

AZZAS 2154 S.A.
Publicly-Held Company
Corporate Taxpayer ID (CNPJ) No. 16.590.234/0001-76
Company's Registry (NIRE) 31.300.025.918 | CVM Code No. 02234-9

NOTICE TO THE MARKET

AZZAS 2154 S.A. ("Company" or "Azzas 2154"), in compliance with its legal obligations and further to the Notice to the Market disclosed on this date, hereby informs its shareholders and the market in general that it has become aware of the preliminary injunction issued on this date by the 7th Business Court of the Judicial District of the Capital of the State of Rio de Janeiro, within the scope of the pre-arbitral precautionary action filed by Mr. Roberto Luiz Jatahy Gonçalves against Mr. Alexandre Café Birman, in which the Company is included as an interested party, and whose proceedings are under seal.

In summary, the decision determines, on a preliminary basis: (i) the abstention from the practice of certain acts and the maintenance of the organizational structure and modus operandi in force until April 22, 2026 with respect to (a) the women's apparel business unit and (b) the men's apparel business unit; and (ii) the maintenance of Mr. Roberto Luiz Jatahy Gonçalves in his position as Chief Brand Officer and, on an interim basis, his appointment as the executive responsible for the management of the aforementioned business units.

The Company clarifies that, in line with the Notice to the Market previously disclosed on this date, its operations remain regular and no material impacts to the Company are currently expected.

Belo Horizonte, May 12, 2026.

ERIC ALEXANDRE ALENCAR
Chief Financial and Investor Relations Officer