

REMOTE VOTING BALLOT

ESM – ONCOCLÍNICAS DO BRASIL SERVIÇOS MÉDICOS S.A. OF JANUARY 7, 2026

Shareholder's Name:

Shareholder's CNPJ or CPF:

E-mail:

Filling Instructions:

This distance voting ballot ("Ballot") refers to the extraordinary shareholders' meeting of Oncoclínicas do Brasil Serviços Médicos S.A. ("Company") to be held on January 7, 2026, at 9 a.m., Brasília time ("ESM"), and must be completed if the shareholder chooses to exercise their voting rights remotely.

If the shareholder wishes to exercise their remote voting rights, it is essential that they complete the fields above with their full name (or corporate name, in the case of a legal entity) and taxpayer registration number with the Ministry of Finance, either CNPJ or CPF. Providing an e-mail address is strongly recommended, although not mandatory.

For this Ballot to be considered valid and for the votes cast herein to be counted as part of the ESM's quorums: (i) all fields must be duly filled out; (ii) all pages must be initialed by the shareholder (or their legal representative, as applicable); and (iii) at the end, the shareholder (or their legal representative, as applicable) must sign it. In addition, the shareholder must send, together with the Ballot, the applicable documentation, as described below.

The deadline for receipt of this Ballot, sent directly to the Company or through service providers, is up to 4 (four) calendar days before the date on which the ESM will be held, i.e., until January 3, 2026 (inclusive). Ballots received after such date will be disregarded.

If the ESM is held on second call, the voting instructions received through this Ballot will be considered normally, provided that the meeting is held, on second call, within 30 days from January 7, 2026.

Delivery instructions, indicating the option to submit directly to the Company or to send completion instructions to the bookkeeping agent or the custodian

The shareholder who chooses to exercise their remote voting right may complete and submit the Ballot directly to the Company or forward the filing instructions to duly qualified service providers, as per the guidelines below.

1. Voting through service providers

A shareholder holding shares deposited with the Central Depository of B3 S.A. – Brasil, Bolsa, Balcão (“Central Depository”) who chooses to exercise their remote voting rights through service providers must transmit their voting instructions to their custodian agents that provide such service or directly to the Central Depository.

If the shareholder’s shares are not deposited with the Central Depository, the voting instructions must be sent to BTG Pactual Serviços Financeiros S.A. DTVM (“Bookkeeping Agent”), the financial institution engaged by the Company to provide bookkeeping services for its securities.

In all cases, the rules and deadlines established by such entities must be observed. Accordingly, the shareholder must contact their custodians, the Bookkeeping Agent, or the Central Depository, as applicable, and verify the procedures established by them for issuing voting instructions via the Ballot, as well as the documents and information required for such purpose.

The shareholder must transmit the Ballot completion instructions to their custodian agents, the Bookkeeping Agent, or the Central Depository by January 3, 2026, inclusive (4 (four) days before the ESM). These service providers will inform the shareholder of receipt of the voting instructions or of the need for correction or resubmission, and must set forth the applicable procedures and deadlines.

If there are discrepancies between the information contained in a Ballot sent directly to the Company or the voting instructions received by the Central Depository, and the voting instructions contained in the voting map sent by the Bookkeeping Agent for the same shareholder, the voting instruction issued by the Bookkeeping Agent shall prevail. Likewise, if there are discrepancies between the information contained in a Ballot sent directly to the Company and the voting instructions contained in the voting map sent by the Central Depository for the same shareholder, the voting instruction issued by the Central Depository shall prevail.

2. Voting by sending the Ballot directly to the Company:

The shareholder who chooses to exercise their remote voting rights by sending the Ballot directly to the Company in digital format must send the documents listed below exclusively to the e-mail address ri@oncoclinicas.com (Subject: “Distance Voting Ballot ESM January 7, 2026”).

A shareholder who chooses to exercise their remote voting rights by sending this Ballot directly to the Company in physical form must send the documents listed below to the postal address Rua Augusta, No. 1562, 12th floor, Consolação, ZIP Code 01304-001, in the City

of São Paulo, State of São Paulo (entrance at Rua Luís Coelho, No. 197), to the attention of “Company’s Investor Relations Department – ESM January 7, 2026.”

The documentation is as follows:

- (i) scanned or physical copy of the duly completed, initialed, and signed Ballot; and
- (ii) scanned or physical copy of the following documents: (a) shareholders who are natural persons: photo identification document; (b) shareholders who are legal entities: latest consolidated articles of incorporation or articles of association and documentation evidencing representation (minutes of the election of officers and/or power of attorney), and photo identification document of the legal representative(s); (c) shareholders who are investment funds: latest consolidated regulation of the fund, the articles of incorporation or articles of association of its administrator, and documentation evidencing representation (minutes of the election of officers and/or power of attorney), and photo identification document of the legal representative(s).

The Company will not require the authentication, notarization, consularization or apostille of the identification documents of the shareholders, as well as power of attorney instruments granted by the shareholders to their respective representatives. The Company will also not require the sworn translation of the powers of attorney and documents, provided that they are drawn up or translated into Portuguese or English, nor of the attached documents with the respective translations into these languages.

The Ballot and related documentation will only be deemed received by the Company and, therefore, considered for the ESM quorum purposes, if the Company receives the scanned or physical documentation (as the case may be), in accordance with items (i) and (ii) above, at least 4 (four) days prior to the date of the ESM, i.e., by January 3, 2026 (inclusive). Ballots and related documentation received after such date will be disregarded.

Postal and electronic address for sending the remote voting ballot, should the shareholder wish to deliver the document directly to the Company / Guidelines on the electronic system for participating in the shareholders’ meeting, if such form of participation is admitted

Electronic address: ri@oncoclinicas.com (subject: “Distance Voting Ballot ESM January 7, 2026”).

Postal address: Rua Augusta, No. 1562, 12th floor, Consolação, ZIP Code 01304-001, in the City of São Paulo, State of São Paulo (entrance at Rua Luís Coelho, No. 197), to the attention of “Company’s Investor Relations Department – ESM January 7, 2026.”

Indication of the institution hired by the Company to provide bookkeeping services for securities, including name, physical and electronic address, telephone number, and contact person

BTG Pactual Serviços Financeiros S.A. DTVM

Praia de Botafogo, nº 501, 5th floor (part), Torre Corcovado, Botafogo, Zip Code 22250-040, city of Rio de Janeiro, State of Rio de Janeiro

Business hours: on business days, from 9:00 a.m. to 6:00 p.m.

E-mail: escrituracao.acao@btgpactual.com

Telephone: +55 (11) 3383-2469

Contact person: Manager of the branch closest to the shareholder

Resolutions / Matters related to the ESM

[Eligible securities for this resolution: ONCO3]

1. Removal of all members of the Company's Board of Directors.

Approve Reject Abstain

[Eligible securities for this resolution: ONCO3]

2. Setting the number of members who will compose the Company's Board of Directors for a unified term of two (2) years at seven (7) members.

Approve Reject Abstain

[Eligible securities for this resolution: ONCO3]

3. Do you wish to request the adoption of the multiple vote procedure for the election of the Board of Directors, pursuant to Article 141 of Law No. 6,404 of 1976? (If the shareholder chooses "no" or "abstain," their shares will not be counted for purposes of requesting the multiple vote procedure.)

Approve Reject Abstain

[Eligible securities for this resolution: ONCO3]

Election of the Board of Directors by a single slate

Slate nominated by the shareholders (i) Latache IV Fundo de Investimento Financeiro Multimercado Crédito Privado, (ii) Nova Almeida Fundo de Investimento Financeiro Multimercado, and (iii) Latache MHF I Fundo de Investimento Financeiro em Ações:

Andreas Ignacio Keller Sarmiento (Effective and Independent Member)

Bruno Lemos Ferrari (Effective Member)

Eduardo Soares do Couto Filho (Effective and Independent Member)

Marcel Cecchi Vieira (Effective and Independent Member)

Marcelo Curti (Effective and Independent Member)

Marcelo Gasparino da Silva (Effective and Independent Member)

Sergio Alexandre Figueiredo Clemente (Effective and Independent Member)

4. Indication of all names composing the slate – Slate nominated by the shareholders (i) Latache IV Fundo de Investimento Financeiro Multimercado Crédito Privado, (ii) Nova Almeida Fundo de Investimento Financeiro Multimercado, and (iii) Latache MHF I Fundo de Investimento Financeiro em Ações.

Approve Reject Abstain

5. If one of the candidates on the selected slate ceases to be part of it, may the votes corresponding to your shares continue to be allocated to the selected slate?

Yes No Abstain

6. In the event that the multiple vote procedure is adopted, should the votes corresponding to your shares be distributed in equal percentages among the members of the slate you selected? [If the shareholder chooses “yes” and also indicates the response “approve” for specific candidates among those listed below, their votes will be distributed proportionally among those candidates. If the shareholder chooses “abstain” and the election occurs under the multiple vote procedure, their vote must be counted as an abstention in the respective resolution of the meeting.]

Yes No Abstain

7. Viewing of all candidates included in the slate for purposes of indicating the distribution of votes under the multiple vote procedure:

Andreas Ignacio Keller Sarmiento (Independent) Approve Reject Abstain / []%

Bruno Lemos Ferrari Approve Reject Abstain / []%

Eduardo Soares do Couto Filho (Independent) Approve Reject Abstain / []%

Marcel Cecchi Vieira (Independent) Approve Reject Abstain / []%

Marcelo Curti (Independent) Approve Reject Abstain / []%

Marcelo Gasparino da Silva (Independent) Approve Reject Abstain / []%

Sergio Alexandre Figueiredo Clemente (Independent) Approve Reject Abstain / []%

[Eligible securities for this resolution: ONCO3]

8. To resolve on the independence of Andreas Ignacio Keller Sarmiento, Eduardo Soares do Couto Filho, Marcel Cecchi Vieira, Marcelo Curti, Marcelo Gasparino da Silva and Sergio Alexandre Figueiredo Clemente.

Approve Reject Abstain

[Eligible securities for this resolution: ONCO3]

9. To appoint Mr. Marcelo Gasparino as Chair of the Company's Board of Directors and Mr. Bruno Lemos Ferrari as Vice-Chair of the Company's Board of Directors, from among the elected members.

Approve Reject Abstain

[Eligible securities for this resolution: ONCO3]

10. Authorization for the administrators to perform all acts necessary to implement the foregoing resolutions.

Approve Reject Abstain

City: _____

Date: _____

Signature: _____

Shareholder's Name: _____

Phone Number: _____