









Results Presentation – 3Q23

November 6th, 2023

Disclaimer

Certain statements contained herein are forward looking statements based on Management's current estimates regarding future performance that may result in material differences regarding results in the future, performance and events. These prospects include future results that may be affected by historical results and investments. In fact, actual results, performances or events may differ materially from those expressed or implied by the forward-looking statements, as a result of several factors, such as the general and economic conditions in Brazil and other countries, interest rate and exchange rate levels, future rescheduling or prepayment of debt denominated in foreign currencies, changes in laws and regulations and general competitive factors (on a global, regional or national basis).

3Q23 - Highlights





Net Revenue increased 11.3% in 3Q23, increase of 160 bps in the consolidated *take rate*



- ✓ Mix improvement, with 10% growth in sales in B2C Brazil and 360 bps increase in take rate vs 3Q22
- ✓ Increase in same-store-sales +21%



- ✓ Reduction of 23% in **G&A** vs 3Q22
- ✓ Increase of **34%** in adjusted EBITDA vs 3Q22, totalizing **R\$ 96 million**
- ✓ Adjusted Net Income of R\$ 36 million



Return-to-office

Governance and Shareholders

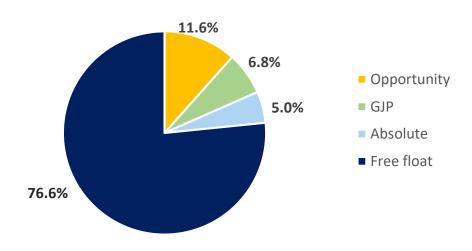
Board of Directors

Valdecyr Gomes (Chairman/Independent)



Gustavo Paulus (Vice-Chairman/Independent) Mar Capital

Ownership Breakdown (%)

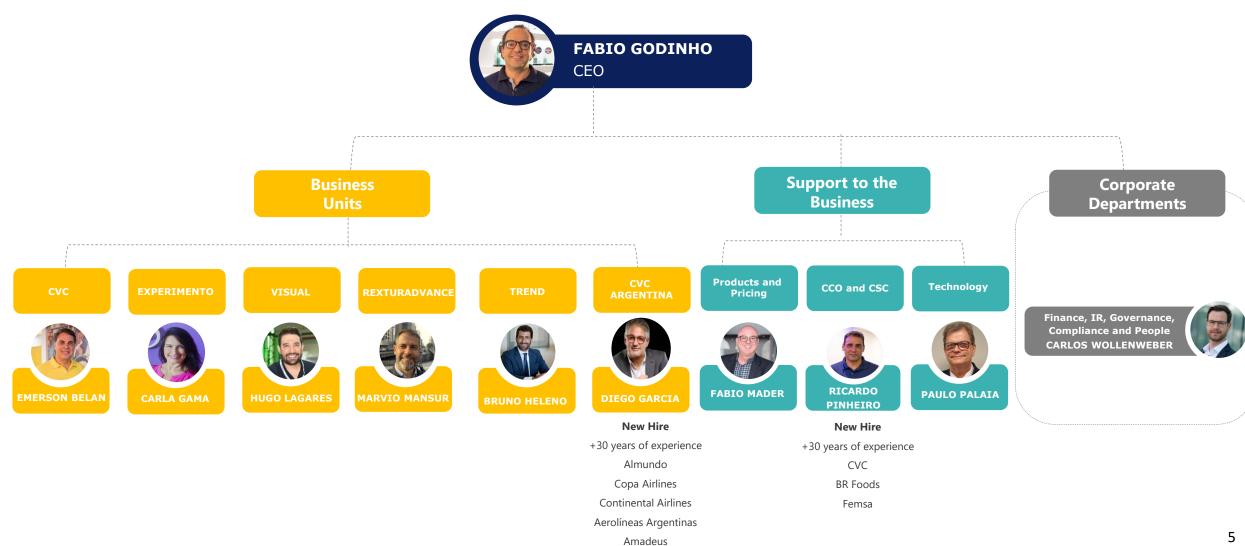


Internal Committees

- Audit, Risk and Finance Committee (COAUD)
- People Committee
- Finance Committee

Source: Company

Management Team



Air Europa

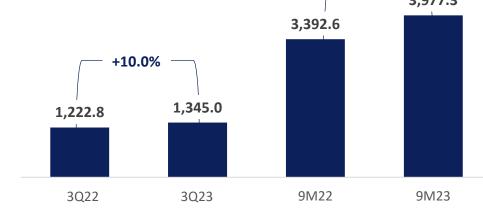


Operations Performance Brazil – B2C

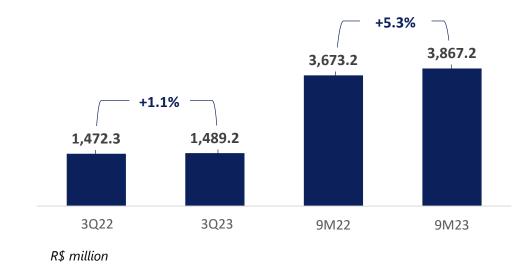




Consumed Bookings



R\$ million



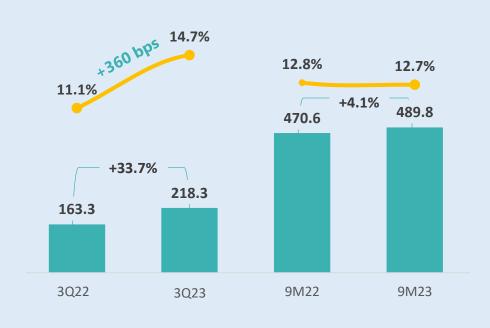




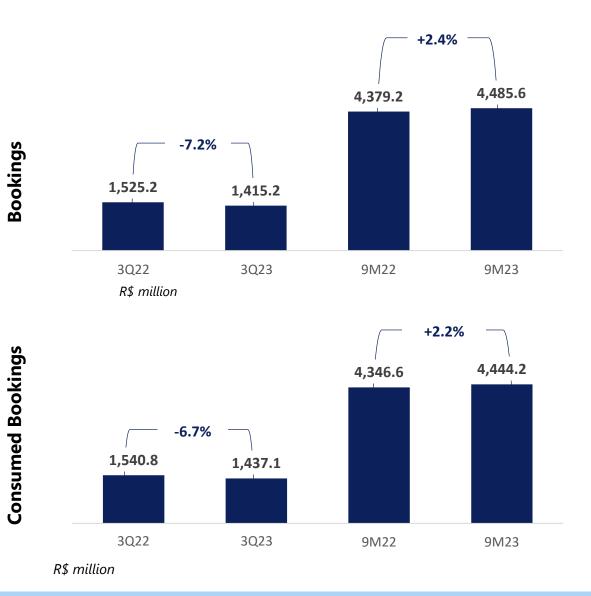
Net Revenue



Net Revenue (R\$ million) and Take Rate (%)



Operations Performance Brazil – B2B

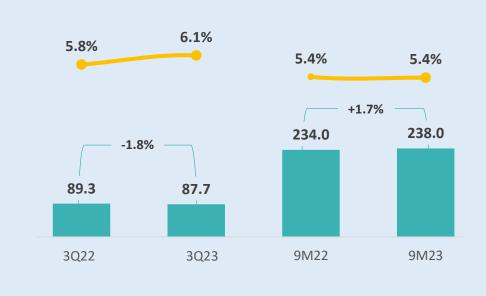








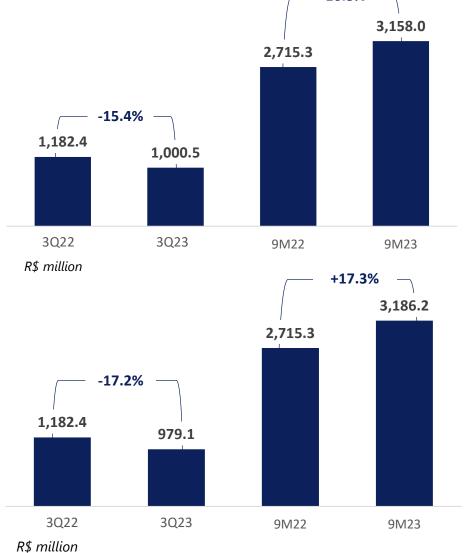




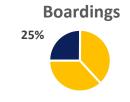
Operations Performance Argentina





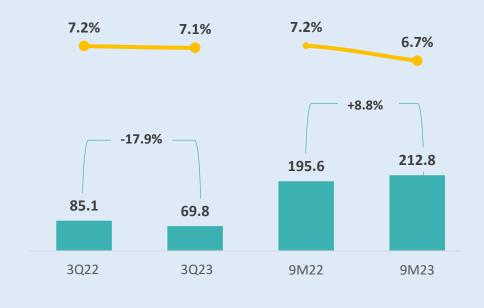




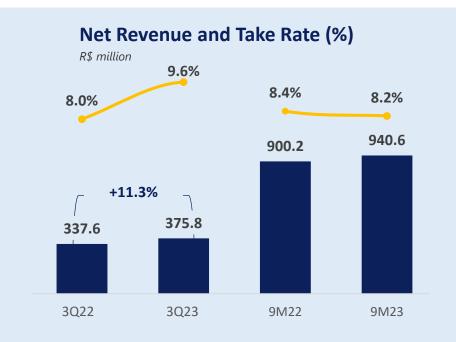






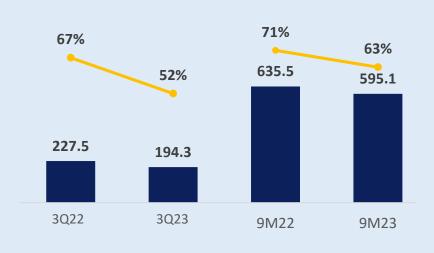


Operating and Financial Performance



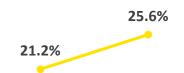
Fixed Expenses¹ and % of Net Revenue

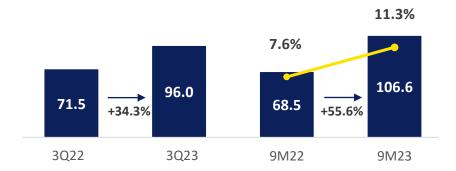




Adjusted EBITDA Adjusted Ebitda Margin

R\$ million and %





Net Loss / Adjusted Net Income²

R\$ million

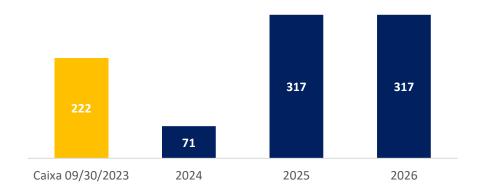
	3Q23
Net loss for the period	(87.5)
(+) Deferred Tax Write-Off	11.9
(+) Impairment SV	77.1
(+) Mark to Market Subscription Bonus	34.8
Adjusted Net Income	36.3
Adjusted Net Margin	9.7%

1. Except Impairment

2. Adjusted Net Profit considers write-downs and derivative financial instrument referring to the subscription bonus 10

Debentures amortization schedule

R\$ milion



Composition of the Increase in Working Capital

R\$ million



Cash

R\$ million

3Q23 Cash Balance	646.1
(-) Adjusted Ebitda	96.0
(-) Reduction in receivables prepayment	(258.9)
(+) Increase in Accounts Receivable	(166.3)
(-) Debentures Payment	(75.0)
(-) CapEx	(22.8)
(-) Other	2.5
3Q23 Cash Balance	221.6

Warrants

Issuance of 83 million of warrants

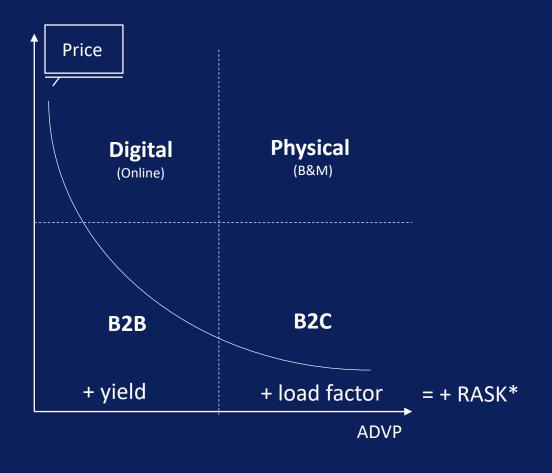
Exercise Date: 11/21/2023

Exercise Price: the average of the closing prices of the Shares at B3 in the 15 days

preceding the Exercise Date, with a discount of 10%



Business Dynamics





Marketing Strategy

Offline*

30 million people reached+ 300 million impacted





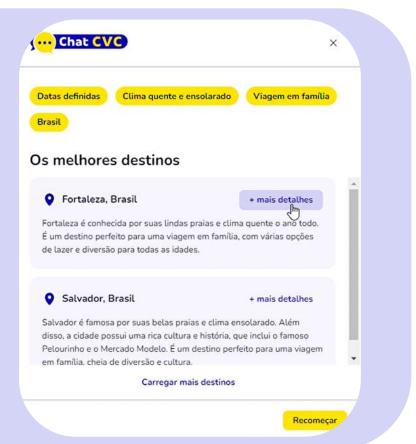
ESQUENTA

Tecnology

Chat CVC

Al tool integrated with the Atlas platform

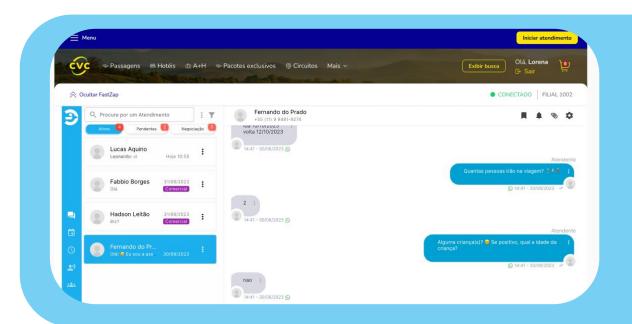
- ✓ Offers the best product, at the right time and within the customer's financial capacity
- ✓ Exclusive for franchisees and store consultants



Fastzap

Service Management Platform that integrates the store's WhatsApp service into a single platform

- ✓ Hybrid service (human interaction combined with chatbot), offering a unique experience
- ✓ Increases the sales efficience of consultants
- ✓ Send messages to customers like a CRM







Exclusive Products

Greater competitive advantage Lower working capital Focus on pricing/take rate



Improve the Mix and Increase in Take Rate

Improve the product mix by prioritizing the most profitable ones and with less need for working capital (B2C vs B2B)



Alternative forms of financing

FGTS withdrawal Installment with Bank slip Banco do Brasil travel financing



Opex Reduction – expenses

Reduction of fixed expenses in the back-office, preserving areas essential to the business - products, sales, marketing and post-sales.



Expansion in Sales + Stores

increase of SSS (Same-Store Sales)
Opening of new stores (focus in the country side of Brazil)



Warrants - Capital Structure

Reinforcement of working capital and reduction of leverage



Poll

Travel is an aspiration and part of "consume dream". What's yours?



abroad

Poll

Tourism companies that are most remembered by consumers?

This research was carried out from 17th to 20th of July this year, and mapped the consumption habits and trends of Brazilians regarding the tourism activities.

1,000 people who lives in Brazil aged 16 over were interviewed.

Source: Futura Inteligência in partnership with Apex







