
ATACADÃO S.A.

Corporate Taxpayers' Registry (CNPJ/MF) No. 75.315.333/0001-09

Company Registry (NIRE) 35.300.043.154

**MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON NOVEMBER 17, 2025**

- 1. Date, Time and Place:** The members of the Board of Directors of Atacadão S.A. (the "Company") met virtually on November 17, 2025, with the submission of written statements by the members of the Board of Directors.
- 2. Call Notice and Attendance:** All members of the Company's Board of Directors were present, either through video conference, by conference call, and/or duly represented..
- 3. Presiding Board:** Chairwoman: Nelcina Tropardi; Secretary: Pablo Lorenzo.
- 4. Agenda:** To resolve on **(i)** the ratification by the Company, in its capacity as successor by merger of Grupo Big Brasil S.A. (formerly Bompreço do Brasil Participações S.A.) ("Grupo Big"), regarding the approval of the contribution of assets by WMB Supermercados do Brasil Ltda., a subsidiary of the Company enrolled with the CNPJ/MF under No. 00.063.960/0001-09 ("WMB"), to Normandia Empreendimentos e Participações S.A., enrolled with the CNPJ/MF under No. 31.511.263/0001-99, formerly a subsidiary of WMB and Grupo Big ("Normandia"), as applicable, for the purpose of complying with requirements of the real estate registry office; and **(ii)** the execution of an amendment to the intercompany loan agreement between the Company and Carrefour Finance S.A.S. ("Carrefour Finance").
- 5. Resolution:** After discussion of the matter on the agenda, the members of the Board of Directors unanimously and without any restrictions, resolved to approve:
 - (i)** In addition to the minutes of the Meeting of the Board of Directors of Grupo Big held on September 17, 2018, which ratified the incorporation of Normandia by WMB through the contribution of real estate owned by WMB to form Normandia's capital, the Company hereby ratifies (i) the Minutes of the Extraordinary General Meeting held on September 10, 2019, called to Re-ratify the Private Instrument of Incorporation of Normandia dated August 24, 2018 ("September 2019 EGM"), which resolved on the exclusion and inclusion of real estate assets in the act of incorporation by WMB; and (ii) the Minutes of the Extraordinary General Meeting

held on January 13, 2021, called to Re-ratify the Extraordinary General Meeting held on September 10, 2019, for the Re-ratification of the Private Instrument of Incorporation of Normandia dated August 24, 2018 ("January 2021 EGM"), which resolved, among other matters, on the inclusion of the presence and approval of WMB at the September 2019 EGM, considering the exclusion and inclusion of real estate assets owned by WMB in Normandia's share capital. For the avoidance of doubt, this resolution ratifies all acts performed by WMB and Grupo Big at the September 2019 EGM and the January 2021 EGM, as well as all acts necessary for the implementation and formalization of the respective approvals, and replaces the provision contained in WMB's bylaws regarding the need for approval by Grupo Big's Board of Directors at the time of such meetings, since the Company is the successor by merger of Grupo Big and the current controlling quotaholder of WMB.

- (ii) The execution of the 3rd Amendment to the Revolving Loan Facility Agreement, an intercompany loan agreement between the Company and Carrefour Finance, originally executed on May 17, 2022, and previously amended on April 1, 2024 and May 6, 2025, in order to align its contractual conditions to the same terms of the agreements executed on July 25, 2025, including, among others: revision of the interest rate every three years, renewal possibility (for a period to be defined), inclusion of an interest payment schedule, and removal of events of default. The date of July 24, 2028 was also established as the new maturity date.

6. Closing: There being no further business to be discussed, the floor was offered to anyone wishing to speak and, as no one did, the meeting was adjourned for the time required for these minutes to be drawn up, which, once the meeting was reopened, were read, approved and signed by all presents. Presiding Board: Nelcina Tropardi – Chairwoman; Pablo Lorenzo – Secretary. Members of the Board of Directors attending the meeting: Pablo Lorenzo, Nelcina Tropardi, José Vasquez, Marcelo Tardin e Liliane Dutra.

São Paulo, November 17, 2025.

Nelcina Tropardi
Chairwoman

Pablo Lorenzo
Secretary