

March 7, 2024

Sirs  
**GENERAL ASSEMBLY OF SHAREHOLDERS**  
**CEMENTOS ARGOS S.A.**  
Barranquilla

**Subject:** Statement about compliance with independence requirements established in Cementos Argos Good Governance Code and Law 964/2005

Respected sirs,

Carolina Soto identified as it appears next to my signature, through the present document, I manifest that I fulfill the independence requirements established in the f section of numeral 4 of the Regulations on the Functioning of the Board of Directors contained in Cementos Argos Good Governance Code and in the second paragraph of article 44 of Law 964/2005.

Is transcribed f section of numeral 4 of the Regulations on the Functioning of the Board of Directors contained in Cementos Argos Good Governance Code that in its text contains what is established in the second paragraph of article 44 of Law 964/2005:

“(…).

*f. The majority of the Directors elected for a certain period must comply with the requirements established in order to be considered as independent members. They must state their compliance when they accept to be included on the list. A member is considered independent when:*

- i. Neither they themselves nor their Personal Associates<sup>1</sup> are Employees or Directors of the Company, its Parent Company or its Subsidiaries, and have not been so during the preceding year, except when reelecting an independent individual.*
- ii. Neither they themselves nor their Personal Associates or the companies in which they are majority shareholders hold more than 10% of the outstanding shares or are shareholders that, either directly or through some sort of agreement, manage, guide or control a majority of voting rights of the Company, its Parent Company or its Subsidiaries, or that determine the majority composition of the management, direction or controlling bodies of the Company, its Parent Company or its Subsidiaries.*
- iii. Neither they themselves nor their Personal Associates are partners or Employees of associations or Companies that provide advising or consulting services to the Company, its Parent Company or its Subsidiaries, when*

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<sup>1</sup> For purposes of the Code of Good Governance of Cementos Argos S.A. Personal Relationships are understood to be the spouse, relatives up to the third degree of kinship, second degree of affinity and the sole civil.

*revenues stemming from said services represent 20% or more of their operating revenues for the preceding year.*

- iv. Neither they themselves nor their Personal Associates are employees or directors of a foundation, association or company receiving Important Donations from the Company.*
- v. Neither they themselves nor their Personal Associates are managers of an entity in whose Board of Directors a legal representative of the Company participates.*
- vi. Neither they themselves nor their Personal Associates are individuals who receive, from the issuer, any compensation other than the professional fees they earn as a member of the Board of Directors, of the Audit Committee or of any other Committee established by the Board of Directors.*
- vii. Neither they themselves nor their Personal Associates or the companies in which they act as majority shareholders are partners or employees of the company that acts as Statutory Auditor or Internal Auditor of the Company, its Parent Company or its Subsidiaries, nor have they held this function in the previous three years.*
- viii. Neither they themselves nor their Personal Associates are employees of a company in which the Company's Administrators are or have been members of the Appointments and Remuneration Committee of said company for the last three years."*

Your sincerely,

Carolina Soto  
CC.52.045.179

March 7, 2024

Sirs  
**GENERAL ASSEMBLY OF SHAREHOLDERS**  
**CEMENTOS ARGOS S.A.**  
Barranquilla

**Subject:** Statement about compliance with independence requirements established in Cementos Argos Good Governance Code and Law 964/2005

Respected sirs,

Cecilia Rodríguez, identified as it appears next to my signature, through the present document, I manifest that I fulfill the independence requirements established in the f section of numeral 4 of the Regulations on the Functioning of the Board of Directors contained in Cementos Argos Good Governance Code and in the second paragraph of article 44 of Law 964/2005.

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“(…).

*f. The majority of the Directors elected for a certain period must comply with the requirements established in order to be considered as independent members. They must state their compliance when they accept to be included on the list. A member is considered independent when:*

- i. Neither they themselves nor their Personal Associates<sup>1</sup> are Employees or Directors of the Company, its Parent Company or its Subsidiaries, and have not been so during the preceding year, except when reelecting an independent individual.*
- ii. Neither they themselves nor their Personal Associates or the companies in which they are majority shareholders hold more than 10% of the outstanding shares or are shareholders that, either directly or through some sort of agreement, manage, guide or control a majority of voting rights of the Company, its Parent Company or its Subsidiaries, or that determine the majority composition of the management, direction or controlling bodies of the Company, its Parent Company or its Subsidiaries.*
- iii. Neither they themselves nor their Personal Associates are partners or Employees of associations or Companies that provide advising or consulting services to the Company, its Parent Company or its Subsidiaries, when*

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<sup>1</sup> For purposes of the Code of Good Governance of Cementos Argos S.A. Personal Relationships are understood to be the spouse, relatives up to the third degree of kinship, second degree of affinity and the sole civil.

*revenues stemming from said services represent 20% or more of their operating revenues for the preceding year.*

- iv. Neither they themselves nor their Personal Associates are employees or directors of a foundation, association or company receiving Important Donations from the Company.*
- v. Neither they themselves nor their Personal Associates are managers of an entity in whose Board of Directors a legal representative of the Company participates.*
- vi. Neither they themselves nor their Personal Associates are individuals who receive, from the issuer, any compensation other than the professional fees they earn as a member of the Board of Directors, of the Audit Committee or of any other Committee established by the Board of Directors.*
- vii. Neither they themselves nor their Personal Associates or the companies in which they act as majority shareholders are partners or employees of the company that acts as Statutory Auditor or Internal Auditor of the Company, its Parent Company or its Subsidiaries, nor have they held this function in the previous three years.*
- viii. Neither they themselves nor their Personal Associates are employees of a company in which the Company's Administrators are or have been members of the Appointments and Remuneration Committee of said company for the last three years."*

Your sincerely,

Cecilia Piedad Rodríguez  
CC.32.682.064

March 7, 2024

Sirs  
**GENERAL ASSEMBLY OF SHAREHOLDERS**  
**CEMENTOS ARGOS S.A.**  
Barranquilla

**Subject:** Statement about compliance with independence requirements established in Cementos Argos Good Governance Code and Law 964/2005

Respected sirs,

León Teicher, identified as it appears next to my signature, through the present document, I manifest that I fulfill the independence requirements established in the f section of numeral 4 of the Regulations on the Functioning of the Board of Directors contained in Cementos Argos Good Governance Code and in the second paragraph of article 44 of Law 964/2005.

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*f. The majority of the Directors elected for a certain period must comply with the requirements established in order to be considered as independent members. They must state their compliance when they accept to be included on the list. A member is considered independent when:*

- i. Neither they themselves nor their Personal Associates<sup>1</sup> are Employees or Directors of the Company, its Parent Company or its Subsidiaries, and have not been so during the preceding year, except when reelecting an independent individual.*
- ii. Neither they themselves nor their Personal Associates or the companies in which they are majority shareholders hold more than 10% of the outstanding shares or are shareholders that, either directly or through some sort of agreement, manage, guide or control a majority of voting rights of the Company, its Parent Company or its Subsidiaries, or that determine the majority composition of the management, direction or controlling bodies of the Company, its Parent Company or its Subsidiaries.*
- iii. Neither they themselves nor their Personal Associates are partners or Employees of associations or Companies that provide advising or consulting services to the Company, its Parent Company or its Subsidiaries, when revenues stemming from said services represent 20% or more of their operating revenues for the preceding year.*

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<sup>1</sup> For purposes of the Code of Good Governance of Cementos Argos S.A. Personal Relationships are understood to be the spouse, relatives up to the third degree of kinship, second degree of affinity and the sole civil.

- iv. *Neither they themselves nor their Personal Associates are employees or directors of a foundation, association or company receiving Important Donations from the Company.*
- v. *Neither they themselves nor their Personal Associates are managers of an entity in whose Board of Directors a legal representative of the Company participates.*
- vi. *Neither they themselves nor their Personal Associates are individuals who receive, from the issuer, any compensation other than the professional fees they earn as a member of the Board of Directors, of the Audit Committee or of any other Committee established by the Board of Directors.*
- vii. *Neither they themselves nor their Personal Associates or the companies in which they act as majority shareholders are partners or employees of the company that acts as Statutory Auditor or Internal Auditor of the Company, its Parent Company or its Subsidiaries, nor have they held this function in the previous three years.*
- viii. *Neither they themselves nor their Personal Associates are employees of a company in which the Company's Administrators are or have been members of the Appointments and Remuneration Committee of said company for the last three years."*

Your sincerely,

León Teicher  
CC. 14.991.634

March 7, 2024

Sirs  
**GENERAL ASSEMBLY OF SHAREHOLDERS**  
**CEMENTOS ARGOS S.A.**  
Barranquilla

**Subject:** Statement about compliance with independence requirements established in Cementos Argos Good Governance Code and Law 964/2005

Respected sirs,

Carlos Gustavo Arrieta Padilla, identified as it appears next to my signature, through the present document, I manifest that I fulfill the independence requirements established in the f section of numeral 4 of the Regulations on the Functioning of the Board of Directors contained in Cementos Argos Good Governance Code and in the second paragraph of article 44 of Law 964/2005.

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- i. Neither they themselves nor their Personal Associates<sup>1</sup> are Employees or Directors of the Company, its Parent Company or its Subsidiaries, and have not been so during the preceding year, except when reelecting an independent individual.*
- ii. Neither they themselves nor their Personal Associates or the companies in which they are majority shareholders hold more than 10% of the outstanding shares or are shareholders that, either directly or through some sort of agreement, manage, guide or control a majority of voting rights of the Company, its Parent Company or its Subsidiaries, or that determine the majority composition of the management, direction or controlling bodies of the Company, its Parent Company or its Subsidiaries.*
- iii. Neither they themselves nor their Personal Associates are partners or Employees of associations or Companies that provide advising or consulting services to the Company, its Parent Company or its Subsidiaries, when*

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revenues stemming from said services represent 20% or more of their operating revenues for the preceding year.

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- vi. *Neither they themselves nor their Personal Associates are individuals who receive, from the issuer, any compensation other than the professional fees they earn as a member of the Board of Directors, of the Audit Committee or of any other Committee established by the Board of Directors.*
- vii. *Neither they themselves nor their Personal Associates or the companies in which they act as majority shareholders are partners or employees of the company that acts as Statutory Auditor or Internal Auditor of the Company, its Parent Company or its Subsidiaries, nor have they held this function in the previous three years.*
- viii. *Neither they themselves nor their Personal Associates are employees of a company in which the Company's Administrators are or have been members of the Appointments and Remuneration Committee of said company for the last three years."*

Your sincerely,

Carlos Gustavo Arrieta Padilla  
CC. 19.111.138