grant price, strike price, grace period, volatility of share price, percentage of payment of dividends, and risk-free rate as basic assumptions.

Stock option plan approved in 2024

Approval of the plan

On May 07, 2024, the Board of Directors approved the 6th stock option plan in the context of the Grant Agreement. The total number of options granted on this date was 1,615,000 options, with an unit strike price of R\$ 18.50, distributed among the elected beneficiaries. Aiming to fulfill the exercise of options granted, the Company may issue new shares within the authorized capital limit, excluding the preemptive right of the current Company's shareholders, as allowed by article 171, paragraph 3, of Law 6404, dated December 15, 1976.

Characteristics of the plan

7th stock option plan – 2024

Grant date	May 7, 2024
Number of options granted	1,615,000 (3)
Vesting period	3 years
Maturity for the year	Mar 31, 2027
Maximum period for exercise	Mar 31, 2028
Strike price	R\$ 18.50 ⁽¹⁾
Beneficiaries (employees)	24 (2)

7th grant

- (1) The strike price is set at R\$ 18.50 (eighteen reais and fifty centavos), restated by the change in the National Amplified Consumer Price Index IPCA from the award date through the effective exercising of the Option.
- (2) The initial number of participants in the approval of the plan was 24 executives. However, with the departure of two of these beneficiaries, the current number of participants with the right to exercise the purchase of options is 22.
- (3) The initial number of options granted in the approval of the plan was one million, six hundred and fifteen thousand (1,615,000) options. However, with the departure of beneficiaries during the term, the current number of options that can be exercised became one million, five hundred and seventy thousand (1,570,000) options.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Beneficiaries

Stock options can be awarded to officers (statutory or otherwise), division managers and employees of Vulcabras S.A. and the companies under its direct or indirect control (Subsidiaries), including in relation to new employees, all of which are subject to the approval of the Company's Board of Directors.

Pricing Method

The method used for options pricing is the "Black-Scholes" model, which uses the following basic assumptions: grant price, strike price, grace period, volatility of share price, percentage of payment of dividends, and risk-free rate as basic assumptions.

Stock option plan approved in 2025

Approval of the plan

As of March 11, 2025, the Board of Directors approved the 8th stock option plan in the context of the Grant Agreement. The total number of options granted on this date was 1,605,000 (one million, six hundred five thousand) options, with an unit strike price of R\$ 16.52, distributed among the elected beneficiaries. Aiming to fulfill the exercise of options granted, the Company may issue new shares within the authorized capital limit, excluding the preemptive right of the current Company's shareholders, as allowed by article 171, paragraph 3, of Law 6404, dated December 15, 1976.

Characteristics of the plan

8th stock option plan – 2025

Grant date	Mar 11, 2025
Number of options granted	1,605,000
Vesting period	3 years
Maturity for the year	Mar 15, 2028
Maximum period for exercise	Mar 15, 2029
Strike price	R\$ 16.52 (1)
Beneficiaries (employees)	23

7th grant

(1) The strike price was set at sixteen reais and fifty-two centavos (R\$ 16.52), which will be adjusted by the change in the National Amplified Consumer Price Index (IPCA) from the grant date through the effective exercising of the Option ("Strike Price"), possibly adjusted for any splits, reverse stock splits, stock bonuses, and similar corporate events, as determined by the Board of Directors. The adjustment by the IPCA will always be made on a pro rata basis considering all days elapsed until the date of the actual exercise of the Mature Options (as defined below), and in the absence of disclosure of the IPCA for a given period, the last disclosed monthly IPCA should be used, on a pro rata basis. Dividends and interest on own capital per share distributed during the period from the grant date to the exercise date of the Options will be deducted from the corrected Strike Price. The amounts of dividends and interest on own capital per share will be adjusted by the IPCA as of the date of actual payment until the date of exercising the Options. The strike price corresponds to the average closing price of the last 20 trading sessions up to March 10, 2025.

Beneficiaries

Officers (statutory or otherwise), division managers and employees of the Company and its subsidiaries under its direct or indirect control (Subsidiaries), including in relation to new employees can be elected as Plan participants, all of which are subject to the approval of the Company's Board of Directors.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Pricing Method

The method used for options pricing is the "Black-Scholes" model, which uses the following basic assumptions: grant price, strike price, grace period, volatility of share price, percentage of payment of dividends, and risk-free rate as basic assumptions.

Option plan expense

Amounts of amortizations recorded as expense in statements of income, as a contra-entry to the Company's shareholders' equity from grant date to June 30, 2025, are described below (presented in Reais):

Plan	Strike price	Grant date	Accumulated expense 06/30/2025 – R\$	Accumulated expense 12/31/2024 – R\$
Plan – 2022 (a)	R\$ 8.89	May 03, 2022	-	2,347
Plan – 2023	R\$ 11.40	May 02, 2023	4,751	3,684
Plan – 2024	R\$ 18.50	May 07, 2024	3,869	2,080
Plan – 2025	R\$ 16.52	Mar 11, 2025	752	-
Total			9,372	8,111

⁽a) The accumulated expense of R\$ 2,347 accrued up to March 31, 2025, related to 2022 plan, was reversed in the 1Q25 as a result of the expiration of the maximum term for exercising said plan.

(ii) Premium on the subscription of shares

On January 28, 2024, the Board of Directors' Meeting approved a public offering of shares. As a result of this decision, R\$ 325,000 was set aside to form a capital reserve for goodwill on the subscription of shares.

(iii) Treasury shares

On March 11, 2025, the Board of Directors approved a new share buyback program issued by the Company, with no par value. The share buyback program aims to (i) add value for shareholders through the efficient management of the Company's capital structure; (ii) maximization in generation of value for the shareholders, when, in the view of the Company's management, the current value of shares in the market is far below the actual value of its assets in relation to its prospect of profitability and generation of income; (iii) meet the Company's commitments in share-based compensation programs; (iv) use the Company's shares to pay part of the price in corporate transactions or; (v) be held in treasury; or (vi) public or private disposal, according to applicable regulations. The maximum number of shares to be acquired by the Company will be up to ten million (10,000,000) common shares. The share buyback program ends on September 11, 2026.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

The changes in treasury shares are in the table below:

	P	Parent Company		
	Quantity	Amount	Average price	
Balance at 12/31/2023	766,244	10,018	13.0742	
Acquisition of shares in 2024 Balance at 12/31/2024	2,340,800 3,107,044	35,392 45,410	15.1200 14.6148	
Acquisition of shares in 2025 Balance at 06/30/2025	762,200 3,869,244	11,537 56,947	15.1382 14.7179	

c. Revaluation reserve

It is formed as a result of the revaluations of property, plant and equipment of its subsidiaries, based on an appraisal report prepared by independent appraisers. Corresponding income tax and social contribution are classified in non-current liabilities. As of June 30, 2025, the balance of revaluation reserve is R\$ 3,789 (R\$ 3,866 on December 31, 2024).

The revaluation reserve is carried out by depreciation or write-off of revalued assets against retained earnings (loss), net of tax charges. As permitted by Law 11638/07, Management elected to maintain the revaluation reserves until their full realization.

d. Equity valuation adjustments

"Equity valuation adjustments" caption includes: (i) accumulated net changes in financial assets at fair value through other comprehensive income until the investments are derecognized or suffer impairment loss; and (ii) accumulated translation adjustments include all foreign currency differences deriving from the translation of financial statements of foreign operations. As of June 30, 2025, the balance of equity valuation adjustment is R\$ 27,226 (R\$ 31,225 on December 31, 2024).

e. Profit reserve

(i) Legal reserve

Formed at the rate of 5% of the net income for the year, whose balance on June 30, 2025 totaled R\$ 92,425 (R\$ 92,425, on December 31, 2024).

(ii) Statutory reserve

The statutory reserve was recorded for the realization of new investments pursuant to the terms of Art. 35 of the Company's Bylaws and Art. 194 of Corporation Law. As of June 30, 2025, the balance is R\$ 319,331 (R\$ 421,206 as of December 31, 2024).

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

f. Dividends

The portion corresponding to at least 25% of net income, calculated on the balance obtained with the deductions and additions provided for in Article 202 (II and III) of the Brazilian Corporation Law, will be distributed to shareholders as mandatory dividend.

On January 02, 2025, the payment of dividends in the amount of R\$ 33,944 was made, as approved by the Board of Directors on August 6, 2024.

On February 03, 2025, the payment of dividends in the amount of R\$ 33,848 was made, as approved by the Board of Directors on August 6, 2024.

On March 06, 2025, the payment of dividends in the amount of R\$ 33,848 was made, as approved by the Board of Directors on August 6, 2024.

As of April 1, 2025, the payment of dividends in the amount of R\$ 33,848 was made, as approved by the Board of Directors on August 6, 2024.

As of May 2, 2025, the payment of dividends in the amount of R\$ 33,958 was made, as approved by the Board of Directors on March 11, 2025.

As of June 2, 2025, the payment of dividends in the amount of R\$ 33,958 was made, as approved by the Board of Directors on March 11, 2025.

21 Net sales

	Consolidated	
	06/30/2025	06/30/2024
Gross operating revenue Sale and resale of products		
Domestic market	1,802,831	1,522,836
Foreign market	63,177	72,135
Services rendered	3,720	2,187
	1,869,728	1,597,158
Deduction		
Taxes on sales and services rendered	(405,846)	(346,160)
Tax incentives - ICMS	191,778	160,205
Refunds and rebates	(59,655)	(52,933)
	(273,723)	(238,888)
Net operating revenue	1,596,005	1,358,270

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

22 Cost of sales and resales

	Consolid	lated
	06/30/2025	06/30/2024
Costs of sales		
Raw material	(300,602)	(238,730)
Labor	(195,914)	(152,833)
Indirect costs	(147,078)	(128,000)
Resales	(305,105)	(275,181)
Total cost of sales and resales	(948,699)	(794,744)

23 Sales expenses

	Consolidated	
	06/30/2025	06/30/2024
Commissions	(68,903)	(59,399)
Freight	(63,147)	(55,871)
Advertising	(79,002)	(62,815)
Advertising – Personnel expenses	(3,498)	(3,205)
Advertising – Other expenses	(2,668)	(1,523)
Royalties	(26,476)	(24,749)
Personnel expenditures	(35,253)	(29,597)
Other expenditures	(12,049)	(9,133)
	(290,996)	(246,292)
Impairment losses	267	(1,321)
Total sales expenses	(290,729)	(247,613)

24 Administrative expenses

	Consolidated		Parent Co	mpany
	06/30/2025	06/30/2024	06/30/2025	06/30/2024
Personnel expenditures	(40,239)	(34,039)	(1,942)	(1,451)
Outsourced services	(27,107)	(15,678)	(1,566)	(1,341)
Rents	(3,924)	(2,942)	(7)	(10)
Travel and accommodation	(884)	(650)	-	-
Security	(1,128)	(1,170)	(10)	-
Legal disputes and taxes	(1,738)	(1,230)	(408)	(334)
IT and telecommunications	(10,314)	(9,326)	(22)	(94)
Energy, water and sewage	(537)	(491)	(30)	(12)
Maintenance, cleaning and environment.	(3,217)	(2,014)	(29)	-
Depreciation and amortization	(9,315)	(8,520)	(1)	-
Other	(5,689)	(4,150)	411	(1,021)
Total administrative expenses	(104,092)	(80,210)	(3,604)	(4,263)

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

25 Other operating revenue (expenses), net

	Consolidated		Parent Company	
	06/30/2025	06/30/2024	06/30/2025	06/30/2024
Other operating revenues				
Rent revenue	2,746	3,923	2,647	3,823
Sale of scrap	810	685	-	-
Revenue from sale of property, plant and equipment	911	5,999	-	-
Recovered PIS/COFINS credit (Note 8)	133,733	-	-	-
Tax credit – State subsidy	12,031	-	-	-
Other	3,740	16,376	443	499
Total other operating revenues	153,971	26,983	3,090	4,322
Other operating expenses				
Provision for contingencies	(4,148)	(3,532)	(101)	(73)
Expenses from sale of property, plant and equipment	(2,398)	(7,287)	-	-
PIS/Cofins taxes on other revenues	(8,795)	(2,263)	-	-
Other	(17,914)	(5,465)		(124)
Total other operating expenses	(33,255)	(18,547)	(101)	(197)
Other operating revenues, net	120,716	8,436	2,989	4,125

26 Financial income (loss)

	Consolidated		Parent Company	
_	06/30/2025	06/30/2024	06/30/2025	06/30/2024
Financial revenues				
Capital structure				
Revenue from investments	16,375	27,696	380	11,152
Other	<u>-</u>	7		
Subtotal	16,375	27,703	380	11,152
Operating				
Interest	4,131	3,281	33	_
Discounts obtained	1,588	586	-	-
Update of recovered PIS/COFINS credit (Note				
8)	130,938	3,167	-	-
Other	1,762	729	<u> </u>	245
Subtotal	138,419	7,763	33	245
Exchange-rate changes	20,486	11,902	<u> </u>	
Total financial revenues	175,280	47,368	413	11,397

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

	Consolid	ated	Parent Company	
-	06/30/2025	06/30/2024	06/30/2025	06/30/2024
Financial expenses				
Capital structure				
Interest	(25,400)	(26,666)	(1)	(2)
TAX ON FINANCIAL OPERATIONS (IOF)	(247)	(620)	(1)	(173)
Other	(2,800)	(1,326)	(10)	(29)
Subtotal	(28,447)	(28,612)	(12)	(204)
Operating				
Bank fees	(1,426)	(1,352)	(3)	(2)
Fee/commission sale card	(140)	(104)	-	-
Discounts granted	(552)	(582)	-	-
Other rates	(3,670)	(2,955)	- -	-
Subtotal	(5,788)	(4,993)	(3)	(2)
Exchange-rate changes	(19,389)	(9,830)	<u>-</u> -	<u>-</u>
Total financial expenses	(53,624)	(43,435)	(15)	(206)
Financial income (loss)	121,656	3,933	398	11,191

27 Earnings per share

The calculation of basic earnings per share is made by dividing the income (loss) for the period, attributed to the holders of common shares of the Company, by the weighted average number of common shares free float during the year.

Diluted earnings per share are calculated by dividing the profit for the period attributable to holders of the Company's common shares by the weighted average number of common shares that would be issued on the conversion of all potentially dilutive shares into their respective shares.

On June 30, 2025, the Company had potential outstanding shares which could affect the dilution of the result per share under CPC 41/IAS 33 in the total amount of 4,715,000 (four million seven hundred fifteen thousand) potential shares. Of the total amount, 1,540,000 potential shares refer to the fifth grant of shares of the Stock Options plan that was approved on May 2, 2023, 1,570,000 potential shares refer to the sixth grant of shares of the Stock Options plan that was approved on May 7, 2024 and 1,605,000 potential shares refer to the eighth grant of shares of the Stock Options plan that was approved on March 11, 2025.

On June 30, 2024, the Company had potential outstanding shares which could affect the dilution of the earnings per share under CPC 41/IAS 33 in the total amount of 4,095,000 (four million ninety-five thousand) potential shares. Of the total amount, 895,000 potential shares refer to the fifth grant of shares of the Stock Options plan that was approved on May 03, 2022, 1,585,000 potential shares refer to the fifth grant of shares of the Stock Options plan that was approved on May 2, 2023 and 1,615,000 potential shares refer to the seventh grant of shares of the Stock Options plan that was approved on May 7, 2024.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

The table below presents the calculations of basic and diluted earnings per share.

	Parent Company		
	Number of common shares		
	06/30/2025	06/30/2024	
Income (loss) attributable to shareholders	459,357	228,487	
Weighted basic average of outstanding shares in the period	271,300,406	267,549,560	
Weighted basic average of outstanding shares in the period	271,837,555	268,322,836	
Basic earnings per share (per thousand) - R\$	1.6932	0.8540	
Basic earnings per share (per thousand) - R\$	1.6898	0.8515	

28 Financial instruments and risk management

The main financial assets and liabilities of the Company and its subsidiaries refer to cash and cash equivalents, trade accounts receivable, trade accounts payable, loans with related parties, lease liabilities, financing and loans.

Financial risk framework and management

The Company and its subsidiaries manage financial risks by monitoring the financial positions of assets and liabilities, controlling exposure limits.

The Company and its subsidiaries are exposed to the following risks arising from financial instruments:

- Credit risk
- Market risk
- Interest rate risk
- Liquidity risk

The management of these instruments is done through operating strategies and internal controls, aimed at assuring liquidity, profitability and security. The control policy consists of permanent follow-up of the conditions engaged versus those in force in the market.

The risk management policies of the Company and its subsidiaries were established to identify and analyze the exposure, to set adequate limits and controls by monitoring risks and compliance with limits. Risk policies and systems are reviewed regularly to reflect changes in the market conditions and in the activities of the Company and its subsidiaries.

The assessments of financial instruments and risk management are explained below:

(i) Credit risk

Credit risk is the risk of the Company and its subsidiaries incurring financial losses if a party fails to comply with its contractual obligations. Such risk is mainly due to trade accounts receivable. The book values of financial assets and contract assets represent the maximum credit exposure.

The Company and its subsidiaries are exposed to the credit risk due to the possibility of not receiving trade accounts receivable or credits from financial institutions.

The Company and its subsidiaries' risk management adopts the following practices:

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

- (i) Careful selection of financial institutions, which are considered as prime line by the market (largest asset management banks in Brazil), State banks or government development agencies, meaning that the credit risk posed by the financial institutions is extremely low and diversifying financial instruments used to invest the company's funds, which are invested in a basket of indexes consisting of the CDI rate, fixed rates or rates restated for inflation.
- (ii) Analyzing credits granted to clients and establishing sales limits. There are no clients that individually represent more over 9% of total trade accounts receivable of the Company as of June 30, 2025 (9% on December 31, 2024); and
- (iii) The Company's exposure to credit risk is influenced, mainly, by the individual characteristics of each client. However, management also considers the factors that may influence the credit risk of its client base, including the risk of non-payment of the industry and of the country in which the client operates.

The Company uses a provisioning matrix to measure the expected credit loss with individual trade accounts receivable:

			Provision for estimated
June 30, 2025	Policy applied	Gross book balance	losses
Stores	0.00%	160,357	-
Falling due	0.04%	795,902	(318)
Overdue (days):			
01-30	0.50%	3,600	(18)
31-60	10.00%	318	(32)
61-90	25.00%	95	(24)
>90	100.00%	26,260	(26,260)
Clients under court-ordered reorganization		<u> </u>	
(with financial restructuring)	20.00%	_	_
Clients under court-ordered reorganization			
(with financial restructuring)	40.00%	7,514	(3,006)
Clients under court-ordered reorganization	10.0070	7,511	(3,000)
(without financial restructuring)	100.00%	14,319	(14,319)
(without imalicial restructuring)	100.0070	1,008,365	(43,977)
	-	1,000,505	(43,511)
			Provision for estimated
December 31, 2024	Policy applied	Gross book balance	Provision for estimated losses
December 31, 2024 Stores	Policy applied 0.00%	Gross book balance 78,860	
Stores Falling due	0.00%	78,860	losses
Stores	0.00%	78,860	losses - (361)
Stores Falling due Overdue (days):	0.00% 0.04%	78,860 902,091	(361)
Stores Falling due Overdue (days): 01–30	0.00% 0.04% 0.50%	78,860 902,091 6,677	(361) (33) (96)
Stores Falling due Overdue (days): 01–30 31–60	0.00% 0.04% 0.50% 10.00% 25.00%	78,860 902,091 6,677 964 278	(361) (33) (96) (70)
Stores Falling due Overdue (days): 01–30 31–60 61–90 >90	0.00% 0.04% 0.50% 10.00%	78,860 902,091 6,677 964	(361) (33) (96)
Stores Falling due Overdue (days): 01-30 31-60 61-90 >90 Clients under court-ordered reorganization	0.00% 0.04% 0.50% 10.00% 25.00% 100.00%	78,860 902,091 6,677 964 278	(361) (33) (96) (70)
Stores Falling due Overdue (days): 01–30 31–60 61–90 >90 Clients under court-ordered reorganization (with financial restructuring)	0.00% 0.04% 0.50% 10.00% 25.00%	78,860 902,091 6,677 964 278	(361) (33) (96) (70)
Stores Falling due Overdue (days): 01-30 31-60 61-90 >90 Clients under court-ordered reorganization (with financial restructuring) Clients under court-ordered reorganization	0.00% 0.04% 0.50% 10.00% 25.00% 100.00%	78,860 902,091 6,677 964 278 27,918	(361) (33) (96) (70) (27,918)
Stores Falling due Overdue (days): 01–30 31–60 61–90 >90 Clients under court-ordered reorganization (with financial restructuring) Clients under court-ordered reorganization (with financial restructuring)	0.00% 0.04% 0.50% 10.00% 25.00% 100.00%	78,860 902,091 6,677 964 278	(361) (33) (96) (70)
Stores Falling due Overdue (days): 01–30 31–60 61–90 >90 Clients under court-ordered reorganization (with financial restructuring) Clients under court-ordered reorganization (with financial restructuring) Clients under court-ordered reorganization (with financial restructuring) Clients under court-ordered reorganization	0.00% 0.04% 0.50% 10.00% 25.00% 100.00% 20.00%	78,860 902,091 6,677 964 278 27,918	losses (361) (33) (96) (70) (27,918)
Stores Falling due Overdue (days): 01–30 31–60 61–90 >90 Clients under court-ordered reorganization (with financial restructuring) Clients under court-ordered reorganization (with financial restructuring)	0.00% 0.04% 0.50% 10.00% 25.00% 100.00%	78,860 902,091 6,677 964 278 27,918	(361) (33) (96) (70) (27,918)

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

The criteria used to calculate the loss matrix are disclosed in Note 6c.

Loss rates are based on actual credit loss experience in the previous accounting year. These rates were multiplied by scale factors to reflect differences between the economic conditions in the period in which the historic data was collected, the current conditions and the Company's view on economic conditions over the expected life of the receivables.

(ii) Market risk

Market risk is the risk that alterations in market prices, such as foreign exchange, interest rates and prices of shares, will affect the Company's gains or the amount of its financial instruments. The objective of market risk management is to evaluate and control exposures to market risks, within acceptable parameters, and at the same time to optimize the return. The Company and its subsidiaries do not use derivatives to manage market risk.

Foreign exchange risk

Considering the price risk on exports, which correspond to 1.90% of revenue from its subsidiaries as of June 30, 2025 (2.07% as of December 31, 2024), any volatility of the exchange rate represents, in fact, a price risk that can impair the results planned by Management.

Sensitivity analysis

The results of the Company and its subsidiaries are susceptible to significant changes, due to the effects of the volatility of the foreign exchange rate on the liabilities indexed to foreign currencies, especially the USD, which ended the period as of June 30, 2025 with the positive change in 11.87% in relation to the last quotation as of December 31, 2024.

As a strategy to avoid and reduce the effects of foreign exchange fluctuations, Management tried to maintain a natural hedge in restricted assets, also pegged to exchange fluctuations. Management does not enter into financial instruments to eliminate its exposure to foreign exchange risks, which are as follows:

	Consolie	dated
US dollar (US\$'000)	06/30/2025	12/31/2024
Assets in foreign currency (a) Liabilities in foreign currency (b)	27,831 (4,077)	27,891 (6,192)
Surplus determined (a-b)	23,754	21,699

Considering the exposure to the risk of price fluctuation, the Company and its subsidiaries present below three scenarios for the change of the Dollar and the respective future income that would be generated. Namely:

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

- 1. **Probable scenario and that is adopted by the Company and its subsidiaries:** USD exchange rate at R\$ 5.7422 on June 30, 2025;
- **2. Possible scenario:** As provided in the CVM Resolution, the scenario is built considering a 25% decrease in the USD rate amounting to R\$ 4.0928; and
- **3. Remote scenario:** Also in accordance with CVM standard, in this scenario the US dollar rate is decreased by 50%, amounting to R\$ 2.7286.

Foreign exchange sensitivity analysis - Effect in income (loss) as of June 30, 2025

Transaction	Risk	Probable scenario	Possible scenario	Remote scenario
F: .1. (1.)	US\$ 23,754 thou.	FX 5.4571	FX 4.0928	FX 2.7286
Financial income (loss)	US\$ decrease	-	(32,408)	(64,813)

(iii) Interest rate risk

Sensitivity analysis

The Company's and its subsidiaries' results are exposed to fluctuations, not significant, due to the effects of the volatility of the DI-CETIP, TJLP and IPCA rate on interest earning bank deposits and part of loans and financing linked to these rates.

	Consolid	Consolidated		lated
	Book value 06/30/2025	Fair value 06/30/2025	Book value 12/31/2024	Fair value 12/31/2024
Assets in CDI	175,545	175,545	268,113	268,113
Liabilities in TJPL	5,684	5,162	5,128	4,608
Liabilities at IPCA	27,317	25,453	35,123	37,622
Liabilities in CDI	305,108	306,628	275,188	258,016

Given the exposure to the risk of changes in the indexes used in interest earning bank deposits and loans, the Company presents below scenarios for the changes in rates and the respective future results that would be generated. Namely:

- (i) Probable scenario adopted by the Company and its subsidiaries, with a DI-CETIP rate of 14.90% p.a. and TJLP of 8.65% p.a. and IPCA of 5.35% p.a.;
- (ii) Possible scenario, including an increase or decrease of 25% on rates;
- (iii) Remote scenario, including an increase or decrease of 50% on rates. Statement of changes in rates as of June 30, 2025 is as follows:

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Operation	Risk	Probable scenario	Possible scenario, 25%	Remote scenario, 50%
Loans – TJLP	TJLP increase	TJLP 8.65%	TJLP 10.81%	TJLP 12.98%
Louis 13L1	13L1 mercuse	R\$ -	R\$ 123	R\$ 246
Loons at IDCA	IPCA increase	IPCA 5.35%	IPCA 6.69%	IPCA 8.03%
Loans at IPCA	IPCA increase	R\$ -	R\$ 366	R\$ 732
Loans in CDI	CDI increase	CDI 14.90%	CDI 18.63%	CDI 22.35%
Loans in CDI	CDI increase	R\$ -	R\$ 11,381	R\$ 22,731
		CDI 14.90%	CDI 11.18%	CDI 7.45%
Investments in CDI	CDI decrease	R\$ -	R\$ (6,530)	R\$ (13,078)

(iv) Liquidity risk

Liquidity risk is the risk of the Company encountering difficulties in performing the obligations associated with its financial liabilities that are settled with cash payments or with another financial asset. The Company's goal when managing the liquidity is to guarantee, as much as possible, that it will have sufficient liquidity to perform its obligations upon maturity, under normal and stress conditions, without causing unacceptable losses or with a risk of sullying the Company's reputation.

The Company and its subsidiaries monitor their funds liquidity risk through cash monetary policies to avoid a mismatch between accounts receivable and accounts payable.

In addition, the Company and its subsidiaries maintain balances of interest earning bank deposits with daily liquidity, which may be redeemed at any time to cover possible mismatches between maturity dates of their contract obligations and cash generation.

The scheduled payments of long-term installments of financing and loans are presented below:

	06/30/202	5
Maturity	Amount	%
2026	11,762	10%
2027	84,067	74%
2028	6,808	6%
2029	5,407	5%
2030	4,507	4%
2031	664	1%
Total	113,215	100%
	06/30/202	4
Maturity	Amount	%
2025	16,533	10%
2026	55,282	33%
2027	81,255	48%
2028	5,794	3%
2029	5,370	3%
2030	4,489	3%
2031	662	0%
Total	169,385	100%

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Breakdown of balances

The estimated realizable values of the financial assets and liabilities of the Company and its subsidiaries were determined through information available in the market and appropriate valuation methodologies. However, considerable judgment was required in the interpretation of the market data to estimate the most adequate realizable value estimate. Consequently, the estimates below do not necessarily indicate the values that could be realized in the current exchange market. The use of different market methodologies may have a material effect on the realization values estimated.

The Management of these instruments is done through operating strategies, aimed at liquidity, profitability and security. The control policy consists of permanent follow-up of the rates engaged versus those in force in the market. The Company and its subsidiaries do not invest in derivatives or any other risk assets on a speculative basis.

The book balances and the fair value of financial instruments included in balance sheets as of June 30, 2025 and December 31, 2024 are shown below:

Consolidated

			Consol	laatea	
		06/30	/2025	12/31/2024	
Description	Classification	Book balance	Fair value	Book balance	Fair value
Cash and cash equivalents Interest earning bank deposits	Financial assets at amortized cost	211,761	211,761	307,660	307,660
	Financial assets at fair value				
CDB/Investment Fund	through profit or loss Financial assets at fair value	3,208	3,208	6,105	6,105
Share investment funds	through other comprehensive income	558	558	462	462
Accounts receivable	Financial assets at amortized cost	964,388	964,388	992,064	992,064
Other accounts receivable	Financial assets at amortized cost	50,275	50,275	41,751	41,751
Loans and financing:					
In domestic currency	Amortized cost	352,841	399,661	334,185	375,845
In foreign currency	Amortized cost	1,736	1,769	2,667	2,750
Suppliers	Amortized cost	137,029	137,029	94,950	94,950
			Parent Co	mpany	
		06/30/20)25	12/31/	2024
Description	Classification	Book balance	Fair value	Book balance	Fair value
Cash and cash equivalents Interest earning bank deposits	Financial assets at amortized cost	34,995	34,995	78,612	78,612
	Financial assets at fair value				
CDB/Investment Fund	through profit or loss	2	2	2	2
Other accounts receivable	Financial assets at amortized cost	1,925	1,925	1,703	1,703
Suppliers	Amortized cost	238	238	252	252

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

(v) Fair value hierarchy

Consolid		lidated		Parent Company				
	06/30/	2025	12/31/	2024	06/30	/2025	12/31	/2024
Description	Level 1	Level 2	Level 1	Level 2	Level 1	Level 2	Level 1	Level 2
Interest earning bank deposits								
Investment fund	-	3,208	-	6,105	-	2	-	2
Share investment funds	558	-	462	_	_	_	_	_

- Level 1 Prices charged (unadjusted) in active markets for identical assets or liabilities;
- Level 2 different inputs of the prices negotiated in active markets included at Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices);
- Level 3 inputs for the asset or liability that are not based on observable market variables (unobservable inputs).

(vi) Criteria, assumptions and limitations used in the calculation of fair value

Interest earning bank deposits

For interest earning bank deposits, the fair value against the income (loss) was calculated based on the market quotations of these securities and are stable considering investment rates and terms. The interest earning bank deposits are remunerated at a percentage of DI-CETIP and are restated at June 30, 2025 (see Note 5).

Accounts receivable

Trade accounts receivable are recorded at the amount billed, and include the respective direct taxes for which the Company and its subsidiaries are responsible. The estimated impairment losses were formed at an amount considered adequate by the management to cover any losses arising on collection of credits.

Loans and financing

The amount of loans and financing calculated at June 30, 2025 are measured at amortized cost using the effective interest method, and are recorded at their contractual values. We currently found interest rates applicable to these instruments identical to the contracts that were signed, given the objective of the financing, time frames and guarantees submitted. The valuation model considers the present value of the payment expected, discounted by a risk-adjusted discount rate.

Suppliers

Trade accounts payable derive directly from the commercial operations of the Company and its subsidiaries, are stated at their original values, subject to exchange and inflation adjustment, when applicable, up to the balance sheet date.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Limitations

The fair value of instruments was estimated on the balance sheet date, based on "Relevant market information". Changes in the assumptions may significantly affect the estimates presented.

(vii) Capital management

The capital management of the Company and its subsidiaries aims to ensure that a strong credit rating is maintained before institutions, as well as a solid capital relationship, so as to support the business of the Company and leverage shareholders' value.

The Company and its subsidiaries include within its net debt structure: loans and financing less cash, cash equivalents and interest earning bank deposits.

	Consolidated		
	06/30/2025	12/31/2024	
Financing and loans	(354,577)	(336,852)	
Lease liabilities	(41,971)	(30,288)	
Cash and cash equivalents	211,761	307,660	
Interest earning bank deposits	3,766	6,567	
Net debt	(181,021)	(52,913)	
Shareholders' equity	2,356,356	2,110,339	

29 Insurance coverage

The Company and its subsidiaries adopt the policy of contracting insurance coverage for property subject to risks in amounts considered sufficient to cover any casualties, considering the nature of their activity.

Coverage amounts as of June 30, 2025 are summarized as follows:

Corporate insurance Amount of **Object** Risk covered coverage - R\$ Fire, Windstorms, Electrical Damages, Machine Breakdown, Equity Theft, Flooding, Electronic Equipment. 195,000 Loss of profits Fixed expenses (P.I 3 months) 60,000 Management civil general liability D&O 30,000 General civil responsibility General civil liability 10,000 Light and heavy vehicles Property, body damages, pain and suffering to third parties 11,800 Limit per shipment - Goods / Raw materials 10,914 International transport - Imports 317,714 **Total corporate insurance**

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

30 Government grants and assistance

a. Federal incentives

• **IRPJ REDUCTION** -Refer to the right to 75% reduction of the Income Tax and Surtax, calculated based on the operating profit in accordance with article 1 of the Provisional Measure 2199-14 of August 24, 2001, as per the criteria established and also in compliance with the tax incentive regulation. Are considered as onerous conditions met the projects for total modernization currently in areas of the Northeast Development Agency - SUDENE. The beneficiaries of the incentive of 75% reduction of the income tax are the projects located in the states of Ceará and Bahia.

b. State incentives

(i) Ceará

For footwear

• **PROADE** - This is an incentive program for the industrial development fund of the State of Ceará (FDI), which consists in the deferral of 99% of the ICMS levied on company manufacturing of footwear. On the amount of each installment of the benefit, 1% will be paid in a single installment, with maturity on the last day of the month, and the amount will be adjusted after 36 months, from the disbursement date to the maturity date, restated at TJLP.

For apparel

• **PROVIN** - This is an incentive program for the industrial development fund of the State of Ceará (FDI), which consists in the deferral of 75% of the ICMS levied on company manufacturing of apparel. On the amount of each installment of the benefit, 25% will be paid in a single installment, with maturity on the last day of the month, and the amount will be adjusted after 36 months, from the disbursement date to the maturity date, restated at TJLP.

Additional incentives

In addition to PROADE shoes and apparel, there is also the deferral of ICMS on imports of raw materials, machinery, equipment, parts and pieces that do not have similar item in the State of Ceará, as well as the difference of rates on purchases of capital goods.

• **PCDM** – It is an incentive program to distribution business centers (PCDM), which consists of the reduction by 75% of the debt balance of the ICMS monthly calculated on interstate shipping activities. The subject of this instrument does not include the ICMS withheld of third parties by the company, in view of the tax replacement regime.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Additional incentives

It has as additional to PCDM the deferral of the ICMS levied: In import of foreign goods for subsequent shipment, import from abroad and other states, of goods to comprise property, plant and equipment.

(ii) Bahia

• **PROBAHIA** - Refers to the development program for the State of Bahia, aiming at diversifying and stimulating the transformation of the industrial processes in the state. The incentive is the deferral of ICMS on the total debits calculated on the shipment of goods, where a deemed credit of 99% of the amount due is calculated. Its payment consists in 1% of the debit balance that should be paid in the month subsequent to the ICMS calculation.

Additional incentives

In addition to PROBAHIA, there is also the deferral of ICMS on imports of raw materials, machinery, equipment, parts, as well as the difference of rates on purchases of capital goods.

(iii) Minas Gerais

- Special Regime For Vulcabras Distr. Art. Esp. Ltda (Extrema-MG Branch), we will have e-PTA-RE number: 45.000024131-24, which addresses the Special Regime incentive with simplified protocol of intentions, providing for deferrals, deemed credit and TTS/IMPORT CORRIDOR, which consists of deferring the payment of ICMS on imports with a specific marketing purpose; partial deferral, resulting in a highlighted ICMS of four percent (4%) for imported products and 12% for domestic products due on domestic sales to taxpayers benefiting from the special regime; on deemed credit so that the effective rate is 3% on domestic and interstate operations with domestic products and on deemed credit of 2.5% on interstate operations with imported products or 4% on domestic operations with imported products, for an indefinite period.
- Special Regime For the operation of Vulcabras SP (Extrema-MG Branch), we will have e-PTA-RE number: 45.000024132-05, which addresses the Special Regime incentive as follows: UNLINKED TTS/E-COMMERCE, which consists of adopting procedures for assigning responsibility for withholding and paying ICMS due as a tax replacement, granting ICMS deferral on imports and adopting a simplified tax bookkeeping and calculation system in the operations contracted within the scope of the electronic commerce or of telemarketing destined to the final consumer with ICMS deemed credit in the domestic operations of 12% for national products and 4% for imported products, and of 1.3% of effective rate in the interstate sales, for an indefinite period.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

c. Additional incentives

TTS/WHOLESALERS and TTS/E-COMMERCE also include deferral of the payment of ICMS levied on the receipt of goods for the specific purpose of marketing, as a result of direct imports from abroad, for subsequent operations carried out by Vulcabras.

	Statement of Government grants				
Subsidiary	State incentive	%	Maturity date		
Vulcabras CE, Calç. e Art. Esp. S.A.	Proade Calçados	99%	Aug 2031		
Vulcabras CE, Calç. e Art. Esp. S.A.	Provin Confecções	75%	Dec 2032(*)		
Vulcabras BA, Calç. e Art. Esp. S.A.	Probahia	99%	Dec 2032		
Vulcabras Distr. Art. Esp. Ltda.	PCDM	75%	Dec 2027		
Vulcabras Distr. Art. Esp. Ltda.	TTS/WHOLESALERS	Variable	Undetermined		
Vulcabras SP, Comércio de Art. Esp. Ltda.	TTS/E-COMMERCE	Variable	Undetermined		

^(*) On July 15, 2025, the Ceará State Economic Development Council (CONDEC) approved Vulcabras CE's request, extending the benefit until December 2032.

	Statement of Government grants		
Subsidiary	Federal incentive	%	Maturity date
Vulcabras CE, Calç. e Art. Esp. S.A.	IRPJ decrease	75%	Dez/2032
Vulcabras BA Calç. e Art. Esp. S.A.	IRPJ decrease	75%	Dez/2032

d. Consolidated

Considering that these incentives were recognized directly in profit (loss) of subsidiaries, as a consequence, they were recognized in the Company's profit (loss) through the calculation of equity in net income of subsidiaries, whose effects are shown below:

ICMS			Equity in net subsidiaries in pa	
Tax incentive recorded in income (loss) of subsidiaries	Consolidated tax incentive	% interest	06/30/2025	06/30/2024
Vulcabras CE, Calçados e Artigos Esportivos S.A.	97,106	99.99%	97,096	78,643
Vulcabras Distr. Art. Esp. Ltda.	764	100.00%	764	926
Vulcabras BA, Calçados e Artigos Esportivos S.A	58,591	100.00%	58,591	53,998
Vulcabras SP, Comércio de Art. Esp. Ltda.	41,739	100.00%	41,739	33,190
	198,200		198,190	166,757

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Reintegra			Equity in net subsidiaries compa	in parent
Tax incentive recorded in income (loss) of subsidiaries	Consolidated tax incentive	% interest	06/30/2025	06/30/2024
Vulcabras CE, Calçados e Artigos Esportivos S.A. Vulcabras BA, Calçados e Artigos Esportivos S.A.	18 20	99.99% 100.00% _	18 20	33 16
	38	_	38	49
IRPJ			Equity in net income of subsidiaries in parent company	
Tax incentive recorded in income (loss) of subsidiaries	Consolidated tax incentive	% interest	06/30/2025	06/30/2024
Vulcabras CE, Calçados e Artigos Esportivos S.A. Vulcabras BA, Calçados e Artigos Esportivos S.A.	10,264 2,127	99.99% 100.00%	10,264 2,127	13,788 8,267

31 Product and geographic area information

The information of net sales in the domestic and foreign markets, by region, was prepared based on the country of origin of the revenue, that is, based on the sales made by its subsidiaries in Brazil and through foreign subsidiaries.

The Company and its subsidiaries operate in the production and sale of synthetic shoes segment for the domestic and foreign markets.

Although the shoes are intended to serve different audiences and social classes, they are not controlled and managed by Management as independent segments, with the Company's results being followed, monitored and evaluated in an integrated manner.

Consolidated sales in the domestic and foreign markets and non-current assets are as follows:

	06/30/2025	06/30/2024
Net revenue from sales		
Athletic shoes	1,348,190	1,140,033
Other footwear and others	111,288	92,273
Apparel	136,527	125,964
	1,596,005	1,358,270
Domestic market	1,532,507	1,286,360
Foreign market	63,498	71,910
	1,596,005	1,358,270

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

The non-current assets of each geographic region are shown below:

	Consolid	Consolidated	
	06/30/2025	12/31/2024	
Non-current assets in the domestic and foreign markets as of			
Brazil	1,043,846	844,555	
Other countries	20,093	20,995	
Total	1,063,939	865,550	

32 Subsequent events

Issue of simple debentures

On July 31, 2025, Vulcabras - CE, Calçados e Artigos Esportivos S.A. ("Issuer") completed its 1st issue of five hundred thousand (500,000) simple debentures, not convertible into shares, of the unsecured type, with an additional fiduciary guarantee provided by Vulcabras S.A. ("Guarantor"), in a single series, in the total amount of five hundred million reais (R\$ 500,000.000.00), on the issue date, maturing on July 15, 2030 ("Debentures"), under the terms of the "Private Deed Instrument of the 1st Issue of Simple Debentures, Not Convertible into Shares, of the Unsecured Type, with Additional Fiduciary Guarantee, in a Single Series, for Public Placement, under the Automatic Registration Procedure, of Vulcabras - CE, Calcados e Artigos Esportivos S.A.", entered into between the Issuer, as issuer of the Debentures, Vulcabras S.A., as guarantor, and Vórtx Distribuidora de Títulos e Valores Mobiliários Ltda., as fiduciary agent ("Deed of Issue"). On the unit nominal value or balance of the unit nominal value of the Debentures, as the case may be, interest will be payable corresponding to 100% of the average daily rates of the one-day Interbank Deposit (DI), "over extra group", expressed as a percentage per annum, on the basis of 252 business days, calculated and disclosed daily by B3, in the daily information available on its website (www.b3.com.br), exponentially increased by a spread (surcharge) of 0.60% per annum, based on 252 business days, in accordance with the formula set out in the Deed of Issue.

The Debentures have a financial covenant calculated quarterly, considering the Guarantor's quarterly financial information, reviewed by the Guarantor's independent auditors or the information in the Guarantor's annual audited consolidated financial statements, as the case may be, on a consolidated basis and in accordance with generally accepted accounting principles in Brazil, to be verified quarterly, with the first calculation relating to the quarter ended June 30, 2025, made, where applicable, by adding the quarter in question with the three immediately preceding quarters ("Financial Ratio"): Net debt/EBITDA <2.5×. For the purpose of calculating the Financial Ratio:

- i. "Net Debt" means, as of any determination date, the consolidated indebtedness of the Issuer and the Guarantor, minus the sum of cash and cash equivalents; and
- ii. "EBITDA" means Earnings Before Interest, Taxes, Depreciation, and Amortization.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Failure to comply with the Financial Ratio constitutes a non-automatic event of default of the Debentures, subject to the other terms and conditions set forth in the Debenture Indenture.

Approval of interim dividend distribution

At the meeting held on August 14, 2025, the Board of Directors of the Company approved the payment of interim dividends to the shareholders

(i) Based on the balance of statutory profit reserves calculated in the annual balance sheet for the year ended December 31, 2024, in the total amount of three hundred million reais (R\$ 300,000,000.00), under the following terms ("Interim Dividends"):

Cut-off date	Ex date	Payment date	Gross value per common share
09/08/2025	09/09/2025	09/22/2025	R\$ 1.10429

(ii) Interim dividends, based on the balance of retained earnings determined on June 30, 2025, in the total amount of one hundred one million, eight hundred seventy-five thousand, and one hundred twenty-five reais (R\$ 101,875,125.00) under the following terms ("Interim Dividends"):

Cut-off date	Ex date	Payment date	Gross value per common share
10/20/2025	10/21/2025	11/03/2025	R\$ 0.125
11/17/2025	11/18/2025	12/01/2025	R\$ 0.125
12/15/2025	12/16/2025	12/29/2025	R\$ 0.125

- (iii) The payment of Interim Dividends will benefit the shareholders who are registered in the Company's records on each "cut-off date" mentioned in the tables above, considering the transactions carried out up to and including those respective dates, and will be paid on each "payment date" mentioned in the tables above. The Company's shares will start to be traded ex-Interim Dividends as of each "ex" date mentioned in the tables above, inclusive;
- (iv) Considering the shares outstanding of the Company as of this date, the amount of Interim Dividends payable on the "payment date" is R\$ 1.10429 per share of the Company, to be credited to the bank account provided by the shareholder to Banco BTG Pactual Serviços Financeiros S.A. DTVM, the institution responsible for the bookkeeping of the Company's shares;
- (v) Considering the outstanding shares of the Company existing on this date, the amount of Interim Dividends payable on each "payment date" is one hundred and twenty-five thousandths of a real (R\$ 0.125) per share of the Company, to be credited to the bank account provided by the shareholder to Banco BTG Pactual Serviços Financeiros S.A. DTVM, the institution responsible for the bookkeeping of the Company's shares;

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

- (vi) Payments relating to the Company's shares deposited with institutions providing custody services shall be credited in accordance with the procedures adopted by the depositary institutions;
- (vii) The total gross amount of Interim Dividends will be allocated and deducted from the mandatory dividends for the year ended December 31, 2025, and will not be subject to any inflation adjustment;
- (viii) The total gross amount of the Interim Dividens will remain at R\$ 300,000,000.00 (three hundred million reais), and the value of dividends may be adjusted due to the Company's share buyback program.

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

Composition of the Board of Directors

Pedro Grendene Bartelle President

André de Camargo Bartelle 1st Vice-President

Pedro Bartelle 2nd Vice-President

Alberto Serrentino Independent Board Member

Rafael Ferraz Dias de Moraes Independent Board Member

Members of the Executive Board

Pedro Bartelle Chief Executive Officer

Wagner Dantas da Silva Administrative and Financial Director

> Rafael Carqueijo Gouveia Superintendent Director

Rodrigo Miceli Piazer Supply Chain, Industrial and Human Resources Director

Notes to the interim financial information Period ended June 30, 2025 (In thousands of reais)

> Evandro Saluar Kollet Corporate Director of Product Development and Technology

> > Márcio Kremer Callage Marketing Director

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