



**ATACADÃO S.A.**

CNPJ/MF: 75.315.333/0001-09

Publicly-held company

**NOTICE TO THE MARKET**

**ATACADÃO S.A.** (B3: CAFR31) ("Grupo Carrefour Brasil" or "Company"), in accordance with paragraph 4 of article 157 of Law 6,404, of December 15, 1976, and the regulation of the Brazilian Securities Commission ("CVM"), in particular CVM Resolution No. 80, of March 19, 2022 ("CVM Resolution 80/22"), hereby informs the market in general that, at the Extraordinary General Meeting held on July 14, 2025 ("EGM") the following was approved: (i) the request to the CVM of the conversion of the Company's registration as a publicly-held company with the CVM from a category "A" issuer to a category "B" issuer, pursuant to CVM Resolution 80 ("Category Conversion"); (ii) the extinction of the statutory advisory committees to the Company's Board of Directors (including the Statutory Audit Committee) and, consequently, the automatic dismissal of all their members; (iii) the dissolution of the Fiscal Council; (iv) the change in the composition of the Board of Directors; and (v) the full amendment and restatement of the Company's bylaws, in order to reflect changes in the Company's corporate governance, the Company's exit from the Novo Mercado segment of B3 S.A. – Brasil, Bolsa, Balcão ("B3"), and the facts that it no longer has outstanding shares and that its shares will no longer be admitted to trading following the Category Conversion.

With regards to the composition of the Board of Directors, Mr. Alexandre Arie Szapiro, Mr. Alexandre Pierre Alain Bompard, Ms. Carine Kraus, Mr. Eduardo Pongrácz Rossi, Ms. Cláudia Filipa Henriques de Almeida e Silva, Ms. Elodie Vanessa Ziegler Perthuisot, Ms. Flávia Buarque de Almeida, Mr. Jérôme Alexis Louis Nanty, Mr. Laurent Charles René Vallée, Mr. Matthieu Dominique Marie Malige, Mr. Marcelo D'Arienzo, and Ms. Vânia Maria Lima Neves shall no longer serve on such corporate body, with the vote of praise and appreciation for such relevant services rendered to the Company.

Within this context, since July 14, 2025, the Company's Board of Directors has been composed of the following members elected at the EGM: Mr. Eric Alexandre Alencar, Mr. José Rafael Assi Vasquez, Ms. Liliane Dutra Santos, Mr. Marcelo Guimarães Tardin, Ms. Nalcina Conceição de Oliveira Tropardi, and Mr. Pablo Hecto Lorenzo.

The Company clarifies that the simplification of its governance structure, including the extinction of the committees and the change in the composition of the Board of Directors, is part of the corporate reorganization aimed at unifying the shareholder bases of Carrefour S.A. and of the Company approved at the general meeting held on April 25, 2025, which resulted in the Company's delisting from the *Novo Mercado* segment of B3.

The Company will keep the market informed of subsequent facts related to the topic described above, in accordance with the legislation and regulations of the CVM.

São Paulo, July 18, 2025

**Atacadão S.A.**

Eric Alexandre Alencar

Vice President of Finance and Investor Relations Officer

Grupo Carrefour Brasil