Meeting pending approval

DISTANCE VOTING BALLOT

Extraordinary General Meeting (EGM) - AMERICANAS S.A to be held on 09/03/2026

Shareholder's Name

Shareholder's CNPJ or CPF

E-mail

Instructions on how to cast your vote

This Distance Voting Ballot (the "Ballot") relating to the Extraordinary General Meeting of Americanas S.A. – Judicial Reorganization ("Company"), to be held on September 3, 2026, at 11:00 a.m. (the "EGM"), must be completed if the shareholder chooses to exercise its voting rights remotely, pursuant to Article 121, sole paragraph, of Law No. 6,404/1976 and CVM Resolution No. 81/2022, either in physical or digital form through the electronic system available on Ten Meetings' digital platform (the "Digital Platform"), in accordance with the instructions below. The Company recommends, whenever possible, that shareholders use the distance voting ballot to participate in the EGM hereby called, preferably by completing the Ballot through the Digital Platform, in accordance with the instructions set forth below. If the shareholder wishes to exercise its voting rights remotely, it is essential that the fields above be completed with the shareholder's full name (or corporate name, in the case of a legal entity) and taxpayer identification number registered with the Brazilian Federal Revenue Service, whether under the Corporate Taxpayer Identification Number (CNPJ) or the Individual Taxpayer Identification Number (CPF), as applicable to legal entities and individuals, respectively. For this Ballot to be considered valid and for the votes cast herein to be counted as part of the quorum of the EGM: (i) all fields below must be duly completed; (ii) each page must be initialed by the shareholder; and (iii) the shareholder (or its legal representative, as applicable) must sign it at the end. The Company does not require signatures on this Ballot to be notarized, certified, legalized or consularized.

Instructions for sending your ballot, indicating the delivery process by sending it directly to the Company or through a qualified service provider

EXERCISE OF VOTING RIGHTS THROUGH THE DIGITAL VOTING BALLOT Shareholders who choose to exercise their voting rights remotely through the Digital Voting Ballot must: (i) access the following website: Ten Meetings Digital Platform; (ii) register on the website above by creating a unique login and password and providing the required documentation, as described below and in the section "Documentation for Participation" of the Shareholders Meeting Manual (the "Participation Manual"); (iii) after completing the registration, select participation through the Digital Voting Ballot and duly complete all voting options available under the "Meeting" tab; and (iv) confirm their vote at the end of the process. Shareholders wishing to exercise their voting rights remotely must, within the deadline indicated below, submit the following documents: a. Individuals: valid official photo identification document (original, simple copy or certified copy). b. Legal entities: (i) the latest consolidated Articles of Incorporation or Bylaws; (ii) corporate documents evidencing the due representation of the shareholder; and (iii) a valid official photo identification document of the shareholder's legal representative (original, simple copy or certified copy). c. Investment Funds: (i) the latest consolidated Investment Fund Regulations; (ii) the latest consolidated Articles of Incorporation or Bylaws of the administrator or investment manager; (iii) corporate documents evidencing the due representation of the administrator or investment manager and of the shareholder; and (iv) a valid photo identification document of the legal representative of the administrator or investment manager and of the shareholder. In addition, all shareholders must submit proof of ownership of shares issued by the Company, issued by the bookkeeping institution or custodian, no later than three (3) business days prior to the date of the Meeting. EXERCISE OF VOTING RIGHTS THROUGH SERVICE PROVIDERS Shareholders who choose to exercise their voting rights remotely through service providers must submit their voting instructions: (i) to their respective custodians or to the bookkeeping agent, in accordance with the procedures established by such entities, which will, in turn, forward such voting instructions to the Central Depository of B3 S.A. – Brasil, Bolsa, Balcão; or (ii) directly to the central depository where the shares are deposited. For this purpose, shareholders should contact their custodians, the bookkeeping agent, or the central depository and verify the procedures established by such entities for the submission of voting instructions through the Ballot, as well as the documents and information required by them. The Company further informs that the submission of the Ballot through custodians, the bookkeeping agent, or the central depository eliminates the need for prior accreditation of the shareholder with the Company. This Ballot, together with the required supporting documentation, will be deemed valid only if received by the Company by August 30, 2026 (inclusive).

Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to deliver the document directly to the company / Instructions for meetings that allow electronic system's participation, when that is the case.

Shareholders who elect to submit their Distance Voting Ballot directly to the Company must do so by completing the Digital Voting Ballot through the Digital Platform. To submit the Digital Voting Ballot, the shareholder or its proxy must: (i) access the following website: Ten Meetings Digital Platform; (ii) complete the registration process on the website above by creating a unique login and password and providing the required documentation, as described below and in the section "Documentation for Participation" of the Shareholders Meeting Manual (the "Participation Manual"); (iii) once registration has been completed, select participation through the Digital Voting Ballot and duly complete all voting options available under the "Meeting" tab; and (iv) confirm the vote at the end of the process.

vote at the end of the process.

Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number

Bookkeeping Agent: Itaú Corretora de Valores S.A. Address: Av. Brigadeiro Faria Lima, No. 3,500, 3rd Floor, São Paulo, State of São Paulo, ZIP Code 04538-132, Brazil Telephone: +55 (11) 3003-9285 (State Capitals and Metropolitan Areas) / 0800-720-9285 (Other Locations within Brazil) E-mail: atendimentoescrituracao@itau-unibanco.com.br

Resolutions concerning the Extraordinary General Meeting (EGM)

[Eligible tickers in this resolution: AMER3]

1. To authorize the amendment of the caput of Article 5 of the Companys Bylaws to reflect the new amount of the Companys share capital and the number of shares into which such share capital is divided, as a result of the issuance of new shares following the exercise of subscription warrants issued in connection with the capital increase approved at the Extraordinary General Meeting held on May 21, 2024 and partially ratified by the Board of Directors at its meeting held on July 25, 2024 (the “Capital Increase”), as verified by the Companys Board of Directors at meetings held on the following dates: (a) April 17, 2025; (b) May 14, 2025; (c) July 17, 2025; (d) August 12, 2025; (e) September 22, 2025; (f) November 12, 2025; (g) January 29, 2026; and (h) March 25, 2026.

[ ] Approve [ ] Reject [ ] Abstain

[Eligible tickers in this resolution: AMER3]

2. To approve the restatement of the Companys Bylaws to reflect the amendments described in item (1) above.

[ ] Approve [ ] Reject [ ] Abstain

[Eligible tickers in this resolution: AMER3]

3. To amend the Companys Bylaws in order to: (a) amend the caput of Article 5 of the Companys Bylaws to reflect the new amount of the Companys share capital and the number of shares into which such share capital is divided, as a result of the issuance of new shares following the exercise of subscription warrants issued in connection with the Capital Increase, as verified by the Companys Board of Directors at meetings held on: (1) May 13, 2026; and (2) July 30, 2026; and (b) revise the wording of Articles 1, 2, 5, 7, 8, 12, 16, 22, 23, 31 and 39 of the Companys Bylaws primarily to provide greater clarity in the interpretation and reading of certain provisions, align accounting terminology and certain provisions with applicable laws and regulations, and update the powers and responsibilities of the Board of Directors.

[ ] Approve [ ] Reject [ ] Abstain

[Eligible tickers in this resolution: AMER3]

4. To approve the restatement of the Companys Bylaws to reflect the amendments described in item (3) above.

[ ] Approve [ ] Reject [ ] Abstain

[Eligible tickers in this resolution: AMER3]

5. To set the number of members of the Companys Board of Directors, in accordance with the Management Proposal.

[ ] Approve [ ] Reject [ ] Abstain

[Eligible tickers in this resolution: AMER3]

6. Do you wish to request the cumulative voting for the election of the board of directors, under the terms of art. 141 of Law 6,404, of 1976? (If the shareholder chooses "no" or "abstain", his/her shares will not be computed for the request of the cumulative voting request).

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[ ] Yes [ ] No [ ] Abstain

[Eligible tickers in this resolution: AMER3]
Election of the board of directors by single group of candidates

Única
Eduardo Saggioro Garcia (Membro Efetivo)
Luiz Fernando Ziegler De Saint Edmond (Membro Efetivo)
Marcelo Cunha Ribeiro (Membro Efetivo)
Yuiti Matsuo Lopes (Membro Efetivo)
Paula Magalhães Cardoso Neves (Membro Efetivo e Independente)
Maria Rita Megre de Sousa Coutinho (Membro Efetivo e Independente)
Vanessa Claro Lopes (Membro Efetivo e Independente)

7. Nomination of all the names that compose the slate (the votes indicated in this section will be disregarded if the shareholder with voting rights fills in the fields present in the separate election of a member of the board of directors and the separate election referred to in these fields takes place). - Única

[ ] Approve [ ] Reject [ ] Abstain

8. If one of the candidates that composes your chosen slate leaves it, can the votes corresponding to your shares continue to be conferred on the same slate?

[ ] Yes [ ] No [ ] Abstain

9. In case of a cumulative voting process, should the corresponding votes to your shares be equally distributed among the members of the slate that you´ve chosen? [If the shareholder chooses "yes" and also indicates the "approve" answer type for specific candidates among those listed below, their votes will be distributed proportionally among these candidates. If the shareholder chooses to "abstain" and the election occurs by the cumulative voting process, the shareholder's vote shall be counted as an abstention in the respective resolution of the meeting.]

[ ] Yes [ ] No [ ] Abstain

10. View of all the candidates that compose the slate to indicate the cumulative voting distribution.

Eduardo Saggioro Garcia (Membro Efetivo) [ ] Approve [ ] Reject [ ] Abstain / [ ] %

Luiz Fernando Ziegler De Saint Edmond (Membro Efetivo) [ ] Approve [ ] Reject [ ] Abstain / [ ] %

Marcelo Cunha Ribeiro (Membro Efetivo) [ ] Approve [ ] Reject [ ] Abstain / [ ] %

Yuiti Matsuo Lopes (Membro Efetivo) [ ] Approve [ ] Reject [ ] Abstain / [ ] %

Paula Magalhães Cardoso Neves (Membro Efetivo e Independente) [ ] Approve [ ] Reject [ ] Abstain / [ ] %

Maria Rita Megre de Sousa Coutinho (Membro Efetivo e Independente) [ ] Approve [ ] Reject [ ] Abstain / [ ] %

Vanessa Claro Lopes (Membro Efetivo e Independente) [ ] Approve [ ] Reject [ ] Abstain / [ ] %

[Eligible tickers in this resolution: AMER3]

11. Do you wish to request a separate election of a member of the board of directors, under the terms of article 141, paragraph 4, I, of Law 6,404, of 1976? (The shareholder can only fill this field

in case of keeping the position of voting shares ininterrupted for 3 months prior to the general meeting. If the shareholder chooses “no” or “abstain”, his/her shares will not be computed for the request of a separate election of a member of the board of directors). [ ] Yes [ ] No [ ] Abstain
[Eligible tickers in this resolution: AMER3] 12. To authorize the Companys management to take all necessary measures and perform all acts required to implement the resolutions approved at the Meeting, as well as to ratify all acts performed up to the date of the Meeting. [ ] Approve [ ] Reject [ ] Abstain

City :____

Date :____

Signature :______________________________________

Shareholder's Name :________________________________

Phone Number :___________________________________