

2Q25 PERFORMANCE

August 11, 2025



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**Record production
and solid deliveries,
guidance unchanged,
despite high volatility**



2Q25 IN THE SPOTLIGHT

- Resilient performance amid tough market conditions
- Solid financial performance; strong cash generation
- Net Det/EBITDA down from 4.8x to 4.4x in Jun-25
- Tender offer for 2031 bonds successfully completed¹



STRATEGIC FRONTS



Phase 2 ramp-up fully concluded in July



Long-term operating license granted



Judicial Reorganization exit expected in August



0.15

was the specific Lost-Time Accident rate (LTA)

0.71

was the total accident frequency rate (TRIFR) at Samarco, below the global industry benchmark of 0.91

Zero

time off due to occupational illness or deaths of employees and third parties

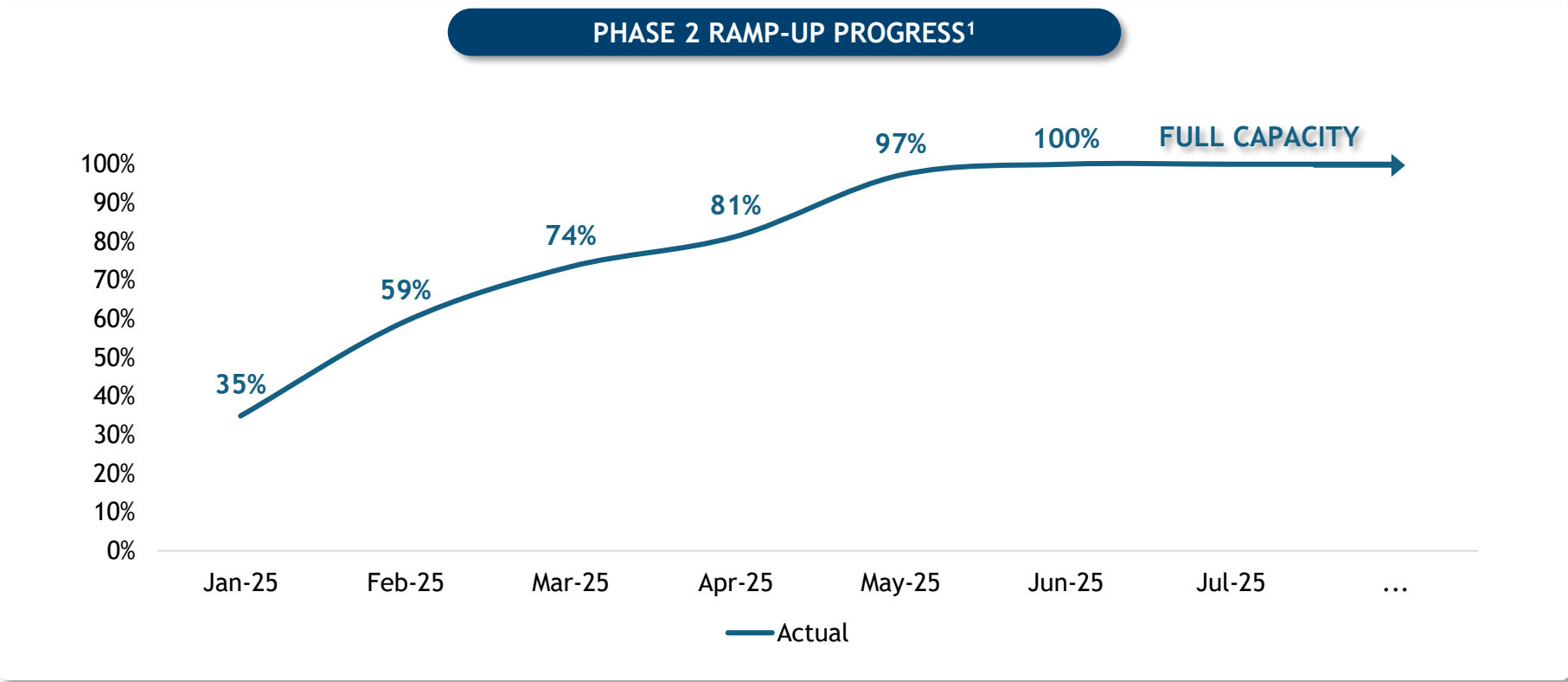
100%

compliance in Samarco dam stability assurance reports

100%

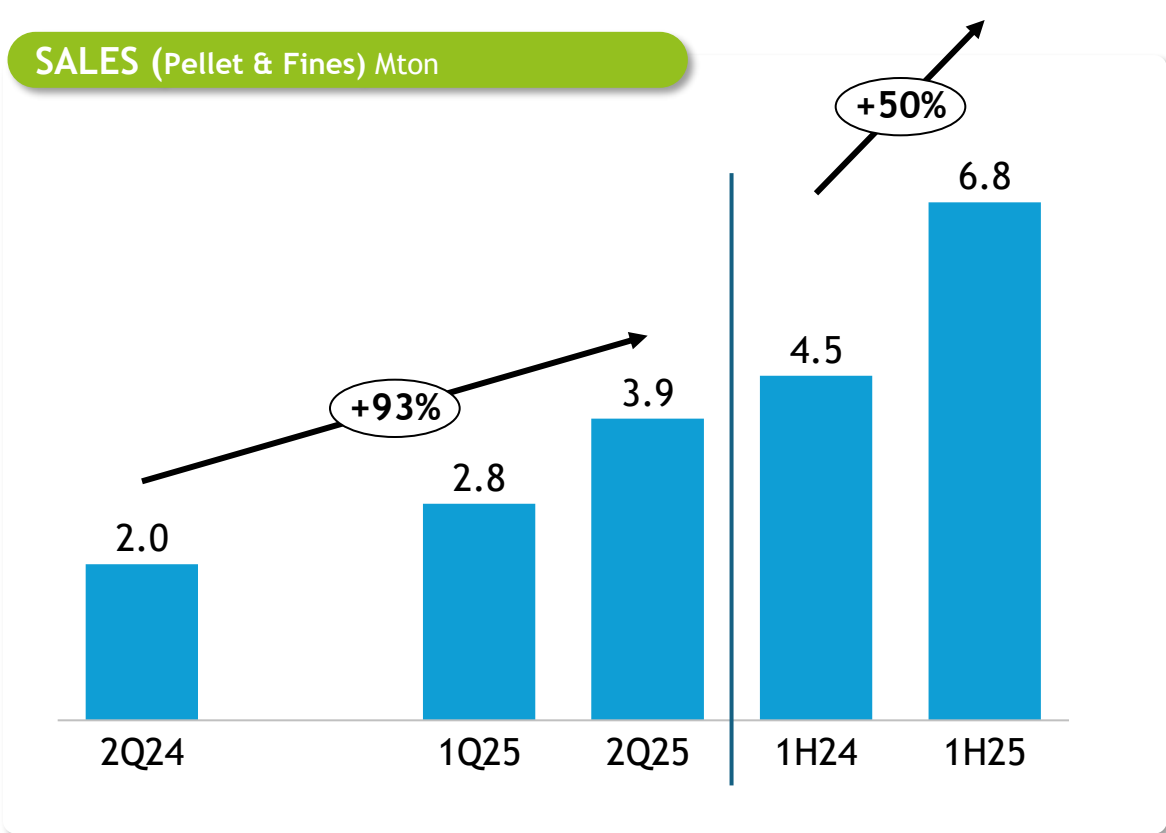
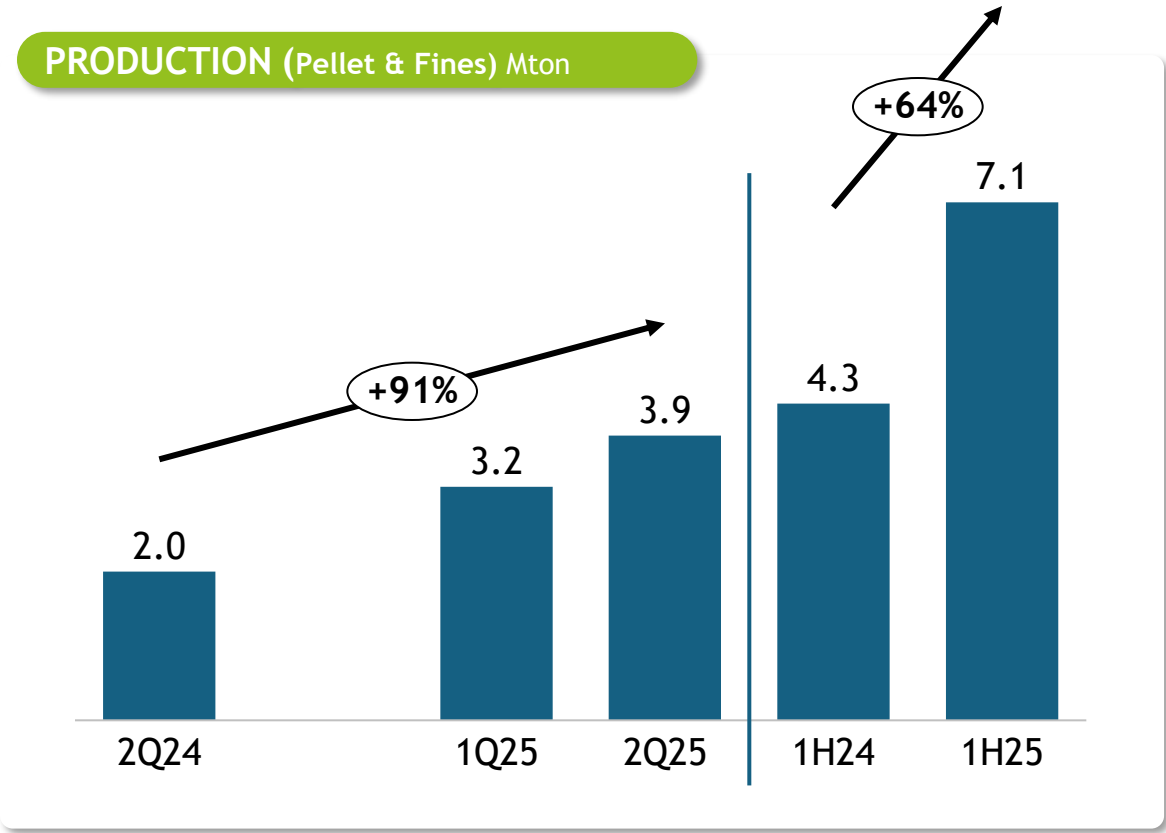
adherence to the Global Industry Standard for Tailings Management (GISTM)

Operations have reached a stable level, and as of July, Phase 2 ramp-up is considered fully completed



Note 1: Phase 2 ramp-up chart represents Phase 2 assets utilization rate (%) relative to full capacity.

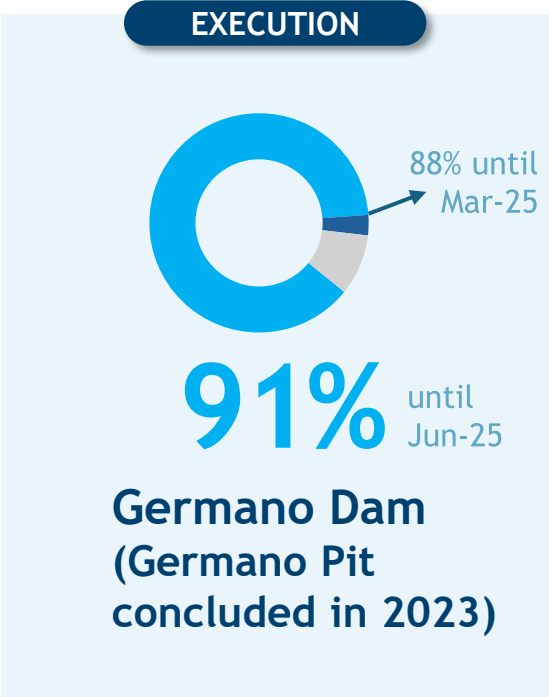
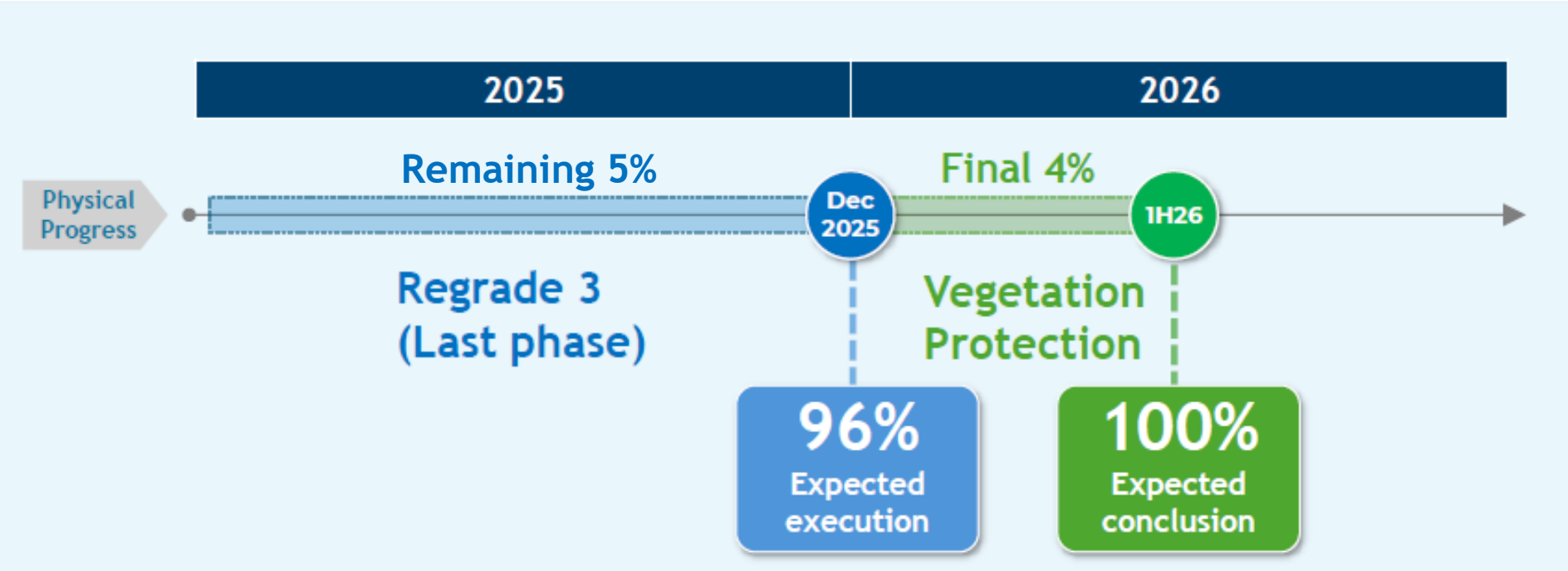
1H25 marked by a significant step-up in performance, with 64% growth in production and 50% in sales



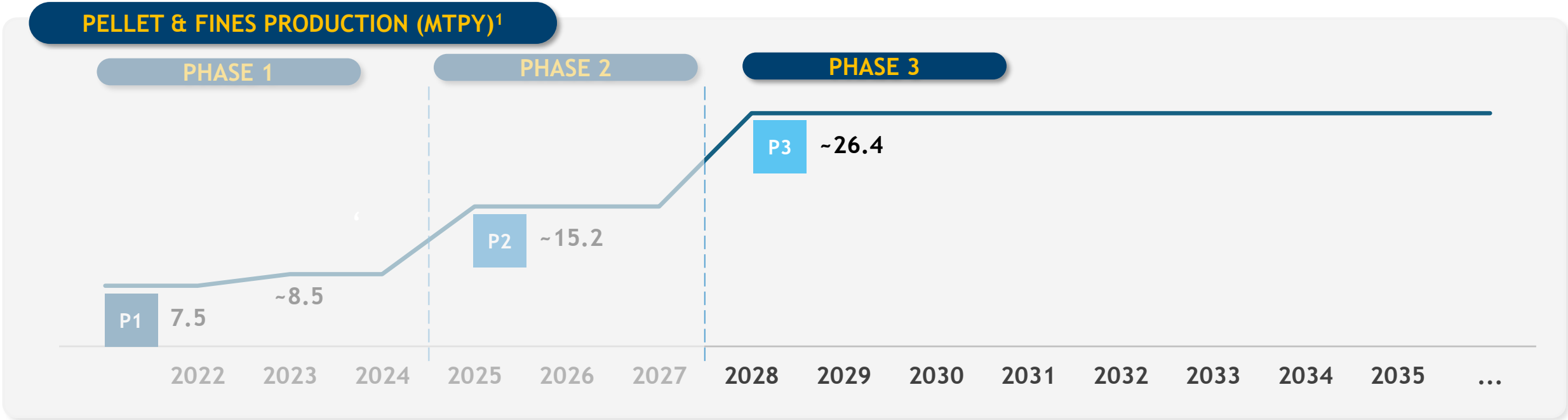
Sales performance boosted by Phase 2 ramp-up, offsetting softer pricing environment

Marginal Ore: Samarco sold 0.5 Mton in 2Q25 (0.8 Mton in 2Q24).

Long term geotechnical stability achieved



Germano Decharacterization is on track, reaching 91% completion.
All earthworks should be finished by the end of 2025.



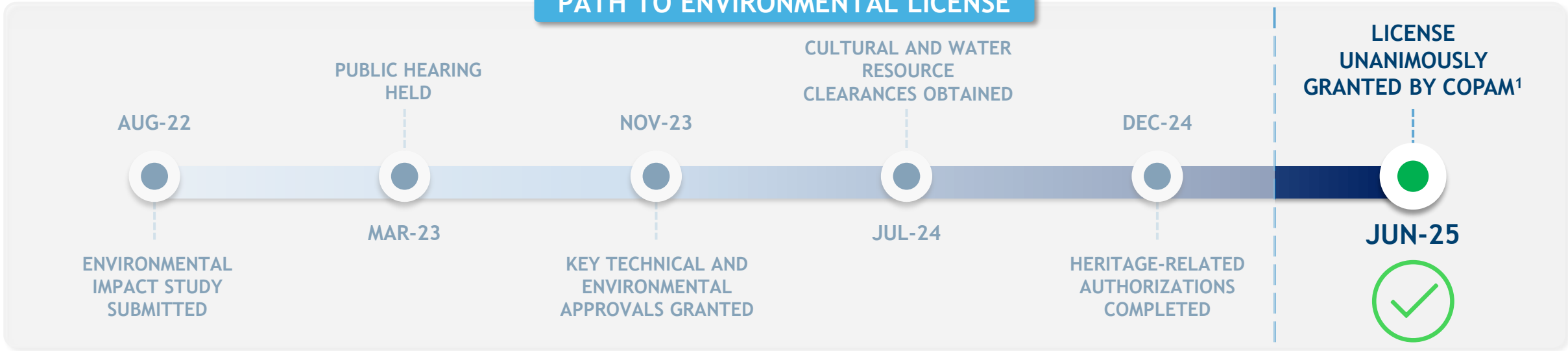
PHASE 3: PROGRESS UPDATE

- ✓ Long-term operational license granted in Jun-25 ✓
- ✓ Engineering reaching final stage evaluation
- ✓ Project approval until 4Q25
- ✓ Execution period: 2025-31

Note 1: Average yearly Pellet & Fines production as informed in the blow-out material, as of May 2023.

Milestone achieved for sustainable growth and full ramp-up

PATH TO ENVIRONMENTAL LICENSE



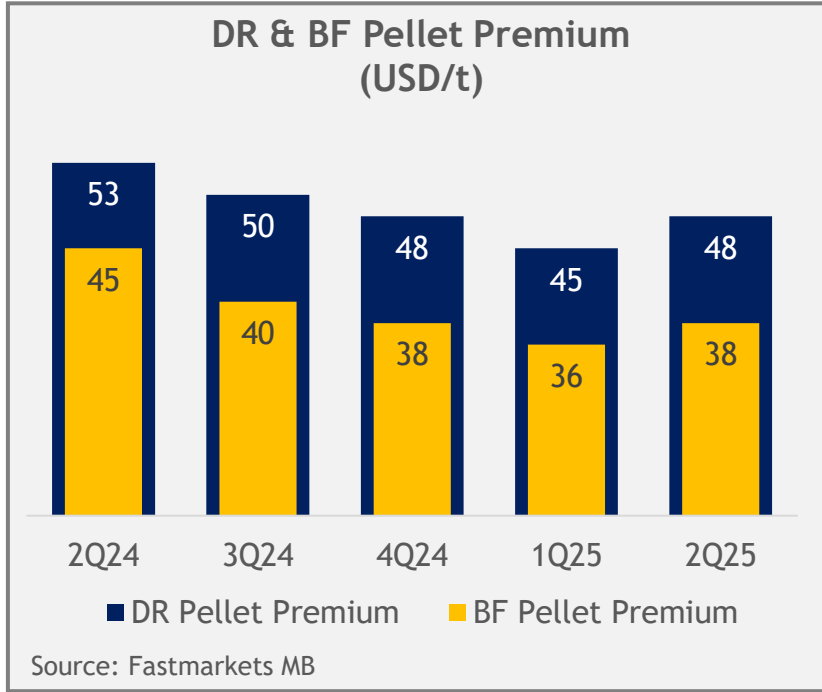
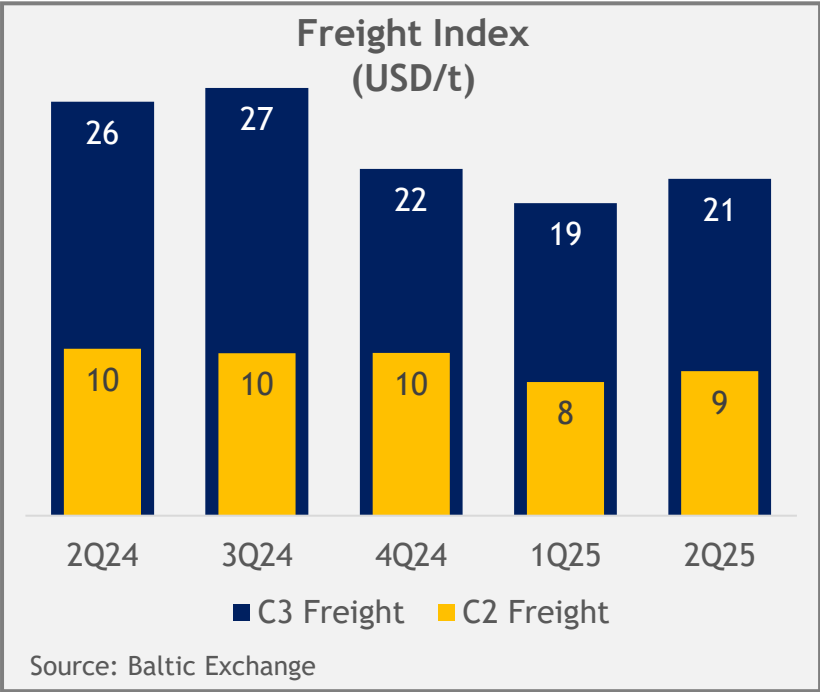
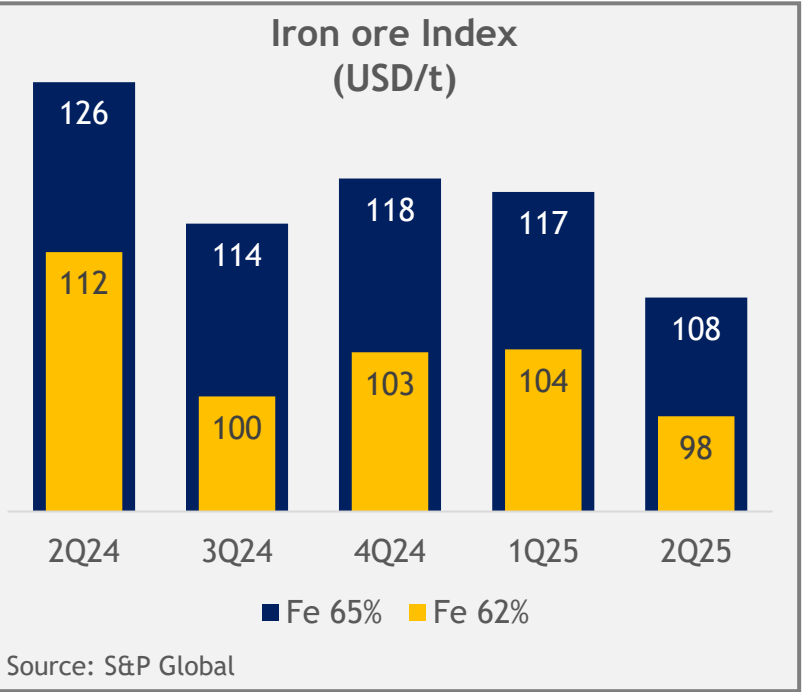
- Key environmental license granted, enabling Phase 3 development at the Germano Complex
- Secures operational continuity and supports sustainable production expansion
- Unlocks growth to 100% of installed production capacity by 2028 (currently at 60%)
- Reaffirms commitment to regulatory compliance, transparency and long-term value creation

Note 1: COPAM - Minas Gerais State Environmental Policy Council.

MARKET OVERVIEW



- Slower demand in China and strengthened supply from Australia and Brazil pushed prices down in Q2. Appetite for high grade material in slight decline as demand for lower grade rises due weak margins and supply improvements.
- In China, economy faces persistent uncertainty. Weaker real demand and bearish outlook are leading Chinese steelmakers avoidance to building up raw material inventories.
- In Europe and JKT bearish market persists. Recovery in will still take time to gather pace.
- Despite weak fundamentals, pellet premia increased in Q2. For Q3 an increase supply and weak demand will affect prices. However, as prices trending close to marginal production costs, some recovery might be seen in the coming quarters.
- Freight rates increased during the quarter, correcting its value as expected. Prices are expected to decrease in the next months.



Despite short-term pressure, medium and long-term fundamentals support demand recovery and a more constructive market view

SHORT TERM

China's economy balances resilience and uncertainty, awaiting further stimulus

Geopolitical conflicts in Middle East influencing on the prices of oil and gas

Strong protectionism measures advancing globally, with trading policies being a major risk

Global GDP expected to increase on 2026, led mainly by US

Impact of Simandou volumes reaching the market in the beginning of 2026

LONG TERM

World's GDP expected to increase from 2027-2029, led by growth on global industrial production

EAF production will also increase in China, while growth in other Asian countries will be focused the expansion of BF-BOF capacity

Europe will see an economic recovery on mid to long terms, more than doubling its Industrial Production

Decarbonization efforts leading to developments on the industries and imposing a tight availability of DR-grade pellets

REPARATION



Ensure the continuity and completion of reparation and compensation for the damages caused by the Fundão dam collapse.

R\$ 170 BILLION

R\$ 38 billion

Disbursed through Fundação Renova

Invested in 42 programs up to Sep-24

R\$ 32 billion

Obligation to Perform

Direct actions in Resettlement, Compensation and Environmental to be performed directly by Samarco

R\$ 100 billion

Obligation to Pay

20-year commitment for public sector payments

Our journey has been shaped by learnings, and our commitment enhances our outlook for the future – without generating new liabilities

REPARATION TIMELINE



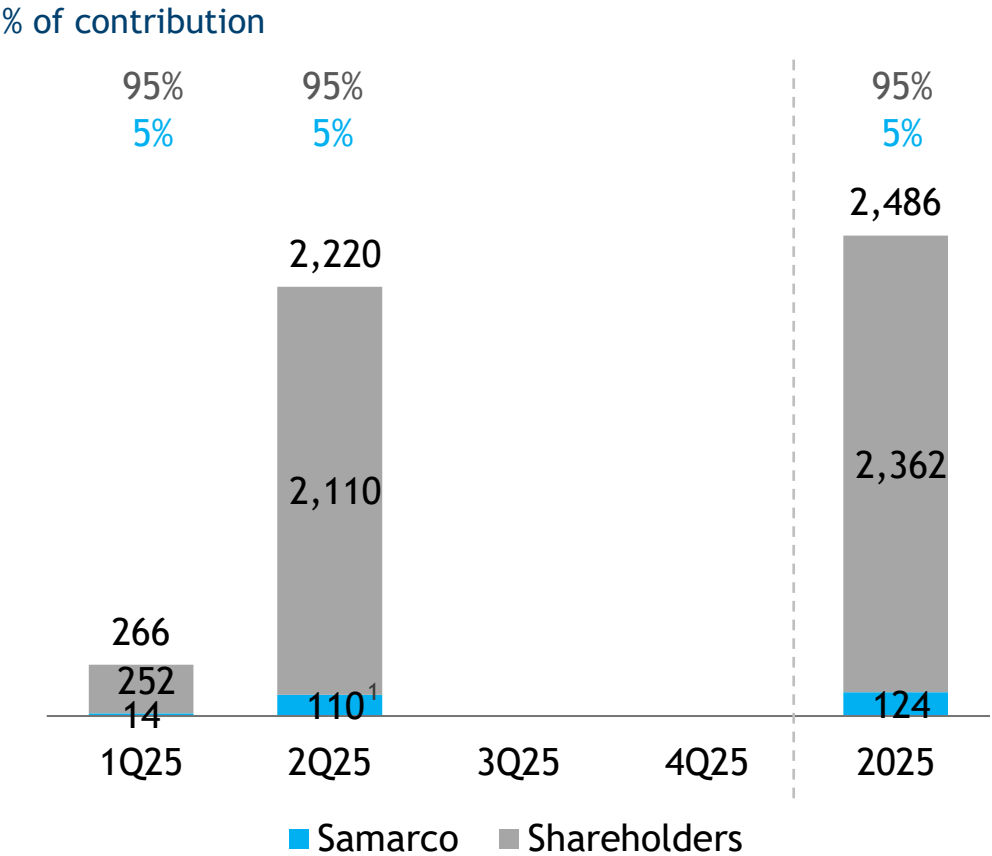
REMEDICATION OBLIGATION (2Q25)

USD 2.2 Bi
Total expenses

USD 0.1 Bi
Samarco
which represents 5% of the total amount

USD 2.1 Bi
Shareholders²
which represents 95% of the total amount

2Q25 REMEDIATION OBLIGATION EXPENSES (USD MM)



SAMARCO CAP

Samarco direct
disbursements:

USD 124 MM

2025 CAP

62%
EXECUTED

2024-31 CAP

32%
EXECUTED

2Q25 Shareholders payments includes the 2nd installment of Obligations to Pay

Note 1: The USD 110 million in reparation recognized in 2Q25 includes USD 45.5 million in cash outflows during the quarter and USD 64.7 million from the release of court-escrowed funds related to the Mariana Public Civil Action (ACP) in May-25. | Note 2: Shareholders' contribution is accounted as capital increase in Equity.

FINANCIAL PERFORMANCE



2Q25 AT A GLANCE

PRODUCTION & SALES



PELLET/FINES
PRODUCTION
3.9 Mt +91%
(vs 2.0 Mt in 2Q24)

PELLET/FINES SALES
3.9 Mt +93%
(vs 2.0 Mt in 2Q24)

PHASE 2 RAMP-UP
Ramp-up of
Concentrator #2
successfully concluded

OPERATING PERFORMANCE



NET OPERATING
REVENUE
USD 470 MM +47%
(vs USD 319 MM in 2Q24)

ADJUSTED EBITDA
USD 286 MM +66%
(vs USD 173 MM in 2Q24)

OPERATIONAL FCF³
USD 174 MM +102%
(vs USD 86 MM in 2Q24)

FINANCIAL MANAGEMENT



GROSS DEBT¹
USD 4.6 Bi +9%
(vs USD 4.3 Bi in Jun-24)

NET LEVERAGE²
4.4x -0.9x
(vs 5.3x in Jun-24)

CASH AND CASH
EQUIVALENT
USD 419 MM +67%
(vs USD 251 MM in Jun-24)

Increasing production
with Phase 2 assets
ramp-up

Cash cost decrease,
driven by higher
production and FX gains

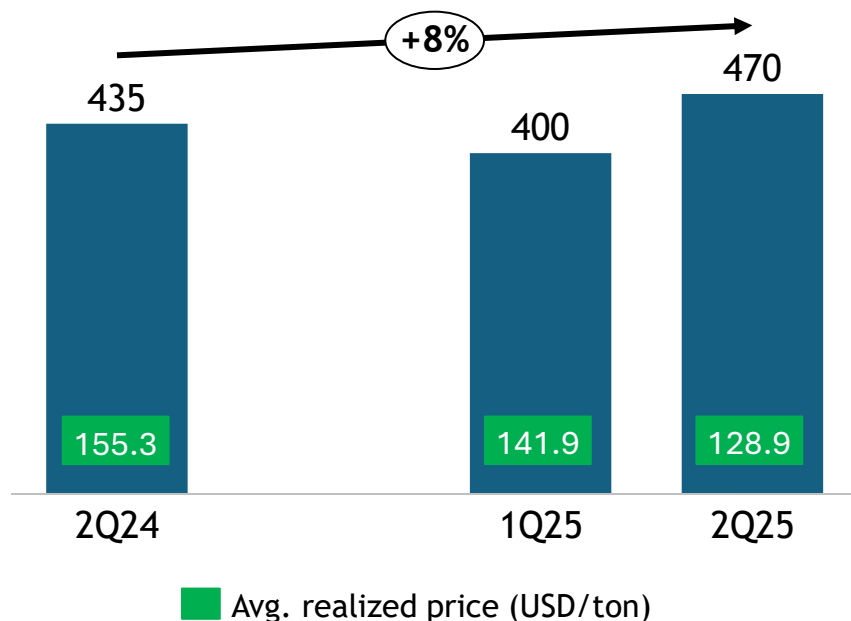
Revenue and Adj. EBITDA
supported by sales volumes,
despite lower prices

Strong cash generation
and comfortable
liquidity position

Note 1: Senior debt, excluding shareholder debt. | Note 2: Net debt ÷ Adjusted EBITDA LTM. | Note 3: Include CapEx and Decharacterization programs.

Net operating revenue reflects higher sales volumes despite lower average prices

NET OPERATING REVENUE (USD MM)

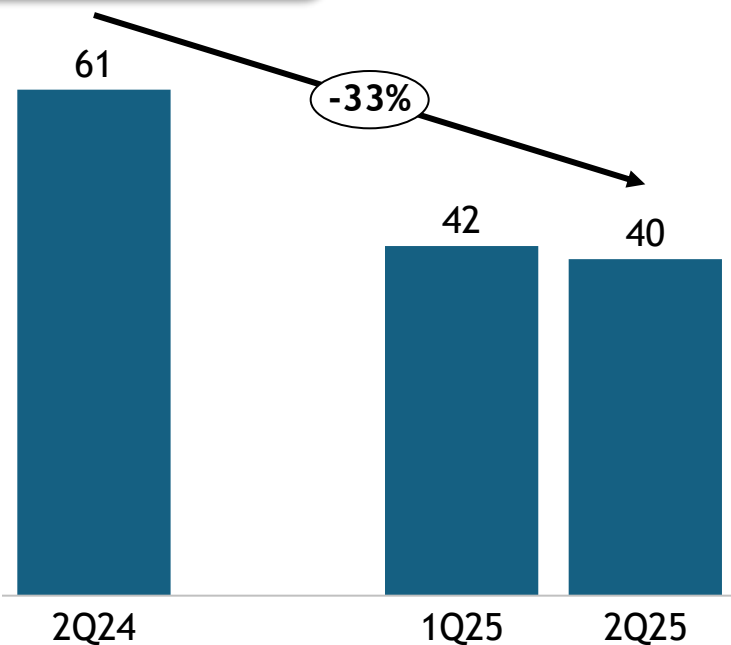


8% increase y/y due to:

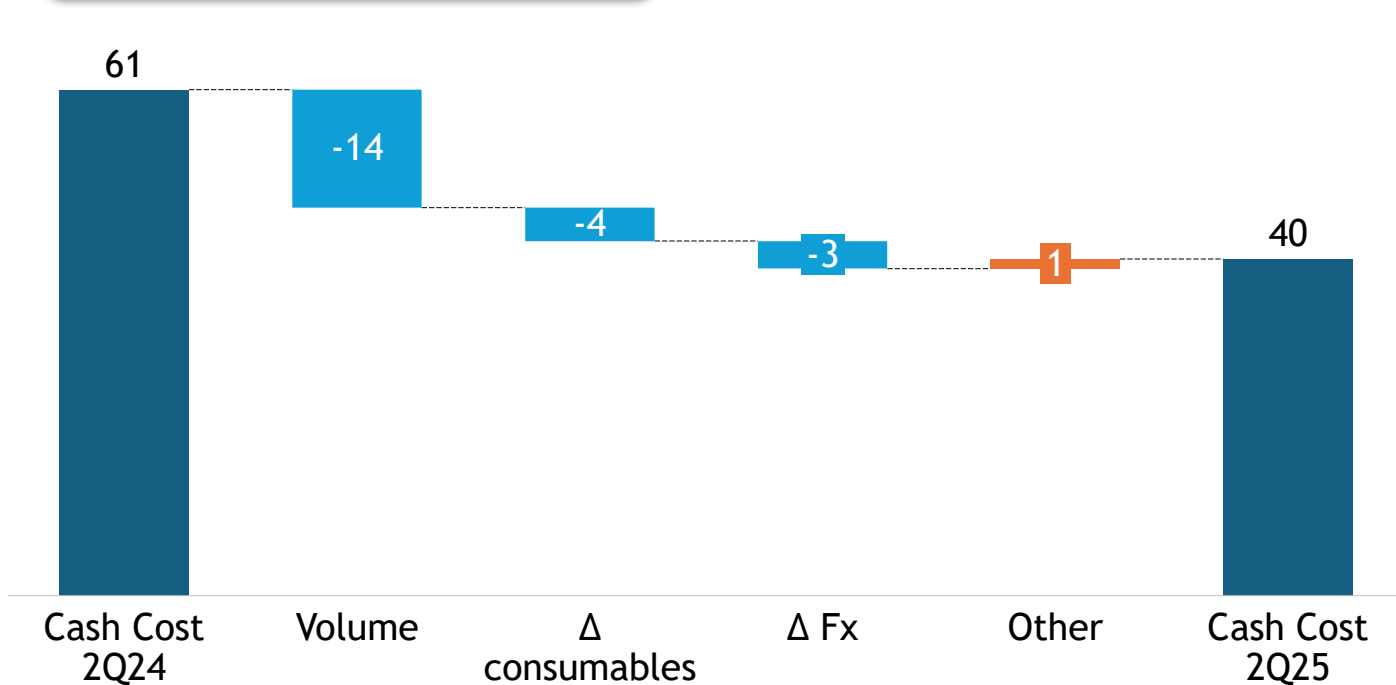
- Higher sales volumes, with a 93% y/y increase
- Lower iron ore prices, with a 17% y/y decrease

C1 cash cost decreased by 33% y/y

CASH COST (USD/ton)



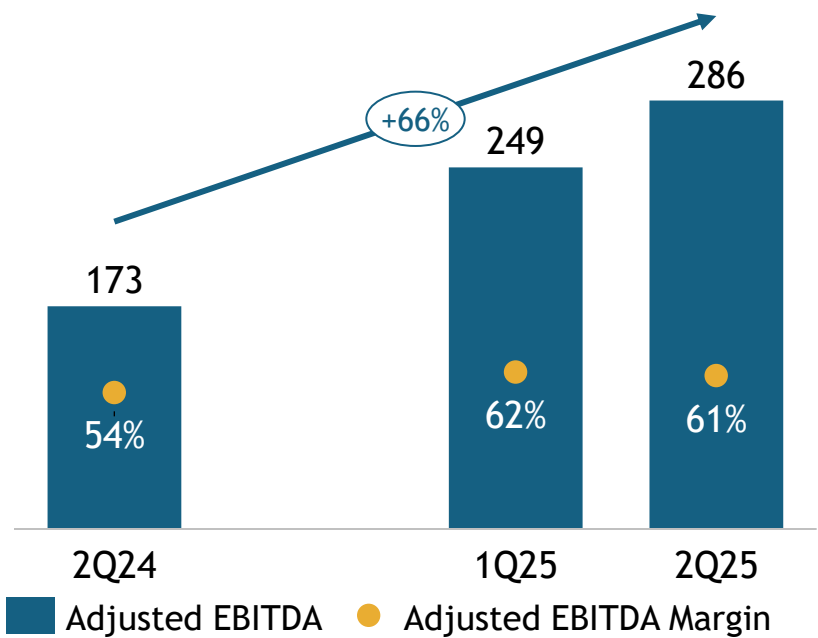
CASH COST EVOLUTION (USD/ton)



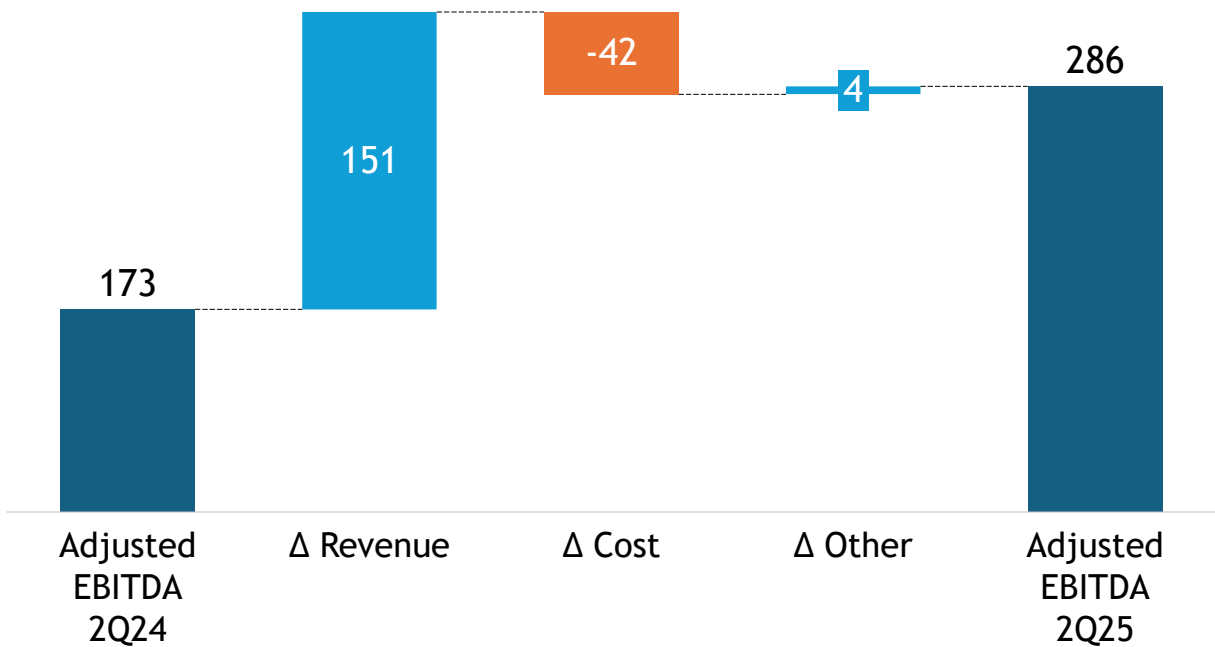
Cash cost remains under control, benefiting from favorable FX, stronger production, and better consumables efficiency

EBITDA growth reflects higher revenues from increased production, following the completion of Phase 2 ramp-up and continued cost efficiency

ADJUSTED EBITDA (USD MM)



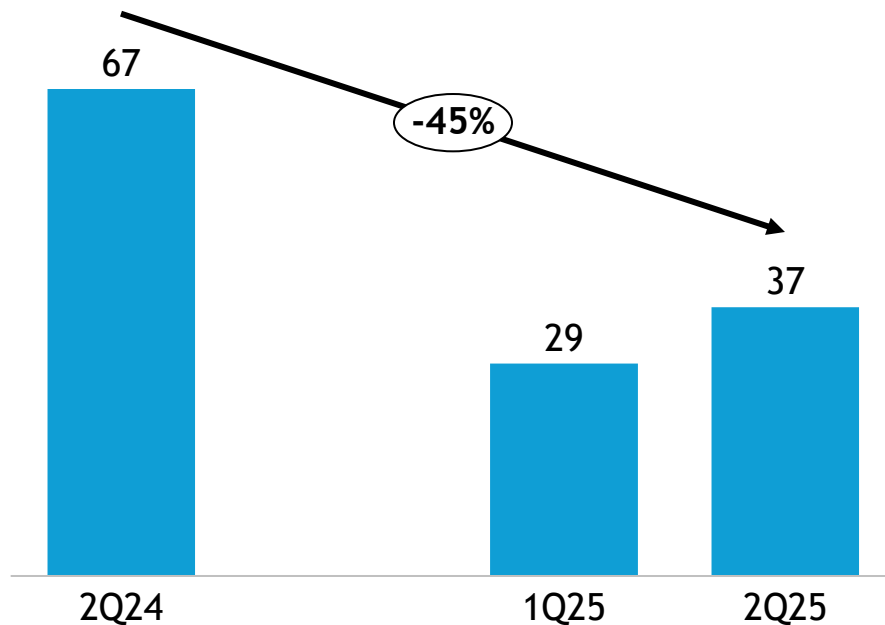
ADJUSTED EBITDA EVOLUTION (USD MM)



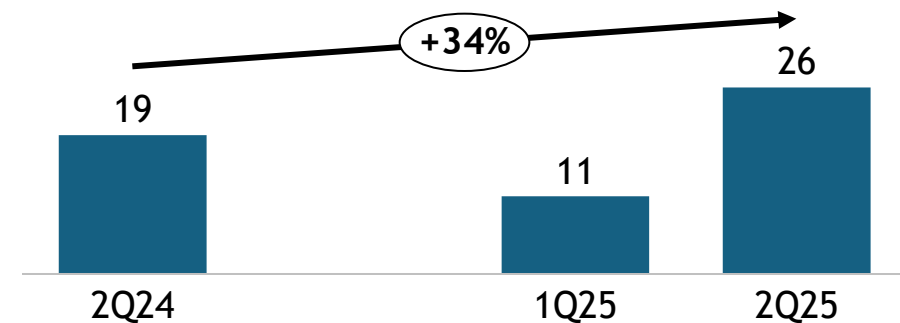
Note 1: Non-accounting measure presented to provide additional information on cash generation. Excludes Remediation and Obligation provision and reversal and Decharacterization programs expenses.

Capital expenditures driven by strategic growth projects and asset maintenance

GROWTH (USD MM)



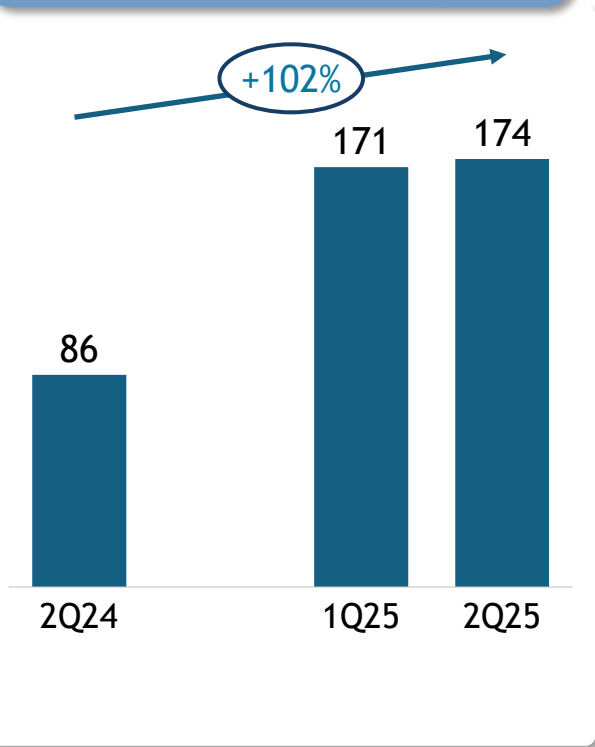
CONTINUITY (USD MM)



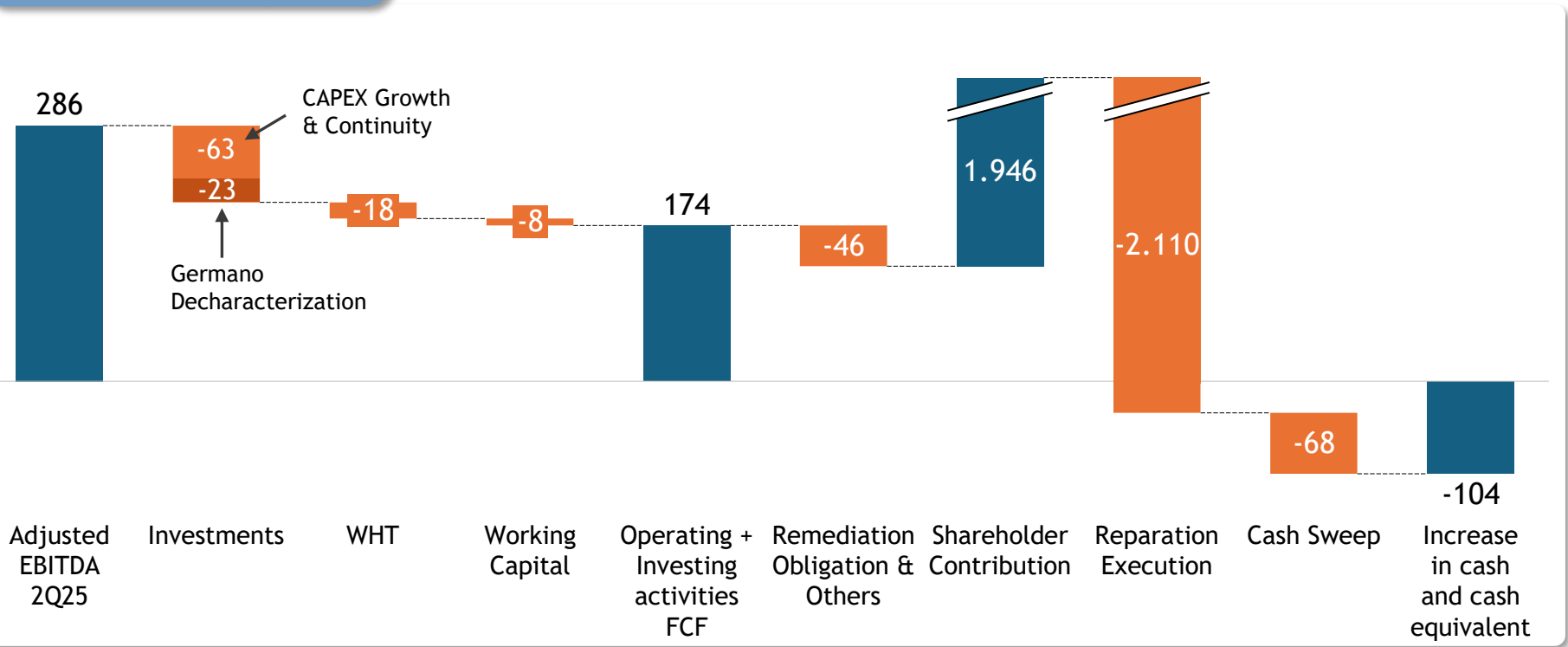
- Growth CAPEX reflects investments in Phase 2 Project, Phase 3 Pre-commitment, and PDER Axis 1
- Continuity CAPEX increase due to seasonal execution, particularly in spare parts and maintenance

Strong operating cash flow in 2Q25, with ~61% EBITDA-to-cash conversion

OPER. FREE CASH FLOW (USD MM)



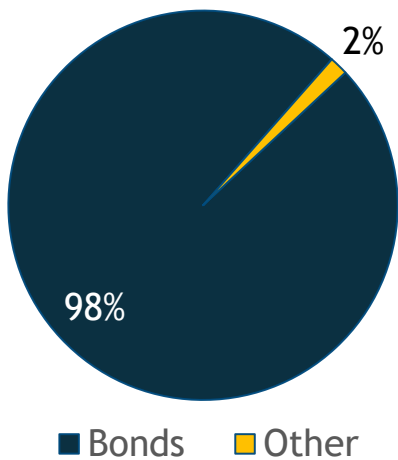
FCF EVOLUTION (USD MM)



Operating + Investing activities FCF improved significantly YoY, supported by strong EBITDA and lower CAPEX disbursement

INDEBTEDNESS

DEBT BREAKDOWN (%)



Gross Debt (USD MM)
4,625
Cost of Debt
9.0%
Duration
4.7 years
Maturity
6.0 years



Successful repurchase of USD 34.9 million in senior notes completed in June 2025



Flexible capital structure aligned with the ramp-up of operations



RATINGS

MOODY'S B2

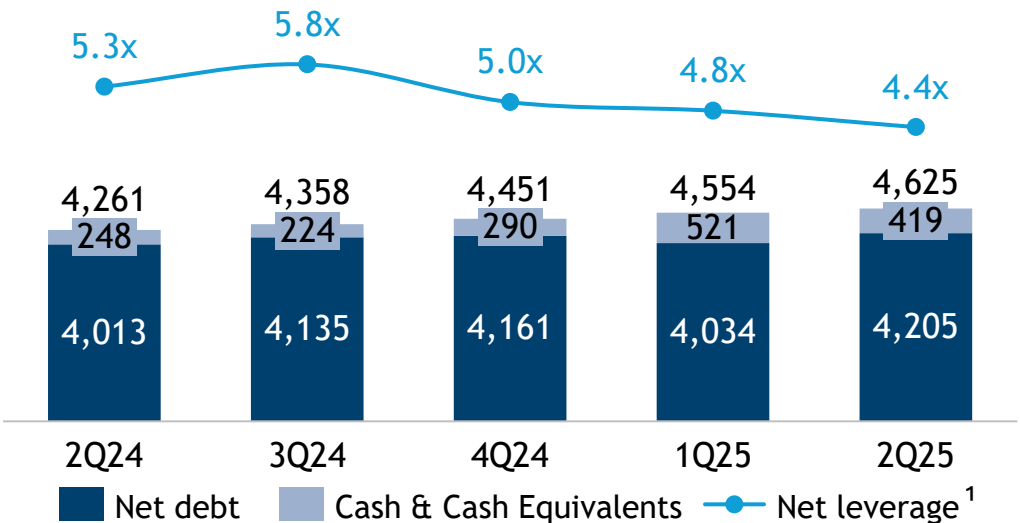
FITCH B-



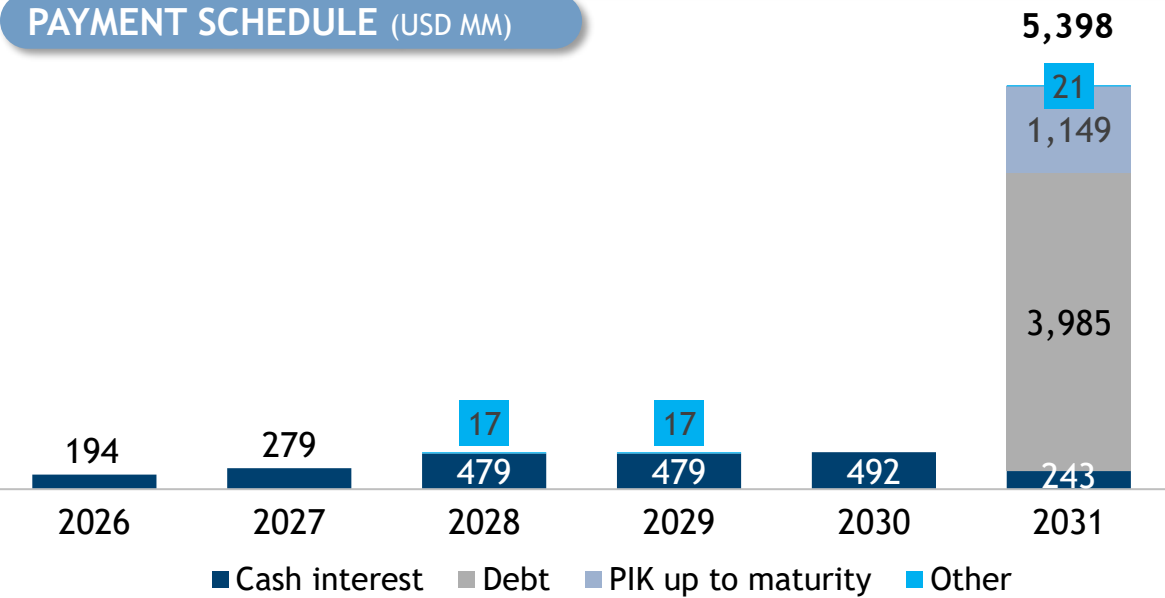
Rating upgraded to B2 and outlook revised to POSITIVE in Feb-25

Rating reaffirmed and outlook revised to POSITIVE in Feb-25

NET DEBT (USD MM) & NET LEVERAGE (x)



PAYMENT SCHEDULE (USD MM)



Note 1: Net leverage = Net debt ÷ Adjusted EBITDA LTM.



Despite macro headwinds and volatility, guidance previously reported kept consistent



Phase 2 ramp-up completed, driving strong production performance and sustained sales volume growth



Long-term environmental license secured, enabling full operational continuity



Judicial Reorganization early exit expected in August



Phase 3 in final engineering phase; Project submission and approval expected by 4Q25

Guidance 2025 reflects higher production, solid EBITDA, cost efficiency, and strategic CAPEX

2025 FY	Guidance
Total Production (Mton)	14.4 ≤ Δ ≤ 15.3
Adj. EBITDA (USD MM)	850 ≤ Δ ≤ 1,000
C1 Cost (USD/ton)	41 ≤ Δ ≤ 45
CAPEX (USD MM)	260 ≤ Δ ≤ 290
Phase 3 Pre-Commitment (USD MM)	100 ≤ Δ ≤ 110
Germano Decharacterization (USD MM)	100 ≤ Δ ≤ 110

↻ C1 Cost guidance updated¹

The TOTAL CAPEX guidance of Samarco is represented by the above information of “CAPEX” + “Phase 3 Pre-Commitment”.

Note 1: C1 Cost guidance was revised from a previous range of USD 46-49 per ton.

Thank you!

Learning together to always evolve.

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