



NEOENERGIA S.A.

PUBLICLY-HELD COMPANY | CVM No. 01553-9
CNPJ/MF 01.083.200/0001-18 | NIRE 33.300.266.003

MATERIAL FACT

NEOENERGIA S.A. ("Company") (B3: NEOE3), in compliance with the provisions of Article 157, paragraph 4 of Law No. 6,404, of December 15, 1976, as amended (Brazilian Corporation Law), and in Resolution No. 44 of the Brazilian Securities and Exchange Commission ("CVM") of August 23, 2021, as amended, as well as CVM Resolution No. 215, of October 29, 2024 ("CVM Resolution 215"), and in continuity with the material fact disclosed by the Company on November 24, 2025, hereby informs its shareholders and the market in general that it has received from Iberdrola Energia, S.A.U. ("Iberdrola"), the notice of the tender offer for the acquisition of up to all the shares issued by the Company ("Tender Offer") for the purposes of cancellation of registration as a publicly-held company in category A and conversion to category B and delisting from the Novo Mercado of B3 S.A. – Brasil, Bolsa, Balcão ("B3" and "Tender Offer Notice", respectively), for prompt disclosure to the market, due to the registration of the Tender Offer granted by the CVM on March 11, 2026.

The Tender Offer Notice contains detailed information about the Tender Offer procedure and the date of the Auction, which should take place on April 9, 2026, at 3:00 PM.

The full text of the Tender Offer Notice is available for review on the Company's website (<http://ri.neoenergia.com/>), besides the CVM, B3 and Banco BTG Pactual S.A., as the Tender Offer intermediary institution, websites (<https://www.btgpactual.com/investment-banking>).

Finally, the Company emphasizes that it will keep its shareholders and the market in general duly informed of any other relevant developments regarding matters subject to this material fact, including any communications received from Iberdrola, under the terms of the applicable laws and regulations.

This material fact is for informational purposes only and does not constitute an offer to acquire security.

Rio de Janeiro, March 12, 2026

Leonardo Pimenta Gadelha
Chief Financial and Investor Relations Officer