ONCOCLÍNICAS DO BRASIL SERVIÇOS MÉDICOS S.A.
Publicly-held Company – CVM Code No. 2612-3
Corporate Taxpayer's ID (CNPJ/ MF) No. 12.104.241/0004-02
Company Registry (NIRE) No. 35.300.493.699

MINUTES OF THE EXTRAORDINARY SHAREHOLDERS' MEETING HELD ON SEPTEMBER 9, 2025

I. Date, Time and Place: On September 9, 2025, at 9:00 a.m., at the headquarters of Oncoclínicas do Brasil Serviços Médicos S.A. ("Company"), at Rua Augusta n.º 1562, 11º e 12º andares, Consolação, in the city and state of São Paulo, postal code 01304-001.

II. Call notice: The call notice was published in the "Diário Comercial SP" newspaper in the printed editions of August 19, 20 and 21, 2025, on pages 4, 3 and 4, respectively, and its digital editions of August 19, 20 and 21, 2025, on pages 4, 3 and 4, respectively, as provided for in article 124, of Law 6,404, of December 15, 1976 ("Brazilian Corporate Law").

III. Quorum and Attendance: Shareholders holding registered, common shares, with no par value representing 70.53% of total votes granted by the Company's voting shares were present, as recorded in the shareholders' attendance book and information included in the consolidated analytical map, pursuant to article 46-C, item I, of CVM Resolution No. 81/2022. Mrs. Cinthia Maria Ambrogi, Executive Legal, Compliance and ESG Officer was also present.

IV. Presiding Board: Given the absence of the chair and vice chair of the Board of Directors, Mrs. Cinthia Maria Ambrogi was appointed as the meeting chair by the attending shareholders, pursuant to paragraph 2, article 8 of the Company's Bylaws and invited Mr. Hiram Pagano to be the secretary.

V. Agenda: resolve on:

(1) the amendment to article 5, paragraph 5, of the Bylaws to increase the authorized capital limit, from 800,000,000 (eight hundred million) common shares to 1,300,000,000 (one billion and three hundred million) common shares;

(2) the consolidation of the Company's Bylaws, to reflect the amendment indicated in item "(1)" above, if approved; and

(3) the authorization for the Company's Executive Board, or its proxies, to carry out and sign all acts and documents necessary and/or relevant for the implementation of the resolutions described above.

VI. Voting Map and Drawing up of the Minutes: After verifying that a quorum was present for the Meeting to be installed and waiving the reading of the call notice and the consolidated summary voting map, which were made available for consultation by the shareholders present, pursuant to Article 46-C, sole paragraph, of CVM Resolution No. 81/2022, the drafting of these minutes in the form of a summary of the events that occurred was unanimously approved by those present, as provided for in Article 130, paragraph 1, of the Brazilian Corporate Law, and their publication with the omission of the shareholders' signatures, pursuant to Article 130, paragraph 2, of the Brazilian Corporate Law.

VII. Resolutions: After discussing the matters on the agenda, shareholders approved:

(1) by majority vote, with 451,341,457 votes in favor and 85,288 votes against, the amendment to Article 5, paragraph 5, of the Bylaws, to increase the authorized capital limit from 800,000,000 (eight hundred million) common, registered, book-entry shares with no par value to 1,300,000,000 (one billion and three hundred million) common, registered, book-entry shares with no par value.

Due to this approval, paragraph 5, article 5, of the Company's Bylaws shall have the following wording:

"Article 5 -

[...]

Paragraph Five - The Company is authorized to increase its capital stock, by resolution of the Company's board of directors (the "Board of Directors") and regardless of any amendment to the Bylaws, up to the limit of 1,300,000,000 (one billion and three hundred million) common shares, through the issuance of new registered common shares with no par value. The Board of Directors shall be responsible for establishing the conditions of the issuance, including price, term and method of payment of the increases in capital stock under this Paragraph Five. The authorized capital limit shall be considered as automatically adjusted in the event of grouping or splitting of shares, proportionally, to reflect the new number of common shares issued by the Company."

The wording of the Company's consolidated Bylaws was authenticated by the Presiding Board, numbered and filed at the Company's headquarters, and will be filed with the São Paulo State Board of Trade separately from these minutes, as well as made available on the websites of the CVM, B3, and the Company.

(2) by majority vote, with 451,424,807 votes in favor, 1,338 votes against, and 600 abstentions, the consolidation of the Company's Bylaws to reflect the amendment indicated in item "(1)" above;

(3) by majority vote, with 451,424,807 votes in favor, 1,338 votes against, and 600 abstentions, the authorization for the Company's Executive Board, or its proxies, to carry out and sign all acts and documents necessary and/or relevant for the implementation of the resolutions described above.

VIII. Closure: With no further business to discuss, the Chair thanked everyone for attending and adjourned the meeting, suspending the meeting beforehand so that these minutes could be drawn up, which, after being read, discussed, and found to be in order, were approved and signed by the shareholders in attendance, the Secretary, and the Chair. The shareholders whose remote voting forms were deemed valid by the Company were considered signatories to these minutes, pursuant to Article 47, paragraphs 1 and 2, of CVM Resolution No. 81/2022. The list of shareholders attending via remote voting form is attached as Exhibit I hereto. São Paulo, September 9, 2025. **Presiding Board:** (sgd.) Cinthia Maria Ambrogi, Chair and Hiram Pagano, Secretary.

Shareholders in attendance: (sgd.) CINTHIA MARIA AMBROGI, GISELE TRINDADE KIM, JOSEPHINA II FUNDO DE INVESTIMENTO EM PARTICIPACOES MULTIESTRATEGIA RESPONSABILIDADE LIMITADA, JOSEPHINA III FUNDO DE INVESTIMENTO EM PARTICIPACOES, LATACHE MHF I FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES, NOVA ALMEIDA FUNDO DE INVESTIMENTO FINANCEIRO MULTIMERCADO, LATACHE IV FUNDO DE INVESTIMENTO FINANCEIRO MULTIMERCADO, IT NOW IGCT FUNDO DE INDICE, IT NOW SMALL CAPS FUNDO DE INDICE, ITAÚ GOVERNANÇA CORPORATIVA AÇÕES FUNDO DE INVESTIMENTO SUSTENTÁVEL, ITAU SMALL CAP MASTER FUNDO DE INVESTIMENTO EM ACOES, ITAÚ IBRX ATIVO MASTER FIA, ITAÚ QUANTAMENTAL GEMS MASTER AÇÕES FUNDO DE INVESTIMENTO, WM SMALL CAP FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES – RESPONSABILIDADE LIMITADA.

I hereby certify that this is a true copy of the minutes drawn up in the book of minutes filed at the Company's headquarters.

Presiding Board:

Cinthia Maria Ambrogi	**Hiram Pagano**
Chair	Secretary

EXHIBIT I TO THE MINUTES OF THE EXTRAORDINARY SHAREHOLDERS' MEETING HELD ON September 09, 2025

List of shareholders in attendance by Remote Voting Form

(considered as signatories of these minutes, pursuant to article 47 of CVM Resolution Number 81/2022).

LIGIA MARIA MENDES, LUIZ FELIPPE QUITES TEIXEIRA, JOÃO CARLOS FIGUEIREDO PADIN, CARLOS GIL MOREIRA FERREIRA, GISELE TRINDADE KIM, CINTHIA MARIA AMBROGI, RAONI SAMICO CAVALCANTI PORTO LARENA, GIOVANE REUS NICHELE DA COSTA, RICARDO DA SILVA SANTORO, CLARISSA MARIA DE CERQUEIRA MATHIAS, MARIANA TOSELLO LALONI, ISAAC QUINTINO DA SILVA, BRUNO LEMOS FERRARI, CRISTIANO AFFONSO FERREIRA DE CAMARGO, EVERGREEN FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES, FRESA FUNDO DE INVESTIMENTO FINANCEIRO EM AÇÕES, MURILO MORITZ, BRUNO DINIZ PINTO, ANTONIO MARCOS DA SILVA, THOMAS MAGNO DE JESUS SILVEIRA, VALDECIR NELSON HASS, PEDRO BERNARDINELLI JUNIOR, DIEGO ARAUJO DE MEDEIROS BRITO, RODOLFO PANDELO BRUGGER, DIMENSIONAL EMERGING MKTS VALUE FUND, INVESTORS GROUP TRUST COMPANY LIMITED, NORGES BANK, PARAMETRIC TAX-MANAGED EMERGING MARKETS FUND, THE MONETARY AUTHORITY OF SINGAPORE, STATE OF ALASKA RETIREMENT AND BENEFITS PLANS, UTAH STATE RETIREMENT SYSTEMS, EMER MKTS CORE EQ PORT DFA INVEST DIMENS GROU, ALASKA PERMANENT FUND, SPDR SP EMERGING MARKETS SMALL CAP ETF, VANGUARD TOTAL WORLD STOCK INDEX FUND, A SERIES OF, RODRIGO DE CAMPOS QUEIROZ, VANECK VECTORS BRAZIL SMALL-CAP ETF, FRANKLIN TEMPLETON FUNDS - TEMPLETON GLOBAL EMERGING MKTS FD, LEONIDAS MATHEUS GARRIDO DA SILVA, ROBERTO GONCALVES HARALAMBIE, HOMERO TEIXEIRA DE MACEDO JUNIOR, EDSON SILVA FERREIRA, TEMPLETON, INTERNATIONAL EMERGING MARKETS FUND, VANGUARD EMERGING MARKETS STOCK INDEX FUND, VANGUARD ESG INTERNATIONAL, VANGUARD FIDUCIARY TRT COMPANY INSTIT T INTL STK MKT INDEX T, VANGUARD F. T. C. INST. TOTAL INTL STOCK M. INDEX TRUST II, THIAGO VALENTIM PIXITORI CARDOSO, VANGUARD INVESTMENT SERIES PLC / VANGUARD ESG EMER, DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIM, TEMPLETON GL INV TRST FRANKLIN TEMPLTN SMACS SERIES EM, VANGUARD FUNDS PLC / VANGUARD ESG EMERGING MARKETS, ADEMIR AFONSO CAPRIOLI, AMILSON CARLOS ZANETTI, VITOR HUGO KAMPHORST, ALL COUNTRY EX US EQUITY MARKET SUBTRUST OF DFA GR, MARCELO JOVANI D ALMARCO, ALCINO DE SOUZA OLIVEIRA, FERNANDA DE ALMEIDA CUSTODIO, FRANKLIN TEMPLETON INVESTMENT FUNDS, FRANKLIN TEMPLETON V INSURANCE PROD TRUST - T D M VIP FUND, TEMPLETON DEVELOPING MARKETS TRUST, TEMPLETON EMERGING MARKETS FUND, TEMPLETON EMERGING MARKETS FUND (US), TEMPLETON EM MARK INVEST TRUST PLC, TEMPLETON GLOBAL INV TRUST- TEMPLETON EM MKTS SMALL CAP FUND, VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND, A SERIES OF VANGUARD STAR FUNDS.

Presiding Board:

Cinthia Maria Ambrogi
Chair

Hiram Pagano
Secretary