REMOTE VOTING BALLOT
FOR THE ANNUAL SHAREHOLDERS' MEETING OF
AZZAS 2154 S.A.
TO BE HELD ON APRIL 30TH,2025

Name:
Shareholders' Taxpayer ID (CNPJ or CPF):
E-mail address:
Instructions on how to cast your vote: If the shareholder chooses to exercise their voting rights remotely, pursuant to CVM Resolution No. 81/22 ("RCVM 81"), they must complete and sign the present remote voting Ballot ("Ballot"), which will only be considered valid—and the votes cast therein counted towards the quorum of the Annual General Meeting ("AGM")—if all required fields are properly filled out. It is essential that the fields above be completed with the shareholder's full name (or corporate name), their CPF or CNPJ registration number, as applicable, as well as an email address for potential contact. Votes cast by shareholders will not be considered in cases where the Ballot and/or the shareholder representation documents listed below are submitted (or resubmitted and/or corrected, as the case may be) without observing the deadlines and formalities specified below.
Submission Guidelines, Indicating the Option to Submit Directly to the Company or Send Voting Instructions to the Bookkeeper or Custodian The shareholder may vote remotely by: (i) sending this Ballot directly to the Company; or (ii) sending voting instructions to service providers, as per the guidelines below. After the remote voting deadline, the shareholder may no longer change the voting instructions already submitted, except during the AGM itself, through an explicit request to disregard the instructions submitted via Ballot prior to the vote on the respective matter(s). Remote voting instructions will be considered valid in the event of a postponement of the AGM or a second call, provided that the meeting is held within 30 days from the originally scheduled date of the first call. **Direct Submission to the Company** To be validly accepted, the Ballots, accompanied by the required documentation, must be received by the Company no later than April 26, 2025 (inclusive).

To do so, shareholders must access the link https://assembleia.ten.com.br/828865102 and: (i) complete and finalize the registration as a shareholder or proxy of a shareholder and upload the documents listed below; (ii) if acting as a proxy, register the shareholder(s) being represented; (iii) select the "Ballot" tab and the respective shareholder(s), then proceed to fill out the voting options in the Ballot; (iv) confirm the selected voting options to finalize the submission of the respective votes.

Documents:

a) Individuals: a simple scanned copy of a photo identification document and proof or statement of shareholding issued no more than 5 days prior to the date of the AGM.

b) Legal entities: a simple scanned copy of the legal representative's photo ID; a simple scanned copy of the corporate documents, duly registered with the competent authority, proving legal representation; and proof or statement of shareholding issued no more than 5 days prior to the date of the AGM.

c) Investment funds: a simple scanned copy of the legal representative's photo ID; a simple scanned copy of the corporate documents of the fund manager or administrator, as applicable, proving legal representation; a simple copy of the fund's bylaws or regulations, duly registered with the competent authority, when applicable; and proof or statement of shareholding issued no more than 5 days prior to the date of the AGM.

Any granted power of attorney must comply with Article 126, §1 of the Brazilian Corporation Law ("Lei das S.A."), and must include notarization of the grantor's signature or be digitally signed using a digital certificate issued by a certifying authority linked to ICP-Brasil, or an electronic signature certified by other means that, at the Company's discretion, prove the authenticity and integrity of the document and its signatorie.

Shareholder documents issued abroad must have the signatures notarized by a Public Notary, be apostilled or, if the issuing country is not a signatory to the Hague Convention (Apostille Convention), be legalized at a Brazilian Consulate, translated by a sworn translator registered with the Board of Trade, and filed with the Registry of Deeds and Documents, in accordance with applicable legislation.

Within 3 days from the receipt of the Ballot, the Company will notify shareholders by email regarding: (i) the receipt of the Ballot and whether the Ballot and any accompanying documents are sufficient for the shareholder's vote to be deemed valid; or (ii) the need to rectify or resubmit the Ballot or accompanying documents, describing the procedures and deadlines required to regularize the remote vote.

The shareholder may rectify or resubmit the Ballot or accompanying documents, provided the deadline for receipt by the Company, as stated above, is observed.

Votes cast by shareholders will not be considered in cases where the Ballot and/or the representation documents listed above are sent or corrected without observing the indicated deadlines and submission requirements.

Submission via Service Providers

In addition to sending the Ballot directly to the Company, shareholders may transmit voting instructions for completing the Ballot to service providers, in accordance with the rules established by them, provided that such instructions are received by **April 26th, 2025** (inclusive), or by another specific date indicated by the respective service providers.

- **Shareholders holding shares in book-entry form:** May cast their votes remotely through the bookkeeper. Voting instructions must be submitted through the Itaú Digital Shareholders' Meeting platform, at the following website: https://assembleiadigital.certificadodigital.com/itausecuritiesservices/artigo/home/assembleia-digital

- **Shareholders wishing to send the Ballot to the central depository:** Voting directly through B3's Central Depository must be carried out via the electronic system made available by B3, through the Investor Area (available at www.investidor.b3.com.br, in the "Service" section, under "Open Meetings").

- **Shareholders holding shares through a custodian institution/broker:** Must check the voting procedures established by the custodian institution holding their shares.

- **Shareholders with shares held in more than one institution:** Only need to submit their voting instructions to one institution, and the vote will always be considered for the shareholder's total shareholding.

If additional information is needed, shareholders should contact their respective custodians or the bookkeeper to verify the procedures established by them.

Postal and Electronic Address for Submission of the Distance Voting Ballot, if the Shareholder Wishes to Submit the Document Directly to the Company / Guidelines on the Electronic System for Participation in the Shareholders' Meeting, if Such Form of Participation is Admitted.

Azzas 2154 S.A. If the shareholder chooses to submit the Distance Voting Ballot directly to the Company, the Ballot must be submitted through the link https://assembleia.ten.com.br/828865102 **by April 26th, 2025**, in accordance with the guidelines above. The Company informs that it will make available an electronic remote voting system and emphasizes that the Annual General Meeting will be held exclusively in digital format. Detailed instructions on how to access the system can be found in the Notice of Call and in the Management Proposal for the Annual and Extraordinary Shareholders' Meeting, which are available on the CVM website (https://www.gov.br/cvm/pt-br) and on the Company's website (https://ri.azzas2154.com.br/).
Identification of the institution hired by the Company to provide bookkeeping services for its securities, including name, physical and electronic address, telephone number, and contact person **Itaú Corretora de Valores S.A.** **Physical address:** Av. do Estado, 5533 – Bloco A – 1st floor, São Paulo – SP, ZIP Code: 03105-003 **Telephone:** +55 11 3003-9285 (for capitals and metropolitan areas) // 0800 720 9285 (other locations) **Contact person:** Simone Pereira Romão **Email address:** escrituracaorendavariavel@itau-unibanco.com.br Itaú Corretora de Valores S.A., the Company's bookkeeper, provides a channel for the collection and transmission of voting instruction inputs through a digital platform. To access it, shareholders must register on the Itaú Securities Services Assembleia Digital website (https://assembleiadigital.certificadodigital.com/itausecuritiesservices/artigo/home/assembleia-digital).

Resolutions Subject to Annual General Meeting		
[Eligible assets in this resolution: AZZA3] **The Company's financial statements, accompanied by the respective explanatory notes, the independent auditors' report and other applicable documents, for the fiscal year ended December 31st, 2024.**		
[ ] Approve	[ ] Reject	[ ] Abstain
[Eligible assets in this resolution: AZZA3]		

The management's report and the managers' accounts for the fiscal year ended on December 31st, 2024.		
[ ] Approve	[ ] Reject	[ ] Abstain
[Eligible assets in this resolution: AZZA3] **The Company's capital budget proposal for the fiscal year 2025.**		
[ ] Approve	[ ] Reject	[ ] Abstain
[Eligible assets in this resolution: AZZA3] **Management's proposal for the allocation of net income for the fiscal year ending December 31st, 2024.**		
[ ] Approve	[ ] Reject	[ ] Abstain
[Eligible assets in this resolution: AZZA3] **Setting the overall annual remuneration of the managers for the fiscal year of 2025.**		
[ ] Approve	[ ] Reject	[ ] Abstain
[Eligible assets in this resolution: AZZA3] **[The votes indicated in this field will be null and void if, at the time of the meeting, there is no candidate for the Fiscal Council]** **Do you want to request the installation of the Company's Fiscal Council, pursuant article 161 of Brazilian Corporate Law?**		
[ ] Yes	[ ] No	[ ] Abstain

City: ____

Date: ____

Signature: ____

Shareholders' Name: ____

Telephone: ____