



Oncoclínicas do Brasil Serviços Médicos S.A.

Publicly-Held Company – CVM No. 2612-3

CNPJ/MF No. 12.104.241/0004-02

**Manual of the Extraordinary Shareholders Meeting
of September 9, 2025**

August 18, 2025

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1. INVITATION

Ladies and Gentlemen Shareholders,

I am pleased to invite you to participate in the extraordinary shareholders meeting of Oncoclínicas do Brasil Serviços Médicos S.A. ("Oncoclínicas" or "Company") to be held at 9 a.m. on September 9, 2025 ("ESM"), in the Company's headquarters building, located at Rua Augusta, No. 1562, 12 floor, Consolação, Zip Code 01304-001, in the City of São Paulo, State of São Paulo. If the legal quorum is present for the opening of the ESM, shareholders will have the opportunity to discuss and vote on the matters on the agenda, listed in the call notice that is part of item 2 of this Manual.

This Manual contains detailed guidelines for participation in the ESM, and should be read together with the management's proposal and other documents related to the ESM, available on the Company's Investor Relations page (<https://ri.grupooncoclinicas.com/>), on the website of the Brazilian Securities Commission (CVM) (www.cvm.gov.br), on the website of B3 S.A. – Brasil, Bolsa, Balcão (www.b3.com.br) and at the Company's headquarters.

Hoping to continue to count on your support, the Company remains available for any additional clarifications that may be necessary.

Have an enjoyable read and a successful event!

David Castelblanco
Chairman of the Board of Directors

2. CALL NOTICE

ONCOCLÍNICAS DO BRASIL SERVIÇOS MÉDICOS S.A.

Publicly-Held Company – CVM No. 2612-3

CNPJ/MF No. 12.104.241/0004-02

CALL NOTICE OF THE EXTRAORDINARY SHAREHOLDER'S MEETING

The Shareholders of Oncoclínicas do Brasil Serviços Médicos S.A. ("Company") are hereby called to meet at the Extraordinary Shareholders Meeting, on September 9, 2025, at 9 a.m. ("ESM"), in the Company's headquarters building, located at Rua Augusta, No. 1562, 12 floor, Consolação, Zip Code 01304-001, in the City of São Paulo, State of São Paulo, to resolve on the following matters on the agenda:

- (1) amendment of Article 5, paragraph 5, of the Bylaws, to increase the limit of authorized capital, from eight hundred million (800,000,000) common shares to one billion and three hundred million (1,300,000,000) common shares;
- (2) consolidation of the Company's Bylaws, to reflect the amendment indicated in item "(1)" above, if approved; and
- (3) authorization for the Company's officers, or the Company's attorneys-in-fact, to perform and sign all acts and documents necessary and/or convenient for the execution of the resolutions described above.

General Information:

The Management Proposal and the Manual of the Company's Extraordinary Shareholders Meeting ("Manual"), containing detailed guidelines for participation in the ESM, as well as all documents relevant to the matters to be resolved at the ESM, are available to the Shareholders, as of this date, at the Company's headquarters, on its investor relations website (<https://ri.grupooncoclinicas.com/>), as well as on the websites of the Brazilian Securities Commission (CVM) (www.gov.br/cvm) and B3 S.A. – Brasil, Bolsa, Balcão (www.b3.com.br).

The participation of the Shareholders may be in person, by a duly constituted attorney-in-fact or via a remote voting ballot (*boletim de voto à distância*), and the detailed guidelines on the required documentation are contained in the Manual. Without prejudice to the information detailed in the Manual, the Company highlights the following information about the forms of participation in the ESM:

In Person Participation: Shareholders who choose to participate in person at the ESM are requested to register until September 7, 2025 (inclusive). Notwithstanding, the Shareholder who chooses to participate in the ESM in person may do so regardless of the prior registration. The Shareholder must attend the ESM with a document proving his or her identity.

By Proxy: Powers of attorney may be granted in physical form, subject to the provisions of article 126 of Law No. 6,404/76, of December 15, 1976, as amended ("Brazilian Corporation

Law") and in the Manual. The Shareholder's legal representative must attend the ESM with the power of attorney and other documents indicated in the Manual, in addition to a document proving his or her identity.

Via Remote Voting Ballot (*Boletim de Voto à Distância*): The Company will make available for participation in the ESM the remote voting system, pursuant to CVM Resolution No. 81, of March 29, 2022, as amended ("CVM Resolution 81"). Shareholders may transmit their voting instructions: (i) to their respective custody agents; (ii) BTG Pactual Serviços Financeiros S.A. DTVM, bookkeeper of the shares issued by the Company; (iii) to the Central Depositary of B3 S.A. - Brasil, Bolsa, Balcão; or (iv) directly to the Company, by sending the remote voting ballot (*boletim de voto à distância*), according to the guidelines contained in the Manual.

The Company will hold the ESM, in person, in its headquarters building. Pursuant to CVM Resolution 81, shareholders who physically attend it or who are represented at it, or whose remote voting ballot has been considered valid by the Company, will be considered present at the ESM.

For the purposes of Article 5, Paragraph 4, of CVM Resolution 81, the Company clarifies that the holding of the ESM in person aims to preserve the traditional model of conducting its meetings, widely known and adopted by shareholders, ensuring greater predictability and alignment with the Company's institutional practices. In addition, the Company understands that holding the ESM in person provides a more conducive environment for debate and interaction between shareholders and the Company's management, allowing for more dynamic and efficient communication.

August 18, 2025

David Castelblanco
Chairman of the Board of Directors

3. PROCEDURES AND DEADLINE

For the installation of the ESM, on first call, the presence of shareholders representing at least two thirds (2/3) of the total votes conferred by the shares with voting rights will be required, pursuant to article 135 of Law No. 6,404, of December 15, 1976, as amended ("Brazilian Corporation Law.")

If the quorum of the total votes conferred by the shares with voting rights is not reached, the ESM will not be installed. If necessary, the Company will announce a new date for the ESM, and may, on second call, be installed with any number of shareholders present.

The participation of shareholders may be in person or by a duly constituted attorney-in-fact or via a remote voting ballot, as provided for in CVM Resolution 81.

3.1 In Person Participation

The Company shall begin the registration of Shareholders to take part in the ESM soon after the publication of the call notice.

Shareholders who choose to participate in the ESM in person are requested to register by September 7, 2025 (inclusive), by sending the necessary documents to the attention of "Cristiano Affonso Ferreira de Camargo" - Investor Relations Department - EGM 2025", at the Company's headquarters.

In case of any questions, we kindly ask the Shareholders to contact the Company's Investor Relations Department by e-mail ri@oncoclinicas.com or by phone +55 (11) 2678-7474.

On the day of the ESM, the Company will begin the work of registering shareholders to take part in the ESM at 8:30 a.m., in the Company's headquarters building. The Shareholder who wishes to participate in the ESM must present himself reasonably in advance of the time indicated in the call notice (9 a.m.), carrying the following documents, unless already delivered in the prior registration:

#	Shareholder	Required Documents
1	Natural person	Simple copy of the identification document with a photo of the shareholder. Examples: Identity Card (<i>RG</i>), Foreigner's National Registration Card (<i>RNE</i>), Driver's License (<i>CNH</i>) or officially recognized professional class cards.
2	Legal entity	Simple copies of the following documents: - consolidated bylaws or most recent articles of association and corporate documents that may evidence the shareholder's legal representation; and - Identification document of the legal representative(s), as set forth in item 1 above.
3	Shareholder constituted in the form of an Investment Fund	Simple copies of the following documents: - the Fund's most up-to-date consolidated regulations; - the most up-to-date bylaws or consolidated articles of incorporation of the administrator or manager, as the case may be, in accordance with the fund's voting policy and

corporate documents that may show powers of representation; and
- Identification document of the legal representative(s) as set forth in item 1 above.

The Company will not require the notarization and/or consularization or apostille of the power of attorney granted by the Shareholders to their respective representatives, neither will it require the sworn translation of the powers of attorney and documents drawn up or translated into Portuguese or English, nor of the attached documents with the respective translations into those languages.

We remind you that the request for prior registration is intended to facilitate the preparation of the ESM and does not represent any obstacle to the Shareholder's participation.

3.2 Participation by Attorney-in-fact

The shareholder who is unable to attend the ESM may be represented by an attorney-in-fact, constituted less than one (1) year ago and in the manner provided for in paragraph 1 of article 126 of the Brazilian Corporation Law.

Powers of attorney, pursuant to paragraph 1 of article 126 of the Brazilian Corporation Law, may only be granted to persons who meet at least one of the following requirements:

- i. be a shareholder or manager of the Company;
- ii. be a lawyer; or
- iii. be a financial institution.

For shareholders who are legal entities, there is no need for the attorney-in-fact to be:

- i. shareholder or manager of the Company;
- ii. lawyer; or
- iii. financial institution.

The Company shall begin the registration of shareholders represented by an attorney-in-fact soon after the publication of the call notice.

Shareholders who choose to be represented by an attorney-in-fact are requested to register by September 7, 2025 (inclusive), by sending the documents necessary for the attention of "Cristiano Affonso Ferreira de Camargo - Investor Relations Board - EGM 2025", at the Company's headquarters.

If you have any questions, please contact the Company's Investor Relations Department via e-mail ri@oncoclinicas.com or by phone at +55 (11) 2678-7474.

On the day of the ESM, the Company will begin the work of registering shareholders represented by an attorney-in-fact to take part in the ESM at 8:30 a.m. in the Company's headquarters building. The shareholder's attorney-in-fact must present himself reasonably in advance of the time indicated in the

call notice (9 a.m.), carrying the following documents, unless already delivered in the prior registration:

- i. Power of attorney granted by the shareholder to the attorney-in-fact;
- ii. Simple copy of the identification document with a photo of the attorney (Examples: Examples: Identity Card (*RG*), Foreigner's National Registration Card (*RNE*), Driver's License (*CNH*) or professional class cards or functional cards issued by the Public Administration bodies, as long as they contain a photo of their holder);
- iii. Proof of ownership of the shares issued by the Company; and
- iv. Shareholder documents listed in the table in item 3.1 above, as the case may be.

We remind you that the request for prior delivery of the power of attorney by shareholders who intend to be represented by a legally constituted attorney-in-fact is intended to facilitate the preparation of the ESM in the Company's headquarters building and does not represent any obstacle to their participation.

3.3 Participation through Remote Voting Ballot

Shareholders may also exercise their vote at the ESM by sending the remote voting ballot, as provided for in CVM Resolution 81. The submission of the vote will be formalized through the remote voting ballot, according to versions made available by the Company on its Investor Relations page (<https://ri.grupooncoclinicas.com>), on the CVM page (www.cvm.gov.br) and on the page of B3 S.A. – Brasil, Bolsa, Balcão (www.b3.com.br).

The following data must be filled in the remote voting ballot: (i) full name or corporate name; and (ii) the Registration number at the Ministry of Finance, whether of a legal entity (CNPJ) or an individual (CPF). Filling in the email address is recommended, although it is not mandatory.

Any shareholder who chooses to send a remote voting ballot may, at its discretion: (i) fill out the remote voting ballot and send it directly to the Company, on paper or in digital form; (ii) if the shareholder has its shares deposited in the Central Depository of B3 S.A. - Brasil, Bolsa, Balcão ("Central Depository"), transmit its voting instructions to its custody agents that provide this service or directly to the Central Depository; or (iii) if the shareholder does not have shares deposited in the Central Depository, transmit its voting instructions to the financial institution hired by the Company to provide securities bookkeeping services, i.e., BTG Pactual Serviços Financeiros S.A. DTVM ("Bookkeeping Agent").

In order for the ballot to be considered valid and the votes cast therein to be counted as an integral part of the quorum of the ESM: (i) all fields must be duly completed; (ii) all its pages must be initialed by the shareholder (or by its legal representative, as the case may be); and (iii) at the end, the shareholder (or his legal representative, as the case may be) must sign it.

The deadline for receiving the remote voting ballot sent directly to the Company or through service providers (pursuant to article 27 of CVM Resolution 81) is until September 5, 2025 (inclusive). The ballot received after such date will be disregarded.

3.3.1. Exercise of the right to remote voting through the Ballot sent by service providers

The shareholder holding shares deposited in the Central Depository who chooses to exercise his or her right to vote remotely through service providers must transmit his voting instructions to his or her custody agents who provide this service or directly to the Central Depository. If your shares are not deposited in the Central Depository, the voting instructions must be sent to the Bookkeeping Agent. In all cases, the rules and deadlines determined by them must be observed. To this end, the shareholder must contact its custodians, the Bookkeeping Agent or the Central Depository, as the case may be, and verify the procedures established by them for issuing voting instructions via remote voting ballot, as well as the documents and information required by them for such.

The shareholder must transmit the instructions for filling out the ballot to its custody agents, to the Bookkeeping Agent or to the Central Depository by September 5, 2025, inclusive (four (4) days before the EGM). Such service providers shall notify the shareholder of the receipt of voting instructions or the need for rectification or resubmission and shall provide for the applicable procedures and deadlines.

If there are discrepancies between the information contained in the ballot paper sent directly to the Company or voting instructions received by the Central Depository and the voting instructions contained in the voting map sent by the Bookkeeping Agent to the same shareholder, the voting instruction from the Bookkeeping Agent shall prevail. Likewise, if there are discrepancies between the information contained in the ballot sent directly to the Company and the voting instructions contained in the voting map sent by the Central Depository to the same shareholder, the voting instruction from the Central Depository shall prevail.

3.3.2. Exercise of the right to remote voting by sending the ballot directly to the Company

Shareholders who choose to exercise their right to vote remotely by sending the ballot directly to the Company in digital format must send the documents listed below exclusively to the electronic address ri@oncoclinicas.com. (Subject: "ESM 2025 Remote Voting Ballot").

Shareholders who choose to exercise their right to vote remotely by sending the ballot directly to the Company in physical form must forward the documents listed below to the address located at Rua Augusta, No. 1562, 12 floor, Consolação, Zip Code 01304-001, in the City of São Paulo, State of São Paulo, to the attention of "Investor Relations Department of the Company - ESM 2025".

The documentation is as follows: scanned or physical copy of the ballot, duly completed, initialed and signed; and scanned or physical copy of the following documents: (a) shareholders who are individuals: identification document with photo; (b) shareholders who are legal entities: last consolidation of the bylaws or articles of association and the documentation proving representation (minutes of election of the officers and/or power of attorney) and identification document with photo of the legal representative(s); and (c) shareholders who are investment funds: the last consolidated regulation of the fund, the bylaws or articles of association of its manager and the documentation proving representation (minutes of election of the officers and/or power of attorney) and identification document with photo of the legal representative(s).

The Company will not require the authentication, notarization, consularization or apostille of the identification documents of the shareholders, as well as power of attorney instruments granted by the shareholders to their respective representatives. The Company will also not require the sworn translation of the powers of attorney and documents, provided that they are drawn up or translated

into Portuguese or English, nor of the attached documents with the respective translations into these languages.

The ballot and related documentation will only be considered as received by the Company and, therefore, considered for the purposes of calculating the quorum of the ESM, if the Company receives the scanned or physical documentation (as the case may be), pursuant to items (i) and (ii) above, up to four (4) days in advance of the date of the ESM, i.e. up to September 5, 2025 (inclusive). The ballot and related documentation received after such date will be disregarded.

3.4 Conflict of Interest

During the ESM, as well as during the meetings of the Company's management and supervisory bodies, the shareholders present must express their opinion due to the existence of a possible conflict of interest in any matter under discussion or deliberation, in which their independence may be compromised. Any shareholder present who is aware of a conflicting situation in relation to another shareholder and the subject matter of the resolution must also manifest itself.

When the conflict of interest is manifested, the conflicted shareholder must abstain from the resolution in relation to that matter. If the conflicted shareholder refuses to abstain from such resolution, the chairman of the ESM must determine the annulment of the conflicting votes cast, even if after the conclusion of the meeting.

4. INFORMATION ON THE MATTERS SUBJECT TO DELIBERATION

For information on the matters subject to deliberation at the ESM, please consult the Management Proposal and other documents related to the ESM made available by the Company on its Investor Relations page (<https://ri.grupooncclinicas.com/>), on the website of the Brazilian Securities Commission (www.cvm.gov.br), on the website of B3 S.A. – Brasil, Bolsa, Balcão (www.b3.com.br) and at the Company's headquarters.

5. LINKS OF INTEREST

<https://grupooncoclinicas.com/>: Company website

<https://ri.grupooncoclinicas.com/>: Company's Investor Relations

www.cvm.gov.br: Legislation applicable to Brazilian corporations and information about the Company

www.b3.com.br: Novo Mercado Listing Regulations