# LIGHTWAVELOGIC Faster by Design

# PIC Pilot Lines: Competitive Positioning Michael Lebby 8<sup>th</sup> November 2021

**PIC International: PIC Pilot Line Keynote** 

## Safe Harbor

The information in this presentation may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You can identify these statements by use of the words "may," "will," "should," "plans," "explores," "expects," "anticipates," "continue," "estimate," "project," "intend," and similar expressions. Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those projected or anticipated. These risks and uncertainties include, but are not limited to, general economic and business conditions, effects of continued geopolitical unrest and regional conflicts, competition, changes in technology and methods of marketing, delays in completing various engineering and manufacturing programs, changes in customer order patterns, changes in product mix, continued success in technological advances and delivering technological innovations, shortages in components, production delays due to performance quality issues with outsourced components, and various other factors beyond the Company's control.

### This orange bar is the takeaway summary from each slide...

# Slides will be posted at: <u>www.lightwavelogic.com</u> and <u>https://picpilotlines.net</u>

PIC



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londay 8th Nove	mber 2021 starting at 14:00 BST				
14:00 Registration					
14:30 Opening remarks fro	om Michael Lebby & Jose Pozo (Event Moderators)				
14:40 Setting up a legal as Presented by Robert	nd IP framework for photonics consortiums and SMEs Herrison - 24P Law Group			1	6
	esentation 1 - Photonics Manufacturing and Pilot Lines in th order - Physic Instrumente	e Era of the Coronavirus		4	ы
15:20 JePPEK					
15:30 MedPhab					
15:40 Mid IR Alliance (for	merly MIRPHAB)				
	ine for free form micro-optics and is a one-stop shop for SM van Heck - PHABUCUS Plict Line	It's up to LMEs.			-
16:00 PIXAPP					
16:10 PIX4life Pilot Line - Presented by Adl Ma	The world's premier SIN plict line for integrated biophotonic soci - PUV4/re	applications		1	
16:20 ePiXfab - the Europ Presented by Roel Ba	nan Silicon Photonics Alliance ets - eFX/ab			<b>\$</b>	\$ <sup>7000</sup>
16c30 🖭 Doffee Break					
	esentation 2 - Two-photon grayscale lithography for wafer-le Hermatschweiler - Nanosonbe	evel optics and photonic packaging		۶	M 222.
17:10 User Presentation 1 Presented by Michael	Pessibilities of thick film silicon nitride (Genetroans - LIGENTEC				L.
17:30 Luceda Photonics					
17:50 Keynole - Presental Presented by Michael	ion title TBC / Lebdy - Liphtwave Logic Inc			, <b>R</b>	
18:10 Keynote - PICking w Presented by Werner	inners! European photonics and PIC pilot lines – a success s Steinberg! - European Commission	story.		5	-
18:30 Closing Remarks by	Michael Lebby & Jose Pozo (Event Moderators)				
18:40 Pre-Conference Net	working Reception, open to all PIC Pilet Line Attendees				

### Sit back...relax (no need to take notes!)

## 3 questions to remember today...

- Can the PIC pilot lines provide product value?
- Can we integrate the PIC pilot lines into a competitive infrastructure environment?
- What's needed to make sure our PIC infrastructure is successful in manufacturing over the next decade?



# Environment

- Pilot Lines
- Roadmaps
- Creating a PIC infrastructure

# Summary

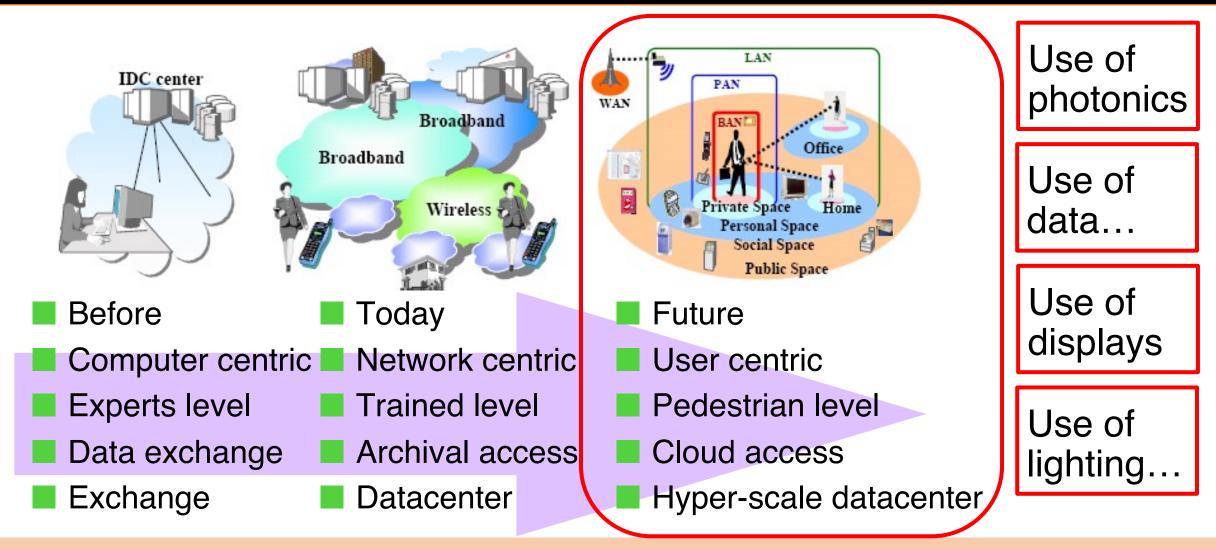


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# Environment

## Photonics as a catalyst for change in lifestyle...

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Lifestyle evolves towards personal space...

## Photonics markets broaden significantly

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Photonics applications	Photonics → 2030 (rough forecasts*)	Opportunity for PICs (polymer & silicon photonics/InP)
5G systems/back haul/RF	~\$4-10B	Existing
Display/project	~\$5-20B	Yes
Automotive (LIDAR)	~\$20-50B	Yes
Optical sensing/3D	~\$2-5B	Yes
Bio-photonic sensing	~\$2-5B	Yes
Medical	~\$5-10B	Yes
Instrumentation	~\$1-3B	Yes
Fiber comms	~\$40-60B	Existing
HPC/computational/AI	~\$10-20B	Existing
DCI/datacenter	~\$20-30B	Existing

Photonics, and PICs in general become ubiquitous over the next decade...



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# **Pilot Lines**

## **Current EU funded Pilot Lines**

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#### Source: EU Pilot Lines Photonics PPP with Photonics 21

# **PIC pilot lines**

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Pilot Line	Focus	Role	Status
Lyteus (PI Scale)	OLED lighting applications for displays, illumination, automotive	Provide prototyping runs before scale-up	Self-sustaining Open for opportunities
Mid IR Alliance (MIRPHAB)	Mid IR chemical sensor applications	Provide module designs in small volume	Self-sustaining Open for opportunities
PIX4LIFE	Dielectric PICs for bio-photonics and life science	Provide prototype PIC chips for scaling in volume	Self-sustaining Open for opportunities
ΡΙΧΑΡΡ	PIC packaging platforms for heavy data, medical, sensing	Provide PIC packaging and assembly services for PIC chips	Final year EU funding Open for opportunities
Jeppix (InPulse)	InP PIC foundry	Provide design, fabrication, test services to SMEs	Mid-course EU funding EU assistance on projects
Phabulous	Free-form micro-optics applications	Provide optical lenses for broad applications	Mid-course EU funding EU assistance on projects
MedPhab	Silicon photonics for medical, healthcare applications	Provide healthcare prototypes	Mid-course EU funding EU assistance on projects
Photon Hub	Building a photonics network infrastructure	To support SMEs/pilot line prototypes ramp prototypes	Mid-course EU funding to assist photonics SMEs
ACTPHAST	Creating an early-stage photonics infrastructure	To support SMEs/pilot line create prototypes	Mid-course EU funding to assist photonics academia & SMEs

# Key metrics for all pilot lines

### Industrial advisors (Review, advise, feedback)

• Monitor progress/focus on goals; Advise on issues/opportunities/markets

## Strategic Issues (Making sure the plan succinct, credible, and fundable)

• Ready for business; Path to sustainability; Product offering, Financial and business model, competition, differentiation, Value proposition, KPIs (key performance indicators).

### Demonstration cases (Customer interest $\rightarrow$ strong motivator)

• Synergies with products; Attracting new customers; Criteria for new applications/demo cases; Showing customers solutions for their business; Innovation for future offering.

## **Operational structure (Working towards single pilot line architecture)**

• Seamless infrastructure with project members; Designing in flexibility; Evaluating maturity of platform technologies; Plans must show scalability, control, quality; Freedom of manufacturing

## **Open Access (Making it easy to use)**

Ensure openness, especially for SMEs, 'front office'

## Publicity, marketing and communications (Market positioning $\rightarrow$ Reaching your customer)

Reaching your customer-base; conveying credibility at technology/product shows/exhibits

## Strong 'venture capital-like' metrics

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# Pilot line preparation for self-sustainability

## ~4yrs EU funding (it's seed funding)

 It's never to early to plan for self-sustainability. Plan for revenue generation in 3<sup>rd</sup>/4<sup>th</sup> year before funding expires; finalize legal agreements early (1<sup>st</sup> /2<sup>nd</sup>) year

## The 1<sup>st</sup> products...

 What will they be? Like the demonstrators planned, or something different. Will they make money (or support the pilot line)? Have supporting customer interest...

## Understand the customer and the market application

 Are you supplanting the customers manufacturing line? Are you testing out new potential products for them in low volume? Who will get the volume business in the end? Is the market really ready?

## Utilizing the support eco-system

Leveraging PIC pilot lines, digital hubs, hybrid foundries, packaging and assembly houses

## Positioning for self-sustainability $\rightarrow$ provide value in the manufacturing infrastructure





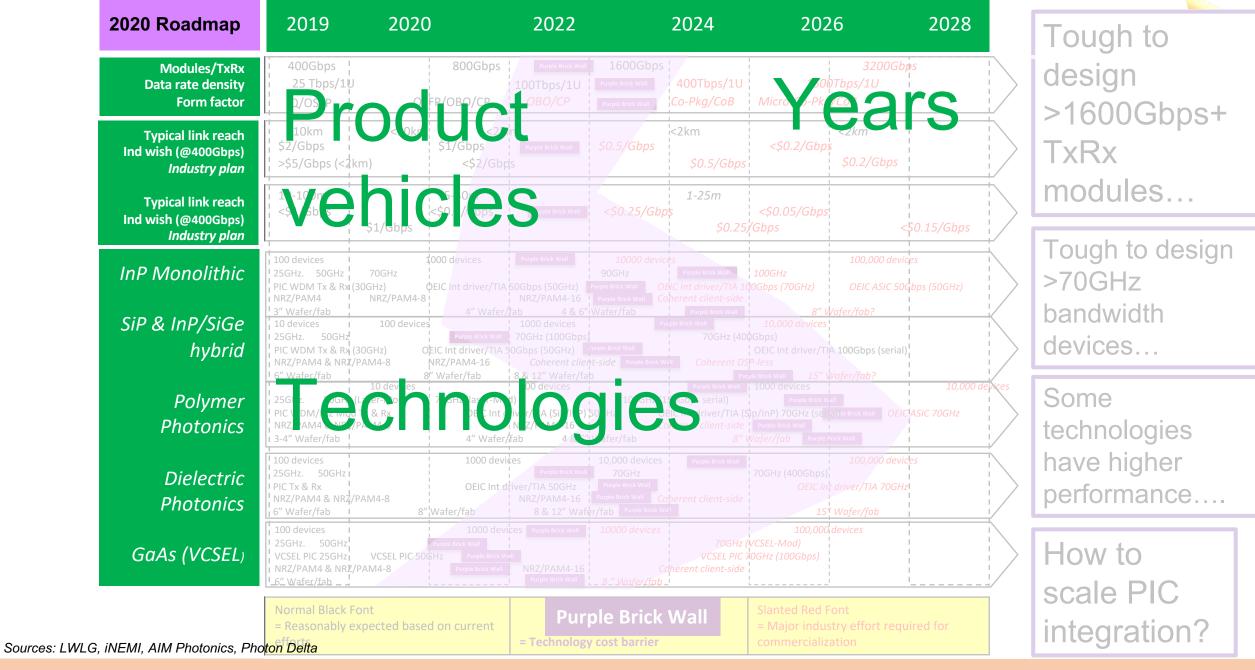




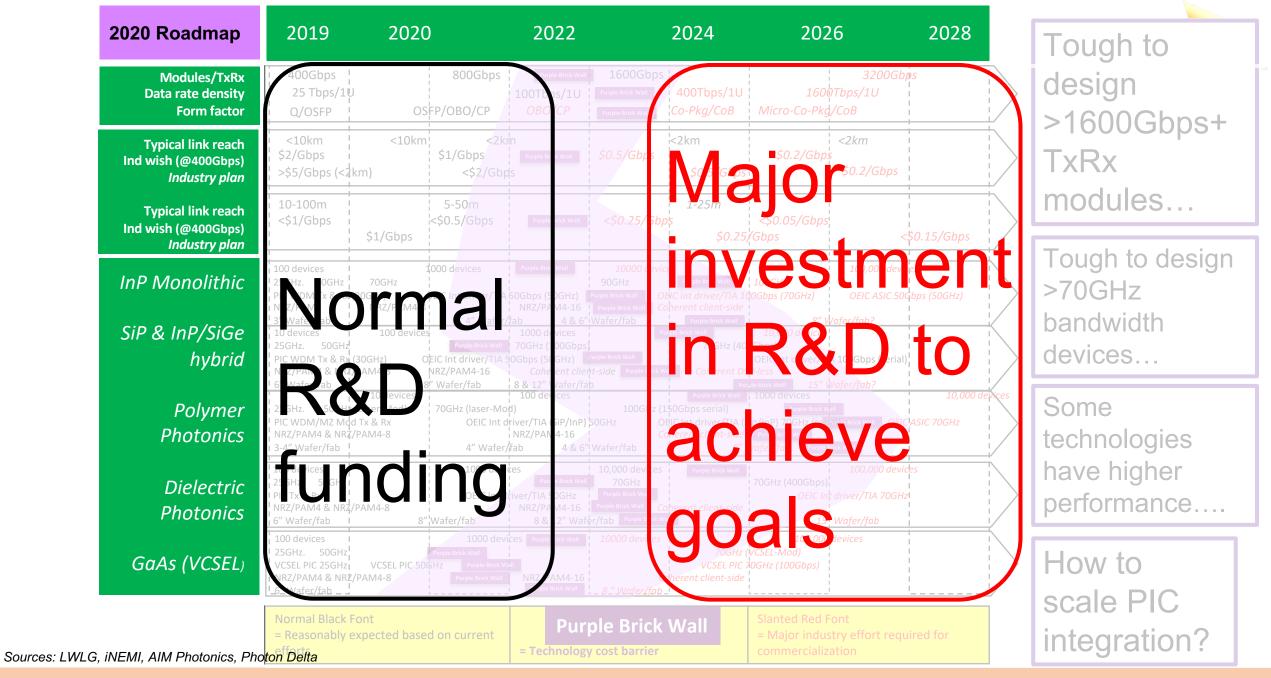


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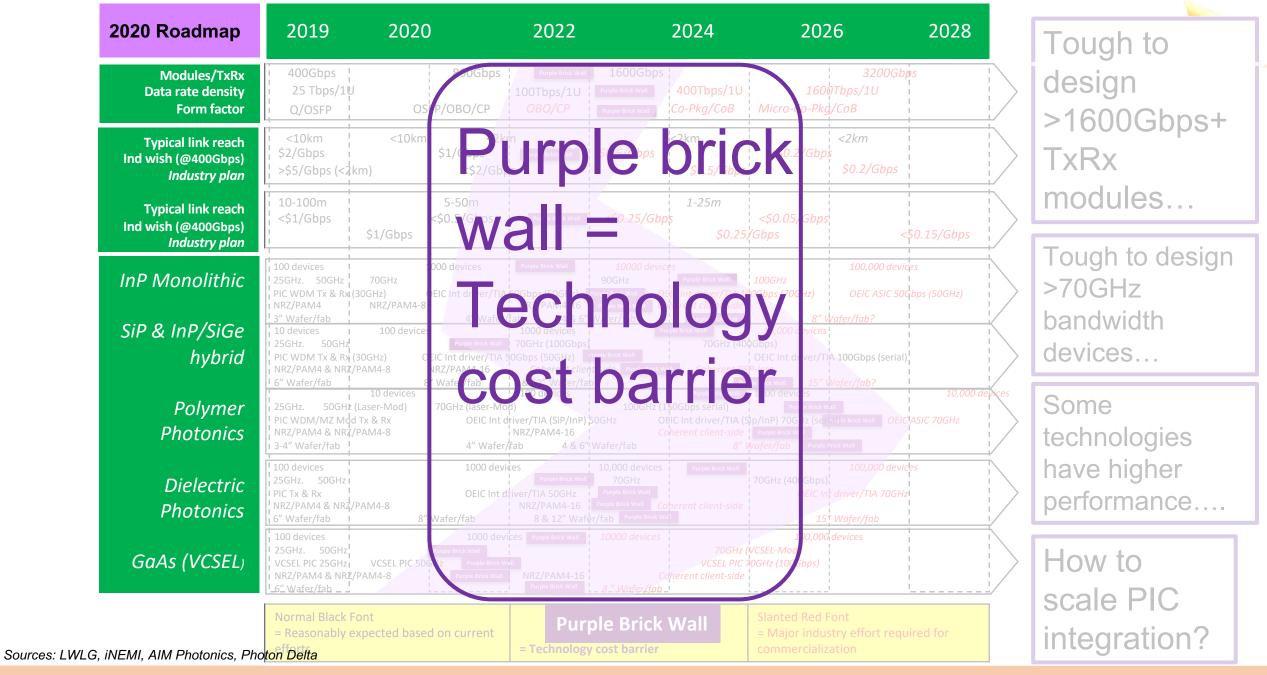
# We need roadmaps: Just like Nostradamus...



**Simple metrics** 



Red means major industry efforts needed for commercialization



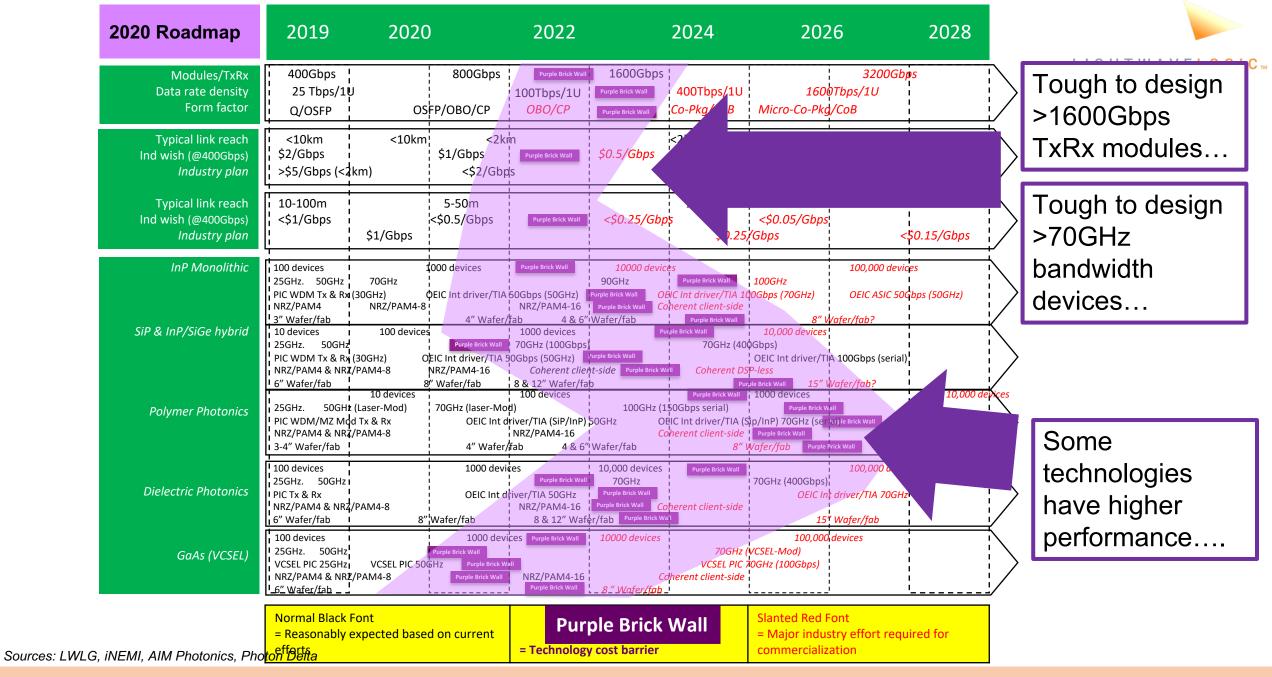
We may have photonics technology  $\rightarrow$  but not at a cost for commercialization...

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# Huge amount of data and small font...1-page...

# Details can be better viewed better online

Roadmaps provide a vehicle for all stakeholders: Gvt, industry, academia, bankers and investors...

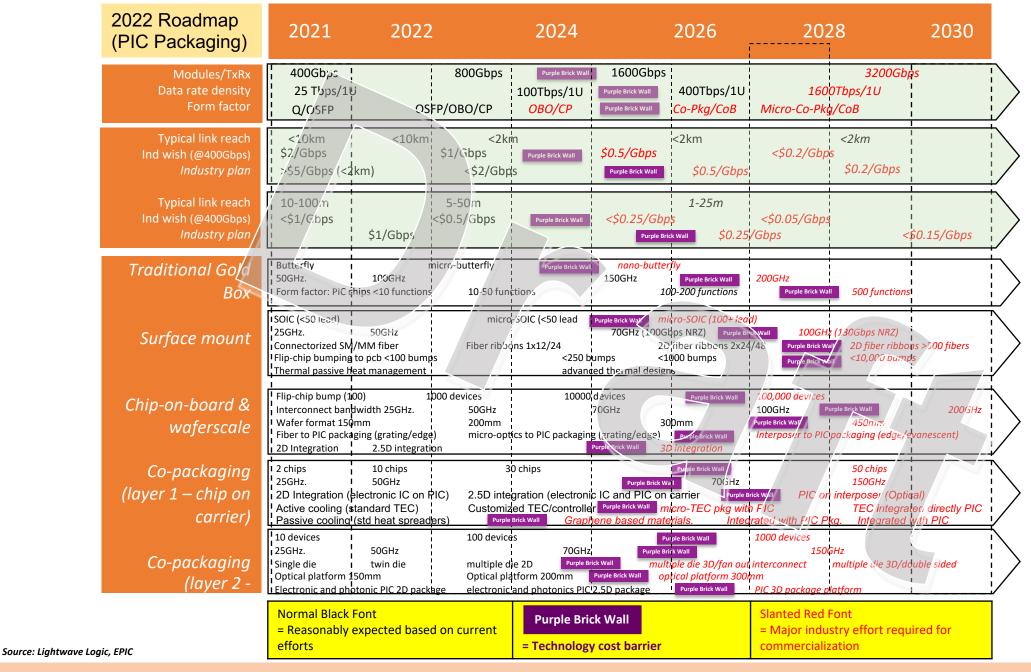


#### Where we penetrate the 'Purple Brick Wall'?

• A 1-page PIC packaging roadmap...

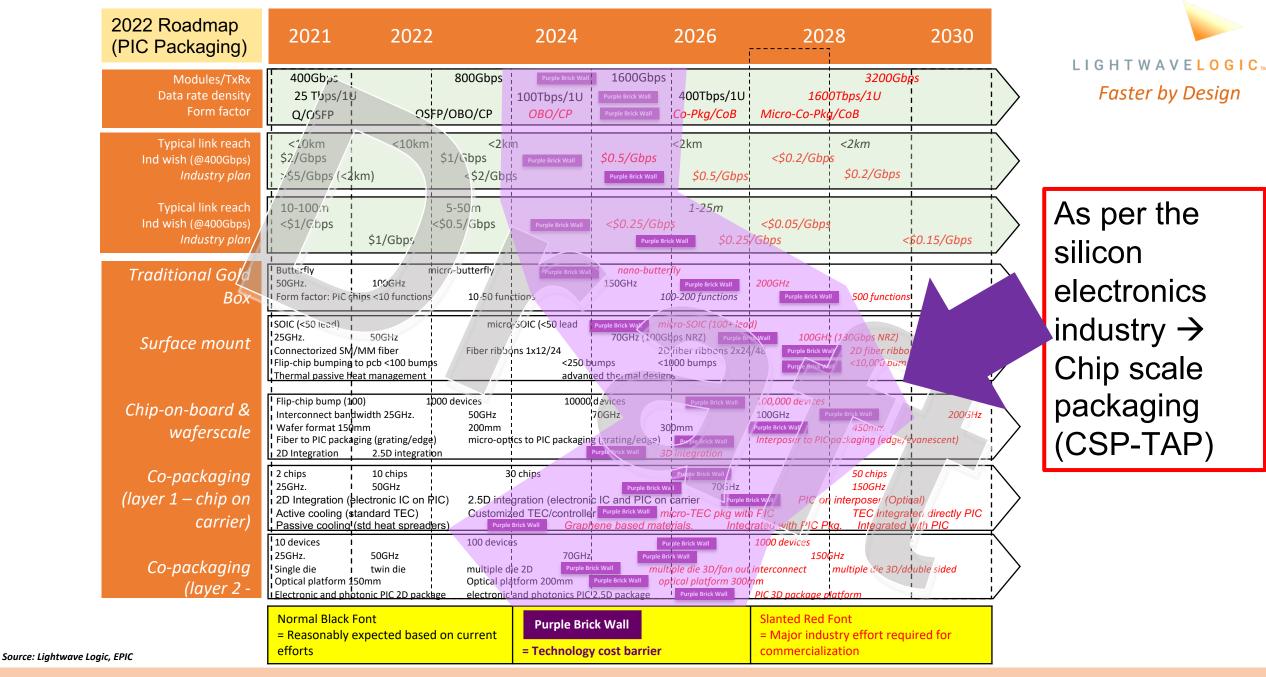
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### Simple 1 slide roadmaps – have impact



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### A PIC Packaging roadmap...



A PIC Packaging roadmap...trends towards chip scale packaging/Testing-Assembly-Packaging (CSP-TAP)



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# Creating a PIC infrastructure

# → Competitive positioning

# Creating leadership with the pilot lines...

How to win?

- Provide easier access for SMEs...they drive innovation...
- Create more PIC pilot line scale projects...that impact growing markets
  - Auto, medical, sensing, display etc.
- Create a sharper focus...*foundries for PICs*
- Create PIC packaging centers...for chip-scale packaging
- Utilize the framework of digital hubs... e.g. PhotonHUB

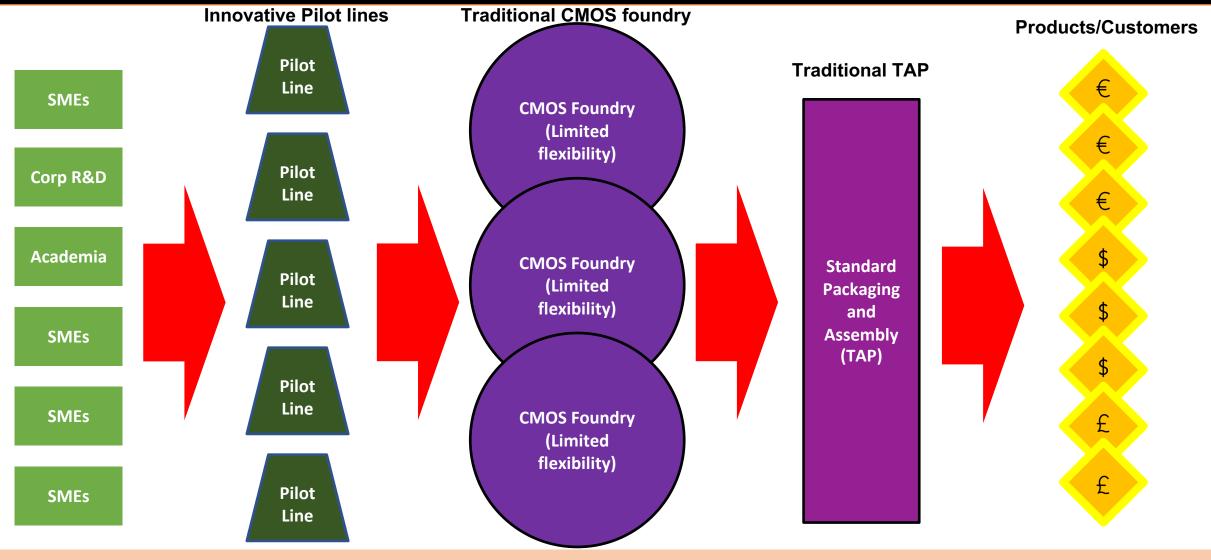
Build into a global center of excellence...



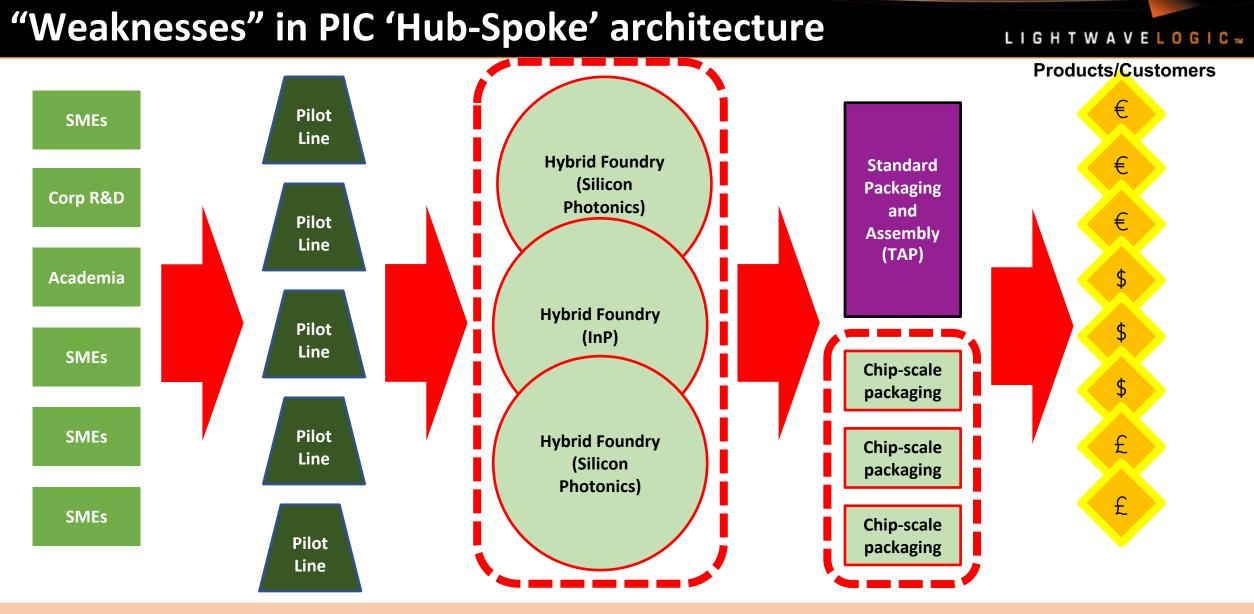


# Simplified route for PICs today...

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Limited flexibility with foundry and packaging/TAP



More flexibility is needed for PICs to harness more performance

# Roadmaps point to hybrid PICs

# Hybrid PIC

- It is not a pure play PIC (i.e. not pure InP or pure silicon photonics)
- It is a mix and match of dissimilar technologies to *improve overall performance*
- Examples are lasers, SiGe, electro-optic polymers, dielectrics, glass, Barium Titanate, Lithium Niobate, Plasmonics etc.

## Hybrid Foundry

- A foundries that can run the base PIC platform (e.g. silicon photonics, InP, GaAs) and is *flexible to run other dissimilar technologies* that improve overall performance.
- The trade-off is between standard CMOS PDKs and innovative PICs that require novel PDKs
- Chip-Scale-Packaging/TAP (CSP-TAP)
  - Follow the electronics route and discard the package mount the chips directly to the sub-mount/pcb; use optics in the pcb...

Adding Hybrid foundry and CSP/TAP center to strengthen the infrastructure...



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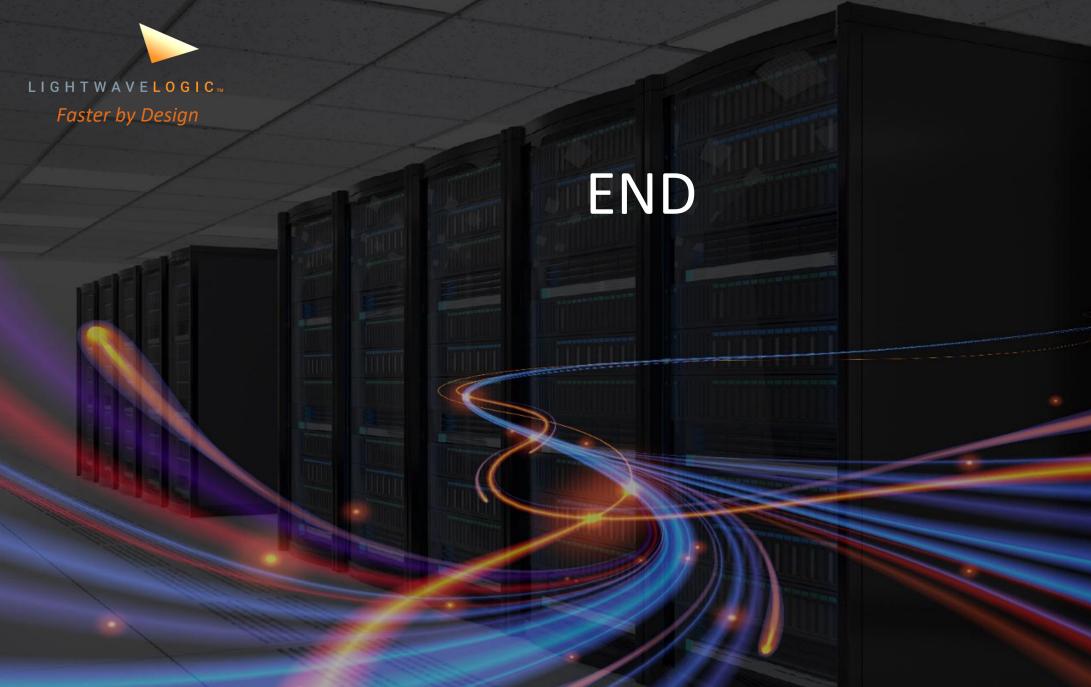
# Summary

# 3 questions to remember today...

- L I G H T W A V E L O G I C 🖬
- Can the PIC pilot lines provide product value?
  - YES...and we need more of them...
- Can we integrate the PIC pilot lines into a competitive infrastructure environment?
  - We can but the PIC infrastructure is not quite complete...
- What's needed to make sure our PIC infrastructure is successful in manufacturing over the next decade?
  - At least 1 hybrid foundry...more PIC pilot lines
  - Chip-scale-packaging/TAP house for PICs...

Creates a competitive, innovative, flexible EU PIC infrastructure...and highly differentiated...

€ 300-500M





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# Back-up

# Key PIC technology platforms

- Historic incumbent:
  - InP (Indium Phosphide)
  - GaAs (Gallium Arsenide)
- New incumbent:
  - SiP (Silicon photonics)
- New platforms and hybrid accelerators for PICs
  - Polymer, dielectrics, glass, lithium niobate thin film, plasmonic, barium titanate, silica, germanium etc.

Silicon photonics is the new kid on the block; new platforms  $\rightarrow$  hybrid PICs

# Sample global players and their PIC platforms

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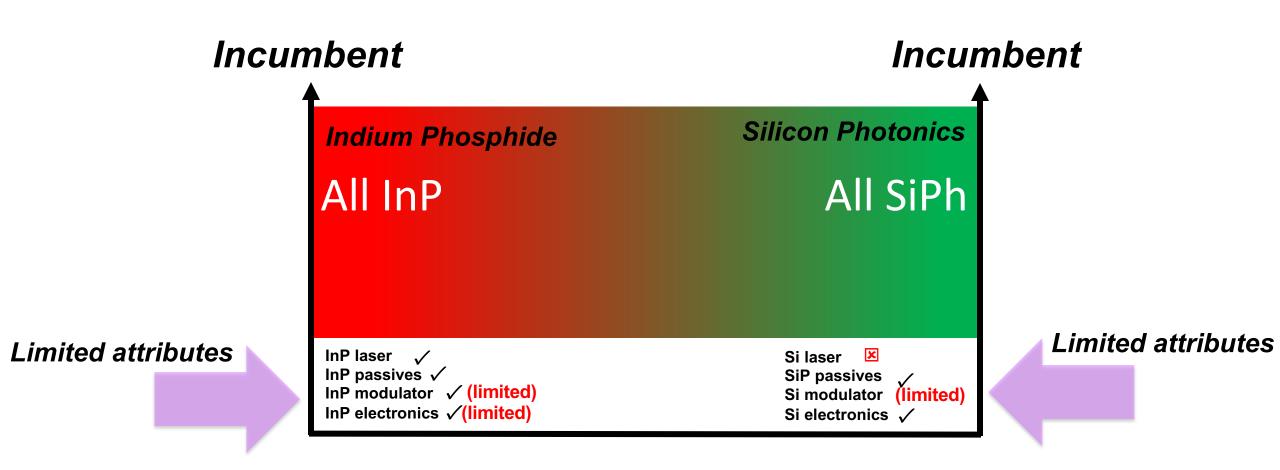
- Growth of Silicon photonics
- Trend towards hybrid platforms for PICs
- What combinations of technology make sense for hybrid PICs?



Challenge is to further PIC performance with other materials  $\rightarrow$  hybrid PICs

# Industry has 2 incumbent PICs...

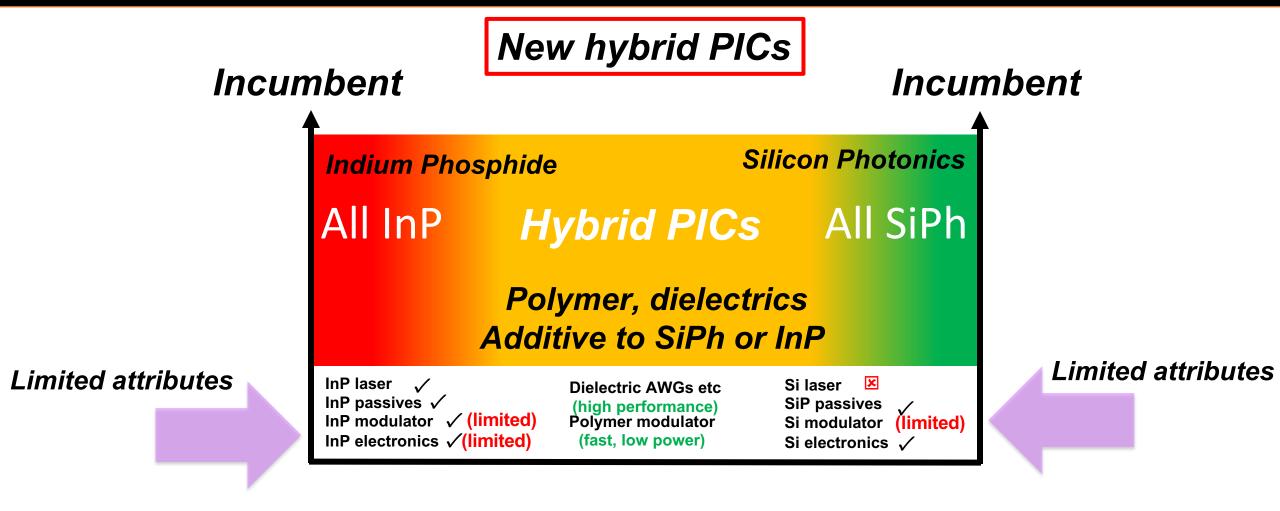
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Incumbent technologies can't do everything...need help from hybrid PIC technologies...

# Hybrid PICs increase performance...

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Hybrid PICs can boost performance of PICs