

ATACADÃO S.A.

Brazilian Board of Trade's Registry No. (NIRE)
35.300.043.154 Corporate Taxpayer's ID (CNPJ): 75.315.333/0001-09

MATERIAL FACT

ATACADÃO S.A. (B3: CAFR31) ("Grupo Carrefour Brasil" or "Company") in compliance with the provisions of article 157, paragraph 4, of Law No. 6,404/76, dated as of December 15, 1976, as amended, and of CVM Resolution No. 44, dated as of August 23, 2021, as amended, hereby announces to the market in general that Mr. Stéphane Maquaire, CEO of Grupo Carrefour Brasil, has decided to resign from his position, effective July 14, 2025.

Mr. Pablo Lorenzo, current COO of the Company, shall take over the position of CEO of Grupo Carrefour Brasil, effective July 14, 2025, as approved by the Company's Board of Directors. Mr. Pablo Lorenzo has 30 years of experience in retail and C&C, having led the turnaround of Carrefour operations in Argentina and steering the implementation of commercial revival of Grupo Carrefour Brasil for the past eighteen (18) months. We wish Mr. Lorenzo great success.

Mr. Stéphane Maquaire was essential in driving the ongoing transformation and development of Grupo Carrefour Brasil in the past years, in the quick and successful integration with Grupo BIG and in the evolution of the Company's ESG policies. We would like to thank Mr. Maquaire for this commitment and dedication to the Group during his mandate and wish him success in his next endeavors.

For additional clarification, please contact the Company's Investor Relations Department.

São Paulo, July 7, 2025

Atacadão S.A.

Eric Alexandre Alencar

Chief Financial and Investor Relations Officer
Grupo Carrefour Brasil