

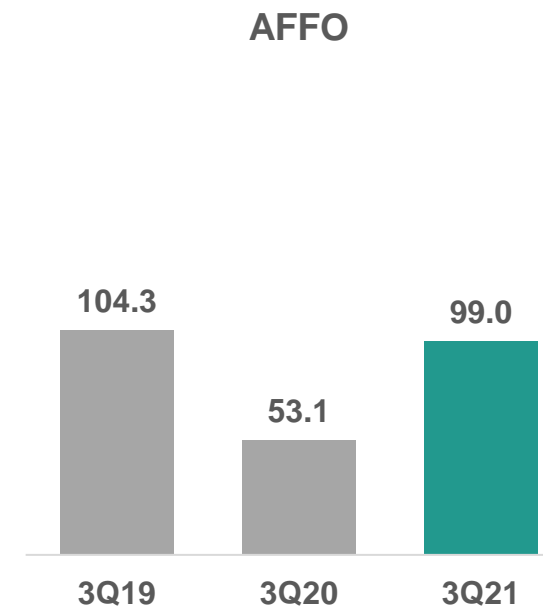
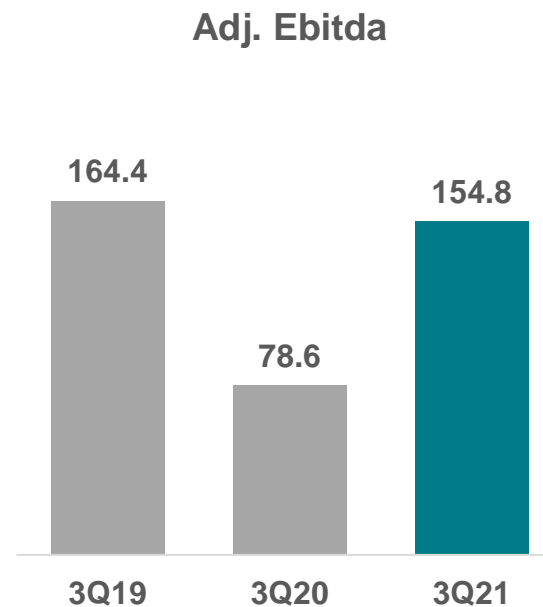
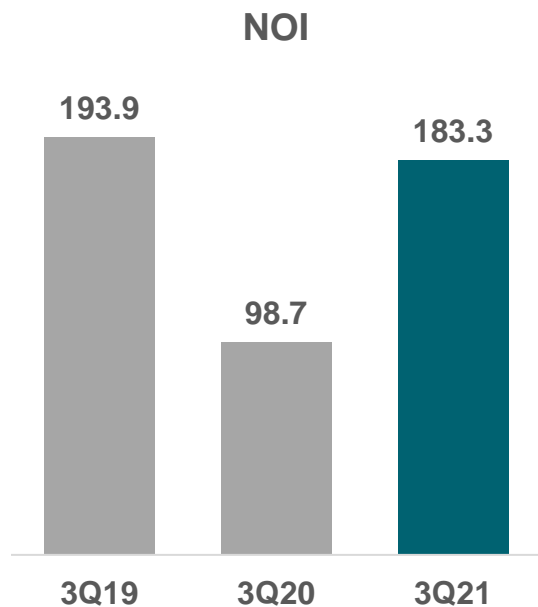
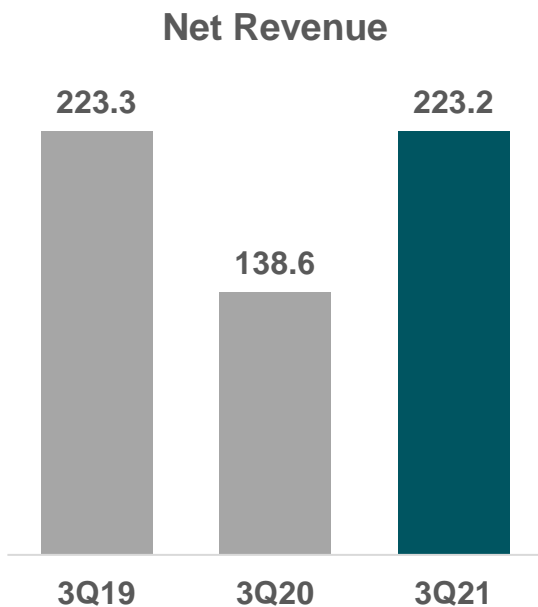
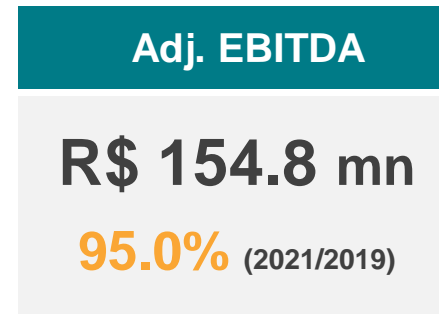
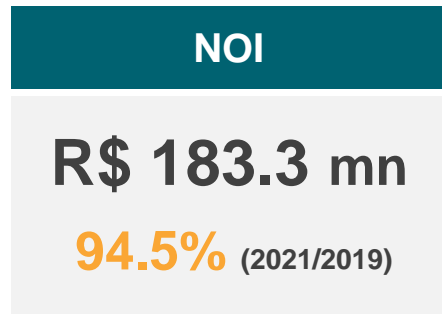
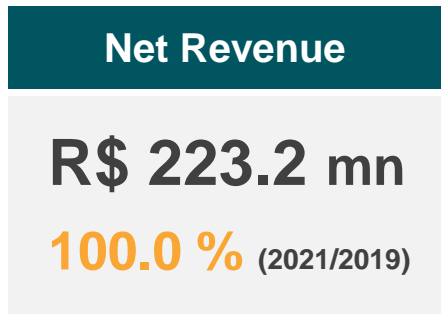


RESULTS
PRESENTATION

3Q21

ALIANSC
SONAE

3Q21 RESULTS SNAPSHOT



Indicators ex-straight line adjustment net of taxes.

A nighttime photograph of the Plaza Sul building, a modern structure with a prominent glass facade and a vertical garden. The building is illuminated, and palm trees are visible in the foreground. A teal overlay is present on the right side of the image, containing text.

OPERATIONAL RESULTS

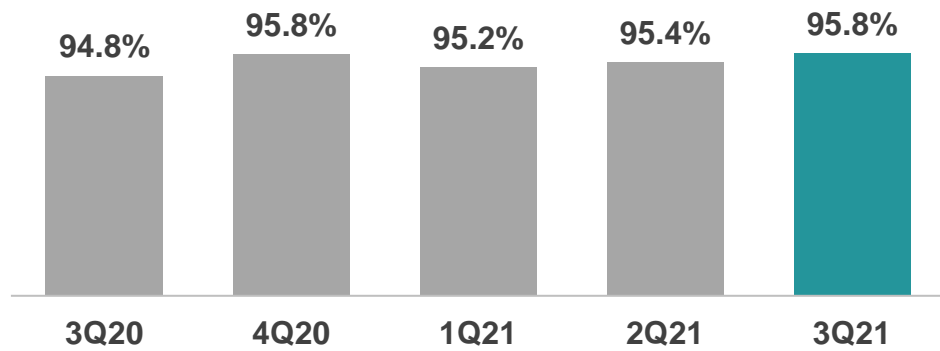
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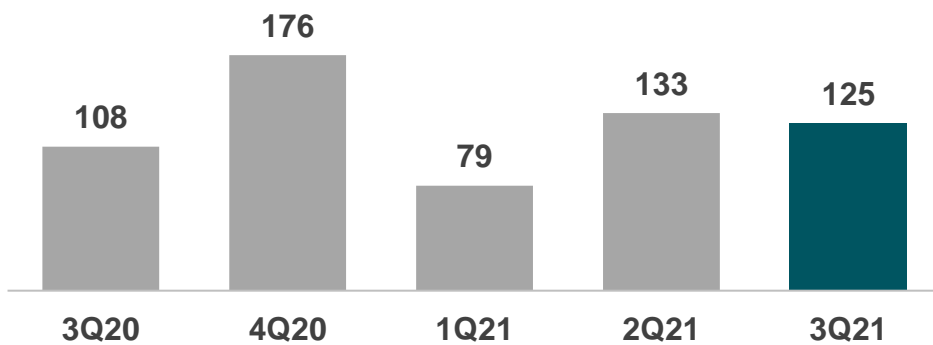
OCCUPANCY AND LEASING



OCCUPANCY RATE



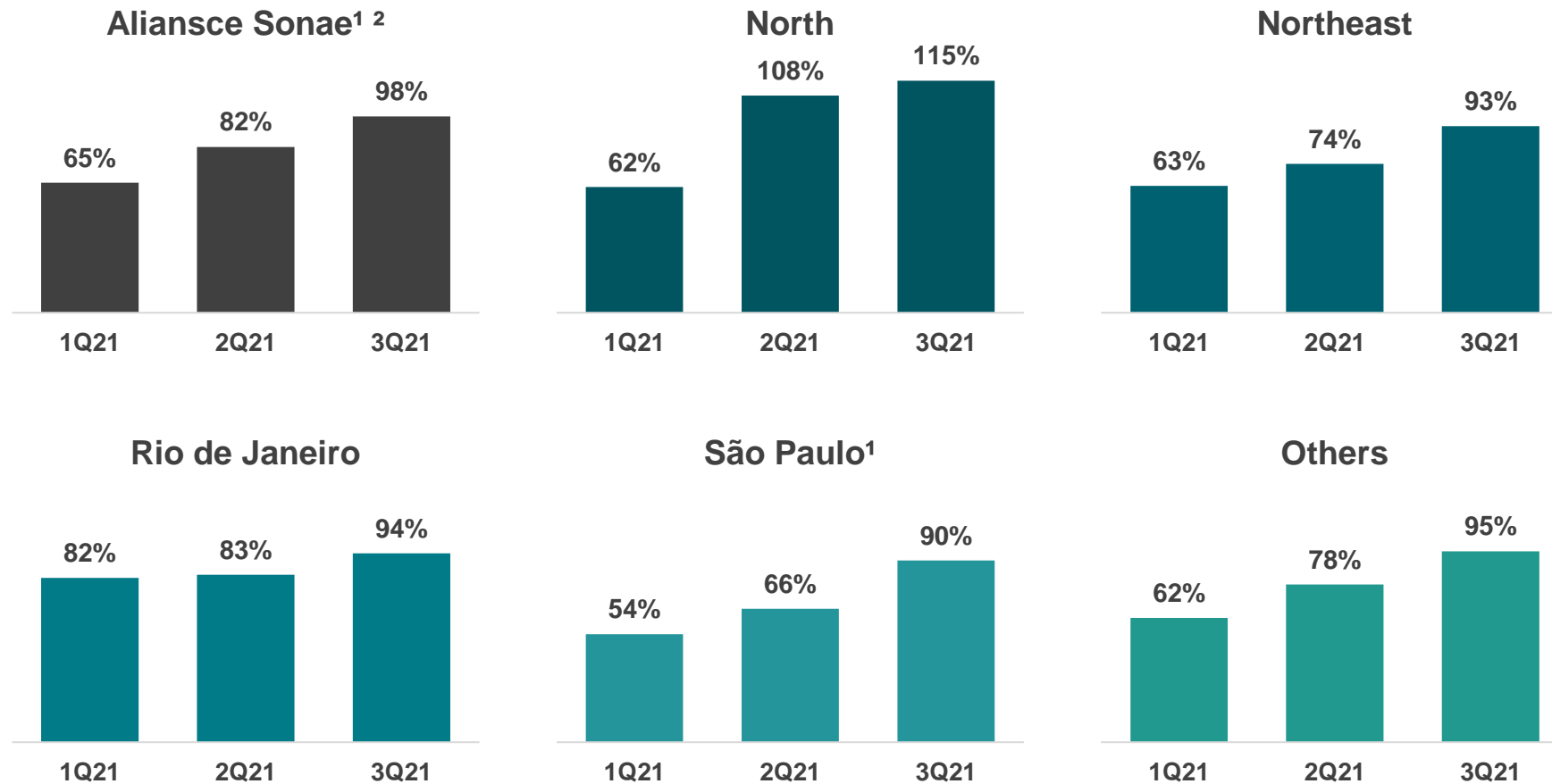
LEASING CONTRACTS



SALES PERFORMANCE



TOTAL SALES (2021 x 2019)



¹This analysis excludes Shopping Santa Úrsula and Shopping West Plaza from the comparison base; ²@share



ALSOTECH

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CORPORATE VENTURE CAPITAL



Logtech focused on last-mile delivery

Acting in the development of the PEG ecosystem

+700k
Deliveries month

+120k
Deliverymen

+200
Cities



Technological integration hub

Acting in the connection of retailers and online sales platforms

+40
Platforms

+20
Marketplaces

+80
Active companies

A photograph of the Shopping da Bahia building at dusk. The building is a large, modern structure with a prominent glass facade on the right side. The sky is a deep blue, and several tall skyscrapers are visible in the background. In the foreground, there is a street with cars, including several white taxis, and palm trees. The building's logo, a stylized green 'E' followed by the text 'SHOPPING DA BAHIA', is clearly visible on the upper part of the building's facade.

SHOPPING
DA BAHIA

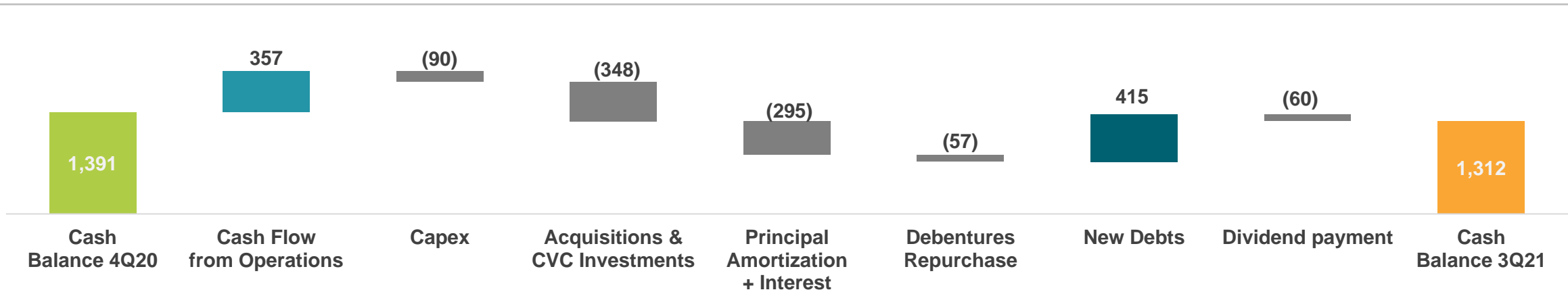
FINANCIAL
RESULTS

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CASH FLOW AND DEBT PROFILE

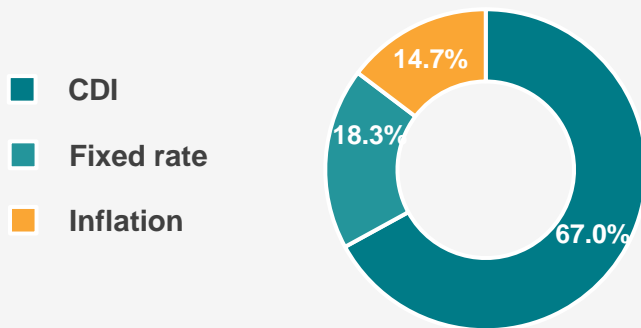


CASH FLOW (R\$ million)

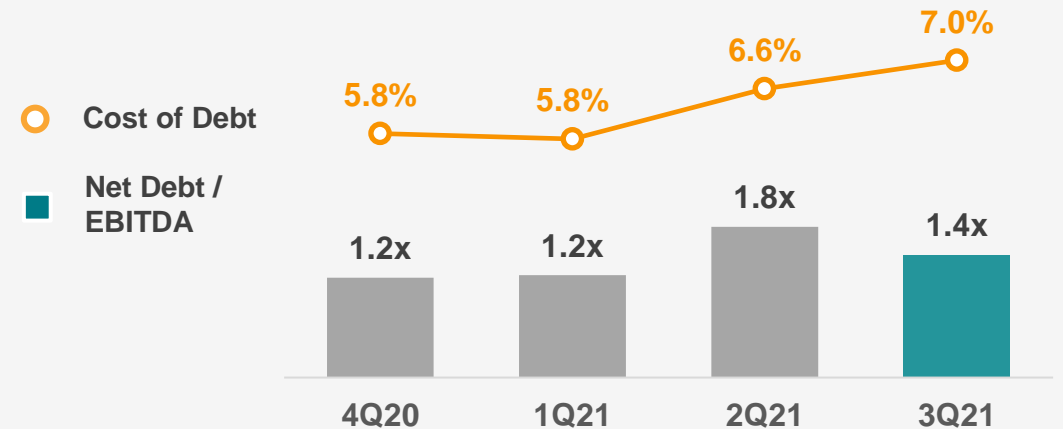


DEBT PROFILE

Indices (%)



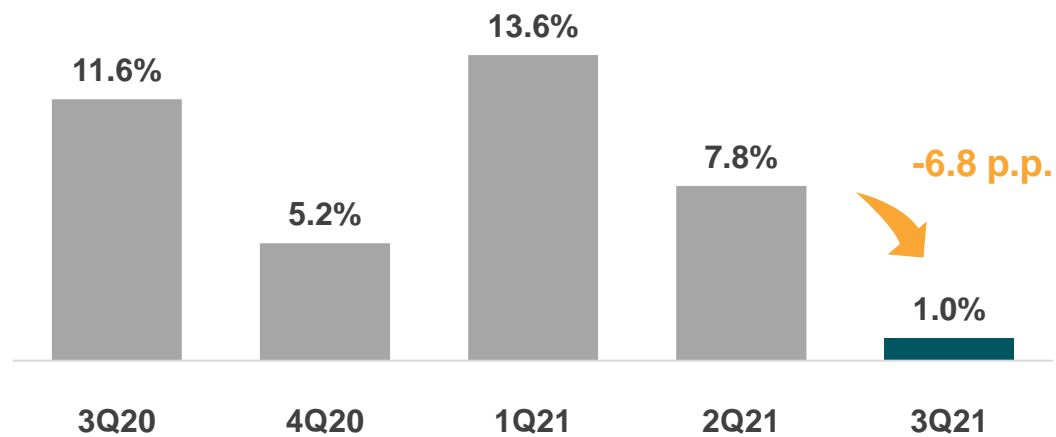
COST OF DEBT AND LEVERAGE



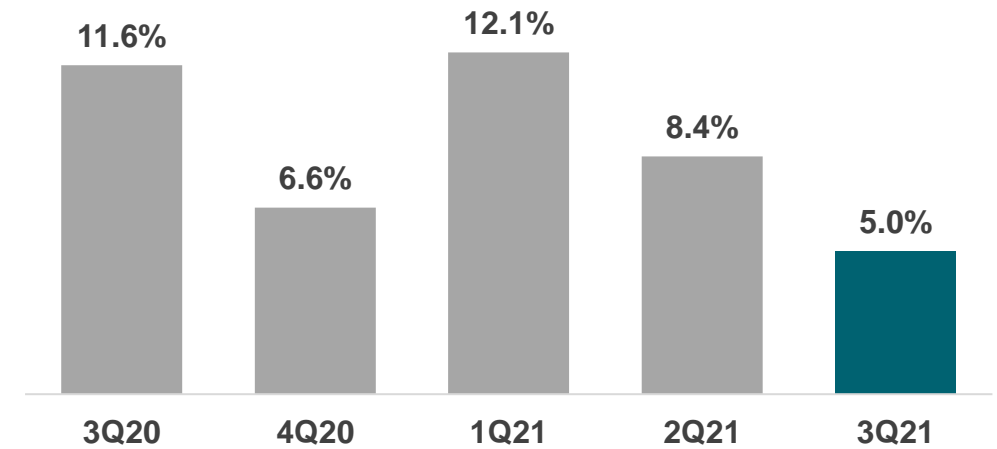
NET DELINQUENCY AND PDA



NET DELINQUENCY¹



PDA OVER NET REVENUE



¹ Net delinquency refers to the ratio between the total billed in the period (rent, excluding discounts and cancellations) and the total received over the same period.



ESG

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ESG PROJECTS HIGHLIGHTS



Movement for RACIAL EQUITY

46
CEOs of large multinationals

PILLARS
Employment and training
Leadership
Awareness

10 thousand
Leadership positions for black people

3 million
People impacted



REPASSA
Conscious and sustainable consumption



BEGREEN
Urban Farms



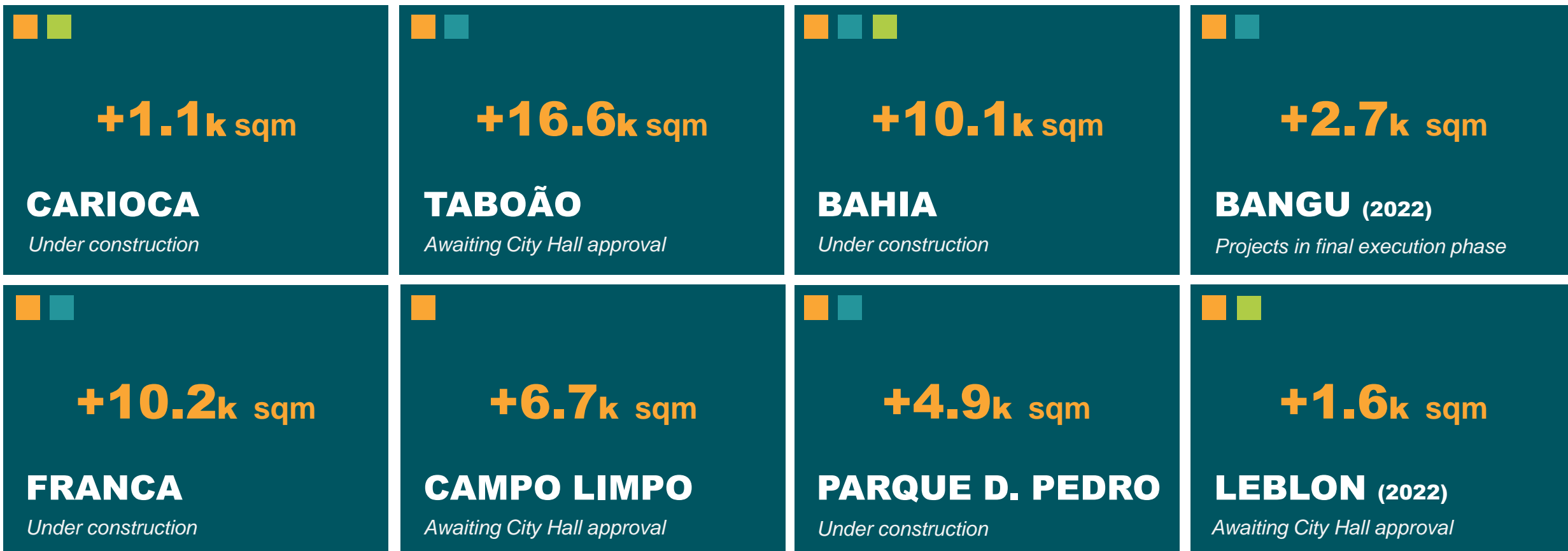
GOLDEN SPRING
Fighting childhood cancer

An aerial night photograph of the Boulevard Shopping mall. The building is illuminated with blue and white lights. A teal semi-transparent overlay is on the right side of the image, containing the text 'DEVELOPMENT POTENTIAL' and 'ALIANSCÉ SONAE'. The mall's entrance is visible at the bottom, with a sign that reads 'BOULEVARD SHOPPING'. There are palm trees and a busy street with cars in the foreground.

DEVELOPMENT
POTENTIAL

ALIANSCÉ
SONAE

SHORT-TERM PROJECTS



EXPANSION

RENOVATION

REDEVELOPMENT



DISCLAIMER

This presentation may contain forward-looking statements that are subject to risks and uncertainties, as these are not statements of historical facts, but reflect the beliefs and expectations of our management as well as available information.

Our statements are based largely on current expectations and projections about future events and financial trends that affect or may affect our business, and which may or may not materialize. Many factors could adversely affect our results as presented in our forward-looking statements.

The forward-looking statements include information regarding results and projections, strategies, financing plans, competitive position, industry environment, potential growth opportunities and the effects of competition. Such estimates and projections refer only to the date they were made, and we assume no obligation to publicly update or revise any of these estimates in light of new information, future events or other factors, subject to the applicable regulations.

The Company's managerial financial information and other non-accounting information presented in this presentation have not been reviewed by independent auditors. For a review of the Company's audited accounting information, please refer to the Company's consolidated financial statements.

CONTACTS

RAFAEL SALES |
CEO

DANIELLA GUANABARA |
IRO

DIEGO CANUTO |
IR Manager

MARINA CAMPOS |
IR Coordinator

+55 (21) 2176-7272

ri@alianscesonae.com.br

ri.alianscesonae.com.br

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