

<b>HIGHLIGHTS (R\$ MN) 1Q26</b>	<b>1Q26</b>	<b>1Q25</b>	<b>Δ %</b>
Gross Margin	5,008	4,942	1%
Operating Expenses	(1,142)	(1,064)	7%
EBITDA	4,097	3,717	10%
Financial Income (Loss)	(1,640)	(1,561)	5%
Profit assigned to controlling shareholders	1,284	1,001	28%
Financial Asset (Concession)	548	652	(16%)
IFRS 15 + Corporate Operations	540	284	90%
Cash EBITDA	3,009	2,781	8%

<b>OPERATING INDICATORS</b>			
Total Inject Energy (GWh) (SIN + Isolated Systems + DG)	23,337	22,912	1.9%
Total Distributed Energy (captive + free market + DG)	19,770	19,354	2.1%
Number of Customers (thousand)	17,082	16,713	2%

<b>Financial Debt Indicators</b>	<b>1Q26</b>	<b>2025</b>	<b>Variation</b>
Net Debt <sup>1</sup> /EBITDA <sup>2</sup>	3.57	3.41	0.16
Corporate Rating (S&P)	AAA	AAA	-

<sup>1</sup> Net Debt of cash and cash equivalents, short-term investments and securities.

<sup>2</sup> EBITDA 12 months

### Financial and Operating highlights:

- +1.9% growth of injected energy in the 1Q26 vs. 1Q25, including DG;
- Operating expenses: +7% in the 1Q26 vs. 1Q25;
- Cash EBITDA: R\$ 3.0 billion in the 1Q26, +8% vs. 1Q25, with emphasis on the positive tariff adjustments of distributors' Parcel B and new transmission assets in operation;
- Profit: R\$ 1.2 billion in the 1Q26 (+28% vs. 1Q25);
- CAPEX of R\$ 1.8 billion in the 1Q26, of which R\$ 1.7 billion in distribution leading to a RAB of R\$ 45.6 billion;
- Net debt/EBITDA of 3.57x in the 1Q26, vs. 3.41x in the 4Q25;
- Neoenergia, Coelba, Cosern, and Elektro have been called upon to renew their concessions for another 30 years.

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## 1. OPERATING PERFORMANCE

The Neoenergia Group's businesses are presented in a managerial manner in this report, as follows: (i) Networks – distribution and transmission, and (ii) Generation and Customers – wind generation, hydroelectric generation, solar generation, thermal generation, and energy trade.

### 1.1.1. Distributors

#### 1.1.1.1. Number of Consumers

Neoenergia distributors closed the 1Q26 with 17.1 million active consumers (+2.2% vs. 1Q25) according to the table below:

Number of Customers (thousand)	1Q26						1Q25						VARIATION					
	Consolidated	Neoenergia Cuiabá	Neoenergia Pernambuco	Neoenergia Ceará	Neoenergia Bahia	Neoenergia Brasília	Consolidated	Neoenergia Cuiabá	Neoenergia Pernambuco	Neoenergia Ceará	Neoenergia Bahia	Neoenergia Brasília	Consolidated	Neoenergia Cuiabá	Neoenergia Pernambuco	Neoenergia Ceará	Neoenergia Bahia	Neoenergia Brasília
Residential	15,285	6,254	3,846	1,453	2,649	1,083	14,912	6,091	3,744	1,424	2,599	1,054	373	163	102	29	50	29
Industrial	38	10	6	2	19	1	38	10	6	2	19	1	0	0	0	0	(0)	(0)
Commercial	1,118	443	227	115	212	120	1,112	441	227	114	211	119	6	2	0	1	1	1
Rural	463	170	112	45	125	10	475	176	117	47	126	10	(12)	(6)	(4)	(2)	(1)	(0)
Other	178	73	35	30	34	6	176	71	34	29	34	7	2	1	0	1	0	(1)
<b>Total</b>	<b>17,082</b>	<b>6,950</b>	<b>4,227</b>	<b>1,645</b>	<b>3,040</b>	<b>1,220</b>	<b>16,713</b>	<b>6,789</b>	<b>4,128</b>	<b>1,615</b>	<b>2,989</b>	<b>1,191</b>	<b>369</b>	<b>161</b>	<b>98</b>	<b>30</b>	<b>51</b>	<b>29</b>

#### 1.1.1.2. Market Evolution

Distributed energy (captive + free + distributed generation) was 19,770 GWh in the 1Q26 (+2.1% vs. 1Q25) due to a larger customer base, which compensated for lower temperatures.

Below are the amounts of distributed energy by distributor and by customer type and market:

Distributed Energy (GWh)	Neoenergia Coelba			Neoenergia Pernambuco			Neoenergia Cosern			Neoenergia Elektro			Neoenergia Brasília			Consolidated		
	1Q26	1Q25	%	1Q26	1Q25	%	1Q26	1Q25	%	1Q26	1Q25	%	1Q26	1Q25	%	1Q26	1Q25	%
<b>Residential</b>	2,132	2,130	0.1%	1,563	1,547	1.1%	618	632	(2.1%)	1,551	1,567	(1.1%)	657	651	0.8%	6,521	6,527	(0.1%)
<b>Industrial</b>	50	65	(23.5%)	38	51	(25.7%)	17	23	(23.8%)	84	111	(24.2%)	4	0	1142.9%	193	250	(22.7%)
<b>Commercial</b>	504	596	(15.3%)	310	356	(12.8%)	140	159	(11.9%)	413	469	(11.9%)	266	295	(9.8%)	1,633	1,873	(12.8%)
<b>Rural</b>	525	539	(2.6%)	121	115	5.4%	92	90	2.4%	175	189	(7.4%)	21	21	(2.0%)	934	954	(2.1%)
<b>Other</b>	569	578	(1.5%)	328	347	(5.4%)	147	152	(2.9%)	263	297	(11.5%)	198	252	(21.6%)	1,506	1,626	(7.4%)
<b>Captive Market</b>	<b>3,780</b>	<b>3,907</b>	<b>(3.3%)</b>	<b>2,360</b>	<b>2,416</b>	<b>(2.3%)</b>	<b>1,014</b>	<b>1,054</b>	<b>(3.8%)</b>	<b>2,486</b>	<b>2,633</b>	<b>(5.6%)</b>	<b>1,145</b>	<b>1,220</b>	<b>(6.1%)</b>	<b>10,787</b>	<b>11,231</b>	<b>(4.0%)</b>
<b>Industrial</b>	1,202	1,169	2.8%	688	700	(1.6%)	316	300	5.2%	1,832	1,857	(1.3%)	141	133	6.3%	4,179	4,158	0.5%
<b>Commercial</b>	468	425	10.0%	426	382	11.6%	123	109	12.4%	423	382	10.6%	247	212	16.5%	1,687	1,511	11.6%
<b>Rural</b>	19	17	14.3%	20	13	46.3%	17	14	19.6%	76	61	23.5%	2	1	46.1%	133	107	24.7%
<b>Other</b>	236	227	3.9%	137	129	6.3%	48	45	8.0%	205	190	8.0%	54	54	0.7%	681	644	5.6%
<b>Supply</b>	0	0	-	68	63	7.4%	0	0	-	0	0	-	11	15	(26.0%)	80	79	1.1%
<b>Free Market + Supply</b>	<b>1,925</b>	<b>1,838</b>	<b>4.7%</b>	<b>1,339</b>	<b>1,287</b>	<b>4.0%</b>	<b>504</b>	<b>468</b>	<b>7.6%</b>	<b>2,536</b>	<b>2,490</b>	<b>1.8%</b>	<b>456</b>	<b>415</b>	<b>9.8%</b>	<b>6,760</b>	<b>6,499</b>	<b>4.0%</b>
<b>Residential</b>	414	311	33.0%	295	186	58.4%	197	140	40.8%	185	146	27.0%	54	37	44.4%	1,145	820	39.6%
<b>Industrial</b>	18	16	16.7%	28	17	57.9%	9	8	11.0%	18	16	13.0%	2	2	12.0%	75	59	26.9%
<b>Commercial</b>	261	203	28.1%	199	120	64.8%	109	85	28.4%	142	121	17.3%	116	85	37.3%	826	614	34.5%
<b>Rural</b>	56	40	38.1%	26	17	49.7%	14	10	42.8%	49	41	21.3%	5	4	22.3%	150	112	33.6%
<b>Other</b>	5	3	82.0%	9	3	212.3%	3.9	2	67.3%	7	7	1.5%	2	3	(2.6%)	28	18	55.3%
<b>DG Compensation Energy</b>	<b>754</b>	<b>574</b>	<b>31.5%</b>	<b>555</b>	<b>344</b>	<b>61.4%</b>	<b>333</b>	<b>245</b>	<b>35.9%</b>	<b>402</b>	<b>331</b>	<b>21.5%</b>	<b>180</b>	<b>131</b>	<b>37.6%</b>	<b>2,224</b>	<b>1,624</b>	<b>36.9%</b>
<b>Residential</b>	2,547	2,441	4.3%	1,858	1,733	7.2%	815	772	5.7%	1,735	1,713	1.3%	710	689	3.1%	7,666	7,348	4.3%
<b>Industrial</b>	1,270	1,250	1.6%	753	768	(1.9%)	341	330	3.3%	1,935	1,984	(2.5%)	148	135	9.3%	4,448	4,468	(0.5%)
<b>Commercial</b>	1,233	1,224	0.7%	935	859	8.9%	371	353	5.3%	977	971	0.6%	630	592	6.4%	4,146	3,999	3.7%
<b>Rural</b>	599	596	0.6%	167	146	14.4%	123	114	7.9%	300	291	3.1%	28	27	4.4%	1,217	1,173	3.7%
<b>Other</b>	811	808	0.3%	474	479	(1.0%)	199	198	0.4%	476	495	(3.8%)	254	308	(17.6%)	2,214	2,288	(3.2%)
<b>Supply</b>	0	0	-	68	63	7.4%	0	0	-	0	0	-	11	15	(26.0%)	80	79	1.1%
<b>Total Distributed Energy (captive + free market + DG)</b>	<b>6,459</b>	<b>6,319</b>	<b>2.2%</b>	<b>4,255</b>	<b>4,047</b>	<b>5.1%</b>	<b>1,851</b>	<b>1,767</b>	<b>4.7%</b>	<b>5,424</b>	<b>5,454</b>	<b>(0.6%)</b>	<b>1,781</b>	<b>1,766</b>	<b>0.9%</b>	<b>19,770</b>	<b>19,354</b>	<b>2.1%</b>

In the 1Q26, total residential consumption reached 7,666 GWh, +4.3% vs. 1Q25, showing increases in all 5 distributors due to a larger number of customers.

Industrial consumption was in line with the 1Q25, with reductions in Neoenergia Pernambuco (-1.9%) and Neoenergia Elektro (-2.5%), offset by growth in Neoenergia Brasília (+9.3%), Neoenergia Cosern (+3.3%), and Neoenergia Coelba (+1.6%).

Commercial consumption reached 4,146 GWh in the 1Q26, +3.7% vs. 1Q25. The rural sector ended the quarter with consumption of 1,217 GWh (+3.7% vs. 1Q25), due to higher demand for irrigation.

The other classes (public service, public administration, streetlights, and own use) amounted to 2,214 GWh of consumption (-3.2% vs. 1Q25), with emphasis on the streetlights class.

### 1.1.1.3. Energy Balance

Total injected energy including DG amounted to 23,337 GWh in the 1Q26, +1.9% vs. 1Q25.

ENERGY BALANCE (GWh)	1Q26	1Q25	1Q26 x 1Q25	
			Diff	%
<b>CONSOLIDATED</b>				
Captive Market	10,787	11,231	(444)	(4.0%)
Free Market + Supply	6,760	6,499	260	4.0%
Distributed Energy (A)	17,546	17,730	(184)	(1.0%)
Lost Energy (B)	2,756	2,791	(35)	(1.3%)
Non-billed (C)	183	321	(138)	(43.0%)
SIN + Isolated Systems (D) = (A) + (B) + (C)	20,485	20,842	(357)	(1.7%)
DG Injected Energy (E)	2,852	2,070	782	37.8%
<b>TOTAL INJECTED ENERGY (F) = (D) + (E)</b>	<b>23,337</b>	<b>22,912</b>	<b>425</b>	<b>1.9%</b>



Captive Market	3,780	3,907	(127)	(3.3%)
Free Market + Supply	1,925	1,838	87	4.7%
Distributed Energy (A)	5,705	5,746	(40)	(0.7%)
Lost Energy (B)	1,130	1,148	(17)	(1.6%)
Non-billed (C)	84	160	(77)	(47.5%)
SIN + Isolated Systems (D) = (A) + (B) + (C)	6,919	7,053	(134)	(1.9%)
DG Injected Energy (E)	1,027	724	303	41.9%
<b>TOTAL INJECTED ENERGY (F) = (D) + (E)</b>	<b>7,946</b>	<b>7,777</b>	<b>169</b>	<b>2.2%</b>



Captive Market	2,361	2,416	(55)	(2.3%)
Free Market + Supply	1,339	1,287	52	4.0%
Distributed Energy (A)	3,700	3,703	(3)	(0.1%)
Lost Energy (B)	895	865	31	3.5%
Non-billed (C)	67	49	18	36.7%
SIN + Isolated Systems (D) = (A) + (B) + (C)	4,663	4,616	46	1.0%
DG Injected Energy (E)	690	461	228	49.7%
<b>TOTAL INJECTED ENERGY (F) = (D) + (E)</b>	<b>5,352</b>	<b>5,078</b>	<b>274</b>	<b>5.4%</b>

ENERGY BALANCE (GWh)	1Q26	1Q25	1Q26 x 1Q25	
			Diff	%
<b>Neoenergia Cosern</b>				
Captive Market	1,014	1,054	(40)	(3.8%)
Free Market + Supply	504	468	35	7.7%
Distributed Energy (A)	1,518	1,523	(5)	(0.3%)
Lost Energy (B)	127	139	(12)	(8.6%)
Non-billed (C)	(21)	(34)	14	(38%)
SIN + Isolated Systems (D) = (A) + (B) + (C)	1,624	1,627	(3)	(0.2%)
DG Injected Energy (E)	413	292	120	41.4%
<b>TOTAL INJECTED ENERGY (F) = (D) + (E)</b>	<b>2,037</b>	<b>1,920</b>	<b>117</b>	<b>6.1%</b>
<b>Neoenergia Elektro</b>				
Captive Market	2,486	2,633	(148)	(5.6%)
Free Market + Supply	2,536	2,490	46	1.8%
Distributed Energy (A)	5,022	5,124	(102)	(2.0%)
Lost Energy (B)	368	400	(32)	(8.0%)
Non-billed (C)	47	134	(87)	(64.9%)
SIN + Isolated Systems (D) = (A) + (B) + (C)	5,437	5,658	(221)	(3.9%)
DG Injected Energy (E)	517	418	99	23.7%
<b>TOTAL INJECTED ENERGY (F) = (D) + (E)</b>	<b>5,954</b>	<b>6,076</b>	<b>(122)</b>	<b>(2.0%)</b>
<b>Neoenergia Brasília</b>				
Captive Market	1,145	1,220	(75)	(6.1%)
Free Market + Supply	456	415	41	9.9%
Distributed Energy (A)	1,601	1,635	(34)	(2.1%)
Lost Energy (B)	235	239	(5)	(1.7%)
Non-billed (C)	6	12	(6)	(50.0%)
SIN + Isolated Systems (D) = (A) + (B) + (C)	1,842	1,887	(45)	(2.4%)
DG Injected Energy (E)	206	174	31	18.4%
<b>TOTAL INJECTED ENERGY (F) = (D) + (E)</b>	<b>2,048</b>	<b>2,061</b>	<b>(13)</b>	<b>(0.6%)</b>

NOTE: Distributed Energy does not consider DG balancing energy

#### 1.1.1.4. Losses

Energy losses are monitored using a percentage index that calculates the ratio between injected energy and billed energy accumulated over 12 months. Based on this methodology, we display below the evolution of the indicator and its comparison with tariff coverage.

DISCOS	Losses 12 months (%)															
	Technical Loss					Non-Technical Loss					Total Losses					
	1Q25	2Q25	3Q25	4Q25	1Q26	1Q25	2Q25	3Q25	4Q25	1Q26	1Q25	2Q25	3Q25	4Q25	1Q26	Aneel 26
Neoenergia Coelba	10.88%	10.87%	10.87%	10.87%	10.85%	4.91%	4.99%	4.98%	4.61%	4.35%	15.79%	15.86%	15.85%	15.48%	15.21%	16.85%
Neoenergia Pernambuco	9.61%	9.47%	9.46%	9.59%	9.62%	8.38%	8.64%	8.91%	8.67%	8.92%	17.98%	18.11%	18.37%	18.26%	18.54%	17.36%
Neoenergia Cosern	7.78%	8.22%	8.54%	8.85%	9.07%	(0.01%)	(0.22%)	(1.07%)	(1.77%)	(1.93%)	7.77%	7.99%	7.48%	7.08%	7.14%	11.15%
Neoenergia Elektro	5.95%	5.94%	5.99%	6.05%	6.06%	1.21%	0.42%	0.30%	0.36%	(0.22%)	7.16%	6.37%	6.29%	6.41%	5.84%	8.15%
Neoenergia Brasilia	8.37%	8.44%	8.41%	8.40%	8.36%	3.64%	3.93%	4.02%	4.38%	4.36%	12.01%	12.38%	12.44%	12.77%	12.72%	12.05%

DISCOS	Total Losses 12 months (GWh)															
	Technical Loss					Non-Technical Loss					Total Losses					
	1Q25	2Q25	3Q25	4Q25	1Q26	1Q25	2Q25	3Q25	4Q25	1Q26	1Q25	2Q25	3Q25	4Q25	1Q26	Aneel 26
Neoenergia Coelba	2,967	2,975	2,968	2,962	2,941	1,342	1,354	1,352	1,246	1,180	4,309	4,329	4,320	4,208	4,122	4,985
Neoenergia Pernambuco	1,729	1,700	1,691	1,705	1,716	1,519	1,567	1,609	1,562	1,591	3,248	3,267	3,300	3,267	3,307	3,264
Neoenergia Cosern	509	538	557	574	588	1	0	(57)	(109)	(125)	510	538	500	465	463	857
Neoenergia Elektro	1,279	1,264	1,264	1,271	1,260	259	94	71	82	(45)	1,538	1,358	1,335	1,353	1,215	2,363
Neoenergia Brasilia	639	644	640	643	636	279	299	306	332	331	918	943	946	975	967	979

NOTES: (1) Because the March 2026 loss indicator was calculated after the disclosure date of this report, the data presented are estimates. The 2025 indicators were adjusted for the final calculation. (2) Regulatory limit: 12 months.

Neoenergia Coelba reported total 12-month losses of 15.21% in the 1Q26, below its regulatory limit of 16.85%.

At Neoenergia Pernambuco, the indicator ended the 1Q26 at 18.54%, above its regulatory level of 17.36%.

Neoenergia Cosern ended the 1Q26 at 7.14%, remaining below its regulatory limit of 11.15%.

Similarly, Neoenergia Elektro ended the period at 5.84%, also below the regulatory limit of 8.15%.

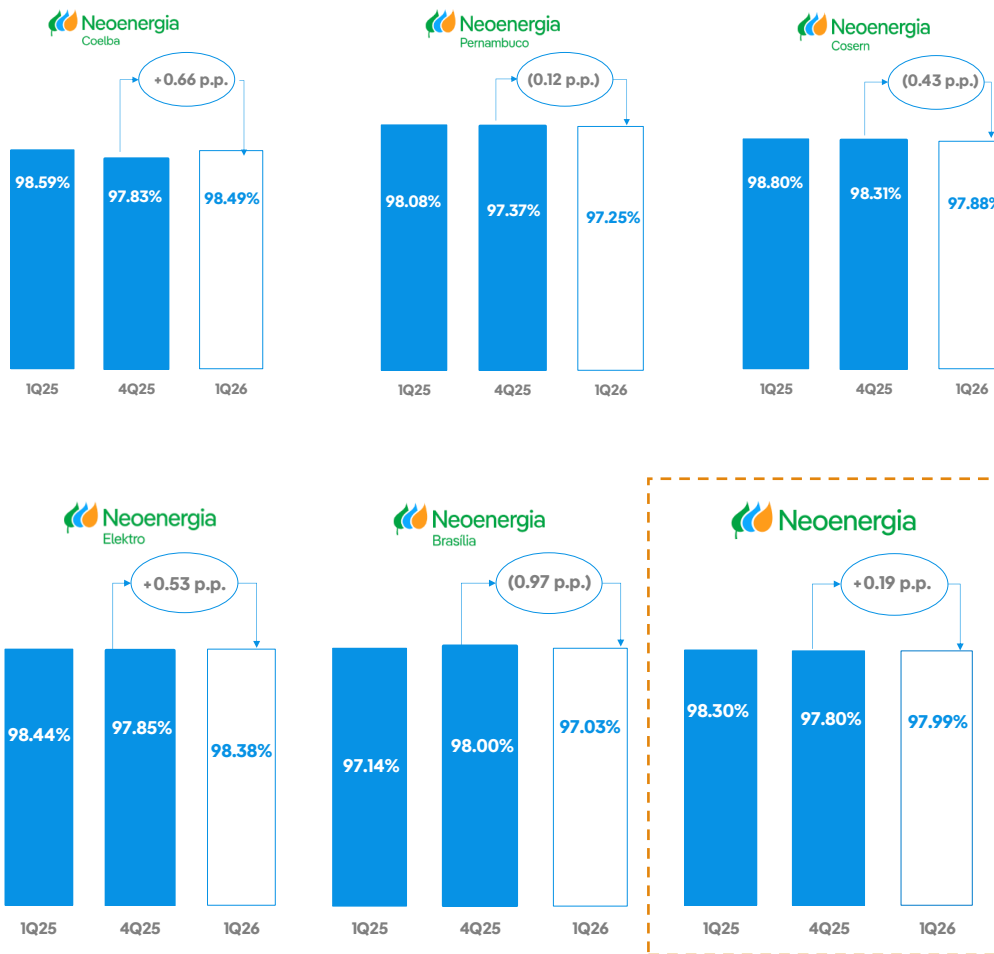
Finally, Neoenergia Brasilia recorded total 12-month losses of 12.72% in the 1Q26, above the regulatory limit of 12.05%.

In the 1Q26, the following loss-fighting actions were taken at the 5 distributors:






- i. Over 58,000 inspections were conducted recovering more than 81 GWh;
- ii. Replacement of more than 100 thousand obsolete meters with more modern equipment;
- iii. More than 47 thousand illegal connections were regularized;
- iv. Survey and Inspection of streetlights recovering more than 15 GWh; and
- v. 39 actions were carried out with police support.

#### 1.1.1.5. Collection and Delinquency

The collection index reflects customers' ability to pay and the effectiveness of the Company's collection efforts. Below is the Company's year-to-date result for the last 12 months and its performance compared to previous periods:



The consolidated collection rate in the 1Q26 remained high, reaching 97.99%.

PECLD / GROSS REVENUE	1Q25	2Q25	3Q25	4Q25	1Q26	Regulatory Limit 1Q26	
 Neoenergia Coelba	Gross Revenue	4,271	4,127	3,828	4,248	4,042	4,042
	PECLD	53	43	42	60	51	53
	Delinquency	1.24%	1.03%	1.10%	1.41%	1.25%	1.31%
 Neoenergia Pernambuco	Gross Revenue	2,475	2,422	2,203	2,556	2,461	2,461
	PECLD	57	43	50	50	62	38
	Delinquency	2.31%	1.78%	2.27%	1.97%	2.50%	1.53%
 Neoenergia Cosern	Gross Revenue	1,025	1,090	1,023	1,249	1,334	1,334
	PECLD	5	6	4	5	8	6
	Delinquency	0.50%	0.57%	0.38%	0.38%	0.60%	0.41%
 Neoenergia Elektro	Gross Revenue	3,042	2,775	2,836	3,271	3,283	3,283
	PECLD	25	28	16	28	23	20
	Delinquency	0.81%	1.01%	0.57%	0.86%	0.71%	0.60%
 Neoenergia Brasília	Gross Revenue	1,242	1,250	1,314	1,447	1,337	1,337
	PECLD	15	6	14	13	13	8
	Delinquency	1.19%	0.50%	1.04%	0.90%	0.99%	0.60%

NOTE: PECLD considers the amount accrued + restatement.

In the first quarter of 2026, several collection actions were taken across the 5 distributors to reduce the delinquency rate and consequently improve revenue collection. Among these, we should point out the following:

- i. 584,000 supply disconnections were carried out by means of actions in georeferenced concentrations, mapping the location of customers with the highest incidence of delinquency to optimize actions;
- ii. Negative credit reporting of 2.9 million consumers
- iii. Protest of more than 420,000 overdue bills in notary offices and forwarding of notifications;
- iv. 14 million outsourced collections through collection service agencies;
- v. Systematic actions for Large Clients and negotiations with government agencies;
- vi. Use of new technologies to provide the option to pay energy bills by debit or credit card;
- vii. Negotiations with 327,000 consumers through the digital platform;
- viii. Notification to 71 million customers via WhatsApp.

### 1.1.1.6. DEC and FEC (12 months)

The quality of the energy supply is mainly verified by the DEC – Equivalent Interruption Duration per Consumer, and FEC – Equivalent Interruption Frequency per Consumer indicators, which measure the failures occurred in the distribution network.

The 5 distributors are below the regulatory limit for both DEC and FEC.

	DEC (hours)				FEC (times)			
	1Q26	1Q25	Δ %	Regulatory Limit	1Q26	1Q25	Δ %	Regulatory Limit
Neoenergia Coelba	10.16	9.89	3%	<b>11.47</b>	4.03	3.91	3%	<b>5.94</b>
Neoenergia Pernambuco	10.41	10.61	(2%)	<b>11.37</b>	4.25	4.56	(7%)	<b>6.70</b>
Neoenergia Cosern	5.73	7.27	(21%)	<b>9.39</b>	2.73	2.89	(6%)	<b>5.46</b>
Neoenergia Elektro	5.91	6.36	(7%)	<b>7.30</b>	3.28	3.49	(6%)	<b>5.04</b>
Neoenergia Brasília	5.92	5.40	10%	<b>6.12</b>	4.07	3.63	12%	<b>4.09</b>

NOTE: Indicators for 12 months without a supplier. Because the deadline for calculating quality indicators is due after the publication date of this report, the data presented are estimates. The 2025 indicators were adjusted for the final calculation.

### 1.1.2. Transmission Lines

At the end of the 1Q26, our portfolio comprised 18 transmission assets, according to the table below:

Auction	Lot	Asset	Neoenergia share	Location	Extension (Km)	Substation <sup>2</sup>	RAP <sup>3</sup> (R\$ MN)
-	-	Afluyente T	100%	BA	483	3 substations	76
Auction Jun'08	E	Narandiba <sup>1</sup>		BA	-	1 substation	17
Auction Jun'11	G	Narandiba <sup>1</sup> Extremoz II <sup>1</sup>	50%	BA	-	-	5
Auction May'12	D	Brumado II <sup>1</sup>		RN	-	-	12
Auction Jan'13	G	Potiguar Sul	100%	RN/PB	190	-	36
	4	Dourados	50%	MS	610	1 substation	98
Auction Apr'17	20	Atibaia	50%	SP	-	-	20
	22	Biguaçu	50%	SC	-	-	20
	27	Sobral	50%	CE	-	-	18
Auction Dec'17	4	Jalapão	50%	BA/TO/PI/MA	728	-	185
	6	Santa Luzia	50%	CE/PB	346	1 substation	84
	1	Vale do Itajaí	100%	SC/PR	964	4 substations	278
Auction Dec'18	2	Guanabara	100%	RJ	629	2 substations	173
	3	Itabapoana	50%	RJ/MG/ES	445	-	99
	14	Lagoa dos Patos	100%	RS/SC	488	-	111
Auction Dec'19	9	Rio Formoso	50%	BA	202	1 substations	25
Auction Dec'20	2	Morro do Chapéu	100%	BA/MG/ES	1,039	1 substation	228
Auction Dec'21	4	Estreito	100%	MG	-	-	46
	11	Paraíso	100%	MS	285	1 substation	46
Auction Jun'22	2	Alto Paranaíba	100%	SP/MG	1,595	1 substation	432

NOTE: Afluyente T arises from the deverticalization process of Neoenergia Coelba.

<sup>1</sup> Narandiba consists of 3 substations: SE Narandiba, SE Extremoz II and SE Brumado II.

<sup>2</sup> Own substations

<sup>3</sup> Ratified RAP (2025-2026 Cycle) and Dispatch 2580/2025 (Brumado II)

Notes on the last lots completed:

*December/2018 auction:*

- Lot 1 (Vale do Itajaí) – Works completed, still awaiting the final release of R\$ 39 million of RAP in the next few months.
- Lot 2 (Guanabara) – Works completed, still awaiting the final release of R\$ 98 million of RAP in the next few months.

*December/2020 auction:*

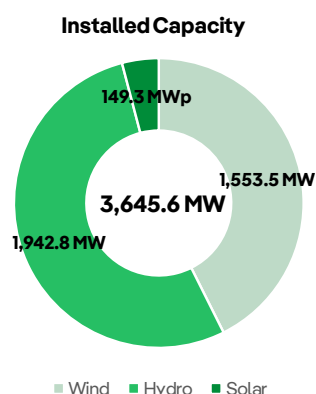
- Lot 2 (Morro do Chapéu) - Works completed, with full RAP released (R\$ 1 billion).

Lot 14, of the December/2018 auction, Lagoa dos Patos, has 64% of RAP released. The remainder, referring to stretch 1, is under legal dispute.

## 1.2. Generation and Customers

### 1.2.1. Renewables

In the 1Q26, the assets in operation comprised 44 wind farms, 4 hydroelectric plants and 2 solar parks.



On March 30, 2026, the closing of the increase in stake (direct and indirect) in the Corumbá Hydroelectric Plant to 76% took place, allowing for the accounting consolidation of the Corumbá Hydroelectric Plant by Neoenergia. Thus, the operational data in this report considers 100% of the Corumbá Hydroelectric Plant from March '26 onwards, reflecting the impact of Neoenergia's consolidated EBITDA.

Additionally, on April 2, 2026, the closing of the sale operation of the Dardanelos Hydroelectric Plant also took place, resulting in the reduction of the company's indirect stake in the plant to 25%, which will be reflected in the operational data of this report from the 2Q26 onwards.

#### 1.2.1.1. Wind Farms and Solar Parks

The Company has 44 wind farms in operation with an installed capacity of 1,554 MW, and 2 solar parks (Luzia Solar Complex) with an installed capacity of 149 MWp:

Wind in Operation	Neoenergia Share (Direct and Indirect)	State	Location	Installed Capacity (MW)	Assured Energy (MW)	Concession Date	End of Concession
EOL Caetité 1	100%	BA	Caetité	30.0	13.0	10/29/2012	10/28/2042
EOL Caetité 2	100%	BA	Caetité	30.0	14.7	2/7/2011	2/6/2046
EOL Caetité 3	100%	BA	Caetité	30.0	11.2	2/24/2011	2/23/2046
EOL Calango 1	100%	RN	Bodó e Santana do Mato	30.0	13.9	4/28/2011	4/27/2046
EOL Calango 3	100%	RN	Bodó, Santana do Mato e Lagoa Nova	30.0	13.9	5/30/2011	5/29/2046
EOL Rio do Fogo (ENERBRASIL)	100%	RN	Rio do Fogo	49.3	17.9	12/19/2001	12/18/2031
EOL Arizona 1	100%	RN	Rio do Fogo	28.0	12.9	3/4/2011	3/3/2046
EOL Mel 2	100%	RN	Areia Branca	20.0	8.8	2/28/2011	2/27/2046
EOL Calango 6	100%	RN	Bodó e Cerro Corá	30.0	18.5	11/20/2014	11/19/2049
EOL Santana 1	100%	RN	Bodó, Lagoa Nova e Cerro Corá	30.0	17.3	11/14/2014	11/13/2049
EOL Santana 2	100%	RN	Bodó e Lagoa Nova	24.0	13.1	11/14/2014	11/13/2049
EOL Calango 2	100%	RN	Bodó	30.0	12.8	5/9/2011	5/8/2046
EOL Calango 4	100%	RN	Bodó	30.0	13.5	5/19/2011	5/18/2046
EOL Calango 5	100%	RN	Bodó	30.0	13.7	6/2/2011	6/1/2046
EOL Canoas	100%	PB	São José do Sabugi e Junco do Seridó	31.5	17.7	8/4/2015	8/3/2050
EOL Lagoa 2	100%	PB	São José do Sabugi e Santa Luzia	31.5	15.6	8/4/2015	8/3/2050
EOL Lagoa 1	100%	PB	São José do Sabugi e Santa Luzia	31.5	16.3	8/4/2015	8/3/2050
<b>Complexo Chafariz</b>	<b>99.5%</b>	<b>PB</b>	<b>São José do Sabugi, Santa Luzia, Areia de Baraúnas e São Mamede</b>	<b>471.2</b>	<b>232.9</b>	<b>Between 06/21/2018 and 02/05/2019</b>	<b>Between 06/20/2053 and 02/04/2054</b>
Chafariz 1	100%	PB	Santa Luzia	34.7	18.2	6/21/2018	6/20/2053
Chafariz 2	100%	PB	Santa Luzia	34.7	17.4	6/21/2018	6/20/2053
Chafariz 3	100%	PB	Santa Luzia	34.7	17.8	6/21/2018	6/20/2053
Chafariz 4	100%	PB	Santa Luzia e Areia de Baraúnas	34.7	17.8	2/5/2019	2/4/2054
Chafariz 5	100%	PB	Santa Luzia	34.7	16.6	2/5/2019	2/4/2054
Chafariz 6	100%	PB	Santa Luzia	31.2	15.2	6/21/2018	6/20/2053
Chafariz 7	100%	PB	Santa Luzia	34.7	18.3	6/21/2018	6/20/2053
Lagoa 3	100%	PB	São José do Sabugi	34.7	17.2	6/26/2018	6/25/2053
Lagoa 4	100%	PB	São José do Sabugi e Santa Luzia	20.8	10.2	6/26/2018	6/25/2053
Canoas 2	100%	PB	São José do Sabugi e Santa Luzia	34.7	16.3	6/26/2018	6/25/2053
Canoas 3	93%	PB	São José do Sabugi e Santa Luzia	34.7	16.8	2/5/2019	2/4/2054
Canoas 4	100%	PB	São José do Sabugi	34.7	16.5	6/26/2018	6/25/2053
Ventos De Arapuá 1	100%	PB	Areia de Baraúnas	24.3	11.6	2/5/2019	2/4/2054
Ventos De Arapuá 2	100%	PB	Areia de Baraúnas, São Mamede e Santa Luzia	34.7	17.2	2/5/2019	2/4/2054
Ventos De Arapuá 3	100%	PB	Areia de Baraúnas e São Mamede	13.9	5.8	2/5/2019	2/4/2054
<b>Complexo Oitis</b>	<b>97.3%</b>	<b>PI/BA</b>	<b>Dom Inocêncio e Casa Nova</b>	<b>566.5</b>	<b>274.1</b>	<b>Between 11/29/2019 and 12/24/2019</b>	<b>Between 11/28/2054 and 12/23/2054</b>
Oitis 1	100%	PI	Dom Inocêncio	49.5	26.1	11/29/2019	11/28/2054
Oitis 2	97.2%	PI/BA	Dom Inocêncio	27.5	14.3	12/24/2019	12/23/2054
Oitis 3	94.3%	PI/BA	Dom Inocêncio	49.5	24.4	12/24/2019	12/23/2054
Oitis 4	93.3%	PI/BA	Dom Inocêncio	49.5	24.0	12/24/2019	12/23/2054
Oitis 5	94.3%	PI/BA	Dom Inocêncio	49.5	23.8	12/24/2019	12/23/2054
Oitis 6	94.8%	PI/BA	Dom Inocêncio	49.5	24.3	12/24/2019	12/23/2054
Oitis 7	94.3%	PI/BA	Dom Inocêncio	49.5	25.6	12/24/2019	12/23/2054
Oitis 8	100%	PI	Dom Inocêncio	49.5	25.5	11/29/2019	11/28/2054
Oitis 21	100%	PI/BA	Casa Nova	44.0	20.8	12/24/2019	12/23/2054
Oitis 22	100%	PI/BA	Casa Nova	49.5	22.2	12/24/2019	12/23/2054
Oitis 9	100%	PI/BA	Dom Inocêncio	49.5	21.9	12/24/2019	12/23/2054
Oitis 10	100%	PI/BA	Dom Inocêncio	49.5	21.2	12/24/2019	12/23/2054

Solar in Operation	Neoenergia Share (Direct and Indirect)	State	Location	Installed Capacity (MW)	Assured Energy (MW)	Concession Date	End of Concession
LUZIA 2	100%	PB	Santa Luzia	74.7	17.3	5/29/2020	5/29/2055
LUZIA 3	100%	PB	Santa Luzia	74.7	17.3	5/29/2020	5/29/2055

The wind energy generated amounted to 744 GWh in the 1Q26 (-24% vs. 1Q25) due to lower availability. As to solar generation, it reached 62 GWh in the 1Q26 (+13% vs. 1Q25).

The impact of the curtailment (wind and solar) was 5.4% of the energy generated in the 1Q26.

### 1.2.1.2. Hydroelectric Plants

In the 1Q26, Neoenergia had a stake (direct or indirect) in 4 hydroelectric plants.

Hydro Plants in Operation	Neoenergia Share (Direct and Indirect)	State	Location	Installed Capacity (MW)	Assured Energy (MW)	Date of Concession	
						Authorization	End of Concession
UHE Itapebi	100%	BA	Rio Jequitinhonha	462.0	202.1	5/28/1999	5/15/2039
UHE Corumbá III	76%	GO	Rio Corumbá	96.5	47	11/7/2001	4/22/2040
UHE Dardanelos - Águas da Pedra	100%	MT	Rio Aripuanã	261.0	147.2	7/3/2007	12/12/2049
Belo Monte	10%	PA	Rio Xingu	11,233.1	4,571	8/26/2010	7/10/2046

In the 1Q26, the hydroelectric energy generation amounted to 2,119 GWh, -24% vs. 1Q25, impacted by the sale of the Baixo Iguaçu Hydroelectric Plant on June 30, 2025.

### 1.2.2. Thermal Plant

Thermal Power Plant in Operation	Neoenergia Share	State	Location	Installed Capacity (MW)	Assured Energy (MW)	Date of Concession	
						Authorization	Expiration
UTE Termopernambuco	100%	PE	Suape - Ipojuca	550	504.1	12/18/2000	12/18/2030

In December 2021, Termopernambuco won the Capacity Reserve Auction, with a 15-year contract starting on July 1, 2026. In September 2024, ANEEL approved this contract to take effect as early as October 1, 2024, maintaining all previous conditions and adding 21 months to the initial term.

In the 1Q26, the plant generated 13 GWh (vs. 15 GWh in the 1Q25) with a dispatch of 3%, in compliance with the capacity reserve contract.

## 2. ECONOMIC-FINANCIAL PERFORMANCE

### 2.1. Consolidated

CONSOLIDATED STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Operating Revenue <sup>1</sup>	12,526	11,425	1,101	10%
Costs with Energy <sup>2</sup>	(8,066)	(7,135)	(931)	13%
<b>Gross Margin w/out Concession Financial Assets</b>	<b>4,460</b>	<b>4,290</b>	<b>170</b>	<b>4%</b>
Concession Financial Assets (VNR)	548	652	(104)	(16%)
<b>GROSS MARGIN</b>	<b>5,008</b>	<b>4,942</b>	<b>66</b>	<b>1%</b>
Operating Expenses	(1,142)	(1,064)	(78)	7%
Provisions for Delinquency (PECLD)	(148)	(146)	(2)	1%
(+) Equity Income / Corporate Operations	379	(15)	394	N/A
<b>EBITDA</b>	<b>4,097</b>	<b>3,717</b>	<b>380</b>	<b>10%</b>
Depreciation	(753)	(721)	(32)	4%
Financial Income (Loss)	(1,640)	(1,561)	(79)	5%
IR/CS	(414)	(429)	15	(3%)
Minority shareholdings	(6)	(5)	(1)	20%
<b>NET INCOME</b>	<b>1,284</b>	<b>1,001</b>	<b>283</b>	<b>28%</b>

<sup>1</sup> Considers Construction Revenue

<sup>2</sup> Considers Construction Costs

Neoenergia ended the 1Q26 with a Gross Margin excluding VNR of R\$ 4,460 million, +4% vs. 1Q25, impacted by the positive effects of the increased customer base and volume of distributors, positive variations in parcel B in the latest tariff processes of all distributors: +8.1% in Neoenergia Coelba (Apr '25 adjustment), +6.6% in Neoenergia Cosern (Apr '25 adjustment), +16.2% in Neoenergia Pernambuco (Apr '25 review), +1.3% in Neoenergia Elektro (Aug '25 adjustment) and +8.3% in Neoenergia Brasília (Oct '25 adjustment), in addition to the new transmission assets that came into operation. These effects were partially offset by lower wind generation and lower margins from hydro plants due to the deconsolidation of Baixo Iguaçu as of Jul '25, following the closing of the asset sale.

Gross margin amounted to R\$ 5,008 million in the 1Q26, in line with the 1Q25, impacted by a lower VNR, given the lower IPCA (Brazilian Consumer Price Index) in the period and the renewal of the Neoenergia Pernambuco concession, which basically zeroed its VNR.

Operating expenses totaled R\$ 1,142 million in the 1Q26 (+7% vs. 1Q25) explained by higher expenses for carrying out collection actions, and the disconnection plan, in addition to the higher balance of legal provisions, growth of which was a one-off event in this quarter.

PECLD amounted to R\$ 148 million in the 1Q26, in line with the 1Q25.

The Equity Income/Corporate Operations item recorded +R\$ 379 million in the 1Q26, of which +R\$ 359 million due to perimeter change with remeasurement of the previously held stake in the Corumbá business, +R\$ 35 million refer to the equity income of transmission assets in partnership with GIC, and -R\$ 16 million refer to the result of the Belo Monte plant. It is worth noting that in the 1Q25, -R\$ 41 million adjustment of the Itabapoana lot to fair value and +R\$ 29 million of the equity income of transmission assets in partnership with GIC were recorded.

EBITDA amounted to R\$ 4,097 million in the 1Q26, +10% vs. 1Q25, and Cash EBITDA excluding VNR, IFRS and Corporate Operations amounted to R\$ 3,009 million in the 1Q26, +8% vs. 1Q25.

The Financial Result was -R\$ 1,640 million in the 1Q26 (vs. -R\$ 1,561 million in 1Q25), as a result of the increase in the average debt balance due to funding for Capex of distribution companies.

As a result of the aforementioned effects, net profit for the 1Q26 amounted to R\$ 1,284 million (+28 % vs. 1Q25).

## 2.2. Networks

The result of networks business considers the performance of distributors and transmission lines.

NETWORKS STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	11,938	10,837	1,101	10%
Costs with energy	(7,803)	(6,940)	(863)	12%
<b>Gross Margin w/out Concession Financial Assets</b>	<b>4,135</b>	<b>3,897</b>	<b>238</b>	<b>6%</b>
Concession Financial Assets (VNR)	548	652	(104)	(16%)
<b>Gross Margin</b>	<b>4,683</b>	<b>4,549</b>	<b>134</b>	<b>3%</b>
Operating Expenses	(961)	(863)	(98)	11%
Provisions for Delinquency (PECLD)	(148)	(146)	(2)	1%
(+) Equity Income / Corporate Operations	35	(12)	47	N/A
<b>EBITDA</b>	<b>3,609</b>	<b>3,528</b>	<b>81</b>	<b>2%</b>
Depreciation	(608)	(558)	(50)	9%
Financial Income (Loss)	(1,620)	(1,491)	(129)	9%
IR CS	(330)	(373)	43	(12%)
<b>NET INCOME</b>	<b>1,051</b>	<b>1,106</b>	<b>(55)</b>	<b>(5%)</b>

The Networks business ended the 1Q26 with a Gross Margin excluding VNR of R\$ 4,135 million (+6% vs. 1Q25), impacted by the positive effects of the increased customer base and volume of distributors, positive variations in parcel B in the latest tariff processes of all distributors: +8.1% in Neoenergia Coelba (Apr '25 adjustment), +6.6% in Neoenergia Cosern (Apr '25 adjustment), +16.2% in Neoenergia Pernambuco (Apr '25 revision), +1.3% in Neoenergia Elektro (Aug '25 adjustment) and +8.3% in Neoenergia Brasilia (Oct '25 adjustment), in addition to the new transmission assets that came into operation. Gross margin was R\$ 4,683 million in the 1Q26 (+3% vs. 1Q25), impacted by lower VNR given the lower IPCA in the period and the renewal of the Neoenergia Pernambuco concession, which basically zeroed its VNR.

Operating expenses totaled R\$ 961 million in the 1Q26 (+11% vs. 1Q25), explained by higher expenses for conducting collection actions and the disconnection plan, in addition to the higher balance of legal provisions, growth of which was a one-off event in this quarter.

PECLD amounted to R\$ 148 million in the 1Q26, in line with the 1Q25.

In the Equity income/Corporate Operations item, in the 1Q26 +R\$ 35 million were recorded referring to the equity income of transmission assets in partnership with GIC. It is worth remembering that in the 1Q25, -R\$ 41 million was recorded as an adjustment to fair value of the Itabapoana lot, and +R\$ 29 million related to the equity income of transmission assets in partnership with GIC.

Networks EBITDA amounted to R\$ 3,609 million in the 1Q26, +2% vs. 1Q25, and Cash EBITDA excluding VNR, IFRS and Corporate Operations was R\$ 2,880 million in the 1Q26, +13% vs. 1Q25.

The Financial Result was -R\$ 1,620 million in the 1Q26 (vs. -R\$ 1,491 million in the 1Q25), as a result of the increase in the average debt balance due to the funding of distributors' Capex.

As a result of the abovementioned effects, the net profit of Networks in the 1Q26 amounted to R\$ 1,051 million (-5% vs. 1Q25).

S/I TRANSMISSION (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
<b>Net Revenue</b>	<b>609</b>	<b>1,345</b>	<b>(736)</b>	<b>(55%)</b>
Construction Costs	(136)	(867)	731	(84%)
<b>Gross Margin</b>	<b>473</b>	<b>478</b>	<b>(5)</b>	<b>(1%)</b>
Operating Expenses	(65)	(44)	(21)	48%
Provisions for Delinquency (PECLD)	(2)	-	(2)	-
(+) Equity Income / Corporate Operations	35	(12)	47	N/A
<b>EBITDA</b>	<b>441</b>	<b>422</b>	<b>19</b>	<b>5%</b>
Depreciation	(2)	(3)	1	(33%)
Financial Income (Loss)	(234)	(246)	12	(5%)
IRCS	(47)	(56)	9	(16%)
<b>NET INCOME</b>	<b>158</b>	<b>118</b>	<b>40</b>	<b>34%</b>
IFRS15	181	329	(148)	(45%)

The transmission companies reported a Gross Margin of R\$ 473 million in the 1Q26, in line with the 1Q25.

Operating expenses totaled R\$ 65 million in the 1Q26 (+48% vs. 1Q25) due to the new assets that came into operation.

In the Equity Income/Corporate Operations item, in the 1Q26, +R\$ 35 million was recorded referring to the equity income of transmission assets in partnership with GIC. In the 1Q25, -R\$ 41 million was recorded corresponding to the adjustment to fair value of the Itabapoana lot, and +R\$ 29 million to the equity income of transmission assets in partnership with GIC.

As a result of the abovementioned variations, transmission EBITDA ended the quarter at R\$ 441 million (+5% vs. 1Q25), and Cash EBITDA excluding IFRS and Corporate Operations amounted to R\$ 260 million in the 1Q26 (+94% vs. 1Q25).

The Financial Result was -R\$ 234 million in the 1Q26 (-5% vs. 1Q25).

The transmission business had a profit of R\$ 158 million in the 1Q26 (+34% vs. 1Q25).

## 2.2.1. NEOENERGIA COELBA

STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	4,529	3,801	728	19%
Costs with energy	(2,943)	(2,300)	(643)	28%
<b>Gross Margin w/ out Concession Financial Assets</b>	<b>1,586</b>	<b>1,501</b>	<b>85</b>	<b>6%</b>
Concession Financial Assets (VNR)	348	346	2	1%
<b>Gross Margin</b>	<b>1,934</b>	<b>1,847</b>	<b>87</b>	<b>5%</b>
Operating Expenses	(420)	(374)	(46)	12%
Provisions for Delinquency (PECLD)	(49)	(51)	2	(4%)
<b>EBITDA</b>	<b>1,465</b>	<b>1,422</b>	<b>43</b>	<b>3%</b>
Depreciation	(266)	(246)	(20)	8%
Financial Income (Loss)	(667)	(561)	(106)	19%
IR CS	(126)	(127)	1	(1%)
<b>NET INCOME</b>	<b>406</b>	<b>488</b>	<b>(82)</b>	<b>(17%)</b>

Neoenergia Coelba reported a gross margin of R\$ 1,586 million in the 1Q26 excluding VNR (+6% vs. 1Q25) explained by higher volumes and the positive impact of the +8.1% variation in parcel B in the Apr '25 adjustment.

The gross margin was R\$ 1,934 million in the 1Q26 (+5% vs. 1Q25), due to the aforementioned effects, in addition to the higher VNR for the year.

Operating expenses amounted to R\$ 420 million in the 1Q26 (+12% vs. 1Q25), explained by higher expenses for carrying out collection actions and the disconnection plan.

In the quarter, the PECLD totaled R\$ 49 million (-4% vs. 1Q25), reflecting the good performance of collection actions. Similarly, when we analyze the delinquency indicator (PECLD/ROB) for the 1Q26, it ended at 1.25%, below its regulatory limit of 1.31%.

As a result of the abovementioned variations EBITDA amounted to R\$ 1,465 million in the quarter (+3% vs. 1Q25), and Cash EBITDA (excluding VNR) in the 1Q26 amounted to R\$ 1,117 million (+4% vs. 1Q25).

The Financial Result was -R\$ 667 million in the 1Q26 (vs. -R\$ 561 million in 1Q25), as a result of the increase in debt charges due to a higher average balance.

Net Income was R\$ 406 million in the 1Q26 (-17% vs. 1Q25).

## 2.2.2. NEOENERGIA PERNAMBUCO

STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	2,392	1,866	526	28%
Costs with energy	(1,641)	(1,256)	(385)	31%
<b>Gross Margin w/out Concession Financial Assets</b>	<b>751</b>	<b>610</b>	<b>141</b>	<b>23%</b>
Concession Financial Assets (VNR)	3	115	(112)	(97%)
<b>Gross Margin</b>	<b>754</b>	<b>725</b>	<b>29</b>	<b>4%</b>
Operating Expenses	(206)	(192)	(14)	7%
Provisions for Delinquency (PECLD)	(53)	(50)	(3)	6%
<b>EBITDA</b>	<b>495</b>	<b>483</b>	<b>12</b>	<b>2%</b>
Depreciation	(123)	(111)	(12)	11%
Financial Income (Loss)	(276)	(270)	(6)	2%
IR CS	(10)	(24)	14	(58%)
<b>NET INCOME</b>	<b>86</b>	<b>78</b>	<b>8</b>	<b>10%</b>

Neoenergia Pernambuco reported a gross margin excluding VNR of R\$ 751 million in the 1Q26 (+23% vs. 1Q25), driven by the tariff adjustment of April 2025, which resulted in a positive variation in parcel B (+16.2%), in addition to the increase in the customer base and market expansion during the period. The gross margin totaled R\$ 754 million in the 1Q26 (+4% vs. 1Q25), impacted by the lower VNR, due to the renewal of the concession that took place in September 2025.

Operating expenses totaled R\$ 206 million in 1Q26 (+7% vs. 1Q25), reflecting the higher balance of legal provisions, growth of which was a one-off event in this quarter.

PECLD totaled R\$53 million in the 1Q26 (in line with the 1Q25).

As a result of these variations, EBITDA reached R\$ 495 million in the 1Q26 (+2% vs. 1Q25), while Cash EBITDA (excluding VNR) reached R\$ 492 million in the period (+34% vs. 1Q25).

The Financial Result ended the quarter at -R\$ 276 million (in line with the 1Q25).

Net income amounted to R\$ 86 million in the 1Q26 (+10% vs. 1Q25).

### 2.2.3. NEOENERGIA COSERN

STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	1,034	869	165	19%
Costs with energy	(653)	(550)	(103)	19%
<b>Gross Margin w/ out Concession Financial Assets</b>	<b>381</b>	<b>319</b>	<b>62</b>	<b>19%</b>
Concession Financial Assets (VNR)	69	68	1	1%
<b>Gross Margin</b>	<b>450</b>	<b>387</b>	<b>63</b>	<b>16%</b>
Operating Expenses	(72)	(67)	(5)	7%
Provisions for Delinquency (PECLD)	(8)	(5)	(3)	60%
<b>EBITDA</b>	<b>370</b>	<b>315</b>	<b>55</b>	<b>17%</b>
Depreciation	(51)	(47)	(4)	9%
Financial Income (Loss)	(103)	(100)	(3)	3%
IR CS	(41)	(32)	(9)	28%
<b>NET INCOME</b>	<b>175</b>	<b>136</b>	<b>39</b>	<b>29%</b>

Neoenergia Cosern recorded a Gross Margin excluding VNR of R\$ 381 million in the 1Q26 (+19% vs. 1Q25), influenced by the tariff adjustment of April 2025, which resulted in a positive variation in parcel B (+6.6%), in addition to the expansion of the customer base and market growth during the period. The Gross Margin totaled R\$ 450 million in the 1Q26 (+16% vs. 1Q25).

Operating expenses totaled R\$ 72 million in the 1Q26 (+7% vs. 1Q25) reflecting the higher balance of legal provisions, growth of which was a one-off event in this quarter.

PECLD totaled R\$ 8 million in the 1Q26 (+60% vs. 1Q25).

As a result of these variations, EBITDA reached R\$ 370 million in the 1Q26 (+17% vs. 1Q25), while Cash EBITDA (excluding VNR) reached R\$ 301 million in the period (+22% vs. 1Q25).

The Financial Result totaled -R\$ 103 million in the 1Q26 (in line with the 1Q25).

Net Income totaled R\$ 175 million in the 1Q26 (+29% vs. 1Q25).

## 2.2.4. NEOENERGIA ELEKTRO

STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	2,444	2,190	254	12%
Costs with energy	(1,630)	(1,345)	(285)	21%
<b>Gross Margin w/out Concession Financial Assets</b>	<b>814</b>	<b>845</b>	<b>(31)</b>	<b>(4%)</b>
Concession Financial Assets (VNR)	121	118	3	3%
<b>Gross Margin</b>	<b>935</b>	<b>963</b>	<b>(28)</b>	<b>(3%)</b>
Operating Expenses	(185)	(165)	(20)	12%
Provisions for Delinquency (PECLD)	(23)	(25)	2	(8%)
<b>EBITDA</b>	<b>727</b>	<b>773</b>	<b>(46)</b>	<b>(6%)</b>
Depreciation	(114)	(105)	(9)	9%
Financial Income (Loss)	(283)	(243)	(40)	16%
IR CS	(104)	(136)	32	(24%)
<b>NET INCOME</b>	<b>226</b>	<b>289</b>	<b>(63)</b>	<b>(22%)</b>

Neoenergia Elektro reported a gross margin excluding VNR of R\$ 814 million in the 1Q26 (-4% vs. 1Q25), impacted by lower volumes and by mix, partially offset by the positive variation of parcel B of +1.30% due to effect of the August 2025 adjustment.

The gross margin was R\$ 935 million in the 1Q26 (-3% vs. 1Q25), due to the aforementioned effects, which were partially offset by the higher VNR in the period.

Operating expenses totaled R\$ 185 million in the 1Q26 (+12% vs. 1Q25).

In the quarter, PECLD totaled R\$ 23 million (-8% vs. 1Q25), reflecting the good performance of collection actions. Similarly, when we analyze the delinquency indicator (PECLD/ROB) for the 1Q26, it ended at 0.71%, below the 0.81% reported in the 1Q25.

As a result of the variations mentioned above, EBITDA was R\$ 727 million in the quarter (-6% vs. 1Q25) and Cash EBITDA (excluding VNR) in the 1Q26 was R\$ 606 million (-7% vs. 1Q25).

The Financial Result was -R\$ 283 million in the 1Q26 (vs. -R\$ 243 million in the 1Q25), due to the increase in debt charges resulting from the higher average balance.

Net Income was R\$ 226 million in the 1Q26 (-22% vs. 1Q25).

## 2.2.5. NEOENERGIA BRASÍLIA

STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	972	782	190	24%
Costs with energy	(801)	(622)	(179)	29%
<b>Gross Margin w/out Concession Financial Assets</b>	<b>171</b>	<b>160</b>	<b>11</b>	<b>7%</b>
Concession Financial Assets (VNR)	7	6	1	17%
<b>Gross Margin</b>	<b>178</b>	<b>166</b>	<b>12</b>	<b>7%</b>
Operating Expenses	(56)	(43)	(13)	30%
Provisions for Delinquency (PECLD)	(13)	(15)	2	(13%)
<b>EBITDA</b>	<b>109</b>	<b>108</b>	<b>1</b>	<b>1%</b>
Depreciation	(52)	(48)	(4)	8%
Financial Income (Loss)	(56)	(69)	13	(19%)
IRCS	(4)	1	(5)	N/A
<b>NET INCOME</b>	<b>(3)</b>	<b>(8)</b>	<b>5</b>	<b>(63%)</b>

Neoenergia Brasília recorded a Gross Margin excluding VNR of R\$ 171 million in the 1Q26 (+7% vs. 1Q25), influenced by the tariff adjustment of October 2025, which resulted in a positive variation in parcel B (+8.3%), in addition to the expansion of the customer base during the period.

Operating expenses totaled R\$ 56 million in the 1Q26 (+30% vs. 1Q25), due to positive non-recurring effects recorded in the 1Q25 regarding the recognition of favorable court decisions and the one-off reversal of the provision for social security charges in the amount of R\$ 7 million.

PECLD totaled R\$ 13 million in the 1Q26 (-13% vs. 1Q25), reflecting the good performance of collection actions during the period.

Due to these variations, EBITDA reached R\$ 109 million in the 1Q26, in line with 1Q25.

The Financial Result ended the quarter at -R\$ 56 million (vs. -R\$ 69 million in 1Q25), impacted by the lower adjustment of the sector financial liabilities in the period.

The Company recorded a net loss of R\$ 3 million in the 1Q26 (vs. a loss of R\$ 8 million in the 1Q25).

## 2.3. Generation and Customers

The results of the Generation and Customers business encompass the performance of the Neoenergia Group's wind farms, solar parks, hydroelectric plants, thermal power plant, and trading company.

GENERATION AND CUSTOMERS STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	998	1,052	(54)	(5%)
Costs with energy	(658)	(646)	(12)	2%
<b>Gross Margin</b>	<b>340</b>	<b>406</b>	<b>(66)</b>	<b>(16%)</b>
Operating Expenses	(123)	(140)	17	(12%)
(+) Equity Income / Corporate Operations	344	(3)	347	N/A
<b>EBITDA</b>	<b>561</b>	<b>263</b>	<b>298</b>	<b>113%</b>
Depreciation	(102)	(104)	2	(2%)
Financial Income (Loss)	(24)	(46)	22	(48%)
IR CS	(58)	(52)	(6)	12%
<b>NET INCOME</b>	<b>377</b>	<b>61</b>	<b>316</b>	<b>518%</b>

HYDRO PLANTS STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	170	217	(47)	(22%)
Costs with energy	(28)	(47)	19	(40%)
<b>Gross Margin</b>	<b>142</b>	<b>170</b>	<b>(28)</b>	<b>(16%)</b>
Operating Expenses	(19)	(31)	12	(39%)
(+) Equity Income / Corporate Operations	344	(3)	347	N/A
<b>EBITDA</b>	<b>467</b>	<b>136</b>	<b>331</b>	<b>243%</b>
Depreciation	(11)	(16)	5	(31%)
Financial Income (Loss)	(3)	(11)	8	(73%)
IR CS	(17)	(23)	6	(26%)
<b>NET INCOME</b>	<b>436</b>	<b>86</b>	<b>350</b>	<b>407%</b>

WIND FARMS STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	294	327	(33)	(10%)
Costs with energy	(171)	(160)	(11)	7%
<b>Gross Margin</b>	<b>123</b>	<b>167</b>	<b>(44)</b>	<b>(26%)</b>
Operating Expenses	(67)	(65)	(2)	3%
<b>EBITDA</b>	<b>56</b>	<b>102</b>	<b>(46)</b>	<b>(45%)</b>
Depreciation	(80)	(74)	(6)	8%
Financial Income (Loss)	(29)	(41)	12	(29%)
IR CS	(27)	(22)	(5)	23%
<b>NET INCOME</b>	<b>(80)</b>	<b>(35)</b>	<b>(45)</b>	<b>129%</b>

SOLAR FARMS STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	18	16	2	13%
Costs with energy	(13)	(10)	(3)	30%
<b>Gross Margin</b>	<b>4</b>	<b>6</b>	<b>(2)</b>	<b>(33%)</b>
Operating Expenses	(1)	(1)	-	-
<b>EBITDA</b>	<b>3</b>	<b>5</b>	<b>(2)</b>	<b>(40%)</b>
Depreciation	(4)	(4)	-	-
IR CS	(1)	(1)	-	-
<b>NET INCOME</b>	<b>(2)</b>	<b>-</b>	<b>(2)</b>	<b>-</b>

TERMOPERNAMBUCO STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	67	56	11	20%
Costs with energy	(44)	(39)	(5)	13%
<b>Gross Margin</b>	<b>23</b>	<b>17</b>	<b>6</b>	<b>35%</b>
Operating Expenses	(14)	(18)	4	(22%)
<b>EBITDA</b>	<b>9</b>	<b>(1)</b>	<b>10</b>	<b>N/A</b>
Depreciation	(8)	(9)	1	(11%)
Financial Income (Loss)	2	6	(4)	(67%)
IR CS	0	2	(2)	(100%)
<b>NET INCOME</b>	<b>3</b>	<b>(2)</b>	<b>5</b>	<b>N/A</b>

COMERC. STATEMENT OF INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Revenue	450	436	14	3%
Costs with energy	(402)	(390)	(12)	3%
<b>Gross Margin</b>	<b>48</b>	<b>46</b>	<b>2</b>	<b>4%</b>
Operating Expenses	(21)	(24)	3	(13%)
<b>EBITDA</b>	<b>27</b>	<b>22</b>	<b>5</b>	<b>23%</b>
Depreciation	(2)	(1)	(1)	100%
Financial Income (Loss)	6	-	6	-
IR CS	(12)	(8)	(4)	50%
<b>NET INCOME</b>	<b>19</b>	<b>13</b>	<b>6</b>	<b>46%</b>

The Generation and Customers business recorded a gross margin of R\$ 340 million in the 1Q26 (-16% vs. 1Q25), mainly reflecting lower wind generation and reduced hydroelectric plants' margins due to the deconsolidation of Baixo Iguaçu as of July 2025 following the closing of the asset sale.

Operating expenses totaled R\$ 123 million in the 1Q26 (-12% vs. 1Q25) influenced by the deconsolidation of Baixo Iguaçu.

In 1Q26, the Equity Income/Corporate Operations item recorded +R\$ 359 million due to perimeter change with remeasurement of the previously held stake in the Corumbá business and -R\$ 16 million corresponding to the result of the Belo Monte plant. It is worth noting that in the 1Q25, -R\$ 5 million was recorded as adjustment to fair value relating to the sale of the Baixo Iguaçu plant and +R\$ 3 million corresponding to the result of the Corumbá plant.

Considering these effects, EBITDA reached R\$ 561 million in the 1Q26 (+113% vs. 1Q25) and Cash EBITDA excluding Corporate Operations amounted to R\$ 202 million in the 1Q26 (-22% vs. 1Q25). The consolidation of ECIII as of March 2026 added +R\$ 4.2 million to EBITDA.

The financial result was -R\$ 24 million in the 1Q26 (+R\$ 22 million vs. 1Q25), reflecting lower debt service expenses of wind and hydro assets given the lower IPCA and the deconsolidation of Baixo Iguaçu.

Net income was R\$ 377 million in the 1Q26 (+518% vs. 1Q25).

### 3. EBITDA

In compliance with CVM Resolution n° 156/22, we display in the table below the EBITDA reconciliation, and we add that the calculations shown are in line with the criteria provided for in that same resolution:

EBITDA (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
Net Income for the Period (A)	1,284	1,001	283	28%
Profit assigned to minority shareholders (B)	(6)	(5)	(1)	20%
Financial Expenses (C)	(1,762)	(1,626)	(136)	8%
Financial Revenues (D)	349	312	37	12%
Other net financial income (loss) (E)	(227)	(247)	20	(8%)
Income tax and social contribution (F)	(414)	(429)	15	(3%)
Depreciation and amortization (G)	(753)	(721)	(32)	4%
<b>EBITDA = (A-(B+C+D+E+F+G))</b>	<b>4,097</b>	<b>3,717</b>	<b>380</b>	<b>10%</b>
Financial Asset (Concession) (H)	548	652	(104)	(16%)
IFRS 15 (I)	181	329	(148)	(45%)
Corporate Operations (J)	359	(45)	404	N/A
<b>Adjusted EBITDA = (EBITDA - (H+I+J))</b>	<b>3,009</b>	<b>2,781</b>	<b>228</b>	<b>8%</b>

#### 4. FINANCIAL RESULT

NET FINANCIAL INCOME (R\$ MN)	1Q26	1Q25	Variation	
			R\$	%
<b>Revenue from financial investments</b>	<b>272</b>	<b>217</b>	<b>55</b>	<b>25%</b>
<b>Charges, monetary and exchange variations and debt derivative financial instruments</b>	<b>(1,765)</b>	<b>(1,633)</b>	<b>(132)</b>	<b>8%</b>
<b>Other financial income (loss) not related to debt</b>	<b>(147)</b>	<b>(145)</b>	<b>(2)</b>	<b>1%</b>
Interest, commissions and arrears interest	72	92	(20)	(22%)
Monetary and exchange variations - other	3	(12)	15	N/A
Adjustment to provision for contingencies / judicial deposits	(50)	(28)	(22)	79%
Adjustment to sector financial assets / liabilities	(26)	(72)	46	(64%)
Post-employment liabilities	(25)	(25)	-	-
Other net financial revenues (expenses)	(121)	(100)	(21)	21%
<b>Total</b>	<b>(1,640)</b>	<b>(1,561)</b>	<b>(79)</b>	<b>5%</b>

The Consolidated Financial Result was -R\$ 1,640 million in the 1Q26 (vs. R\$ 1,561 million in the 1Q25), mainly explained by the higher expense with debt charges due to the 16% increase in the average debt balance compared to the 1Q25 due to the funding for Capex.

#### 5. INVESTMENTS

Neoenergia Capex ended the 1Q26 at R\$ 1,8 billion, according to the table below:

CAPEX Neoenergia (R\$ million)	1Q26	1Q25	Δ %
<b>Networks</b>	<b>1,850</b>	<b>2,196</b>	<b>(16%)</b>
Distributors	1,712	1,327	29%
Transmission Lines	138	869	(84%)
<b>Generation and Customers</b>	<b>28</b>	<b>37</b>	<b>(23%)</b>
Hydroelectric plants	1	9	(85%)
Wind Farms	14	23	(39%)
Termopernambuco	0	2	(88%)
Customers	13	4	256%
<b>Other</b>	<b>5</b>	<b>7</b>	<b>(31%)</b>
<b>TOTAL</b>	<b>1,883</b>	<b>2,240</b>	<b>(16%)</b>

Note: Does not consider financial adjustments and capitalized provisions

## 5.1. Networks

### 5.1.1. Distribution

In the 1Q26, the distributors' capital expenditure (Capex) totaled R\$1.7 billion, of which R\$ 1 billion was allocated to network expansion. Below is a breakdown of Capex by distributor:

INVESTMENTS MADE (amounts in R\$ Mn)	Neoenergia Coelba			Neoenergia Pernambuco			Neoenergia Cosern			Neoenergia Elektro			Neoenergia Brasilia			CONSOLIDATED		
	1Q26	1Q25	Δ %	1Q26	1Q25	Δ %	1Q26	1Q25	Δ %	1Q26	1Q25	Δ %	1Q26	1Q25	Δ %	1Q26	1Q25	Δ %
Network Expansion	620	542	14%	153	123	24%	68	60	14%	142	165	(14%)	44	20	117%	1,027	910	13%
Luz para Todos Program	63	85	(26%)	-	-	-	-	-	-	-	-	-	-	-	-	63	85	(26%)
New Connections	347	275	26%	111	104	7%	52	45	17%	110	115	(4%)	18	10	88%	638	548	16%
New SE's and RD's	210	182	16%	42	19	123%	16	15	7%	32	50	(37%)	26	10	146%	326	276	18%
Assets Renewal	111	82	35%	128	38	232%	19	22	(14%)	58	41	42%	42	17	153%	358	200	79%
Network Improvement	41	42	(4%)	27	13	101%	19	12	60%	17	21	(16%)	32	11	191%	136	99	37%
Losses and Default	29	20	47%	25	22	14%	2	2	4%	3	2	100%	16	5	212%	75	51	49%
Other	60	66	(9%)	50	22	126%	7	16	(54%)	25	26	(4%)	17	10	74%	159	140	14%
Movement of Material (Inventory x Works)	132	45	192%	55	19	188%	12	8	40%	2	1	100%	19	13	49%	220	87	154%
(+) Gross Investment	993	798	24%	437	238	84%	128	121	6%	247	255	(3%)	170	75	125%	1,975	1,486	33%
GRANTS	(10)	(38)	(73%)	(2)	(4)	(61%)	(0)	(10)	(99%)	(19)	(17)	17%	(12)	(4)	160%	(43)	(72)	(40%)
(-) Net Investment	982	760	29%	435	234	86%	128	111	16%	228	238	(4%)	158	71	123%	1,932	1,414	37%
Movement of Material (Inventory x Works)	(132)	(45)	192%	(55)	(19)	188%	(12)	(8)	40%	(2)	(1)	100%	(19)	(13)	49%	(220)	(87)	154%
<b>(+) CAPEX</b>	<b>850</b>	<b>715</b>	<b>19%</b>	<b>380</b>	<b>215</b>	<b>77%</b>	<b>117</b>	<b>102</b>	<b>14%</b>	<b>225</b>	<b>237</b>	<b>(6%)</b>	<b>139</b>	<b>58</b>	<b>139%</b>	<b>1,712</b>	<b>1,327</b>	<b>29%</b>
Regulatory Annuity Basis	60	66	(9%)	50	22	126%	7	16	(54%)	25	26	(4%)	17	10	74%	159	140	14%
Regulatory Remuneration Basis	800	686	17%	332	197	69%	109	97	13%	220	228	(3%)	134	53	153%	1,596	1,260	27%

### 5.1.2. Transmission

In the 1Q26, the Capex of transmission lines amounted to R\$ 138 million, fully used in the final investment of the transmission lots.

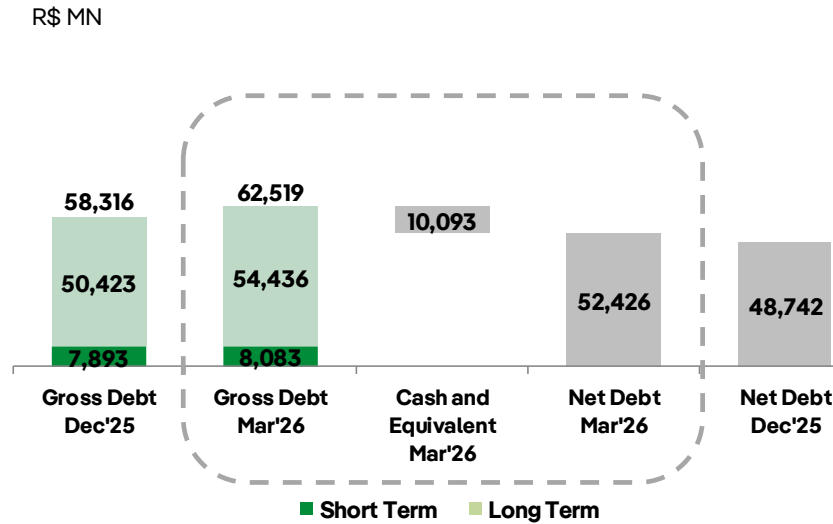
## 5.2. Generation and Customers

Investments in Generation and Customers totaled R\$ 28 million in the Q1 2026, mainly allocated to the maintenance of wind farms and industrial green solutions projects.

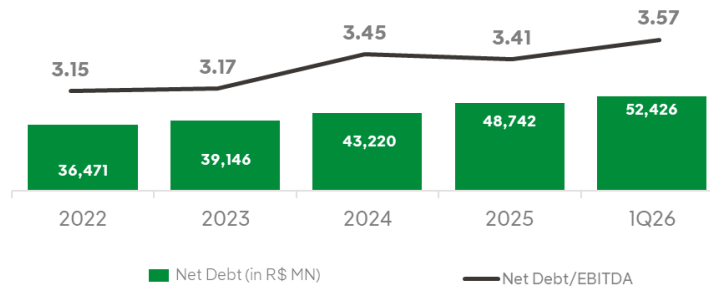
## 6. INDEBTEDNESS

### 6.1. Debt and Financial Leverage Situation

In March 2026, Neoenergia's consolidated net debt including cash, cash equivalents, and securities reached R\$ 52,426 million (gross debt of R\$ 62,519 million), representing an 8% increase (R\$ 3,684 million) compared to December 2025, mainly due to the effects of Capex for network projects. Regarding the segregation of the outstanding debt, Neoenergia has 87% of its debt recorded in the long term and 13% in the short term.



The financial indicator Total Net Debt/EBITDA increased from 3.41x in December 2025 to 3.57x in March 2026.



### 6.2. Debt amortization schedule

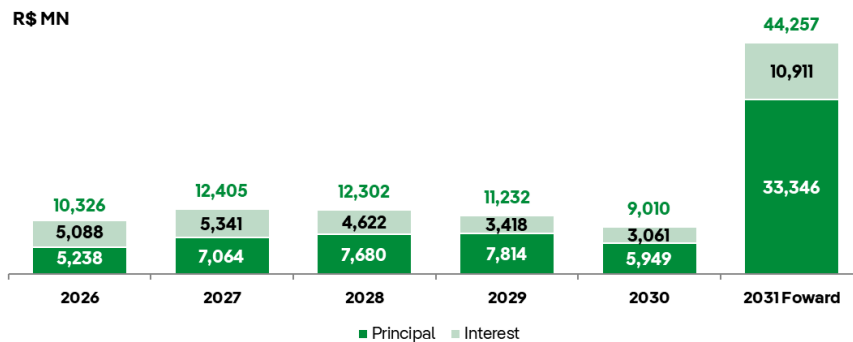
The Company seeks to align its debt structure with the financial cycle of its business, considering the specific characteristics of each company and the characteristics of concessions and authorizations. Aiming at efficiency by reducing the cost of debt and extending its amortization profile, the Company actively manages its financial liabilities to avoid the concentration of debt maturities.

The amounts maturing in the coming years are not concentrated in any specific period and are consistent with the volumes matured in recent fiscal years.

In 2026, the largest concentrations of debt payments refer to Neoenergia Coelba, estimated at R\$ 1.4 billion, Neoenergia Pernambuco, at R\$ 1.2 billion, Neoenergia Elektro, at R\$ 839 million, and Neoenergia Brasília, at R\$ 400 million. The sum of the maturities of these distributors represents 74% of the consolidated volume to be amortized in this period.

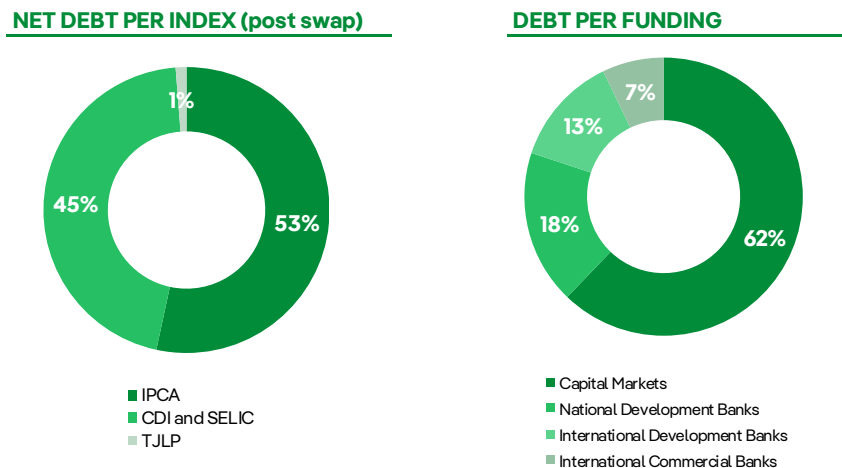
In 2027, the largest concentrations of debt payments concern Neoenergia Coelba estimated at R\$ 1.9 billion, Neoenergia Elektro, at R\$ 1.1 billion, Neoenergia Pernambuco, at R\$ 1.0 billion, Neoenergia Holding, at R\$ 853 million, Neoenergia Cosern, at R\$ 609 million, and Neoenergia Brasília, at R\$ 550 million. The sum of the maturities of these companies is equivalent to 86% of the consolidated volume to be amortized in this period.

The average maturity of Neoenergia's debt in March 2026 was 5.58 years (vs. 5.71 years in December 2025). The chart below shows the schedule of the debt principal and interest payments, using market forward curves for the indexes and currencies linked to the debt in effect at the end of the 1Q26.



### 6.3. Debt Profile

The charts below display the debt balances segregated by funding source and by index. The consolidated debt average cost in March 2026 was 11.7% (vs. 11.9% in December 2025).



In the 1Q26 we funded a total of R\$ 5,152 million. We point out the debt disbursement lines that follow:

- i. Disbursements of the 23<sup>rd</sup> Debenture Issue to Neoenergia Coelba (R\$ 1.7 billion), the 18<sup>th</sup> Debenture Issue to Neoenergia Pernambuco (R\$ 900 million), the 18<sup>th</sup> Debenture Issue to Neoenergia Elektro (R\$ 900 million), and the 14<sup>th</sup> Debenture Issue to Neoenergia Cosern (R\$ 500 million), with terms of up to 7 years;

- ii. Releases of line 4131 from HSBC to Neoenergia Lagoa dos Patos in the amount of R\$ 400 million and a term of 1 year, to Neoenergia Elektro in the amount of R\$ 200 million and a term of 3 years, to Neoenergia Estreito, in the amount of R\$ 50 million with a term of 2 years, and to Neoenergia Paraíso, in the amount of R\$ 40 million with a term of 2 years;
- iii. Disbursement of financing from MUFG to Neoenergia Coelba in the amount of R\$ 262 million and a term of 5 years;
- iv. Disbursement of line 4131 from Credit Agricole to Neoenergia Elektro in the amount of R\$ 200 million and a term of 3 years.

## 7. RATING

On March 17, 2026, Standard & Poor's – S&P reaffirmed the rating of Neoenergia and its distributors at “BB” on the Global Scale, limited to the sovereign rating. On the Brazilian National Scale, the rating of the company and its subsidiaries is ‘brAAA’.

## 8. ESG

Neoenergia has set into operation in the Federal District, the first in Brazil a bus powered by green hydrogen on a regular tourist route. Integrated into the Monumental Route, the project represents a national milestone in the application of zero-emission public transport solutions. The initiative is the result of a partnership with the Government of the Federal District and companies in the mobility sector and uses green hydrogen production and supply infrastructure developed by the Company within the scope of Research, Development and Innovation (R&D) projects regulated by Aneel, reinforcing Neoenergia's leading role in embracing innovative technologies aimed at sustainable mobility and decarbonization.

In this context, Neoenergia has consolidated a strategic collaboration with Honda to boost the development of green hydrogen in Brazilian mobility. The companies signed a memorandum of understanding with an aim at evaluating joint opportunities associated with the fuel's infrastructure in the country, including its production, distribution, and application in industrial and mobility uses focusing on commercial transportation. The initiative continues a cooperation that began previously, when the companies started conducting tests to make green hydrogen viable as an alternative to diesel.

In the free energy market, Neoenergia expanded its operations by means of a partnership with Sport Club do Recife for the supply of 100% renewable electric energy, certified by the international I-REC mechanism. The contract covers the club's administrative headquarters, training center, and Ilha do Retiro stadium in Recife/PE, contributing to the reduction of operational costs and a significant decrease in CO<sub>2</sub> emissions associated with electric energy consumption.

In the social sphere, the Company launched, in partnership with the Brazilian Olympic Committee (COB), the campaign "More for Women's Sport," aimed at valuing the participation of women in sport. The initiative brought together Olympic athletes and amateur sportswomen, promoting dialogue on equal opportunities, diversity, and overcoming structural barriers in sport and society, in line with the corporate strategy of promoting diversity, equity, and inclusion.

Neoenergia also moved forward in structuring professional training programs. Through the School of Electricians, it exceeded the mark of 1,000 women trained since the creation of the program, an initiative recognized internationally as

a benchmark in diversity and inclusion. The project contributes to the generation of employment and income, in addition to expanding women's participation in a traditionally men's profession, strengthening the qualification of the workforce in the areas of operation of the Company.

Within the scope of promoting culture and regional development, the Neoenergia Institute, in partnership with the Ministry of Culture, launched the Rouanet program in the Interior, allocating R\$ 6 million to cultural projects in small municipalities and peripheral areas. The initiative seeks to decentralize resources, strengthen local creative economies, and increase access to public policies that encourage culture. Additionally, in-person and virtual training workshops have begun, aimed at training cultural agents for the drafting, conducting, and accounting and reporting of projects, expanding inclusion and technical qualification in the regions served.

Concluding the cycle of incentive investments, the Institute allocated R\$ 27.6 million to social projects, by way of federal and state incentive laws, using resources in the fields of art and culture, sports, education, health, and social inclusion, with a positive impact on more than 2.5 million people in the areas where the Company operates.

Neoenergia's consistent performance has also been recognized by important international sustainability indexes and rankings. The Company achieved a "double A" level in the CDP (Certificate of Professional Development) in Water and Climate scopes, it was included for the seventh consecutive year in S&P Global Sustainability Yearbook 2026 and progressed in the ranking Clean200 featuring among the companies in the electricity sector with the world's highest revenue generation associated with sustainable activities, underlining the alignment between business strategy and sustainable value creation.

## 9. OTHER MATTERS

### 9.1. LOW-INCOME CUSTOMERS

	1Q26						1Q25					
Number of Residential Customers (thousand)	Consolidated	Neoenergia Coelba	Neoenergia Pernambuco	Neoenergia Cosum	Neoenergia Eletro	Neoenergia Brasília	Consolidated	Neoenergia Coelba	Neoenergia Pernambuco	Neoenergia Cosum	Neoenergia Eletro	Neoenergia Brasília
Conventional	11,362	4,405	2,670	1,056	2,287	944	11,256	4,317	2,569	1,032	2,382	955
Low Income	3,923	1,849	1,177	397	362	139	3,656	1,773	1,175	392	216	100
<b>Total</b>	<b>15,285</b>	<b>6,254</b>	<b>3,846</b>	<b>1,453</b>	<b>2,649</b>	<b>1,083</b>	<b>14,912</b>	<b>6,091</b>	<b>3,744</b>	<b>1,424</b>	<b>2,599</b>	<b>1,054</b>

### 9.2. Closing of the increase in the stake of Corumbá Hydroelectric Plant

On March 30, 2026, Neoenergia announced the closing of the operation where its subsidiary Neoenergia Renováveis acquired an additional 15% stake in the total share capital of ECIII previously held by CELGPAR, thus holding a 76% stake in the Corumbá Hydroelectric Plant.

### 9.3. Closing of the sale of the Dardanelos Hydroelectric Plant

On April 2, 2026, Neoenergia announced the closing of the sale of the Dardanelos Hydroelectric Plant to EDF Brasil Hidro Participações S.A. and, within the scope of the Investment Agreement entered into with EDF Brasil Holding, Neoenergia came to hold 25% of the share capital of Hidro Participações, retaining an indirect stake of 25% in the Dardanelos Hydroelectric Plant.

#### 9.4. Neoenergia Tender Offer and Extraordinary General Meeting

On November 24, 2025, Iberdrola reported that it had filed a request with CVM (Brazilian Securities and Exchange Commission) for the registration of a public tender offer - OPA (Tender Offer) for up to all of Neoenergia's common shares, for the purpose of canceling its registration as a publicly traded company in category A, converting to category B, and leaving the Novo Mercado segment of B3 (Brazilian Stock Exchange).

Through the Tender Offer, Iberdrola acquired in the auction held on April 9, 2026, 172,512,742 common shares, representing 14.21% of Neoenergia's share capital at the price of R\$ 33.77 per share, amounting to R\$ 5.8 billion.

Considering that less than 5% of the total shares issued by the Company were still outstanding, pursuant to item 8.1.1 of the Notice, Neoenergia called for an extraordinary general meeting to be held on May 4, 2026, to deliberate on the redemption of the Company's shares that remained outstanding in the market after the tender offer auction.

#### 9.5. Neoenergia Coelba, Cosern and Pernambuco Adjustment

On April 22, 2026, Aneel approved tariff adjustments for Neoenergia Coelba with an average effect for the consumer of 5.85% and for Neoenergia Cosern with an average effect for the consumer of 5.40%, applied as of April 22, 2026. And, on April 28, the tariff adjustment for Neoenergia Pernambuco, with an average effect for the consumer of 4.25%, to be applied as of April 29, 2026.

For Neoenergia Coelba, the variation of Parcel A was 7.32%, totaling R\$ 9,173.5 million, mainly impacted by the increases of 16.46% in sector charges. The average price for the transfer of energy purchase contracts was set at R\$ 277.14/MWh. The variation of Parcel B was -2.01% (R\$ 6,431.2 million), reflecting the year-to-date inflation (IGP-M) since the last adjustment, of -1.83%, deducted from the X Factor, of 0.18%.

For Neoenergia Cosern, the variation of Parcel A was 7.17%, totaling R\$ 2,295.6 million, mainly impacted by the 11.55% increases in sector charges. The average price for the transfer of energy purchase contracts was set at R\$ 298.47/MWh. The variation of Parcel B was -2.08% (R\$ 1,406.9 million), reflecting the year-to-date inflation (IGP-M) since the last adjustment, of -1.83%, deducted from the X Factor, of 0.25%.

For Neoenergia Pernambuco, the variation of Parcel A was 9.5%, totaling R\$ 5,781.0 million, mainly impacted by the 13.5% increases in sector charges. The average price for the transfer of energy purchase contracts was set at R\$ 278.47/MWh. The Parcel B was R\$ 2,736.9 million, representing -2.17% in the composition of the average effect, reflecting the year-to-date inflation (IGP-M and IPCA) since the last adjustment, of 0.571%, deducted from the X Factor, of -0.71%.

In these tariff processes, there was an anticipation of the effect of the entry for the distributors of UBP resources – Use of the Public Good, scheduled to occur until Jul/26 for the purposes of tariff moderation, under the terms of article 4 of Law 15,235/2025.

#### 9.6. Sale of equity interest

On April 28, 2026, Neoenergia S.A. and the investment fund Unique Power, held by Warrington Investment Pte. Ltd., signed an agreement for the acquisition of 1% of Neoenergia Transmissão's shares and, on the other hand, the sale of 49% of the new shares of Neoenergia Transmissão S.A. These shares will be issued due to a capital increase, based on the Company's equity interest in the following companies: (i) Neoenergia Guanabara Transmissão de Energia S.A.; (ii) Neoenergia Vale do Itajaí Transmissão de Energia S.A.; (iii) Potiguar Sul Transmissão de Energia S.A.; (iv) Neoenergia

Morro do Chapéu Transmissão e Energia S.A.; (v) Neoenergia Estreito Transmissão de Energia Elétrica S.A.; (vi) Neoenergia Alto Paranaíba Transmissão de Energia Elétrica S.A.; and (vii) Neoenergia Paraíso Transmissão de Energia Elétrica S.A., considering an equity value of R\$ 2,418 million. As a result of the Transaction, the Company will hold 51% of the total share capital of Neoenergia Transmission, and will obtain its control, which since September 2023 had been jointly held with Unique Power and Warrington.

The completion of the Transaction is subject to certain conditions precedent usual to this type of transaction, including approval by the Administrative Council for Economic Defense (CADE), the Brazilian Electricity Regulatory Agency (ANEEL), as well as certain third parties.

## 10. RECONCILIATION NOTE

Neoenergia discloses its 1Q26 results based on management analyses that the Board of Directors believes to reflect the company's business in the best manner, in line with the International Financial Reporting Standards (IFRS).

Calculation Memory (CONSOLIDATED)	1Q26	1Q25	Corresponding Explanatory Notes
( + ) Net Revenue	13,315	12,285	Incement Statement
( - ) Estimated Replacement Value of Concession	(548)	(652)	Note 5
( - ) Other revenues	(253)	(198)	Note 5
( - ) Other revenues	(13)	(9)	Note 5.3
( + ) Contractual and regulatory penalties	(19)	(50)	Note 5.3
( + ) Revenue from Operation and Maintenance	41	46	Note 5.3
( + ) Photovoltaic Operations	1	0	Note 5.3
( + ) Other revenues - Other revenues	2	3	Note 5.3
<b>= Net Operating REVENUE</b>	<b>12,526</b>	<b>11,425</b>	
( + ) Costs with electric energy	(5,953)	(4,857)	Incement Statement
( + ) Fuel for energy production	(37)	(30)	Note 8
( + ) Construction costs	(2,075)	(2,247)	Incement Statement
( + ) Photovoltaic Operations	(1)	(1)	Note 8
<b>= Energy costs</b>	<b>(8,066)</b>	<b>(7,135)</b>	
( + ) Estimated replacement value of concession	548	652	Note 5
<b>= GROSS MARGIN</b>	<b>5,008</b>	<b>4,942</b>	
( + ) Operating costs	(1,468)	(1,379)	Incement Statement
( + ) Sales expenses	(94)	(87)	Incement Statement
( + ) Other general and administrative revenues/expenses	(612)	(558)	Incement Statement
( - ) Fuel for energy production	37	30	Note 8
( - ) Photovoltaic Operations	1	1	Note 8
( - ) Depreciation	753	721	Note 8
( + ) Other revenues	253	198	Note 5
( - ) Gain/Loss on RAP	13	9	Note 5.3
( - ) Contractual and regulatory penalties	19	50	Note 5.3
( - ) Revenue from operation and maintenance	(41)	(46)	Note 5.3
( - ) Photovoltaic Operations	(1)	0	Note 5.3
( - ) Other revenues - Other revenues	(2)	(3)	Note 5.3
<b>= Operating Expenses (PMSO)</b>	<b>(1,142)</b>	<b>(1,064)</b>	
Provisions for Delinquency (PECLD)	(148)	(146)	Incement Statement
( + ) Equity Income / ( - ) Fair value Adjustment - Investment	379	(15)	Incement Statement
<b>EBITDA</b>	<b>4,097</b>	<b>3,717</b>	
( + ) Depreciation and Amortization	(753)	(721)	Note 8
( + ) Financial Income/Loss	(1,640)	(1,561)	Incement Statement
( + ) IR/CS	(414)	(429)	Incement Statement
( + ) Minority shareholders	(6)	(5)	Incement Statement
<b>NET INCOME</b>	<b>1,284</b>	<b>1,001</b>	Incement Statement

## ANNEX I – Managerial DREs by Business

(base date 03/31/2026):

STATEMENT OF INCOME (R\$ MN)	NETWORKS				GENERATION AND CUSTOMERS				OTHERS			
	1Q26	1Q25	Variation		1Q26	1Q25	Variation		1Q26	1Q25	Variation	
			R\$	%			R\$	%			R\$	%
<b>GROSS MARGIN</b>	<b>4,683</b>	<b>4,549</b>	<b>134</b>	<b>3%</b>	<b>340</b>	<b>406</b>	<b>(66)</b>	<b>(16%)</b>	<b>(15)</b>	<b>(13)</b>	<b>(2)</b>	<b>15%</b>
Operating Expenses	(961)	(863)	(98)	11%	(123)	(140)	17	(12%)	(58)	(61)	3	(5%)
Provisions for Delinquency (PECLD)	(148)	(146)	(2)	1%	-	-	-	-	-	-	-	-
(+) Equity Income / Corporate Operations	35	(12)	47	N/A	344	(3)	347	N/A	-	-	-	-
<b>EBITDA</b>	<b>3,609</b>	<b>3,528</b>	<b>81</b>	<b>2%</b>	<b>561</b>	<b>263</b>	<b>298</b>	<b>113%</b>	<b>(73)</b>	<b>(74)</b>	<b>1</b>	<b>(1%)</b>
Depreciation	(608)	(558)	(50)	9%	(102)	(104)	2	(2%)	(43)	(59)	16	(27%)
Financial Income (Loss)	(1,620)	(1,491)	(129)	9%	(24)	(46)	22	(48%)	4	(24)	28	N/A
IR CS	(330)	(373)	43	(12%)	(58)	(52)	(6)	12%	(26)	(4)	(22)	550%
Removals (Minority Shareholdings)	-	-	-	-	-	-	-	-	(6)	(5)	(1)	20%
<b>NET INCOME</b>	<b>1,051</b>	<b>1,106</b>	<b>(55)</b>	<b>(5%)</b>	<b>377</b>	<b>61</b>	<b>316</b>	<b>518%</b>	<b>(144)</b>	<b>(166)</b>	<b>22</b>	<b>(13%)</b>

## ANNEX II – Balance Sheet by Business

(base date 03/31/2026):

STATEMENT OF FINANCIAL POSITION - R\$ Million	Networks			Generation and Customers					Others	Consolidated
	Distribution	Transmission	Total networks	Wind farms and solar parks	Hydro plants	Thermo plants	Commercialization and services	Total Generation and Customers	Total	
<b>CURRENT ASSETS</b>										
Cash and cash equivalents	6,807	410	7,217	885	135	85	137	1,242	580	9,039
Trade accounts receivable and others	10,789	147	10,936	141	18	33	154	346	-	11,282
Securities and marketable securities	186	-	186	42	1	-	-	43	283	512
Derivative financial instruments	65	-	65	-	-	-	-	-	-	65
Public Service Concession (Contract asset)	-	1,447	1,447	-	-	-	-	-	-	1,447
Non-current assets held for sale	-	-	-	-	2,879	-	-	2,879	-	2,879
Other current assets	3,185	120	3,305	49	21	47	31	148	429	3,882
<b>TOTAL CURRENT ASSETS</b>	<b>21,578</b>	<b>2,124</b>	<b>23,702</b>	<b>1,117</b>	<b>3,054</b>	<b>165</b>	<b>322</b>	<b>4,658</b>	<b>1,292</b>	<b>29,652</b>
<b>NON-CURRENT ASSETS</b>										
Trade accounts receivable and others	331	-	331	-	-	-	13	13	-	344
Securities and marketable securities	98	10	108	432	-	-	2	434	-	542
Derivative financial instruments	156	-	156	6	-	-	-	6	44	206
Public service Concession (financial assets)	34,576	-	34,576	-	-	-	-	-	-	34,576
Public service Concession (contractual assets)	6,079	18,179	24,258	-	-	-	-	-	-	24,258
Investments in subsidiaries, associates and joint ventures	-	1,067	1,067	-	779	-	10	789	-	1,856
Right of use	170	-	170	41	1	1	2	45	2	217
Property, Plant & Equipment ("PP&E")	-	33	33	7,425	1,035	894	34	9,388	58	9,479
Intangible assets	15,310	14	15,324	118	677	1	45	841	2	16,167
Other non-current assets	4,800	919	5,719	292	20	140	67	519	77	6,315
<b>TOTAL NON-CURRENT ASSETS</b>	<b>61,520</b>	<b>20,222</b>	<b>81,742</b>	<b>8,314</b>	<b>2,512</b>	<b>1,036</b>	<b>173</b>	<b>12,035</b>	<b>183</b>	<b>93,960</b>
<b>TOTAL ASSETS</b>	<b>83,098</b>	<b>22,346</b>	<b>105,444</b>	<b>9,431</b>	<b>5,566</b>	<b>1,201</b>	<b>495</b>	<b>16,693</b>	<b>1,475</b>	<b>123,612</b>
<b>CURRENT LIABILITIES</b>										
Suppliers and accounts payable to contractors and covenant contracts	4,021	70	4,091	145	9	22	86	262	228	4,581
Loans and financing	6,027	958	6,985	260	1	-	11	272	426	7,683
Derivative financial instruments	254	61	315	-	-	3	13	16	134	465
Sectoral financial liabilities (Portion A and others)	72	-	72	-	-	-	-	-	-	72
Other current liabilities	5,469	1,421	6,890	531	764	11	129	1,435	1,303	7,022
<b>TOTAL CURRENT LIABILITIES</b>	<b>15,843</b>	<b>2,510</b>	<b>18,353</b>	<b>936</b>	<b>774</b>	<b>36</b>	<b>239</b>	<b>1,985</b>	<b>515</b>	<b>19,823</b>
<b>NON-CURRENT LIABILITIES</b>										
Suppliers and accounts payable to contractors and covenant contracts	230	-	230	-	-	-	-	-	-	230
Loans and financing	40,214	6,051	46,265	2,907	150	-	34	3,091	4,160	53,516
Derivative financial instruments	689	11	700	-	-	-	3	3	423	1,126
Sectoral financial liabilities (Portion A and others)	968	-	968	-	-	-	-	-	-	968
Other non-current liabilities	6,151	3,064	9,215	284	259	47	60	650	28	9,837
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>48,252</b>	<b>9,126</b>	<b>57,378</b>	<b>3,191</b>	<b>409</b>	<b>47</b>	<b>97</b>	<b>3,744</b>	<b>4,555</b>	<b>65,677</b>
<b>TOTAL LIABILITIES</b>	<b>64,095</b>	<b>11,636</b>	<b>75,731</b>	<b>4,127</b>	<b>1,183</b>	<b>83</b>	<b>336</b>	<b>5,729</b>	<b>4,040</b>	<b>85,500</b>
<b>NET EQUITY</b>										
Attributable to controlling interest	18,913	10,684	29,597	5,283	4,134	1,118	159	10,694	(2,565)	37,726
Attributable to non-controlling interest	90	26	116	21	249	-	-	270	0	386
<b>TOTAL NET EQUITY</b>	<b>19,003</b>	<b>10,710</b>	<b>29,713</b>	<b>5,304</b>	<b>4,383</b>	<b>1,118</b>	<b>159</b>	<b>10,964</b>	<b>(2,565)</b>	<b>38,112</b>
<b>TOTAL LIABILITIES AND NET EQUITY</b>	<b>83,098</b>	<b>22,346</b>	<b>105,444</b>	<b>9,431</b>	<b>5,566</b>	<b>1,201</b>	<b>495</b>	<b>16,693</b>	<b>1,475</b>	<b>123,612</b>
<b>DEBT</b>										
<b>Gross debt</b>										
<b>ASSETS</b>										
<b>CURRENT ASSETS</b>										
Cash and cash equivalents	6,807	410	7,217	885	135	85	137	1,242	580	9,039
Securities and marketable securities	186	-	186	42	1	-	-	43	283	512
Derivative financial instruments	65	-	65	-	-	-	-	-	-	65
<b>NON-CURRENT ASSETS</b>										
Securities and marketable securities	98	10	108	432	-	-	2	434	-	542
Derivative financial instruments	156	-	156	6	-	-	-	6	44	206
<b>LIABILITIES</b>										
<b>CURRENT LIABILITIES</b>										
Loans and financing	6,027	958	6,985	260	1	-	11	272	426	7,683
Derivative financial instruments	254	61	315	-	-	3	13	16	134	465
<b>NON-CURRENT LIABILITIES</b>										
Loans and financing	40,214	6,051	46,265	2,907	150	-	34	3,091	4,160	53,516
Derivative financial instruments	689	11	700	-	-	-	3	3	423	1,126
<b>Total Gross Debt</b>	<b>46,963</b>	<b>7,081</b>	<b>54,044</b>	<b>3,161</b>	<b>151</b>	<b>3</b>	<b>61</b>	<b>3,376</b>	<b>5,099</b>	<b>62,519</b>
<b>Total Net Debt</b>	<b>39,872</b>	<b>6,661</b>	<b>46,533</b>	<b>1,802</b>	<b>15</b>	<b>(82)</b>	<b>(78)</b>	<b>1,657</b>	<b>4,236</b>	<b>52,426</b>

## ANNEX III – Consolidated Cash Flow

(base date 03/31/2026):

OPERATING ACTIVITIES CASH FLOW - R\$ Million	1Q26	1Q25
<b>Net Income for the Period/Fiscal Year</b>	<b>1,290</b>	<b>1,006</b>
<b>Adjusted by:</b>		
Depreciation and amortization	769	736
Write-off of non-current assets	32	39
Equity Income	(8)	16
Fair value adjustment/ Impairment	(371)	(1)
Income taxes paid	414	429
Financial income (expenses), net	1,640	1,561
Concession's estimated replacement value	(548)	(652)
<b>Changes in working capital:</b>		
Receivables from clients and other	(616)	(334)
Public Service Concession (Contract assets - Transmission)	(336)	(1,284)
Suppliers and accounts payable to contractors and covenant contracts	(236)	(165)
Wages, employment benefits and charges payable, net	(105)	(58)
Sectoral financial assets and liabilities, net (Portion A and others)	(694)	360
Other recoverable (payable) taxes and sectoral charges, net	(178)	(15)
Provisions, net of judicial deposits	77	(13)
Other net assets and liabilities	(195)	(134)
<b>Net Cash generated from operations</b>	<b>935</b>	<b>1,491</b>
Dividends and interest on own capital received	18	5
Payment of debt charges	(633)	(549)
Derivative financial instruments paid, net	(304)	(227)
Income from financial investments	272	217
Payment of interest – Leases	(9)	(10)
Income taxes paid	(119)	(115)
<b>Cash generated by operating activities</b>	<b>160</b>	<b>812</b>
<b>Cash flow from investing activities</b>		
Cash acquired in business combination (Note 15.4)	29	-
Consideration transferred for the acquisition of control (Note 15.4)	(28)	-
Acquisition of property, plant and equipment and intangible assets	(44)	(51)
Public service concession (Contract asset – Distribution)	(1,996)	(1,462)
Redemption of debt securities and marketable securities	1,002	211
<b>Cash flow generated by (used in) investing activities</b>	<b>(1,917)</b>	<b>(1,421)</b>
<b>Cash flow from financing activities</b>		
Funds raised through loans and financing	5,152	561
Payment of fundraising costs	(82)	(19)
Amortization of principal from loans and financing	(1,747)	(2,200)
Collateral deposits	(22)	(26)
Public Service Concessions obligations	57	79
Payment of principal - Leases	(16)	(19)
Disposal of equity interest in subsidiaries	4	23
Repurchase of treasury shares	-	(5)
<b>Cash flow generated by financing activities</b>	<b>2,343</b>	<b>(1,214)</b>
<b>Increase (decrease) in cash and cash equivalents for the period</b>	<b>586</b>	<b>(1,823)</b>
Cash and cash equivalents at the beginning of the period	8,453	7,730
Cash and cash equivalents at the end of the period	9,039	5,907



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The information contained in this document reflects current conditions and our point of view as of this date and is subject to change. The document contains statements that represent NEOENERGIA's expectations and projections regarding future events. These expectations involve various risks and uncertainties, and therefore actual results and outcomes may differ from those discussed herein, and the Company cannot guarantee their realization.

All relevant information regarding the period and used by the Management in the running of the Company is presented in this document and on the Financial Statements.

Further information about the Company can be found in the Reference Form available on the CVM website and on the Neoenergia Group's Investor Relations website ([ri.neoenergia.com](http://ri.neoenergia.com)).