## VINCI COMPASS



## First Quarter 2025 Earnings Presentation

May 12, 2025

### Disclaimer

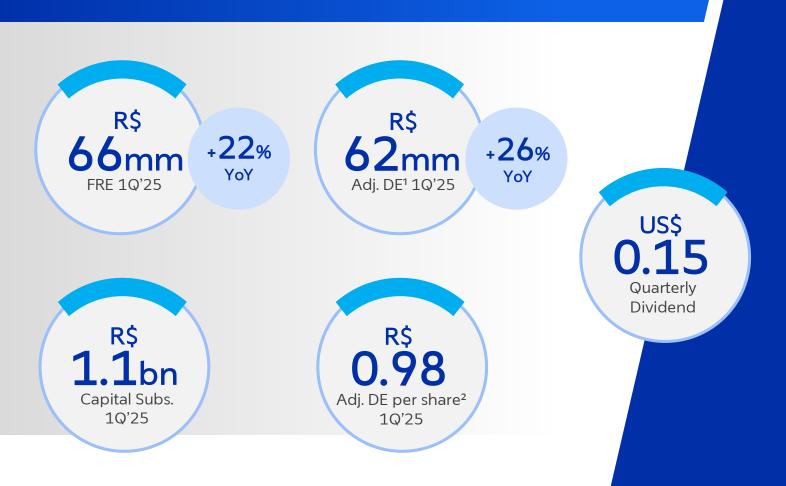
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This presentation also includes certain non-GAAP financial information. We believe that such information is meaningful and useful in understanding the activities and business metrics of our operations. We also believe that these non-GAAP financial measures reflect an additional way of viewing aspects of our business that, when viewed with our International Financial Reporting Standards ("IFRS") results, as issued by the International Accounting Standards Board, provide a more complete understanding of factors and trends affecting our business. Further, investors regularly rely on non-GAAP financial measures to assess operating performance and such measures may highlight trends in our business that may not otherwise be apparent when relying on financial measures calculated in accordance with IFRS. We also believe that certain non-GAAP financial measures are frequently used by securities analysts, investors and other interested parties in the evaluation of public companies in our industry, many of which present these measures when reporting their results. The non-GAAP financial information is presented for informational purposes and to enhance understanding of the IFRS financial statements. The non-GAAP measures should be considered in addition to results prepared in accordance with IFRS, but not as a substitute for, or superior to, IFRS results. As other companies may determine or calculate this non-GAAP financial information differently, the usefulness of these measures for comparative purposes is limited. A reconciliation of such non-GAAP financial measures to the nearest GAAP measure is included in this presentation.



## First Quarter 2025 Highlights



Vinci Compass secured **R\$1.1 billion in new commitments** during the quarter and **R\$3.8 billion** over the last twelve months

Second closing of **PEPCO II**, our private credit fund in Peru, exceeding **R\$600 million in new commitments** from Peruvian institutional investors

SPS IV, our first in-house SPS vintage reached R\$1.1 billion in total commitments in its first close, matching total commitments of its previous vintage, SPS III





## Financial Highlights



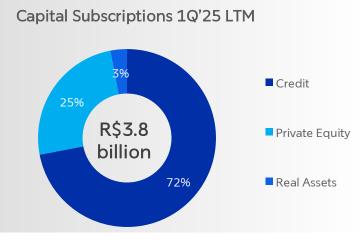
## First Quarter 2025 Segment Earnings

(R\$ thousands, unless mentioned)	1Q'24	4Q'24	1Q'25	∆YoY(%)	1Q'24 LTM	1Q'25 LTM	∆YoY(%)
Net revenue from management fees	96,455	170,193	195,529	103%	393,945	586,606	49%
Net revenue from advisory fees	10,359	40,328	24,853	140%	45,690	82,628	81%
Other revenues		7,925	11,262	N/A	-	19,187	N/A
Total Fee Related Revenues	106,814	218,446	231,644	117%	439,635	688,421	57%
Segment personnel expenses	(7,337)	(14,895)	(20,125)	174%	(29,859)	(50,815)	70%
Other G&A expenses	(5,495)	(14,728)	(15,431)	181%	(20,788)	(42,804)	106%
Placement fee amortization and rebates	(501)	(14,393)	(21,015)	4,095%	(2,174)	(36,401)	1,574%
Corporate center expenses	(21,087)	(64,006)	(77,652)	268%	(89,106)	(192,225)	116%
Bonus compensation related to management and advisory	(18,748)	(31,397)	(31,744)	69%	(84,686)	(105,749)	25%
Total Fee Related Expenses	(53,168)	(139,418)	(165,967)	212%	(226,611)	(427,993)	89%
FEE RELATED EARNINGS (FRE)	53,646	79,028	65,677	22%	213,024	260,428	22%
FRE Margin (%)	50.2%	36.2%	28.4%		48.5%	37.8%	
FRE per share <sup>1</sup> (R\$/share)	1.01	1.23	1.04	3%	3.96	4.45	12%
Net revenue from performance fees	2,273	27,412	3,077	35%	21,564	37,992	76%
Performance based compensation	(1,009)	(10,930)	(1,350)	34%	(10,916)	(15,690)	44%
PERFORMANCE RELATED EARNINGS (PRE)	1,264	16,482	1,727	37%	10,648	22,303	109%
PRE Margin (%)	55.6%	60.1%	56.1%		49.4%	58.7%	
(-) Unrealized performance fees	_	9,454	-	N/A	1,042	12,937	1,142%
(+) Unrealized performance compensation	-	74	-	N/A	(369)	(1,159)	214%
(+) Realized GP investment income	4,406	4,111	4,285	(3)%	17,735	25,314	43%
SEGMENT DISTRIBUTABLE EARNINGS	59,316	109,150	71,689	21%	242,080	319,824	32%
Segment DE Margin (%)	52.3%	42.1%	30.0%		50.4%	41.8%	
(+) Depreciation and amortization	1,891	2,636	3,361	78%	7,423	10,142	37%
(+) Realized financial income	12,362	10,308	14,423	17%	76,618	51,330	(33)%
(-) Leasing expenses	(2,216)	(2,072)	(3,758)	70%	(9,394)	(9,837)	5%
(-) Other items <sup>2</sup>	(9,236)	(30,198)	(14,004)	52%	(24,155)	(68,577)	184%
(-) Non-operational expenses³	(1,333)	(39,827)	(255)	(81)%	(3,257)	(55,484)	1,604%
<ul><li>(-) Income taxes (excluding related to unrealized fees and income)</li></ul>	(12,487)	(14,610)	(9,378)	(25)%	(56,819)	(49,759)	(12)%
DISTRIBUTABLE EARNINGS (DE)	48,297	35,386	62,078	29%	232,496	197,638	(15)%
DE Margin (%)	38.4%	13.1%	24.5%		41.8%	24.2%	
DE per share (R\$/share)⁴	0.91	0.55	0.98	8%	4.32	3.42	(21)%
(+) Non-operational expenses (including Income Tax effect)	1,308	38,560	228	(83)%	2,939	54,119	1,741%
ADJUSTED DISTRIBUTABLE EARNINGS <sup>5</sup>	49,605	73,946	62,306	26%	235,435	251,757	7%
Adjusted DE Margin (%)	39.4%	27.4%	24.6%		42.3%	30.9%	
Adjusted DE per share <sup>6</sup> (R\$/share)	0.93	1.15	0.98	6%	4.38	4.31	(1)%

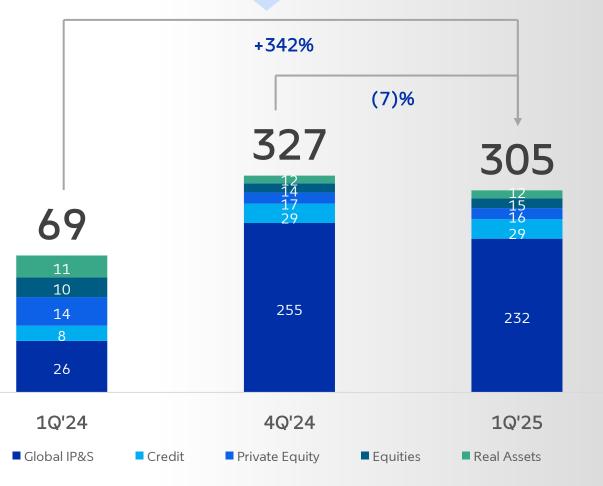


## **Total Assets Under Management and Advisory**

- Total assets under management and advisory (AUM<sup>1</sup>) of R\$304.6 billion, up 342% year-over-year, mostly driven by the combination with Compass, as well as acquisitions of Lacan and MAV.
- Total capital subscriptions in the 1Q'25 totaled R\$1.1 billion, coming primarily from the Credit segment with PEPCO II and SPS IV.
- AuM decreased 7% QoQ, primarily due to a R\$18.9 billion negative impact from FX variation, coming mostly from U.S. Dollar Global IP&S Funds, combined with capital returns from TPD Alternative and outflows from TPD Liquid.



### AUM 1Q'25 vs 4Q'24 vs. 1Q'24 (R\$bn)





## **Additional Capital Detail**

- Total performance fee eligible AUM (PEAUM) of R\$46.4 billion in the 1Q'25.
- Our PEAUM is distributed across three different types of indexes: Preferred Return with Catch-Up<sup>1</sup>, Preferred Return<sup>2</sup> and Hurdle<sup>3</sup>.

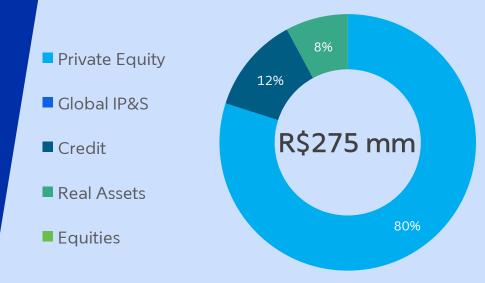
Performance Eligible AUM

R\$46 bn

13%

20%

- Gross accrued performance fees of R\$275.0 million in the 10'25.
- The VCP strategy<sup>4</sup> in Private Equity accounted for • R\$219.8 million in accrued performance fees, or 80% of total accrued performance fees.



#### Vinci Compass recognizes the performance revenue according to IFRS 15. Unrealized performance fees are recognized only when is highly probable that the revenue will not be reversed in the Income Statement. The fund FIP Infra Transmissão in Infrastructure had R\$11.0 million as of the end of the first quarter of 2025 booked as unrealized performance fees in the company's balance sheet. Accrued performance fees shown for Private Equity funds of R\$219.8 million, Credit funds of R\$33.6 million and Real Assets funds of R\$10.7 million, as of the end of the first quarter of 2025, have not been booked as unrealized performance fees in the company's balance sheet.

22%

27%



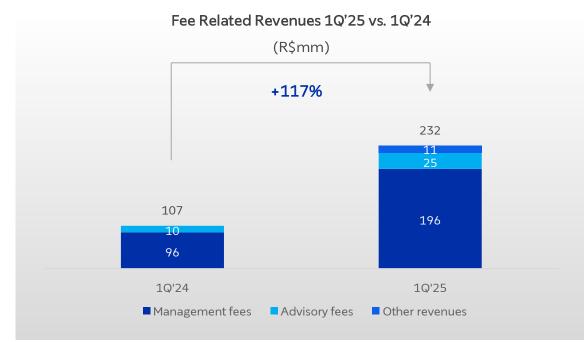
### **Gross Accrued Performance Fees**

### **Fee Related Revenues**

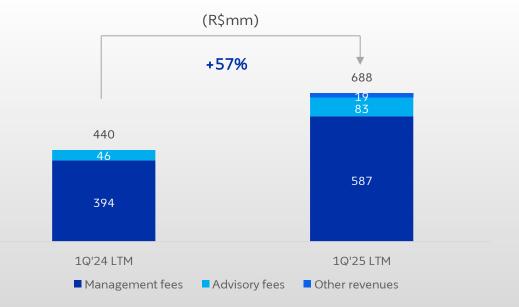
Fee related revenues totaled R\$231.6 million in the quarter, up 117% year-over-year, pushed by growth in both management fees and advisory fees. Management fees totaled R\$195.5 million in the quarter, up 103% year-over-year, following the combination with Compass, with organic fundraising in the Private Equity and Real Assets segments.

Advisory fees of R\$24.9 million in the quarter, coming mostly from upfront fees charged for third-party distribution alternative commitments in Global IP&S.

Other revenues totaled R\$11.3 million in the 1Q'25, comprised of brokerage and fund services fees.



Fee Related Revenues 1Q'25 LTM vs. 1Q'24 LTM

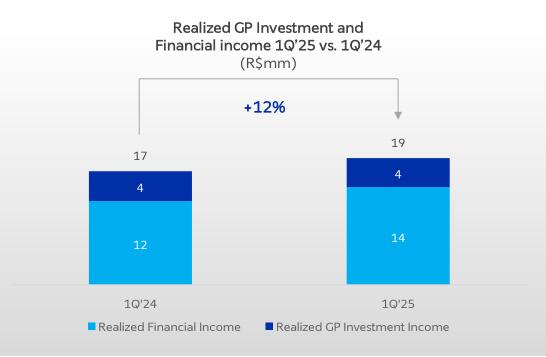


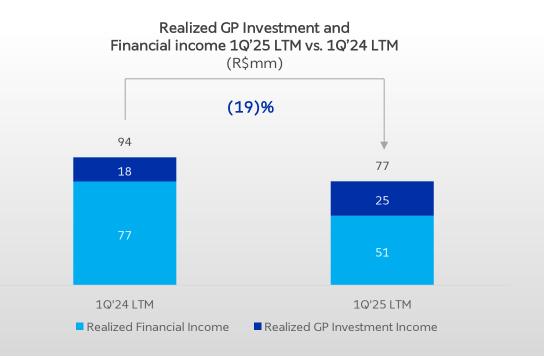


## **Realized GP Investment and Financial Income**

Realized GP Investment<sup>1</sup> and Financial Income<sup>2</sup> of R\$18.7 million in the 1Q'25, up 12% year-over-year.

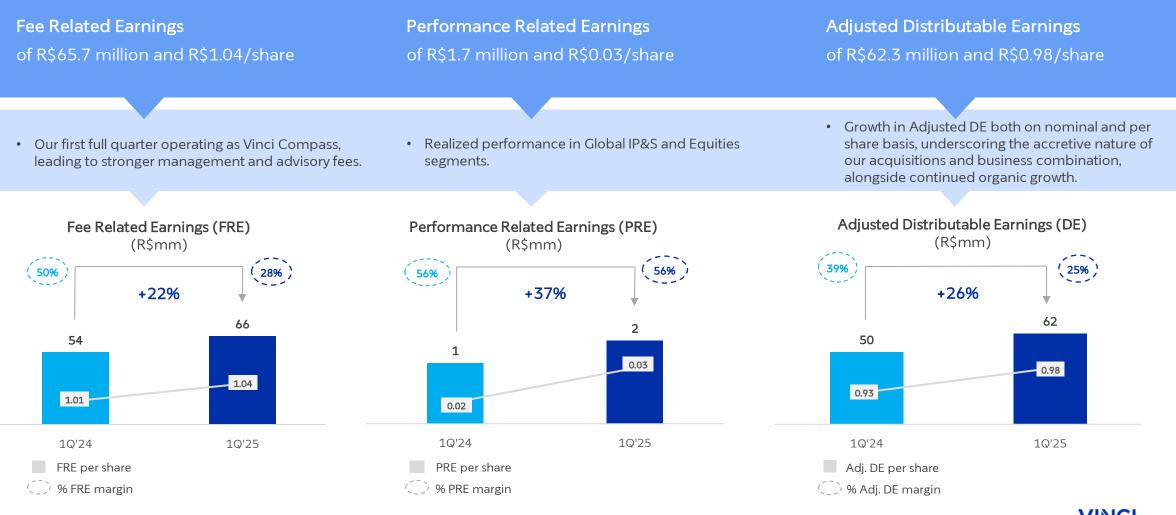
Total GP Investment<sup>1</sup> and Financial Income<sup>2</sup> accounted for R\$76.6 million over the 1Q'25 LTM, down 19% when compared to the 1Q'24 LTM. This decrease follows a reduced liquid portion of the portfolio, with the increase in capital calls across closed-end funds and payments related to acquisitions.





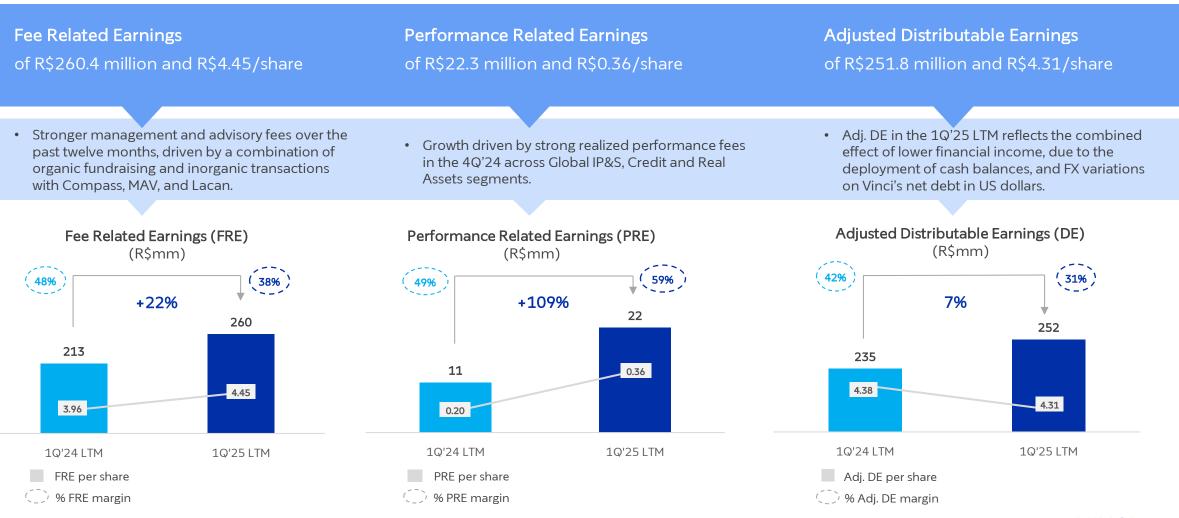
## **Financial Metrics**

### 1Q'25 overview



## **Financial Metrics**

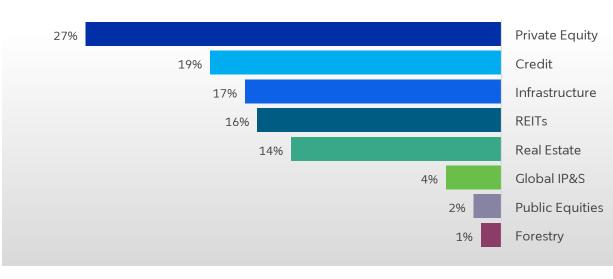
### 1Q'25 LTM overview



## Balance Sheet Highlights & GP Commitments

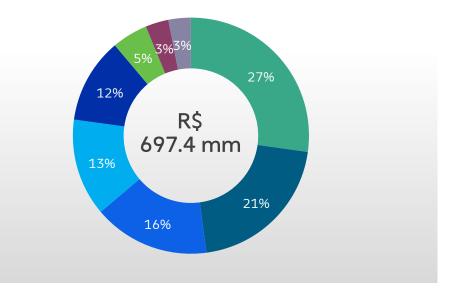
(IN R\$ MILLIONS, UNLESS MENTIONED)	4Q'24	1Q'25
Cash and cash equivalents <sup>1</sup>	223.3	163.8
Net Investments	1,297.0	1,200.4
Liquid funds <sup>2</sup>	626.2	502.9
GP Fund Investments <sup>3</sup>	670.8	697.4
Debt obligations <sup>4</sup>	(643.7)	(552.7)
Net Cash and Investments	876.7	811.4
Net Cash and Net Investments per share⁵ (R\$/share)	13.69	12.81

### **Total Capital Commited** R\$1.4 billion



Net Cash and Investments of R\$ 811.4 million in the 1Q'25, including cash and cash equivalents, investments in liquid funds, GP stakes and debt obligations

### Fair Value of Investments - GP Commitment



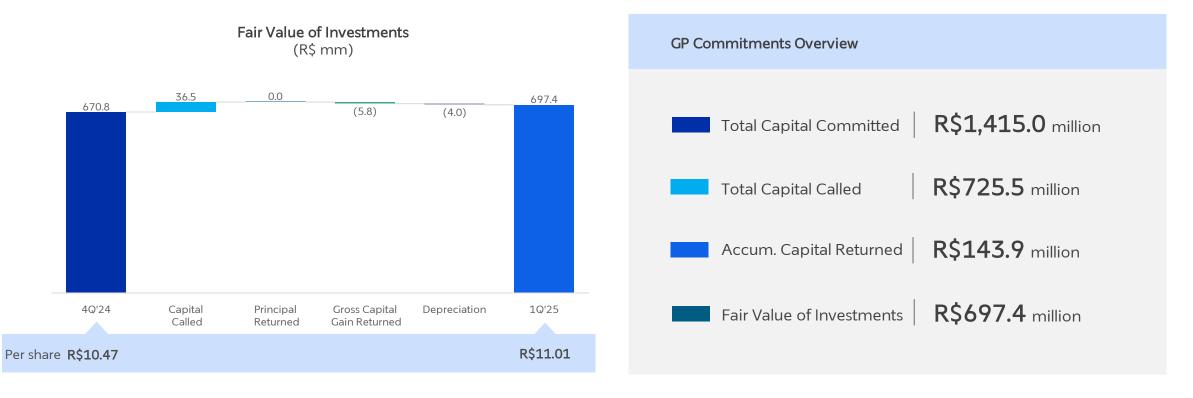


## Our GP Commitments are a long-term strong value creator

As of 1Q'25, Vinci Compass had R\$1,415.0 million in capital commitments signed to proprietary funds mostly across Private Equity, Infrastructure, Credit and Real Estate.

Total capital called of R\$725.5 million, representing 51.3% of the total capital committed to proprietary funds as of March 31, 2025.

Fair Value of Investments account for R\$697.4 million.





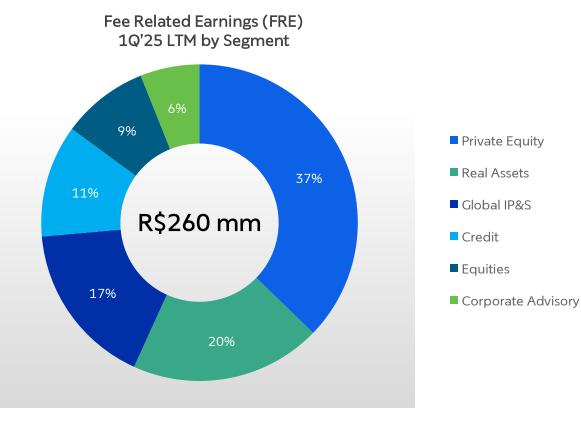




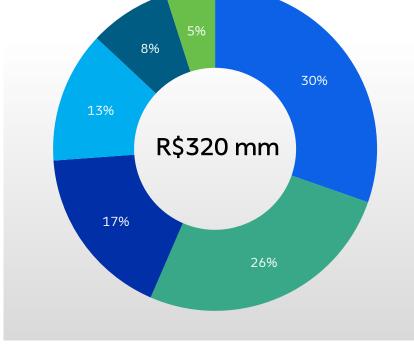
## **Financials by Segment**

Fee Related Earnings (FRE) were R\$260.4 million in the 1Q'25 LTM, with 37% of FRE coming from Private Equity, Real Assets accounting for 20%, with 17% coming from Global IP&S, followed by Credit with 11%, Equities accounting for 9% and Corporate Advisory for 6%.

Segment Distributable Earnings (DE) were R\$319.8 million in the 1Q'25 LTM, with 30% coming from Private Equity, followed by Real Assets with 26%, Global IP&S with 17%, Credit with 13%, Equities accounting for 8% and Corporate Advisory for 5%.







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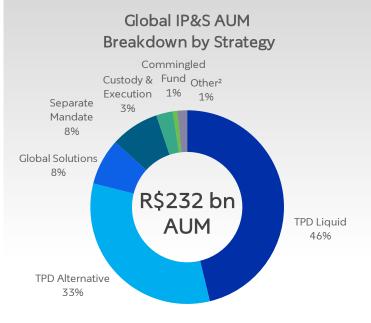
## Global Investment Products & Solutions (Global IP&S)

FRE of R\$21.0 million in the quarter, up 238% YoY, driven mostly by the growth in management fees following the incorporation of the TPD<sup>1</sup> business from Compass.

Advisory fees of R\$22.5 million in the 1Q'25, coming from upfront fees charged in the TPD Alternative business.

AUM ended 1Q'25 at R\$232 billion. The quarter was impacted by FX variation on U.S. Dollar Global IP&S funds (mainly TPD Liquid and Alternative) and outflows in the TPD strategy, including capital returns from Alternative GPs and withdrawals from TPD Liquid.

(R\$ THOUSANDS, UNLESS MENTIONED)	1Q'24	4Q'24	1Q'25	Δ ΥοΥ (%)	1Q'25 LTM
Net revenue from management fees	19,972	43,857	65,625	229%	147,598
Net revenue from advisory fees	8	17,988	22,547	281,734%	41,584
Other revenues	-	7,745	11,085	N/A	18,830
Total Fee Related Revenues	19,980	69,590	99,257	397%	208,014
Segment personnel expenses	(2,188)	(4,036)	(6,299)	188%	(14,908)
Other G&A expenses	(2,627)	(6,330)	(7,043)	168%	(19,283)
Placement fee amortization and rebates	-	(6,633)	(9,438)	N/A	(16,072)
Corporate center expenses	(4,181)	(32,747)	(42,022)	905%	(83,909)
Bonus compensation related to management and advisory	(4,754)	(5,729)	(13,419)	182%	(30,061)
Total Fee Related Expenses	(13,750)	(55,474)	(78,221)	469%	(164,234)
FEE RELATED EARNINGS (FRE)	6,230	14,116	21,035	238%	43,779
FRE Margin (%)	31.2%	20.3%	21.2%		21.0%
Net revenue from performance fees	9	14,636	1,295	14,284%	16,292
Realized performance fees	9	14,636	1,295	14,284%	16,292
Unrealized performance fees	-	-	-	N/A	-
Performance based compensation	(4)	(4,619)	(562)	13,959%	(5,397)
PERFORMANCE RELATED EARNINGS (PRE)	5	10,017	732	14,545%	10,897
PRE Margin (%)	55.6%	68.4%	56.6%		66.9%
(-) Unrealized performance fees	-	-	-	N/A	-
(+) Unrealized performance compensation	-	-	-	N/A	-
(+) Realized GP investment income	58	9	296	410%	731
SEGMENT DISTRIBUTABLE EARNINGS	6,293	24,142	22,063	251%	55,408
Segment DE Margin (%)	31.4%	28.7%	21.9%		24.6%
FEE EARNING ASSETS UNDER MANAGEMENT (FEAUM R\$millions)	25,654	254,004	230,551	799%	230,551
AVERAGE FEE RATE (%) <sup>3</sup>	0.35%	0.20%	0.13%		0.18%
FEE EARNING ASSETS UNDER MANAGEMENT (FEAUM R\$millions) EX-UPFRONTS <sup>4</sup>	25,654	193,984	180,855	605%	180,855
AVERAGE FEE RATE (%) EX-UPFRONTS	0.35%	0.20%	0.17%		0.20%



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16 See notes and definitions at end of document

### Credit

Fee related earnings (FRE) in the 1Q'25 posted a 67% increase year-over-year, driven by growth in management fees both inorganic - with contribution from Compass and MAV - and organically - from a combination of fundraising, deployment and portfolio appreciation across Opportunistic Capital Solutions (SPS) and High-Grade Credit strategies.

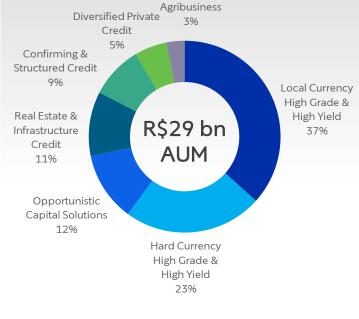
Our one-stop-shop credit platform continues to gain momentum, with new commitments across private credit strategies on both local-to-local and cross-border fronts, fully aligned with our robust fundraising pipeline for the year.

Total AUM of R\$29 billion, up 287% yearover-year.

(R\$ THOUSANDS, UNLESS MENTIONED)	1Q'24	4Q'24	1Q'25	Δ ΥοΥ (%)	1Q'25 LTM
Net revenue from management fees	13,183	38,923	52,818	301%	123,124
Net revenue from advisory fees	280	25	-	(100)%	25
Other revenues	-	-	-	N/A	-
Total Fee Related Revenues	13,462	38,947	52,818	292%	123,149
Segment personnel expenses	(1,363)	(4,970)	(6,851)	403%	(14,981)
Other G&A expenses	(764)	(2,790)	(2,561)	235%	(6,900)
Placement fee amortization and rebates	-	(5,616)	(8,065)	N/A	(13,682)
Corporate center expenses	(2,728)	(13,147)	(17,123)	528%	(37,719)
Bonus compensation related to management and advisory	(2,496)	(5,285)	(8,017)	221%	(19,951)
Total Fee Related Expenses	(7,352)	(31,808)	(42,617)	480%	(93,232)
FEE RELATED EARNINGS (FRE)	6,111	7,139	10,202	67%	29,917
FRE Margin (%)	45.4%	18.3%	19.3%		24.3%
Net revenue from performance fees	7	4,980	16	122%	8,412
Realized performance fees	7	4,980	16	122%	8,412
Unrealized performance fees	-	-	-	N/A	-
Performance based compensation	(4)	(1,848)	(2)	(48)%	(3,363)
PERFORMANCE RELATED EARNINGS (PRE)	4	3,132	13	236%	5,050
PRE Margin (%)	57.1%	62.9%	86.6%		60.0%
(-) Unrealized performance fees	-	-	-	N/A	-
(+) Unrealized performance compensation	-	-	-	N/A	-
(+) Realized GP investment income	1,642	1,548	1,477	(10)%	7,011
SEGMENT DISTRIBUTABLE EARNINGS	7,757	11,819	11,692	51%	41,979
Segment DE Margin (%)	51.3%	26.0%	21.5%		30.3%
FEE EARNING ASSETS UNDER MANAGEMENT (FEAUM R\$millions)	7,592	28,540	28,764	279%	28,764
AVERAGE FEE RATE (%)	0.75%	0.80%	0.76%		0.81%

Breakdown by Strategy

Credit AUM



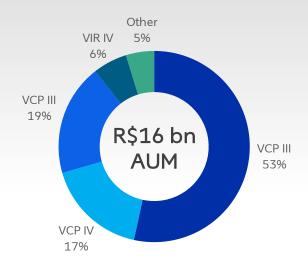
## **Private Equity**

Fee Related Earnings (FRE) totaled R\$ 19.4 million in the quarter, representing a 23% year-over-year growth. This result was driven by strong fundraising in VCP IV over the past couple of years, with its final closing successfully completed in the fourth quarter of 2024.

Our VCP team is sourcing opportunities to deploy capital from VCP IV, and exit opportunities across funds II and III, while our VIR team is focused on structuring our next impact investing fund, VIR V. Total AUM of R\$16 billion, up 14% yearover-year.

(R\$ THOUSANDS, UNLESS MENTIONED)	1Q'24	4Q'24	1Q'25	Δ ΥοΥ (%)	1Q'25 LTM
Net revenue from management fees	26,284	45,711	31,294	19%	151,657
Net revenue from advisory fees	-	-	-	N/A	-
Other revenues	-	-	-	N/A	-
Total Fee Related Revenues	26,284	45,711	31,294	19%	151,657
Segment personnel expenses	(1,066)	(1,194)	(1,168)	10%	(4,595)
Other G&A expenses	(533)	(873)	(798)	50%	(3,487)
Placement fee amortization and rebates	(309)	(952)	(367)	19%	(1,928)
Corporate center expenses	(5,450)	(6,645)	(6,032)	11%	(26,213)
Bonus compensation related to management and advisory	(3,106)	(6,884)	(3,497)	13%	(18,401)
Total Fee Related Expenses	(10,464)	(16,547)	(11,861)	13%	(54,625)
FEE RELATED EARNINGS (FRE)	15,820	29,164	19,433	23%	97,034
FRE Margin (%)	60.2%	63.8%	62.1%		64.0%
Net revenue from performance fees	-	-	-	N/A	-
Realized performance fees	-	-	-	N/A	-
Unrealized performance fees	-	-	-	N/A	-
Performance based compensation	-	-	-	N/A	-
PERFORMANCE RELATED EARNINGS (PRE)	-	-	-	N.A	-
PRE Margin (%)	N/A	N/A	N/A		N.A/
(-) Unrealized performance fees	-	-	-	N/A	-
(+) Unrealized performance compensation	-	-	-	N/A	-
(+) Realized GP investment income	-	-	-	N/A	31
SEGMENT DISTRIBUTABLE EARNINGS	15,820	29,164	19,433	23%	97,065
Segment DE Margin (%)	60.2%	63.8%	62.1%		64.0%
FEE EARNING ASSETS UNDER MANAGEMENT (FEAUM R\$millions)	11,240	13,471	13,287	18%	13,287
AVERAGE FEE RATE (%)	0.99%	1.47%	1.00%		1.26%

Private Equity AUM Breakdown by Flagship





## **Equities**

Fee Related Revenues grew 35% year-over-year; however, due to higher expenses following the combination with Compass, Fee Related Earnings declined in the period. We recognized performance fees in our Brazilian funds, while other strategies—despite solid performance—have yet to exceed their hurdle rates, which has become more challenging in the current environment. Total AUM of R\$15 billion, up 49% yearover-year.

(R\$ THOUSANDS, UNLESS MENTIONED)	1Q'24	4Q'24	1Q'25	ΔΥοΥ (%)	1Q'25 LTM
Net revenue from management fees	13,964	16,150	18,794	35%	63,098
Net revenue from advisory fees	-	948	-	N/A	948
Other revenues	-	-	-	N/A	-
Total Fee Related Revenues	13,964	17,098	18,794	35%	64,047
Segment personnel expenses	(889)	(1,671)	(2,269)	155%	(5,517)
Other G&A expenses	(344)	(1,892)	(2,121)	517%	(4,976)
Placement fee amortization and rebates	-	(998)	(1,551)	N/A	(2,549)
Corporate center expenses	(2,890)	(5,600)	(5,701)	97%	(17,943)
Bonus compensation related to management and advisory	(2,004)	(3,040)	(2,562)	28%	(9,990)
Total Fee Related Expenses	(6,126)	(13,201)	(14,203)	132%	(40,977)
FEE RELATED EARNINGS (FRE)	7,838	3,898	4,591	(41)%	23,070
FRE Margin (%)	56.1%	22.8%	24.4%		36.0%
Net revenue from performance fees	2,257	1	1,767	(22)%	5,177
Realized performance fees	2,257	1	1,767	(22)%	5,177
Unrealized performance fees	-	-	-	N/A	-
Performance based compensation	(1,001)	0	(786)	(22)%	(2,328)
PERFORMANCE RELATED EARNINGS (PRE)	1,255	1	982	(22)%	2,848
PRE Margin (%)	55.6%	174.5%	55.6%		55.0%
(-) Unrealized performance fees	-	-	-	N/A	-
(+) Unrealized performance compensation	-	-	-	N/A	-
SEGMENT DISTRIBUTABLE EARNINGS	9,093	3,898	5,573	(39)%	25,917
Segment DE Margin (%)	56.1%	22.8%	27.1%		37.4%
FEE EARNING ASSETS UNDER MANAGEMENT (FEAUM R\$millions)	9,859	13,815	14,739	49%	14,739
AVERAGE FEE RATE (%)	0.60%	0.61%	0.55%		0.58%

Equities AUM Breakdown by Strategy

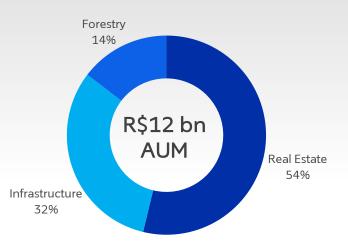


### **Real Assets**

Fee Related Revenues grew 24% year-over-year, highlighting strong business momentum, though feerelated earnings declined in the period due to higher expenses following the combination with Compass. Looking ahead, our Real Assets segment has a solid fundraising pipeline, including the final closing of VICC in Infrastructure, Lacan IV in Forestry, and opportunistic funds across Real Estate. Total AUM of R\$12 billion, up 9% yearover-year.

(R\$ THOUSANDS, UNLESS MENTIONED)	1Q'24	4Q'24	1Q'25	Δ ΥοΥ (%)	1Q'25 LTM
Net revenue from management fees	23,052	25,552	26,997	17%	101,129
Net revenue from advisory fees	274	1,976	1,850	575%	6,515
Other revenues	-	180	177	N/A	357
Total Fee Related Revenues	23,327	27,709	29,024	24%	107,999
Segment personnel expenses	(1,278)	(2,421)	(2,986)	134%	(8,446)
Other G&A expenses	(1,057)	(2,732)	(2,774)	162%	(7,553)
Placement fee amortization and rebates	(192)	(192)	(1,594)	730%	(2,170)
Corporate center expenses	(4,783)	(5,049)	(5,931)	24%	(22,250)
Bonus compensation related to management and advisory	(3,294)	(4,460)	(4,083)	24%	(16,721)
Total Fee Related Expenses	(10,605)	(14,855)	(17,368)	64%	(57,141)
FEE RELATED EARNINGS (FRE)	12,721	12,854	11,656	(8)%	50,858
FRE Margin (%)	54.5%	46.4%	40.2%		47.1%
Net revenue from performance fees	-	7,794	-	N/A	8,111
Realized performance fees	-	17,248	-	N/A	21,048
Unrealized performance fees	-	(9,453)	-	N/A	(12,936)
Performance based compensation	-	(4,463)	-	N/A	(4,602)
PERFORMANCE RELATED EARNINGS (PRE)	-	3,331	-	N.A	3,509
PRE Margin (%)	N/A	42.7%	N/A		43.3%
(-) Unrealized performance fees	-	9,454	-	N/A	12,937
(+) Unrealized performance compensation	-	74	-	N/A	(1,159)
(+) Realized GP investment income	2,706	2,554	2,512	(7)%	17,541
SEGMENT DISTRIBUTABLE EARNINGS	15,427	28,268	14,168	(8)%	83,684
Segment DE Margin (%)	59.3%	59.5%	44.9%		57.1%
FEE EARNING ASSETS UNDER MANAGEMENT (FEAUM R\$millions)	10,931	11,567	11,839	8%	11,839
AVERAGE FEE RATE (%)	0.88%	1.01%	0.98%		0.97%

Real Assets AUM Breakdown by Strategy





## **Corporate Advisory**

Historically, the first quarter tends to be a quieter period for the industry, and this year it was further impacted by macroeconomic uncertainties. However, we expect deal activity to pick up over the upcoming quarters.

FRE totaled R\$15.8 million in the 1Q'25 LTM and negative R\$1.2 million in the 1Q'25.

(R\$ THOUSANDS, UNLESS MENTIONED)	10'24	4Q'24	1Q'25	<b>∆</b> YoY (%)	1Q'25 LTM
Net revenue from management fees	-	-	-	N/A	-
Net revenue from advisory fees	9,797	19,390	457	(95)%	33,556
Other revenues	-	-	-	N/A	-
Total Fee Related Revenues	9,797	19,390	457	(95)%	33,556
Segment personnel expenses	(553)	(604)	(553)	(0)%	(2,367)
Other G&A expenses	(170)	(111)	(134)	(21)%	(605)
Placement fee amortization and rebates	-	-	-	N/A	-
Corporate center expenses	(1,054)	(818)	(844)	(20)%	(4,190)
Bonus compensation related to management and advisory	(3,093)	(5,999)	(167)	(95)%	(10,624)
Total Fee Related Expenses	(4,870)	(7,532)	(1,697)	(65)%	(17,786)
FEE RELATED EARNINGS (FRE)	4,926	11,858	(1,240)	N/A	15,770
FRE Margin (%)	50.3%	61.2%	(271.5)%		47.0%
SEGMENT DISTRIBUTABLE EARNINGS	4,926	11,858	(1,240)	N/A	15,770
Segment DE Margin (%)	50.3%	61.2%	(271.5)%		47.0%





## Supplement Details



## AUM<sup>1</sup> Rollforward

For the Three Months Ended March 31, 2025

n R\$ millions	Global IP&S	Credit	Private Equity	Equities	Real Assets	Total
Beginning balance	255,403	29,213	16,760	13,883	11,702	326,961
(+/-) Capital Subscription / (capital return)	-	889	14	-	(142)	761
(+) Capital Subscription	-	1,042	14	-	3	1,060
(-) Capital Return	-	(153)	-	-	(145)	(299)
(+) Acquisitions	-	-	-	-	-	-
(+/-) Net Inflow / Outflow	(7,301)	(240)	-	(25)	(1)	(7,567)
(+/-) FX Variation	(16,928)	(1,397)	(223)	(317)	(82)	(18,947)
(+/-) Appreciation / (depreciation)	750	925	(70)	1,253	487	3,344
Ending balance	231,924	29,389	16,481	14,793	11,965	304,552

For the Twelve Months Ended March 31, 2025

n R\$ millions	Global IP&S	Credit	Private Equity	Equities	Real Assets	Total
Beginning balance	25,903	7,592	14,417	9,910	11,008	68,831
(+/-) Capital Subscription / (capital return)	(8)	2,096	793	-	(494)	2,388
(+) Capital Subscription	-	2,695	949	-	112	3,756
(-) Capital Return	(8)	(599)	(157)	-	(605)	(1,369)
(+) Acquisitions	216,007	19,320	-	4,355	2,006	241,687
(+/-) Net Inflow / Outflow	(11,520)	(691)	-	271	67	(11,873)
(+/-) FX Variation	(1,067)	(116)	319	(27)	119	(772)
(+/-) Appreciation / (depreciation)	2,608	1,187	953	285	(741)	4,292
Ending balance	231,924	29,389	16,481	14,793	11,965	304,552



## Fee-Earning AUM<sup>1</sup> Rollforward

#### For the Three Months Ended March 31, 2025

n R\$ millions	Global IP&S	Credit	Private Equity	Equities	Real Assets	Total
Beginning balance	254,004	28,540	13,471	13,815	11,567	321,397
(+/-) Capital Subscription / (capital return)	-	888	14	-	(142)	761
(+) Capital Subscription	-	1,042	14	-	3	1,059
(-) Capital Return	-	(153)	-	-	(145)	(299)
(+) Acquisitions	-	_	-	-	-	-
(+/-) Net Inflow / Outflow	(7,299)	(193)	-	(8)	(1)	(7,501)
(+/-) FX Variation	(16,887)	(1,364)	(223)	(314)	(82)	(18,870)
(+/-) Appreciation / (depreciation)	732	893	25	1,246	497	3,394
Ending balance	230,551	28,764	13,287	14,739	11,839	299,180

For the Twelve Months Ended March 31, 2025

n R\$ millions	Global IP&S	Credit	Private Equity	Equities	Real Assets	Total
Beginning balance	25,654	7,592	11,240	9,859	10,931	65,277
(+/-) Capital Subscription / (capital return)	(8)	1,931	800	-	(480)	2,243
(+) Capital Subscription	-	2,527	949	-	112	3,588
(-) Capital Return	(8)	(596)	(149)	_	(591)	(1,345)
(+) Acquisitions	215,477	18,859	-	4,316	2,006	240,657
(+/-) Net Inflow / Outflow	(11,530)	(630)	-	289	67	(11,805)
(+/-) FX Variation	(1,063)	(113)	319	(27)	119	(766)
(+/-) Appreciation / (depreciation)	2,021	1,126	928	301	(803)	3,573
Ending balance	230,551	28,764	13,287	14,739	11,839	299,180



## **Investment records – Credit and Equities Funds**

Fund or Strategy	Segment	NAV <sup>1</sup> (R\$ millions)	1Q'25	YTD	12 M	24 M	Market Comparison	Hurdle Rate
Vinci Total Return <sup>2</sup>	Equities	207.0	4.8%	4.8%	(4.3)%	20.9%	IPCA + Yield IMA-B	IPCA + Yield IMA-B
Mosaico Strategy <sup>3</sup>	Equities	805.0	7.4%	7.4%	(6.3)%	22.4%	IBOV	IBOV
Vinci Gas Dividendos FIA	Equities	319.6	7.7%	7.7%	(0.1)%	24.7%	IBOV	IBOV
Compass CRECE+	Equities	149.6	7.1%	7.1%	2.8%	12.9%	S&P/BMV IPC	N/A
Compass Crecimiento	Equities	536.7	(6.7)%	(6.7)%	98.7%	831.5%	S&P MERVAL	N/A
Compass Small Cap Chile	Equities	1,408.3	20.8%	20.8%	19.1%	42.6%	N/A	N/A
Vinci Crédito Imobiliário II	Credit	713.8	3.5%	3.5%	4.8%	18.0%	IPCA	IPCA + 6%
Vinci Energia Sustentável	Credit	523.4	3.3%	3.3%	4.2%	19.4%	IPCA	IPCA + 6%
Vinci Crédito Multiestratégia	Credit	320.3	3.8%	3.8%	9.6%	26.4%	CDI	IPCA + 5%
Compass Latam Corporate Debt Fund	Credit	4,028.2	2.9%	2.9%	8.5%	19.7%	CEMBI Broad Div	N/A
Compass Latam High Yield USD	Credit	1,682.6	2.5%	2.5%	10.8%	25.3%	CEMBI Broad Div HY	N/A
Compass I+LIQG	Credit	1,612.0	2.5%	2.5%	11.4%	25.0%	PIP Cetes 28D	N/A
Compass Credit Selection	Credit	635.0	3.3%	3.3%	12.0%	27.9%	CDI	N/A
Compass Yield 30	Credit	1,735.4	3.6%	3.6%	12.9%	30.5%	CDI	CDI
Compass Deuda Plus	Credit	435.2	2.6%	2.6%	11.5%	16.7%	N/A	N/A
Compass Renta Fija-B	Credit	788.7	1.7%	1.7%	4.5%	8.5%	CEMBI Broad Div	N/A

Benchmark	1Q'25	YTD	12 M	24 M
IPCA <sup>4</sup> + Yield IMA-B <sup>5</sup>	3.8%	3.8%	12.4%	23.7%
IBOV <sup>6</sup>	8.3%	8.3%	1.7%	27.9%
S&P/BMV IPC <sup>7</sup>	6.2%	6.2%	(5.5)%	1.9%
S&P MERVAL <sup>8</sup>	(7.7)%	(7.7)%	92.0%	208.0%
CDI <sup>9</sup>	3.0%	3.0%	11.3%	25.0%
IPCA	2.0%	2.0%	5.5%	9.6%
CEMBI Broad Div <sup>10</sup>	2.7%	2.7%	8.6%	10.1%
CEMBI Broad Div HY <sup>11</sup>	2.5%	2.5%	9.9%	12.5%
PIP Cetes 28D <sup>12</sup>	2.4%	2.4%	11.0%	11.4%



## Investment records – Global IP&S and Real Assets Funds

Fund or Strategy	Segment	NAV <sup>1</sup> (R\$ millions)	1Q'25	YTD	12 M	24 M	Market Comparison	Hurdle Rate
Vinci Multiestratégia FIM	Global IP&S	111.0	2.8%	2.8%	9.4%	21.6%	CDI	CDI
Atlas Strategy	Global IP&S	217.9	1.6%	1.6%	9.6%	19.6%	CDI	CDI
Vinci Valorem FIM	Global IP&S	896.8	2.0%	2.0%	8.0%	17.7%	IMA-B	IMA-B
Equilibrio Strategy	Global IP&S	1,005.9	1.6%	1.6%	7.5%	17.5%	IPCA	N/A
Vinci Retorno Real FIM	Global IP&S	90.7	1.7%	1.7%	8.3%	16.0%	IMA-B	IMA-B
VISC11	Real Assets (listed REIT)	2,982.3	9.3%	9.3%	(7.2)%	23.8%	IFIX	IPCA + 6%
VILG11	Real Assets (listed REIT)	1,248.5	14.5%	14.5%	(1.5)%	11.4%	IFIX	IPCA + 6%
VINO11	Real Assets (listed REIT)	435.7	9.8%	9.8%	(23.7)%	(18.0)%	IFIX	IPCA + 6%
VIUR11	Real Assets (listed REIT)	143.9	(6.8)%	(6.8)%	(20.4)%	11.8%	IFIX	IPCA + 6%
VCRI11	Real Assets (listed REIT)	126.6	10.1%	10.1%	(3.7)%	14.3%	IFIX	IPCA + X%
VICA11	Real Assets (REIT)	380.0	1.2%	1.2%	2.1%	2.5%	IFIX	CDI + 1%
VINCI FOF IMOBILIARIO FIM CP	Real Assets (REIT)	53.7	(2.4)%	(1.2)%	(1.2)%	-	IFIX	IFIX
VIGT11	Real Assets (listed REIT)	320.4	27.9%	27.9%	(43.9)%	(33.0)%	N/A	N/A

Benchmark	1Q'25	YTD	12 M	24 M
CDI <sup>2</sup>	3.0%	3.0%	11.3%	25.0%
IMA-B <sup>3</sup>	3.1%	3.1%	7.3%	17.6%
IPCA <sup>4</sup>	2.0%	2.0%	5.5%	9.6%
IFIX <sup>5</sup>	6.3%	6.3%	(2.8)%	20.0%



## Investment records – Closed End funds

### Pro Forma Historical Portfolio Performance - Excluding PIPE Investments<sup>1</sup>

Fund	Segment	Vintage year	Committed Capital	Invested Capital Pai	Realized or rtially Realized	Unrealized	Total Value	Gross MOIC	Gross MOIC	Gross IRR	Gross IRR
			(R\$mm)	(R\$mm)	(R\$mm)	(R\$mm)	(R\$mm)	(BRL)	(USD)	(BRL)	(USD)
Fund 1	Private Equity	2004	1,415	1,206	5,131	79	5,210	4.3x	4.0x	71.5%	77.2%
VCP II	Private Equity	2011	2,200	2,063	1,830	2,505	4,335	2.1x	1.0x	9.9%	0.4%
VCP III	Private Equity	2018	4,000	2,465	275	5,193	5,468	2.1x	1.7x	27.7%	18.4%
VCP IV	Private Equity	2022	3,089	789	-	1,023	1,023	1.2x	1.2x	NM	NM
VCP Strategy <sup>2</sup>	Private Equity		10,704	6,523	7,235	8,800	16,035	2.4x	2.1x	64.6%	70.2%
NE Empreendedor <sup>3</sup>	Private Equity	2003	36	13	26	_	26	2.1x	2.6x	22.0%	30.5%
Nordeste III	Private Equity	2017	240	135	98	222	320	2.4x	1.7x	22.4%	13.5%
VIR IV	Private Equity	2020	1,000	495	166	553	718	1.5x	1.3x	22.7%	16.5%
VIR Strategy⁴	Private Equity		1,276	642	290	775	1,064	1.7x	1.3x	22.1%	25.6%
SPS I	Credit	2018	128	192	295	51	346	2.3x	1.8x	25.1%	18.2%
SPS II	Credit	2020	671	1,021	1,033	591	1,624	2.2x	2.1x	23.7%	22.8%
SPS III	Credit	2021	1,071	1,168	250	1,391	1,641	2.6x	2.4x	31.1%	24.7%
SPS IV	Credit	2025	1,071	40	-	40	40	NM	NM	NM	NM
SPS Strategy⁵	Credit		2,941	2,421	1,578	2,073	3,652	2.7x	2.4x	24.8%	20.5%
MAVI	Credit	2022	165	165	136	99	234	1.4x	1.3x	18.6%	18.2%
MAVII	Credit	2023	205	205	27	207	234	1.1x	1.2x	18.1%	6.1%
MAVIII	Credit	2025	212	33	-	33	33	NM	NM	NM	NM
MAV Strategy <sup>6</sup>	Credit		582	403	163	338	501	1.3x	1.2x	16.8%	10.6%
Lacan Florestal I	Real Assets	2012	253	253	255	324	579	2.3x	1.2x	11.5%	2.6%
Lacan Florestal II	Real Assets	2016	356	356	125	595	720	2.0x	1.5x	13.0%	6.4%
Lacan Florestal III	Real Assets	2020	498	390	-	531	531	1.4x	1.2x	13.9%	8.0%
Lacan Florestal IV	Real Assets	2023	170	89	-	107	107	1.2x	1.1x	29.7%	20.8%
Lacan Strategy <sup>7</sup>	Real Assets		1,277	1,088	380	1,556	1,936	<b>1.8</b> ×	1.3x	12.5%	4.7%
FIP Transmissão <sup>8</sup>	Real Assets	2017	211	104	289	90	379	3.7x	2.6x	56.3%	40.8%
٧IAS	Real Assets	2021	386	350	_	512	512	1.5x	1.2x	21.0%	11.7%
VICC <sup>10</sup>	Real Assets	2022	1,557	136.7	—	137	137	1.0x	0.9x	NM	NM
VFDL <sup>11</sup>	Real Assets	2021	422	330	16	372	389	1.2x	1.1x	10.5%	4.5%
Vinci Credit Infra <sup>12</sup>	Credit	2022	1,798	1,117	18	1,193	1,211	1.2x	1.2x	NM	NM



## Shareholder Dividends & Share Summary

Vinci Compass generated R\$0.98 or US\$0.17<sup>1</sup> of Adjusted Distributable Earnings per common share for the 1Q'25. The company declared a quarterly dividend of US\$0.15<sup>2</sup> per common share to record holders as of May 27, 2025; payable on June 10, 2025.

As of March 31, 2025, the remaining authorization for the share repurchase plan<sup>3</sup> was US\$1.6 million.

(\$ in thousands)	2Q'23	3Q'23	4Q'23	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25
Adjusted Distributable Earnings (R\$)	70,369	51,820	63,641	49,605	58,401	57,104	73,946	62,306
Adjusted Distributable Earnings (US\$) <sup>1</sup>	14,290	10,647	12,829	9,801	10,331	9,872	12,804	11,027
Adjusted DE per Common Share (US\$) <sup>2</sup>	0.26	0.20	0.24	0.18	0.19	0.19	0.20	0.17
Actual Dividend per Common Share <sup>4</sup>	0.20	0.17	0.20	0.17	0.17	0.16	0.15	0.15
VINP Shares	2Q'23	3Q'23	4Q'23	1Q'24	2Q'24	3Q'24	4Q'24	1Q'25
Shares Repurchased								
# of Shares	558,349	705,518	93,249	533,981	220,135	374,834	607,643	683,148
Average Cost (US\$/share)	8.76	10.14	10.50	10.64	10.82	10.38	10.28	10.07
Capital Deployed (US\$)	4,889,370	7,150,845	979,137	5,681,558	2,382,251	3,890,849	6,246,577	6,879,698
Class B	14,466,239	14,466,239	14,466,239	14,466,239	14,466,239	14,466,239	14,466,239	14,466,239
Class A⁵	39,730,720	39,405,827	39,312,578	38,778,597	38,779,209	38,404,375	49,580,116	48,896,968
Common Shares	54,196,959	53,872,066	53,778,817	53,244,836	53,245,448	52,870,614	64,046,355	63,363,207



## Reconciliations and Disclosures



## **Financials - Income Statement**

393,945 21,564 22,606	586,606 37,992	∆ YoY (%) 49%
21,564	,	49%
,	37.992	
22,606	5.,	76%
	50,930	125%
(1,042)	(12,937)	1,142%
45,690	82,628	81%
-	19,187	N/A
461,199	726,413	58%
(84,686)	(105,749)	25%
(10,916)	(15,690)	44%
(11,285)	(16,848)	49%
369	1,159	214%
(95,602)	(121,439)	27%
(29,859)	(50,814)	70%
(20,788)	(42,804)	106%
(2,174)	(36,401)	1,574%
(89,106)	(192,225)	116%
237,527)	(443,682)	87%
223,672	282,731	26%
59,727	5,550	(91)%
17,735	25,314	43%
41,992	(19,764)	N/A
76,618	51,330	(33)%
76,618	51,330	(33)%
-	-	N/A
(9,394)	(9,837)	5%
(48,468)	(70,847)	46%
-	(3,701)	N/A
(19,008)	(21,334)	12%
-	(5,262)	N/A
(3,257)	(55,484)	1,604%
56,218	(109,585)	N/A
279,890	173,146	(38)%
	(46,953)	(1)%
232,461	126,193	(46)%
2,939	54,119	1,741%
16,949 252,349	2,772 183,084	(84)% (27)%
(:	(237,527) 223,672 59,727 17,735 41,992 76,618 76,618 (9,394) (48,468) (19,008) - (3,257) 56,218 279,890 (47,429) 232,461	(237,527)   (443,682)     223,672   282,731     59,727   5,550     17,735   25,314     41,992   (19,764)     76,618   51,330     76,618   51,330     -   -     (9,394)   (9,837)     (48,468)   (70,847)     -   (3,701)     (19,008)   (21,334)     -   (5,262)     (3,257)   (55,484)     56,218   (109,585)     279,890   173,146     (47,429)   (46,953)     232,461   126,193



## **Financials - Non-GAAP Reconciliation**

DPSALMOP ROTIT   44/20   45/20   422.507   220.273     () Not researce form unsaled performance fees   -   -   9.454   -   1.042   120.303     () Not researce form unsaled performance fees   1.007   100.303   1.300   10.912   200.223     () Compare and instrads in statistic performance fees   5.400   75.503   4.404.4   224.223   200.224     () Part Anneum fram management fees   6.40.50   70.233   (14.404.7)   200.224   200.224     () Internature fram management fees   6.40.50   70.253   4.40.44   224.507   200.224     () Internature fram management fees   6.40.50   70.753   (14.40.50)   (151.80)     () Internature ferm management and advisory   1.47.44   33.307   31.744   64.66.6   105.793     () Internature ferm persons   7.337   14.495   20.125   2.27.44   65.061     () Internature ferm persons   7.337   14.495   20.125   2.27.44   65.061     () Internature ferm persons   7.31.67   14.66.66   77.66.07	(R\$ thousands, unless mentioned)	1Q'24	4Q'24	1Q'25	1Q'24 LTM	1Q'25 LTM
1)   -   -   -   -   -   -   1.032   1.2337     (-)   Comparison discretal in relation performance fees   1.039   1.0330   1.054   1.25247   225247     (-)   Statub LANING (RN)   55.064   740.038   65.047   2210.024   226.0421     (-)   Internation discretal in relation performance fees   (-)   67.053   (-)   67.054   225.027   225.273     (-)   Internation discretal in relation performance fees   (-)	OPERATING PROFIT	54,910	95,510	67,404	223,672	282,731
1.009 1.009 1.030 1.350 1.0416 1.550   ES RAATIO ANNOS (RE) 5.246 7.2028 6.577 2.15024 2.252.7   C PERANDS PROTI 5.4710 9.550 6.76.45 2.25.72 2.252.7   C PERANDS PROTI (9.655) (17.013) (19.552) (3.93.945) 5.6660 (2.25.72)   C PERANDS PROTI (10.359) (4.93.23) (2.46.53) (4.56.60) (2.25.22) - (12.25)   C PERANDS PROTI 1.247 7.373 1.744 8.64.66 15.749 (12.25.20) 7.94.55 5.01.51 7.94.55 5.01.51 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.53 7.94.55 7.01.54 7.0	(-) Net revenue from realized performance fees	(2,273)	(36,867)	(3,077)	(22,606)	(50,930)
EffektArD PANNOG (RE)   53,440   70.08   65,77   215.04   200,42     CPRATURE PARTINE   55.20   67,704   223,72   223,72     C) Net revenue from advisory   (0.455)   (170,133)   (195,529)   (373,495)   (586,609)     C) Net revenue from advisory   (0.455)   (170,133)   (126,253)   (136,263)   (164,663)   (157,49)     C) Net revenue from advisory   12,874   3,337   3,1485   20,225   29,859   50,214     C) Obtroe menue   5,455   14,723   11,4373   21,015   2,174   56,400     C) Coporate centre expenses   21,027   64,006   77,552   81,006   12,223     C) Coporate centre expenses   21,027   64,006   77,552   81,006   12,223     C) Coporate centre expenses   21,024   14,492   1,727   16,448   22,203     C) Coporate centre expenses   21,024   14,492   1,777   16,442   22,232     C) Coporate centre expenses   21,024   14,492   14,777   16,442 <td< td=""><td>(-) Net revenue from unrealized performance fees</td><td>-</td><td>9,454</td><td>-</td><td>1,042</td><td>12,937</td></td<>	(-) Net revenue from unrealized performance fees	-	9,454	-	1,042	12,937
PHEPLANDEPACTI   54.200   95.510   67.404   922.472   242.372     C) Matrosente from management fases   (20.6557)   (20.577)   (20.573)   (20.573)   (2	(+) Compensation allocated in relation to performance fees	1,009	10,930	1,350	10,916	15,690
(-) Hit revenue from management fiels (06,455) (17,137) (15,527) (15,527) (15,626) (68,628)   (-) Net revenues from advicery (13,637) (14,635) (64,635) (65,628) (13,637)   (-) Plants relation advicery (13,647) (13,627) (11,262) - (13,637)   (-) Plants relation advicery (13,647) (13,647) (13,647) (13,647) (13,647)   (-) Other servenues and advinicity segments (73,37) 14,459 (20,425) (29,647) (24,642) (12,72) (26,627) (26,647) (26,627) (26,627)	FEE RELATED EARNINGS (FRE)	53,646	79,028	65,677	213,024	260,428
(-) Net research from analogian (195.22?) (39.52?) (39.52?) (35.64.64.95)   (-) Net research manadison (196.22.85) (-) (7.92) (11.26.2) (-) (7.92)   (-) Boarts related maladison (196.22.85) (-) (7.92) (11.26.2) (-) (7.92)   (-) Boarts related maladison (196.22.85) (-) (7.92) (11.26.2) (-) (7.92)   (-) Boarts related maladison (196.22.85) (-) (7.92) (-) (7.92) (-) (7.92)   (-) Obter general and administrative segments (-) (7.92) (-) (7.92) (-) (7.92) (-) (7.92)   (-) Constrate fragments (196.20) (-) (7.92) (-) (7.92) (-) (7.92) (-) (7.92) (-) (7.92)   (-) Constrate fragments (196.20) (-) (7.92) (-) (7.92) (-) (7.92) (-) (7.92) (-) (7.92) (-) (7.92)   (-) Constrate fragments (196.20) (-) (7.92) (-) (	OPERATING PROFIT	54,910	95.510	67.404	223,672	282.731
C) Other revenues -	(-) Net revenue from management fees	(96,455)	(170,193)	(195,529)	(393,945)	
(-) Other revenues-(7.22)(11.262)-(12.27)(+) Bours entitation analysizery18.7483.73714.8950.72529.85950.814(+) Presenue free anothalistie expenses7.33714.8950.72529.85950.814(+) Other general and administrative expenses5.49514.437321.0152.17485.801(+) Composite center expenses210.8764.00577.65289.104222.057Composite center expenses54.91095.51067.40422.25722.257Composite center expenses-7.44-1.0591.2737(-) Composite center expenses-7.44-1.0591.2737(-) Composite center expenses-7.44-1.0591.2737(-) Composite center expenses-7.44-1.0591.27237(-) Composite center expenses-7.45-1.0591.27235(-) Composite center expenses-7.44-1.0591.27235(-) Composite center expenses-7.44-1.0541.27257(-) Composite center expenses-7.44-1.0541.27257(-) Composite center expenses-7.44-1.0541.27257(-) Conter exter expense-7.44-1.0541.27257(-) Conter exter expense-7.44-1.0541.155(-) Conter exter expense <td>(-) Net revenue from advisory</td> <td>(10,359)</td> <td>(40,328)</td> <td>(24,853)</td> <td>(45,690)</td> <td>(82,628)</td>	(-) Net revenue from advisory	(10,359)	(40,328)	(24,853)	(45,690)	(82,628)
(-) Personnel expenses 7,337 14,895 20.025 29.859 50.814   (-) Other general and antivistative expenses 5.405 14,728 15.613 20.205 22.174 56.401   (-) Personnel expenses 5.011 4.578 22.005 22.174 56.400 70.552 887.000 72.225   DEREXTING ORDER 5.400 75.510 67.404 22.307.31 22.027.31 </td <td>(-) Other revenues</td> <td>-</td> <td>(7,925)</td> <td>(11,262)</td> <td>-</td> <td></td>	(-) Other revenues	-	(7,925)	(11,262)	-	
1) Other general and administrative exeenses 5,495 14,728 15,431 20,788 42,804   1) Placement fee amortization and rebutes 501 14,393 22,015 22,751 89,106 192,225   DEPERSYNALCE RELITED EARNING (PRE) 1,204 16,462 1,727 10,604 22,253   DEPENTING PROFIT 5,94,00 95,510 67,404 223,572 224,731   (-) Not revenue from uncelized performance fees - 9,454 - 1,042 1,223,72   (-) Scalard gain from CP investment income 4,406 4,111 4,285 1,735 25,514   Scalard gain from CP investment income 4,406 4,111 4,285 12,629 242,600 336,921   VE Trevenue from uncelized performance fees - 9,454 - 1,042 12,629   VE Trevenue from uncelized performance fees - 9,454 - 1,042 12,629   VE Trevenue from uncelized performance fees - 7,4 - (369) (1,159)   (-) Not revenue from uncelized performance fees - 7,4 - (369) (1,159)   (-) C	(+) Bonus related to management and advisory	18,748	31,397	31,744	84,686	105,749
(+) Rearment Resamptization and rebats 501 14.303 21.015 2.174 3.64.01   (+) Corporatic center segances 21.067 46.000 77.452 87.00 192.253   PERFORMANCE RELATED EARNINGS (FRE) 12.04 16.482 1.727 10.643 223.672   PERFORMANCE RELATED EARNINGS (FRE) 54.920 95.510 67.040 223.672 22.872   (-) Not revenue from unrealized performance fees - 9.454 - 10.42 12.923   (-) Not revenue fino non Periodized performance fees - 7.4 - 3.69 25.928 25.924 12.64.923   (-) Not revenue from unrealized performance fees - 7.4 - 1.042 12.937   (-) Nome tax from unrealized performance fees - 9.454 - 1.042 12.937   (-) Nome tax form unrealized performance fees - 7.4 - 1.042 12.937   (-) Income tax form unrealized performance fees - 7.4 - 1.042 12.937   (-) Income tax form unrealized performance fees - 7.4 - 1.042 12.937   (-)	(+) Personnel expenses	7,337	14,895	20,125	29,859	50,814
1.21087 64005 77,652 89,106 192,255   PERFORMANCE RELATED EARNINGS (PRE) 1.6492 1,727 10,648 22,303   OPERATINE PROFT 95,510 67,404 22,573 22,527,31   (-) Netrovenue from unrealized performance fees - 9,454 - 1.042 1.2937   (-) Netrovenue from unrealized performance fees - 9,454 - 1.042 1.2937   (-) Science and	(+) Other general and administrative expenses	5,495	14,728	15,431	20,788	42,804
PERFORMANCE RELATID DARNINGS (PRE)   1.224   1.64.682   1.727   10.64.48   22.3073     OPERATING PROPT   54.910   95.510   67.404   -21.024   212.937     (*) Net revenue from unrealized performance fees   -   74   -   0.69.9   (1.159)     (*) Realized gain from CP investment in come   44.06   4.111   4.225   17.755   25.514     SECMENT DISTRIBUTABLE EARNINGS   59.316   109.715.0   77.649   242.000   339.624     (*) Income taxe from unrealized performance fees   -   9.454   -   1.042   12.254.72     (*) Income tax from unrealized performance fees   -   9.454   -   1.042   12.264.93     (*) Income tax from unrealized performance fees   -   9.454   -   1.042   12.264.93     (*) Income tax on unrealized performance fees   -   7.4   -   1.042   12.264.93     (*) Income tax on unrealized performance fees   -   7.4   -   1.042   12.264.93     (*) Income tax on unrealized performance fees   -   -   - <td>(+) Placement fee amortization and rebates</td> <td>501</td> <td>14,393</td> <td>21,015</td> <td>2,174</td> <td>36,401</td>	(+) Placement fee amortization and rebates	501	14,393	21,015	2,174	36,401
OPERATING PROPIT   54,910   95,510   67,404   223,672   233,731     () Net revenue from unrealized performance fees   -   9,454   -   1,042   12,937     () Ret revenue from unrealized performance fees   -   7,4   -   (50)   (1,159)     () Realized gain from CP investment income   4406   4,111   4,225   17,735   25,314     () Net revenue from unrealized performance fees   59,316   549   55,928   223,443   126,493     (-) Net revenue from unrealized performance fees   -   9,454   -   10,402   12,937     (-) Net revenue from unrealized performance fees   -   7,4   -   (20)   (37)7     (-) Orgenisation allocated in relation to unrealized performance fees   -   74   -   (369)   (1,159)     (-) Unrealized gain from CP investment income   283   127   644   458   14     (-) Unrealized gain from CP investment income   -   -   -   60)   0   0   0   0   0   0   0   0	(+) Corporate center expenses	21,087	64,006	77,652	89,106	192,225
- - - - - - 1.042 1.2937   (a) Compensation allocated in relation to unrealized performance fees - 7.4 - 1.062 1.1597   (b) Realized gain from CP investment income 4.06 4.111 4.225 1.7,755 2.53.14   SECMENT DISTRIBUTABLE EARNINGS 59.316 109.150 77.698 242.020 319.824   INF INCOME 45,708 55.92 55.92 232.441 126.517   (c) Net revenue from unrealized performance fees - 9.454 - 1.042 12.937   (c) Income tax from unrealized performance fees - 9.454 - 1.042 12.937   (c) Income tax from unrealized performance fees - 7.4 - 1.042 12.937   (c) Unrealized gain from CP investment income (2.03) 2.08 2.797 (4.1929) 1.1591   (c) Unrealized gain from GP investment income 2.85 1.277 6.04 1.94 1.94 1.94   (c) Unrealized gain from CP investment income 2.85 1.277 6.01 0.0 0 0 0 0	PERFORMANCE RELATED EARNINGS (PRE)	1,264	16,482	1,727	10,648	22,303
• - 74 - (36) (1159)   (4) Realized gain from GP investment income 4,406 4,111 4,283 17,735 25,314   SECMENT DISTRIBUTABLE EARNINCS 59,516 109,150 71,689 242,083 319,824   NET INCOME 45,708 549 55,928 222,461 122,193   (-) Net revenue from unealized performance fees - 9,454 - 1.042 12,937   (-) Not revenue from unealized performance fees - 74 - (360) (377)   (-) Compensation allocated in relation to unrealized performance fees - 74 - (360) (377)   (-) Compensation allocated in relation to unrealized performance fees - 74 - (360) (377)   (-) Unrealized gain from GP investment income (9,103) 208 279 (41,922) 13,764   (-) Unrealized gain from financial income - <t< td=""><td>OPERATING PROFIT</td><td>54,910</td><td>95,510</td><td>67,404</td><td>223,672</td><td>282,731</td></t<>	OPERATING PROFIT	54,910	95,510	67,404	223,672	282,731
4,406 4,111 4,265 1,7755 25,314   SEGMENT DISTRIBUTABLE EARNINCS 59,316 109,150 71,689 242,080 319,824   NET INCOME 45,708 55,708 55,708 55,708 55,708 25,708 223,461 124,893   (-) Not revenue from unrealized performance fees - 9,454 - 10,402 12,893   (-) Unrealized performance fees - 9,454 - 10,402 12,893   (-) Unrealized gain from CP investment income (200 0,773 (200 (377) (1,959) (1,159)   (-) Unrealized gain from CP investment income (203) 208 279 (4,1992) 19,764 (1,197) (1,191)<	(-) Net revenue from unrealized performance fees	-	9,454	-	1,042	12,937
SECMENT DISTRIBUTABLE EARNINCS   59,316   109,150   71,689   242,080   319,824     NET INCOME   45,708   549   55,728   222,441   122,037     (+) Income tax from unrealized performance fees   -   9,454   -   (1,02)   (377)     (+) Income tax from unrealized performance fees   -   74   -   (120)   (377)     (+) Compensation allocated in relation to unrealized performance fees   -   74   -   (369)   (1,159)     (-) Unrealized gain from CP investment income   (203)   208   279   (41,92)   (9,764)     (-) Unrealized gain from CP investment income   283   127   664   458   14     (-) Unrealized gain from financial income   -	(+) Compensation allocated in relation to unrealized performance fees	-	74	-	(369)	(1,159)
NET INCOME   45,708   549   55,928   232,461   126,193     (·) Net revenue from unrealized performance fees   -   9,454   -   1,042   12,937     (·) Income tax from unrealized performance fees   -   24   -   (120)   (377)     (·) Compensation allocated in relation to unrealized performance fees   -   74   -   (369)   (1159)     (·) Unrealized gain from CP investment income   (9,013)   208   2779   (41,922)   19,764     (·) Income tax on unrealized gain from CP investment income   283   127   6-   -   00   0     (·) Income tax on unrealized gain from financial income   -   <	(+) Realized gain from GP investment income	4,406	4,111	4,285	17,735	25,314
(-) Net revenue from unrealized performance fees - 9,454 - 1,042 12,937   (+) Income tax from unrealized performance fees - 24 - (120) (377)   (+) Compensation allocated in relation to unrealized performance fees - 74 - (369) (1,159)   (-) Unrealized gain from GP investment income (9,103) 208 279 (41,992) 19,764   (-) Unrealized gain from financial income 283 127 664 458 14   (-) Unrealized gain from financial income - - (0) 0 0   (+) Income tax on unrealized gain from financial income -	SEGMENT DISTRIBUTABLE EARNINGS	59,316	109,150	71,689	242,080	319,824
++) Income tax from unrealized performance fees - 24 - (120) (377)   (+) Income tax from unrealized performance fees - 74 - (369) (1,159)   (-) Unrealized gain from GP investment income (9,103) 208 279 (41,992) 19,764   (+) Income tax on unrealized gain from GP investment income 283 127 694 458 14   (-) Unrealized gain from GP investment income - - - 00 0   (+) Income tax on unrealized gain from GP investment income -	NET INCOME	45,708	549	55,928	232,461	126,193
(+) Compensation allocated in relation to unrealized performance fees - 74 - (369) (1,159)   (-) Unrealized gain from CP investment income (9,103) 208 279 (41,992) 19,764   (+) Income tax on unrealized gain from financial income 283 127 694 458 14   (-) Unrealized gain from financial income - - (0) 0   (+) Income tax on unrealized gain from financial income - - - -   (-) Contingent consideration (earn-out) gain (loss)' 5,756 16,544 (9,546) 25,679 4,613   (+) Income tax on ounrealized gain from financial income - <td>(-) Net revenue from unrealized performance fees</td> <td>-</td> <td>9,454</td> <td>-</td> <td>1,042</td> <td>12,937</td>	(-) Net revenue from unrealized performance fees	-	9,454	-	1,042	12,937
(-) Unrealized gain from GP investment income (9,103) 208 279 (41,992) 19,764   (+) Income tax on unrealized gain from GP investment income 283 127 694 458 14   (-) Unrealized gain from GP investment income - - - 00 0   (+) Income tax on unrealized gain from financial income - - - 0 0   (+) Income tax on unrealized gain from financial income - <td>(+) Income tax from unrealized performance fees</td> <td>-</td> <td>24</td> <td>-</td> <td>(120)</td> <td>(377)</td>	(+) Income tax from unrealized performance fees	-	24	-	(120)	(377)
(+) Income tax on unrealized gain from GP investment income28312769445814(-) Unrealized gain from financial income(0)0(+) Income tax on unrealized gain from financial income(-) Contingent consideration (earn-out) gain (loss) <sup>1</sup> 5,75616,544(9,546)25,6794,613(+) Income tax on contingent consideration(19,57)(4,057)1,405(8,730)(1,841)(+) Depreciation and amortization1,8915,0286,2317,42315,404(+) Depreciation and amortization6,1486,4185,00317,64218,902(-) Income Taxs on Equity-based compensation(429)(4433(117)(198)(602)(+) Equity-based compensation-1,5002,201-3,701(+) Non-operational expenses including income tax related to realized expense <sup>2</sup> 1,30838,5602282,93954,119ADJUEED DISTRIBUTABLE EARNINCS49,60573,94662,306235,435251,57314,119(-) Net revenue from unrealized performance fees(2,273)(36,867)(3,26,67)(2,26,66)(50,930)(-) Net revenue from unrealized performance fees9,454-1,04212,937	(+) Compensation allocated in relation to unrealized performance fees	-	74	-	(369)	(1,159)
(-) Unrealized gain from financial income - - (0) 0   (+) Income tax on unrealized gain from financial income -	(-) Unrealized gain from GP investment income	(9,103)	208	279	(41,992)	19,764
(+) Income tax on unrealized gain from financial income -	(+) Income tax on unrealized gain from GP investment income	283	127	694	458	14
(-) Contingent consideration (earn-out) gain (loss) <sup>1</sup> 5,756 16,544 (9,546) 25,679 4,613   (+) Income tax on contingent consideration (1,957) (4,057) 1,405 (8,730) (1,841)   (+) Depreciation and amortization 1,891 5,028 6,231 7,423 15,404   (+) Equity-based compensation 6,148 6,418 5,003 17,642 18,991   (-) Income Taxes on Equity-based compensation (429) (483) (117) (998) (602)   (+) Equity gain (loss) - 1,500 2,201 - 3,701   (+) Non-operational expenses including income tax related to realized expense <sup>2</sup> 1,308 38,560 228 2,939 54,119   ADJUSTED DISTRIBUTABLE EARNINGS 49,605 73,946 62,306 235,435 251,757   TOTAL NET REVENUE FROM SERVICES RENDERED 109,087 245,858 234,721 461,199 726,413   (-) Net revenue from unrealized performance fees (2,273) (36,867) (3,077) (22,606) (50,930)   (-) Net revenue from unrealized performance fees - 9,454 - 1,042 12,937	(-) Unrealized gain from financial income	-	-	-	(0)	0
(+) Income tax on contingent consideration(1,957)(4,057)1,405(8,730)(1,841)(+) Depreciation and amortization1,8915,0286,2317,42315,404(+) Equity-based compensation6,1486,4185,00317,64218,991(-) Income Taxes on Equity-based compensation(429)(483)(117)(998)(602)(+) Equity gain (loss)-1,5002,201-3,701(+) Non-operational expenses including income tax related to realized expense21,30838,6602282,93954,119ADJUSTED DISTRIBUTABLE EARNINGS49,60573,94662,306235,435251,757TOTAL NET REVENUE FROM SERVICES RENDERED109,087245,858234,721461,19972,6413(-) Net revenue from realized performance fees(2,273)(36,867)(3,077)(22,606)(50,930)(-) Net revenue from unrealized performance fees-9,454-1,04212,937	(+) Income tax on unrealized gain from financial income	-	-	-	-	-
(+) Depreciation and amortization1,8915,0286,2317,42315,404(+) Equity-based compensation6,1486,4185,00317,64218,991(-) Income Taxes on Equity-based compensation(429)(483)(117)(998)(602)(+) Equity gain (loss)-1,5002,201-3,701(+) Non-operational expenses including income tax related to realized expense21,30838,5602282,93954,119ADJUSTED DISTRIBUTABLE EARNINCS49,60573,94662,306235,435251,757TOTAL NET REVENUE FROM SERVICES RENDERED109,087245,858234,721461,199726,413(-) Net revenue from realized performance fees(2,273)(36,867)(3,077)(22,606)(50,930)(-) Net revenue from unrealized performance fees-9,454-1,04212,937	(-) Contingent consideration (earn-out) gain (loss) <sup>1</sup>	5,756	16,544	(9,546)	25,679	4,613
(+) Equity-based compensation6,1486,4185,00317,64218,991(-) Income Taxes on Equity-based compensation(429)(483)(117)(998)(602)(+) Equity gain (loss)-1,5002,201-3,701(+) Non-operational expenses including income tax related to realized expense21,30838,5602282,93954,119ADJUSTED DISTRIBUTABLE EARNINCS49,60573,94662,306235,435251,757TOTAL NET REVENUE FROM SERVICES RENDERED109,087245,858234,721461,199726,413(-) Net revenue from realized performance fees(2,273)(36,867)(3,077)(22,606)(50,930)(-) Net revenue from unrealized performance fees-9,454-1,04212,937	(+) Income tax on contingent consideration	(1,957)	(4,057)	,		
(-) Income Taxes on Equity-based compensation (429) (483) (117) (998) (602)   (+) Equity gain (loss) - 1,500 2,201 - 3,701   (+) Non-operational expenses including income tax related to realized expense <sup>2</sup> 1,308 38,560 228 2,939 54,119   ADJUSTED DISTRIBUTABLE EARNINGS 49,605 73,946 62,306 235,435 251,757   TOTAL NET REVENUE FROM SERVICES RENDERED 109,087 245,858 234,721 461,199 726,413   (-) Net revenue from realized performance fees (2,273) (36,867) (3,077) (22,606) (50,930)   (-) Net revenue from unrealized performance fees - 9,454 - 1,042 12,937						
(+) Equity gain (loss) - 1,500 2,201 - 3,701   (+) Non-operational expenses including income tax related to realized expense <sup>2</sup> 1,308 38,560 228 2,939 54,119   ADJUSTED DISTRIBUTABLE EARNINGS 49,605 73,946 62,306 235,435 251,757   TOTAL NET REVENUE FROM SERVICES RENDERED 109,087 245,858 234,721 461,199 726,413   (-) Net revenue from realized performance fees (2,273) (36,867) (3,077) (22,606) (50,930)   (-) Net revenue from unrealized performance fees - 9,454 - 1,042 12,937			,	,		,
(+) Non-operational expenses including income tax related to realized expense <sup>2</sup> 1,308 38,560 228 2,939 54,119   ADJUSTED DISTRIBUTABLE EARNINGS 49,605 73,946 62,306 235,435 251,757   TOTAL NET REVENUE FROM SERVICES RENDERED 109,087 245,858 234,721 461,199 726,413   (-) Net revenue from realized performance fees (2,273) (36,867) (3,077) (22,606) (50,930)   (-) Net revenue from unrealized performance fees - 9,454 - 1,042 12,937		(429)			(998)	
ADJUSTED DISTRIBUTABLE EARNINGS   49,605   73,946   62,306   235,435   251,757     TOTAL NET REVENUE FROM SERVICES RENDERED   109,087   245,858   234,721   461,199   726,413     (-) Net revenue from realized performance fees   (2,273)   (36,867)   (3,077)   (22,606)   (50,930)     (-) Net revenue from unrealized performance fees   -   9,454   -   1,042   12,937		-			-	
TOTAL NET REVENUE FROM SERVICES RENDERED   109,087   245,858   234,721   461,199   726,413     (-) Net revenue from realized performance fees   (2,273)   (36,867)   (3,077)   (22,606)   (50,930)     (-) Net revenue from unrealized performance fees   -   9,454   -   1,042   12,937			,		,	,
(-) Net revenue from realized performance fees (2,273) (36,867) (3,077) (22,606) (50,930)   (-) Net revenue from unrealized performance fees - 9,454 - 1,042 12,937	ADJUSTED DISTRIBUTABLE EARNINGS	49,605	73,946	62,306	235,435	251,757
(-) Net revenue from unrealized performance fees – 9,454 – 1,042 12,937	TOTAL NET REVENUE FROM SERVICES RENDERED	109,087	245,858	234,721	461,199	726,413
	(-) Net revenue from realized performance fees	(2,273)	(36,867)	(3,077)	(22,606)	(50,930)
NET REVENUE FROM MANAGEMENT FEES AND ADVISORY 106,814 218,446 231,644 439,635 688,421	(-) Net revenue from unrealized performance fees		9,454	-	1,042	12,937
	NET REVENUE FROM MANAGEMENT FEES AND ADVISORY	106,814	218,446	231,644	439,635	688,421



## **Balance Sheet**

Assets	12/31/2024	03/31/2025
Current assets		
Cash and cash equivalents	223,302	163,782
Cash and bank deposits	99,156	126,844
Financial instruments at fair value through profit or loss	120,492	36,938
Financial instruments at amortized cost	3,654	-
Financial instruments at fair value through profit or loss	1,531,036	1,488,809
Trade receivables	227,951	162,569
Sub-leases receivable	1,758	1,770
Taxes recoverable	22,137	11,200
Other assets	55,273	66,398
Total current assets	2,061,457	1,894,528
Non-current assets		
Financial instruments at fair value through profit or loss	140,824	127,710
Financial instruments at amortized cost	6,991	6,334
Trade receivables	15,901	15,603
Sub-leases receivable	4,081	3,910
Taxes recoverable	704	3,969
Deferred taxes	31,346	29,889
Other receivables	49,468	40,287
	249,315	227,702
Investments accounted for using the equity method	55.081	53,781
Property and equipment	59,132	60,279
Right of use - Leases	102,117	135,768
Intangible assets	1,057,949	1,054,859
Total non-current assets	1,523,594	1,532,389
Total Assets	3,585,051	3,426,917
101017135613	3,363,031	3,420,717

Liabilities and equity	12/31/2024	03/31/2025
 Current liabilities		
Trade payables	11,527	12,290
Financial instruments at fair value through profit or loss	-	11,786
Deferred Revenue	-	15,514
Leases	33,303	35,031
Accounts payable	38,667	36,792
Labor and social security obligations	182,071	62,645
Loans and Financing	45,220	27,632
Taxes and contributions payable	40,855	26,264
Total current liabilities	351,643	227,954
Non-current liabilities		
Leases	86,152	116,025
Labor and social security obligations	8,992	8,658
Loans and Financing	816,322	763,298
Deferred taxes	5,086	5,237
Retirement plans liabilities	374,813	416,135
	1,291,365	1,309,353
Total liabilities	1,643,008	1,537,307
Equity		
Share capital	18	18
Additional paid-in capital	2,097,712	2,097,712
Treasury shares	(259,773)	(300,082)
Retained Earnings	30,682	87,214
Other reserves	73,769	5,717
	1,942,408	1,890,579
Non-controlling interests in the equity of subsidiaries	(365)	(969)
Total equity	1,942,043	1,889,610
Total liabilities and equity	3,585,051	3,426,917



## **Notes and Definitions**

#### Notes to page 3

- 1) Adjusted Distributable Earnings is calculated as Distributable Earnings excluding non-operational expenses.
- 2) Adjusted DE per share is calculated considering the number of outstanding shares at the end of the current quarter. Last twelve months values are calculated as the sum of the last four quarters.

### Notes to page 5

- 1) FRE per share is calculated considering the number of outstanding shares at the end of the current quarter. Last twelve months values are calculated as the sum of the last four quarters.
- 2) Other items comprise the income/(loss) generated by financial income/(expenses) related to SPS acquisition, Ares Convertible Preferred Shares and other financial expenses.
- 3) Non-operational expenses are comprised of expenses related to professional services rendered in connection with acquisitions.
- 4) DE per share is calculated considering the number of outstanding shares at the end of the current quarter. Last twelve months values are calculated as the sum of the last four quarters.
- 5) Adjusted Distributable Earnings is calculated as Distributable Earnings excluding non-operational expenses.
- 6) Adjusted DE per share is calculated considering the number of outstanding shares at the end of the current quarter. Last twelve months values are calculated as the sum of the last four quarters.

### Notes to page 6

1) AUM is calculated as consolidated with double counting, due to funds from one segment investing in other segments and it's eliminated on consolidation and excluding double counting from co-managed funds between our segments. Considers assets under management and advisory.

### Notes to page 7

- 1) The preferred return w/ catch-up rule applies to funds for which the vehicle must pay back its limited partners 100% of the invested capital corrected by the preferred return rate so it can charge performance fees. Once the preferred return rate is achieved, due to the catch-up clause, performance fees are charged over the absolute return of the fund instead of the excess return over the preferred rate.
- 2) Hurdle Rate is the minimum return the fund must achieve before it can charge performance fees. In most cases, funds with hurdle rate also are under a high-water mark clause.
- 3) Funds with preferred return must return 100% of invested capital corrected by the preferred return rate to its limited partners in order to charge performance fees.
- 4) Accrued performance fees for the VCP offshore are as of 4Q'24. This occurs due to the 60 days timeline of the quarterly markup to be disclosed by the fund's administrator.

### Notes to page 9

- 1) GP investment income comes from proprietary investments made by Vinci Compass in its own Private Markets' funds and other closed-end funds across Equities and Global IP&S segments with long-term lockups.
- 2) Financial income is income generated through investments made with our cash and cash equivalents in cash and bank deposits, certificate of deposits and proprietary investments in Vinci Compass' Liquid Funds, including funds from Equities, Global IP&S, Real Assets and Credit.

### Notes to page 12

1) Cash and cash equivalents include cash on hand, bank deposits held with financial institutions, other short-term, highly liquid investments with original maturities of three months or less, that are readily convertible to known amounts of third-party and which are subject to an insignificant risk of changes in value.



#### Notes to page 12 (cont'd)

- 2) Liquid funds' value are calculated as investment at fair value as of March 31, 2025, in liquid funds from Vinci Compass' Equities, Global IP&S, Credit and Real Estate. It also comprises the cash and certificate of deposits and federal bonds from Vinci Monalisa FIM. For 1Q'24 onwards we are not considering the funds that refer to financial products as part of the Company's retirement plans services. For more detail, see 1Q'25 Financial Statements filed within the SEC on May 12, 2025.
- 3) GP Fund Investments include Vinci Compass' GP investments in private market funds and other closed-end funds across Equities and Global IP&S segments with long-term lockups and Public REITs, calculated at fair value as of March 31, 2025. For more detail, please see slide 35 and the Financial Statements filed within the SEC on May 12, 2025.
- 4) Debt obligations include commercial notes, consideration payable and convertible preferred shares. For more detail, see 1Q'25 Financial Statements filed within the SEC on May 12, 2025.
- 5) Net Cash and Investments per share were calculated considering the number of outstanding shares at the end of each quarter.

### Notes to page 16

- 1) Third-Party Distribution, or TPD, stands for the funds managed by third-party asset managers, distributed by Vinci Compass' platform.
- 2) Other includes Pension Plans, Fund Services and Vinci Retirement Services.
- 3) The average fee rate for the 4Q'24 was restated to reflect the new methodology adopted from the 1Q'25 onwards. Under this approach, the average fee rate is calculated by dividing the total annualized Gross Fee Related Revenues of the current quarter by the average AUM between the current and previous quarter.
- 4) Upfront fees are one-time fees charged for TPD Alternative commitments. Fee-Earning Assets Under Management Ex-Upfront regards the FEAUM only from the funds which collect recurring management fees.

### Notes to page 23

1) AUM is calculated as consolidated with double counting, due to funds from one segment investing in other segments and it's eliminated on consolidation and excluding double counting from co-managed funds between our segments. Considers assets under management and advisory.

### Notes to page 24

1) FEAUM is measured as assets under management and advisory excluding funds that do not charge management or performance fees at any time, according to such funds' policies. FEAUM is calculated as consolidated with double counting, due to funds from one segment investing in other segments and it's eliminated on consolidation and excluding double counting from co-managed funds between our segments.

### Notes to page 25

- 1) NAV is the net asset value of each fund. For listed vehicles, the NAV represents the Market valuation of the fund.
- 2) Total Return Strategy includes the funds Total Return FIC FIM and Total Return Institucional FIA.
- 3) Mosaico Strategy includes the funds Mosaico, Mosaico Institucional and Mosaico Advisory FIA.
- 4) IPCA is a broad consumer price index measured by the IBGE.
- 5) IMAB is composed by government bonds indexed to IPCA. IMAB 5 also includes government bonds indexed to IPCA with up to 5 Years in duration.
- 6) Brazil stock market most relevant index.
- 7) S&P/BMV IPC seeks to measure the performance of the largest and most liquid stocks listed on the Mexican Stock Market.

### Notes to page 25 (cont'd)

- 8) S&P MERVAL Index, Argentina's flagship index, seeks to measure the performance of the largest, most liquid stocks trading on the Argentinian Stock Market.
- 9) CDI is an average of interbank overnight rates in Brazil (daily average for the period).
- 10) CEMBI Broad Div tracks the performance of US dollar-denominated bonds issued by emerging market corporate entities.
- 11) The J.P. Morgan CEMBI Broad Diversified HY index tracks liquid, US Dollar emerging market fixed and floating-rate debt instruments issued by corporate, sovereign, and quasi-sovereign entities.
- 12) PiP Cetes 28d is an index that invests in Cetes 28-day securities. Cetes are Treasury Certificates issued by the Mexican government.

### Notes to page 26

- 1) NAV is the net asset value of each fund. For listed vehicles, the NAV represents the Market valuation of the fund.
- 2) CDI is an average of interbank overnight rates in Brazil (daily average for the period).
- 3) IMAB is composed by government bonds indexed to IPCA. IMAB 5 also includes government bonds indexed to IPCA with up to 5 Years in duration.
- 4) IPCA is a broad consumer price index measured by the IBGE.
- 5) IFIX is an index composed by listed REITs in the Brazilian stock Market.

### Notes to page 27

- 1) Track record information is presented throughout this presentation on a pro forma basis and in local currency, excluding PIPE investments, a strategy that will be discontinued in VCP III.
- 2) Total commitments for VCP III include R\$1.3 billion in co-investments. Track record presented for the VCP strategy as of 4Q'24, due to fund's administrator timeline to disclose the quarterly markup of the fund.
- 3) Performance information for Nordeste Empreendedor ("NE I") comprises only the four (out of seven) investments invested, managed and divested by a team led by Jose Pano (collectively, the "Participating Investments") while they were employed by NE I's manager (the "NE I Manager"), an entity not affiliated with the manager or Vinci Compass. Information herein pertaining to any investments made by NE I manager has not been prepared by NE I manager and NE I manager assumes no responsibility for the accuracy or completeness of any such information.
- 4) Track record for VIR strategy is presented as of 4Q'24, due to fund's administrator timeline to disclose the quarterly markup of the fund.
- 5) Track record for Vinci SPS strategy is presented as of 1Q'25.
- 6) Track record for MAV strategy is presented as of 1Q'25.
- 7) Track record for Lacan strategy is presented as of 1Q'25.
- 8) Track record for FIP Infra is presented as of 4Q'24.
- 9) Track record for VIAS is presented as of 4Q'24.
- 10) Total commitments for VICC are presented as of 1Q'25.
- 11) Track record for VFDL is presented as of 1Q'25.
- 12) Track record for Vinci Credit Infra is presented as of 1Q'25.

### Notes to page 28

- 1) US\$ Distributable Earnings was calculated considering the exchange rate from USD to BRL of 5.6505, as of May 09, 2025, when dividends were approved by our Board of Directors.
- 2) Per Share calculations are based on end of period Participating Common Shares.
- 3) Considers the FX exchange rate as of June 28, 2024 for conversion of the second quarter 2024 Remaining Share Repurchase Plan, which was approved in BRL. The most recent plan was approved in USD (US\$15 million).
- 4) Actual dividends per common share are calculated considering the share count as of the applicable record date.
- 5) As of March 31, 2025, Public Float was comprised of 11,150,770 Class A common shares.



#### Notes to page 28

- 1) US\$ Distributable Earnings was calculated considering the exchange rate from USD to BRL of 5.6505, as of May 09, 2025, when dividends were approved by our Board of Directors.
- 2) Per Share calculations are based on end of period Participating Common Shares.
- 3) Considers the FX exchange rate as of June 28, 2024 for conversion of the second quarter 2024 Remaining Share Repurchase Plan, which was approved in BRL. The most recent plan was approved in USD (US\$15 million).
- 4) Actual dividends per common share are calculated considering the share count as of the applicable record date.
- 5) As of March 31, 2025, Public Float was comprised of 11,150,770 Class A common shares.

### Notes to page 30

- 1) Other items comprise the income/(loss) generated by contingent consideration adjustment and financial income/(expenses) related to acquisitions and Ares Convertible Preferred Shares.
- 2) Management contract amortization refers to the purchase price allocated to Fund's Management Contracts and Customer relationships, as a result of the Business Combinations. These amounts are amortized based on the duration of the related funds. When a fund has an undefined useful life, the amount allocated to these intangible assets are subject to impairment test on annually basis, or whenever any specific economic or operational condition indicates its cost must be reviewed
- 3) Non-operational expenses are comprised of expenses related to professional services rendered in connection with acquisitions.
- 4) Income taxes are comprised of taxes calculated over our corporate income tax and social contribution taxes. We are taxed on an actual taxable profit regime, while part of our subsidiaries are taxed based on deemed profit.
- 5) Contingent consideration adjustment (after-tax) related to acquisitions and combination with Compass reflects the change in the earn out's fair value to be paid in the future. On March 31, 2025, Vinci Compass revaluated the fair value of the obligation based on the economic conditions at the date, resulting in an increase of the contingent consideration fair value. The variation was recognized as a loss in the financial result.

### Notes to page 31

- 1) Contingent consideration adjustment (after-tax) related to acquisitions and combination with Compass reflects the change in the earn out's fair value to be paid in the future. On March 31, 2025, Vinci Compass revaluated the fair value of the obligation based on the economic conditions at the date, resulting in an increase of the contingent consideration fair value. The variation was recognized as a loss in the financial result.
- 2) Non-operational expenses are comprised of expenses related to professional services rendered in connection with acquisitions.

- "Fee related earnings", or "FRE", is a metric to monitor the baseline performance of, and trends in, our business, in a manner that does not include performance fees, investment income and expenses that do not arise from our normal course of operations. FRE is calculated as operating profit, less (a) net revenue from realized performance fees, less (b) net revenue from unrealized performance fees, plus (c) share-based payments plus (d) compensation allocated in relation to performance fees plus (e) expenses relating to professional services rendered in connection with acquisitions, our business combination with Compass and our international corporate organization (which expenses were added to the calculation of FRE beginning in the year ended December 31, 2022 to ensure the metric's usefulness as a tool to assess our ability to generate profits from revenues and expenses arising out of our normal course of operations) plus (f) the amortization of fund management contracts related to business combinations (which expenses were added to the calculation of FRE beginning in the year ended December 31, 2024 in order to exclude depreciation expenses that are tied to specific acquisition transactions rather than our ongoing operations; these amounts became meaningful only upon completion of the business combination with Compass and consequently we do not present such amounts for periods prior to 2024).
- "FRE Margin" is calculated as FRE divided by the sum of net revenue from management fees, net revenue from advisory services and net revenue from other revenues.
- "Distributable Earnings", or "DE", is used as a reference by our board of directors to assess our performance and capabilities to distribute dividends to our shareholders. Distributable Earnings is calculated as profit for the year, less (a) net revenue from unrealized performance fees, plus (b) income taxes from unrealized performance fees, plus (c) compensation allocated in relation to unrealized performance fees, less (d) equity gain or loss on investments accounted for using the equity method, less (e) unrealized gain from investment income, plus (f) income taxes on unrealized gain from investment income, plus (g) share-based payments, less (h) income taxes on share-based payments, plus (i) depreciation and amortization, except for amortization of placement agent expenses and amortization related to retirement services investments, less (j) contingent consideration (earn-out) gain (loss) (after tax).
- "DE Margin" is calculated as Distributable Earnings divided by sum of net revenue from management fees, net revenue from performance fees, net revenue from advisory services, net revenue from other revenues and realized gain from investment income.
- "Performance Related Earnings", or "PRE", is a performance measure that we use to assess our ability to generate profits from revenue that relies on outcomes from funds above their respective hurdle rates. We calculate PRE as operating profit less (a) net revenue from management fees, less (b) net revenue from advisory services, less (c) net revenue from other revenues plus (d) personnel and profit-sharing expenses, plus (e) other general and administrative expenses, less (f) compensation in relation to performance fees.
- "PRE Margin" is calculated as PRE divided by net revenue from performance fees.
- "Adjusted Distributable Earnings", or "Adjusted DE", is used as a reference point by our board of directors for determining the amount of earnings available to distribute to shareholders as dividends. Adjusted Distributable Earnings is calculated as Distributable Earnings, plus expenses relating to professional services rendered in connection with acquisitions, our business combination with Compass and our international corporate organization (including income tax related to realized expense).
- "Segment Distributable Earnings" is Vinci Compass' segment profitability measure used to make operating decisions and assess performance across the company's five segments (Private Equity, Global Investment Products and Solutions, Credit, Equities, Real Assets and Corporate Advisory). Segment Distributable Earnings is calculated as operating profit less (a) net revenue from unrealized performance fees, plus (b) compensation allocated in relation to unrealized performance fees, plus (c) realized gain from GP investment income.

- "AUM" refers to assets under management and advisory. Our AUM equals the sum of: (1) the fair market value of all funds and accounts under management and advisory by Vinci Compass, across Global IP&S, Credit, Private Equity, Equities, and Real Assets; (2) the capital that we are entitled to call from investors in funds pursuant to the terms of their capital commitments to those funds; and (3) the fair market value of co-investments arranged by us that were made, or could be made, by limited partners of our corporate private equity funds and portfolio companies of such funds. As a significant portion of our AUM is denominated in currencies other than Brazilian Reais, fluctuations in foreign exchange rates may cause our reported AUM to vary over time, independently of underlying asset or commitment changes. AUM includes double counting related to funds from one segment that invest in funds from another segment. Those cases occur mainly due to (a) fund, of funds of investment products and solutions segment, and (b) investment funds in general that invest part of their cash in credit segment and hedge fund segment funds in order to maintain liquidity and provide for returns on cash. Such amounts are eliminated on consolidation. The bylaws of the relevant funds prohibit double-charging fees on AUM across segments. Therefore, while our AUM by segment may double-count funds from one segment that invest in funds from another segment, the revenues for any given segment do not include revenue in respect of assets managed by another segment, which means there are no intercompany eliminations on revenues in our results of operations.
- Net Cash and Investments include cash and cash equivalents and the fair value of investments in liquid funds and GP Fund Investments. Cash and cash equivalents include cash, certificate of deposits, which are issued by Banco Bradesco (credit rating AAA evaluated by Fitch Ratings) with interest rates from 99.5% to 101% of CDI.
- "Total Fee Related Revenues" is a measure that we use to assess our ability to generate profits from our business without measuring for the outcomes from funds above their respective benchmarks. We calculate Total Fee Related Revenues as net revenue from services rendered less (a) net revenue from realized performance fees and less (b) net revenue from unrealized performance fees.
- "Total compensation and benefits" is the result of the profit sharing paid to our employees as (a) bonus compensation related to management and advisory and (b) performance-based compensation.
- "Segment personnel expenses" are composed of the salary-part compensation paid to employees and partners of our funds' management teams.
- "Corporate center expenses" are composed by the salary-compensation paid to employees and other general and administrative expenses related to our support teams, such as research, risk, legal & compliance, investor relations, operations and ESG.
- "Other general and administrative expenses" is made up of third-party expenses, depreciation and amortization, travel and representation, marketing expenses, administrative fees, non-operating taxes, third-party consultants' fees, such as legal and accounting, and office consumables.
- "Placement fee amortization and rebates" reflects fees paid to distributors that, due to accounting procedures, are not deducted from net management fees, unlike certain other distributor fees that directly impact that line.
- "GP investment income" is income from proprietary investments made by us in our own Private Markets' funds, used as GP Commitments.
- "Financial income" is income generated through the investments made with our cash and cash equivalents in cash and bank deposits, certificate of deposits and proprietary investments in our liquid funds from our Equities and Global IP&S segments.
- "Leasing expenses" include costs from the company's sub-leasing activities.
- "Income taxes" is comprised of taxes on our corporate income tax and social contribution taxes. We are taxed on an actual taxable profit regime, while our subsidiaries are taxed based on deemed profit.

- "Capital Subscription / (capital return)" represents the net capital commitments and capital returns from our Private Markets' closed end and listed funds.
- "Net Inflows / (outflows)" represent the net inflows and outflows from our liquid funds from our Equities, Global IP&S and Credit segments.
- "Appreciation / (depreciation)" represents the net capital appreciation/depreciation from our funds, which refers to the increase or decrease of the funds' investment's value.
- "MOIC" means multiple on invested capital, a ratio intended to represent how much value an investment has returned, and is calculated as realized value plus unrealized value, divided by the total amount invested, gross of expenses and fees.
- "IRR" means the internal rate of return, which is a discount rate that makes the net present value of all cash flows equal to zero in a discounted cash flow analysis.

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