

# EARNINGS RELEASE 20 | 2025

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### Belo Horizonte, August 13th, 2025

Rede Mater Dei de Saúde ("Mater Dei" or the "Company") (B3: MATD3) announces its results for the second quarter of 2025 (2Q25). The figures for the quarters do not include the results from Hospital Porto Dias to ensure better comparability, except for financial covenant purposes. The amounts are presented on a consolidated basis in millions of Brazilian Reais, unless otherwise stated. The comparisons are made in relation to the second quarter of 2024 (YoY comparisons) and the first quarter of 2025 (QoQ comparisons). The quarterly information is in accordance with Brazilian and International Financial Reporting Standards (IFRS) and has been reviewed by independent auditors.

### **Consolidated values**

| Trimestral   |        |        |         |        |        |
|--|--------|--------|---------|--------|--------|
| Financial Indicator (BRL Million)                  | 2Q25   | 2Q24   | Δ       | 1Q25   | Δ      |
| Operational Beds (average of the period)           | 1,231  | 1,271  | (3.2%)  | 1,166  | 5.6%   |
| Patients-day (total of the period)                 | 87,369 | 86,955 | 0.5%    | 77,813 | 12.3%  |
| Occupancy rate (average of the period)             | 78.0%  | 75.2%  | 2.8pp   | 7.,2%  | 3.8pp  |
| Occupancy rate day patient (average of the period) | 83.0%  | 79.6%  | 3.4pp   | 79.7%  | 3.3pp  |
| Average Ticket (BRL mm / bed)                      | 2.55   | 2.31   | 10.8%   | 2.64   | (3.1%) |
| Net Revenue  | 546    | 489    | 11.5%   | 499    | 9.3%   |
| Gross Profit                                       | 165    | 138    | 19.6%   | 144    | 14.6%  |
| EBITDA   | 115    | 87     | 32.4%   | 97     | 19.3%  |
| EBITDA Margin                                      | 21.1%  | 17.8%  | 3.3pp   | 19.3%  | 1.8pp  |
| Cash and equivalents                               | 638    | 325    | 96.6%   | 670    | (4.8%) |
| Net Debt   | 772    | 1,124  | (31.4%) | 781    | (1.2%) |
| Net Debt/EBITDA LTM                                | 1.6x   | 2.2x   | (0.6)   | 1.6x   | 0.0    |





# **Highlights**

## **Operational and Financial**

#### Consolidated

- Record quarterly Net Revenue and EBITDA in 2025 and for the half-year in 1H25
- ✓ 3.3 p.p. increase in the occupancy rate vs. 1025, a record for the Network
- ✓ Highest quarterly operating cash generation
- Net Debt reduction of BRL 35 million in the quarter, disregarding share buybacks and dividends paid/received

#### RMBH:

- 9% growth in Net Revenue vs. 1025 and 5% in the half-year comparison with 1H24, reaching records in the Belo Horizonte Metropolitan Area (RMBH)
- 4 p.p. increase in the occupancy rate vs. 1025
- ✓ Nova Lima:
  - New Oncology team and inauguration of the ICU (Intensive Care Unit)
  - 37% increase in Net Revenue and 23% in scheduled surgical procedures vs. 1025.

#### Salvador:

- 25% growth in Net Revenue vs. 1025 and 20% in the half-year comparison with 1H24, reaching record levels at the unit
- 79% increase in the number of oncology patients and 15% in scheduled surgical procedures vs. 2024

#### Acquired Units

- Highest quarterly Net Revenue and EBITDA since the completion of the integrations
- $\checkmark$  5% growth in the number of scheduled surgical procedures vs. 1025

## Debt Exchange of MATD11 for the 3rd Debenture Issuance



On July 24, 2025, Rede Mater Dei de Saúde concluded the Debt Exchange of its 1st Debenture Issuance for the 3rd Debenture Issuance. While maintaining the volume of BRL 700 million, the transaction resulted in a significant 50 bps reduction in the issuance rate (from CDI + 1.60% p.a. to CDI + 1.10% p.a.), extended the maturities from 2027/2028 to 2031/2032, and also preserved the option to redeem BRL 200 million within the next 12 months. This liability management move highlights the Network's commitment to financial discipline and sustainability.

## Inaguration of the Medical Centre in Mariana - MG

On August 21, Rede Mater Dei, in partnership with Vale, will inaugurate the Mariana Medical Center - MG. The center aims to offer quality medical care with qualified professionals, accessible hours, and on-site exams, focusing on continuous family care, as well as women's and children's health.



## 2024 Sustainability Report

On July 31, Rede Mater Dei released its 2024 Sustainability Report, which transparently presents quantitative and qualitative indicators. The report also highlights the continuous process of organizational transformation, in which sustainability is integrated into the business strategy and decision-making process. You can access the report by clicking here.

## **Certifications and Hospital Quality Indicators**

- Between July 30 and August 1, the Mater Dei Contorno Hospital was evaluated on approximately 1,200 measurable elements and achieved its JCI reaccreditation.
- Mater Dei Santa Clara achieved QMENTUM Diamond level reaccreditation, a certification that attests to the excellence of services provided, a high maturity in its safety culture, and a consistent commitment to continuous improvement.
- Highest monthly NPS in June 2025, highlighting the growth in the RMBH (Belo Horizonte Metropolitan Area) and Midwest Hubs







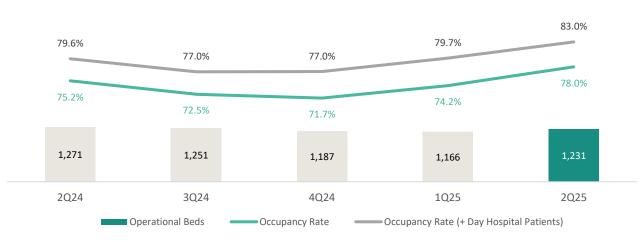
## Revenues

#### **Volume**

Gross revenue is mainly composed of healthcare services provided—such as hospitalizations, surgeries, oncology, medical consultations, and exams—whether through health insurance providers, self-insured plans, government entities, or private (out-of-pocket) patients.

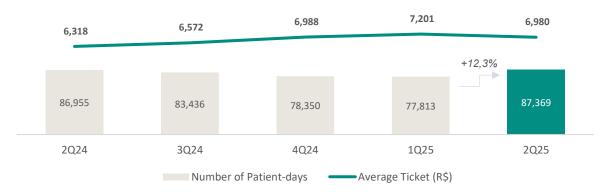
The second quarter of 2025 had an average of 1,231 operational beds, an increase of 65 beds vs. 1Q25 and a reduction of 40 beds vs. 2Q24, with an occupancy rate of 83.0%. This rate is 3.3 p.p. higher than in 1Q25 and 3.4 p.p. higher than in the same quarter of the previous year. The growth in the number of beds in 2Q25 compared to 1Q25 is explained by the significant increase in hospitalizations for respiratory diseases, growth in surgical volume, the continued ramp-up of our units, strategic partnerships with health insurance providers, and the attraction of patients by new leading medical teams

#### Evolution of Average Operational Beds and Occupancy Rate<sup>1</sup>



In the second quarter of 2025, the volume of inpatient patient-days for the consolidated Mater Dei Network increased by 12.3% vs. 1Q25, while the average number of operational beds grew by 5.6%. This is in line with the Company's strategy of operating at a higher occupancy rate to achieve operational efficiency.

#### Number of Patient-days and Average Ticket (BRL/patient-day)

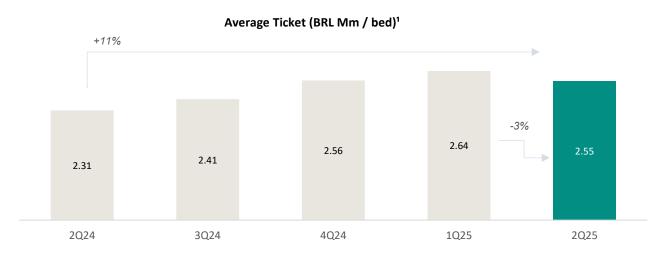


1. Figures do not include those from Porto Dias Hospital

## Revenues

### **Average Ticket and Consolidated Figures**

In the second quarter of 2025, the consolidated average ticket decreased by 3.1% vs. 1Q25 and increased by 10.5% vs. 2Q24. This year-over-year growth is due to adjustments in price tables, a better mix of hospitals and procedures, and the growth of out-of-bed revenues. The reduction compared to 1Q25 is mainly explained by the mix of specialties and hospitals.



1. Figures do not include those from Porto Dias Hospital

In the second quarter of 2025, gross revenue totaled BRL 560.4 million, representing 11.0% growth compared to the second quarter of the previous year and 8.8% higher than the gross revenue reported in the last quarter. Gross revenue is mainly deducted by: (i) provision for Disallowances; (ii) federal and municipal taxes on revenue; and (iii) canceled billings.

| BRL Millions         |        | Consolidated |        |        |        |         |         |        |  |  |
|----------------------|--------|--------------|--------|--------|--------|---------|---------|--------|--|--|
| DRL MILLIONS         | 2Q25   | 2T24         | Δ 2Q25 | 1Q25   | Δ 2Q25 | 1\$25   | 1524    | Δ 1S25 |  |  |
| Healthcare Plans     | 565.2  | 503.8        | 12.2%  | 517.3  | 9.3%   | 1,082.5 | 1,007.6 | 7.4%   |  |  |
| Private Patients     | 35.6   | 36.7         | -3.0%  | 33.9   | 5.1%   | 69.5    | 71.7    | -3.2%  |  |  |
| Other Revenues       | 9.0    | 8.8          | 2.2%   | 9.2    | -1.9%  | 18.3    | 17.2    | 6.5%   |  |  |
| <b>Gross Revenue</b> | 609.9  | 549.3        | 11.0%  | 560.4  | 8.8%   | 1,170.2 | 1,096.5 | 6.7%   |  |  |
| Disallowances        | (26.5) | (23.7)       | 11.9%  | (24.3) | 9.2%   | (50.8)  | (47.3)  | 7.3%   |  |  |
| Taxes and Deductions | (37.5) | (36.2)       | 3.7%   | (36.7) | 2.2%   | (74.3)  | (72.3)  | 2.7%   |  |  |
| Net Revenue          | 545.8  | 489.4        | 11.5%  | 499.3  | 9.3%   | 1,045.1 | 976.8   | 7.0%   |  |  |



## Costs

#### **Cost of Services Provided**

The cost of services provided is mainly composed of: materials and medicines, personnel costs, medical service fees, depreciation and amortization, and maintenance and upkeep.

In 2Q25, the cost of services provided totaled BRL 381 million, representing 69.8% of net revenue—a reduction of 1.4 p.p. compared to 1Q25 and 2.1 p.p. compared to 2Q24. This reduction is mainly explained by the dilution of costs with increased revenue (especially in the personnel line item), the Company's strategy of operating with a higher occupancy rate, and adjustments to the workforce. When comparing 2Q25 with 1Q25, there was a 1 p.p. increase in the materials/medicines line item, driven by the consumption profile of the quarter.

Accordingly, the reported Gross Profit was BRL 165 million, with the gross margin reaching 30.2% in 2Q25, as the changes in the cost of services provided have a proportional effect on the margin.

| BRL Millions                     |         |         |         | Co      | nsolidat | ed            |         |         |
|----------------------------------|---------|---------|---------|---------|----------|---------------|---------|---------|
| BKL MIIIIONS                     | 2Q25    | 2T24    | Δ 2Q25  | 1Q25    | Δ 2Q25   | <b>1</b> \$25 | 1524    | Δ 1S25  |
| Materials and medicines          | (147.2) | (136.3) | 8.0%    | (129.8) | 13.4%    | (276.9)       | (261.8) | 5.8%    |
| % of net revenue                 | 27.0%   | 27.8%   | (0.8pp) | 26.0%   | 1.0pp    | 26.5%         | 26.8%   | (0.3pp) |
| Personnel                        | (106.2) | (101.2) | 5.0%    | (104.2) | 2.0%     | (210.4)       | (193.4) | 8.8%    |
| % of net revenue                 | 19.5%   | 20.7%   | (1.2pp) | 20.9%   | (1.4pp)  | 20.1%         | 19.8%   | 0.3pp   |
| Medical service fees             | (57.4)  | (50.8)  | 13.0%   | (55.1)  | 4.2%     | (112.5)       | (100.0) | 12.5%   |
| % of net revenue                 | 10.5%   | 10.4%   | 0.1pp   | 11.0%   | (0.5pp)  | 10.8%         | 10.2%   | 0.6pp   |
| Maintenance and upkeep           | (22.9)  | (21.3)  | 7.8%    | (21.5)  | 6.5%     | (44.5)        | (41.5)  | 7.2%    |
| % of net revenue                 | 4.2%    | 4.3%    | (0.1pp) | 4.3%    | (0.1pp)  | 4.3%          | 4.2%    | 0.1pp   |
| Depreciation and amortization    | (22.0)  | (18.2)  | 20.5%   | (22.0)  | (0.2%)   | (44.0)        | (36.5)  | 20.6%   |
| % of net revenue                 | 4.0%    | 3.7%    | 0.3pp   | 4.4%    | (0.4pp)  | 4.2%          | 3.7%    | 0.5pp   |
| Other costs                      | (25.3)  | (24.0)  | 5.4%    | (22.9)  | 10.1%    | (48.2)        | (46.5)  | 3.7%    |
| % of net revenue                 | 4.6%    | 4.9%    | (0.3pp) | 4.6%    | -        | 4.6%          | 4.8%    | (0.2pp) |
| <b>Cost of Services Provided</b> | (381.0) | (351.7) | 8.3%    | (355.5) | 7.2%     | (736.5)       | (679.6) | 8.4%    |
| % of net revenue                 | 69.8%   | 71.9%   | (2.1pp) | 71.2%   | (1.4pp)  | 70.5%         | 69.6%   | 0.9рр   |
| <b>Gross Profit</b>              | 164.8   | 137.8   | 19.6%   | 143.8   | 14.6%    | 308.6         | 297.3   | 3.8%    |
| % Gross margin                   | 30.2%   | 28.1%   | 2.1pp   | 28.8%   | 1.4pp    | 29.5%         | 30.4%   | (0.9pp) |

# **Expenses**

#### **General, Administrative and Other**

General and administrative expenses are mainly composed of personnel expenses, depreciation and amortization, and other expenses related to back-office activities.

In 2Q25, general and administrative expenses reached 12.5% of net revenue for the period, a decrease of 1.0 p.p. vs. 1Q25 and 1.4 p.p. vs. 2Q24. This was due to lower personnel expenses from a reduction in administrative positions and the consequent dilution from revenue growth. Regarding net operating expenses—which mainly include provisions/reversals for lawsuits, provisions for doubtful accounts, and equity accounting results—the variation is substantially due to the write-off of customer balances with no expectation of being received (for which a provision for losses already existed), and also to the recognition of a receivable for the reimbursement of contingencies and related expenditures by former partners of acquired companies, according to M&A settlements.

| DDI Milliana                    | Consolidated |        |         |        |         |         |         |         |  |  |  |
|---------------------------------|--------------|--------|---------|--------|---------|---------|---------|---------|--|--|--|
| BRL Millions                    | 2Q25         | 2T24   | Δ 2Q25  | 1Q25   | Δ 2Q25  | 1\$25   | 1524    | Δ 1S25  |  |  |  |
| Personnel                       | (42.4)       | (45.4) | -6.6%   | (43.4) | (2.3%)  | (85.9)  | (86.9)  | -1.2%   |  |  |  |
| % of net revenue                | 7.8%         | 9.3%   | (1.5pp) | 8.7%   | (0.9pp) | 8.2%    | 8.9%    | (0.7pp) |  |  |  |
| Depreciation and amortization   | (5.2)        | (5.0)  | 4.2%    | (5.2)  | (0.3%)  | (10.4)  | (9.9)   | 6.0%    |  |  |  |
| % of net revenue                | 1.0%         | 1.0%   | -       | 1.0%   | -       | 1.0%    | 1.0%    | -       |  |  |  |
| Third-party services            | (14.9)       | (12.8) | 17.0%   | (14.0) | 7.0%    | (28.9)  | (25.5)  | 13.5%   |  |  |  |
| % of net revenue                | 2.7%         | 2.6%   | 0.1pp   | 2.8%   | (0.1pp) | 2.8%    | 2.6%    | 0.2pp   |  |  |  |
| Other Expenses                  | (5.7)        | (5.0)  | 14.0%   | (4.6)  | 22.8%   | (10.3)  | (9.9)   | 3.3%    |  |  |  |
| % of net revenue                | 1.0%         | 1.0%   | -       | 0.9%   | 0.1pp   | 1.0%    | 1.0%    | -       |  |  |  |
| General expenses and adm.       | (68.3)       | (68.2) | 0.1%    | (67.2) | 1.5%    | (135.5) | (132.2) | 2.5%    |  |  |  |
| % of net revenue                | 12.5%        | 13.9%  | (1.4pp) | 13.5%  | (1.0pp) | 13.0%   | 13.5%   | (0.5pp) |  |  |  |
| Other operational rev./exp.     | (8.6)        | (6.8)  | 26.2%   | (7.2)  | 18.4%   | (15.8)  | (16.0)  | -1.1%   |  |  |  |
| % of net revenue                | 1.6%         | 1.4%   | 0.2pp   | 1.4%   | 0.2pp   | 1.5%    | 1.6%    | (0.1pp) |  |  |  |
| <b>Net Operational Expenses</b> | (76.8)       | (75.0) | 2.5%    | (74.5) | 3.2%    | (151.3) | (148.2) | 2.1%    |  |  |  |
| % of net revenue                | 14.1%        | 15.3%  | (1.2pp) | 14.9%  | (0.8pp) | 14.5%   | 15.2%   | (0.7pp) |  |  |  |

# **EBIT and EBITDA**

#### **Operacional Result**

EBITDA for the quarter reached BRL 115 million, an increase of 19.3% vs. 1Q25 and 32.4% vs. 2Q24. The adjusted EBITDA margin reached 21.1%, an increase of 1.8 p.p. compared to 1Q25 and 3.3 p.p. vs. 2Q24. The Company's margin increase is explained by three main factors: (i) revenue growth driven by increased volume, the ramp-up of units, and price table readjustments, resulting in the dilution of costs and expenses and higher margins; (ii) an increased occupancy rate aimed at greater operational efficiency; and (iii) a reduction in the personnel line item through adjustments to the workforce.

| DDI M'II'                                  |         |         |         | C       | onsolidat | ed      |         |         |
|--|---------|---------|---------|---------|-----------|---------|---------|---------|
| BRL Millions                               | 2Q25    | 2T24    | Δ 2Q25  | 1Q25    | Δ 2Q25    | 1525    | 1524    | Δ 1S25  |
| <b>Gross Revenue</b>                       | 609.9   | 549,3   | 11,0%   | 560.4   | 8.8%      | 1,170.2 | 1,096.5 | 6.7%    |
| Taxes, deductions, and<br>Disallowances    | (64.1)  | (59.9)  | 6.9%    | (61.0)  | 4.9%      | (125.1) | (119.6) | 4.6%    |
| Net Revenue                                | 545.8   | 489.4   | 11.5%   | 499.3   | 9.3%      | 1,045.1 | 976.8   | 7.0%    |
| Cost of Services Provided                  | (381.0) | (351.7) | 8.3%    | (355.5) | 7.2%      | (736.5) | (679.6) | 8.4%    |
| Net operating expenses                     | (76.8)  | (75.0)  | 2.5%    | (74.5)  | 3.2%      | (151.3) | (148.2) | 2.1%    |
| Asset impairment                           | -       | (744.1) | -       | -       | -         | -       | (744.1) | -100.0% |
| EBIT                                       | 88.0    | -681.4  |         | 69.3    | 27.0%     | 157.3   | -595.1  |         |
| % of net revenue                           | 16.1%   | -139.2% | 155.3pp | 13.9%   | 2.2pp     | 15.1%   | -60.9%  | 76.0pp  |
| Reversal of contingencieson                | 27.2    | 23,2    | 17.0%   | 27.3    | (0.2%)    | 54.5    | 46.4    | 17.5%   |
| EBITDA                                     | 115.2   | -658.1  |         | 96.6    | 19.3%     | 211.8   | -548.7  |         |
| % of net revenue                           | 21.1%   | -134.5% | 155.6pp | 19.3%   | 1.8pp     | 20.3%   | -56.2%  | 76.5pp  |
| Sale of Investments /<br>Asset impairment  | -       | -       | -       | -       | -         | -       | -       | -       |
| Pre-Operational Nova Lima                  | -       | 1.0     | -100.0% | -       | -         | -       | 1.0     | -100.0% |
| Reversal of contingencies de contingências | -       | 744.1   | -100.0% | -       | -         | -       | 744.1   | -100.0% |
| Adjusted EBITDA                            | 115.2   | 87.0    | 32.4%   | 96.6    | 19.3%     | 211.8   | 196.4   | 7.8%    |
| % of net revenue                           | 21.1%   | 17.8%   | 3.3pp   | 19.3%   | 1.8pp     | 20.3%   | 20.1%   | 0.2pp   |





# **Net Financial Result**

#### **Financial Revenue and Expense**

In the quarter, the net financial result worsened by 18.6% vs. 1Q25 and 10.9% vs. 2Q24, mainly due to higher interest expenses from the increase in the Selic rate during the period, in addition to the monetary restatement of contingencies.

Due to the sale of Porto Dias Hospital in September 2024, the average cash position in 1Q25 was higher, resulting in better financial income in that quarter. Consequently, the quarter-over-quarter decline (vs. 1Q25) appears more pronounced than the year-over-year decline (vs. 2Q24).

| BRL Millions   | Consolidated |        |        |        |        |             |         |        |  |  |
|--|--------------|--------|--------|--------|--------|-------------|---------|--------|--|--|
| DAL PILLOTS  | 2Q25         | 2T24   | Δ 2Q25 | 1Q25   | Δ 2Q25 | <b>1S25</b> | 1524    | Δ 1S25 |  |  |
| Financial Income   | 29.9         | 13.2   | 126.3% | 26.5   | 12.7%  | 56.5        | 26.6    | 112.1% |  |  |
| Financial Expense  | (76.3)       | (55.1) | 38.6%  | (65.7) | 16.2%  | (142.0)     | (112.4) | 26.4%  |  |  |
| Juros de empréstimos,<br>finan., parcelamentos e<br>aquisições | (50.3)       | (34.3) | 46.8%  | (43.6) | 15.5%  | (93.8)      | (71.2)  | 31.9%  |  |  |
| Juros de arrendamento  | (18.9)       | (16.4) | 15.2%  | (18.7) | 1.2%   | (37.5)      | (32.5)  | 15.4%  |  |  |
| Others   | (7.2)        | (4.4)  | 61.7%  | (3.5)  | 106.3% | (10.6)      | (8.7)   | 22.8%  |  |  |
| Net Financial Result   | (46.4)       | (41.9) | 10.9%  | (39.1) | 18.6%  | (85.6)      | (85.7)  | (0.2%) |  |  |

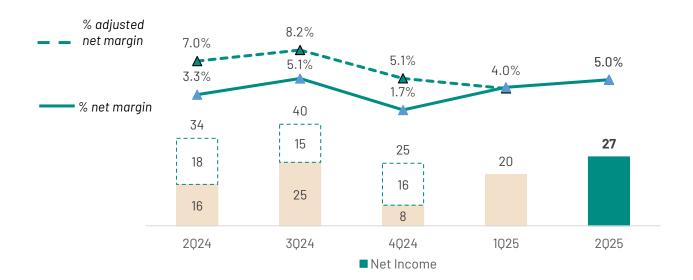






# **Net Income**

In the current quarter, net income reached BRL 27 million, an increase of 34% compared to 1Q25 and a 67% increase compared to 2Q24 when disregarding deferred income tax, which highlights the recovery of the Network's net income. The net margin reached 5.0% this quarter, representing a 1.0 p.p. increase from the previous quarter. The improvement in net income is explained by the same factors that drove the growth in EBITDA, as previously mentioned.



| BRL Millions                            |        |        |          |        | Consolida | ted           |         |          |
|---|--------|--------|----------|--------|-----------|---------------|---------|----------|
| DRL MIIIIONS                            | 2Q25   | 2T24   | Δ 2Q25   | 1Q25   | Δ 2Q25    | <b>1</b> \$25 | 1524    | Δ 1S25   |
| EBIT                                    | 88.0   | -681.4 | -        | 69.3   | 27.0%     | 157.3         | (595.1) | -        |
| Net Financial Result                    | (46.4) | (41.9) | 10.9%    | (39.1) | 18.6%     | (85.6)        | (85.7)  | (0.2%)   |
| EBT                                     | 41.6   | -723.2 |          | 30.2   | 37.8%     | 71.8          | -680.8  | -        |
| Income Tax and Social<br>Contribution   | (14.5) | 247.7  | (105.8%) | (10.0) | 44.8%     | (24.5)        | 237.3   | (110.3%) |
| Net Income                              | 27.1   | -475.5 |          | 20.2   | 34.3%     | 47.3          | -443.5  | -        |
| % of net revenue                        | 5.0%   | -97.2% | 102.2pp  | 4.0%   | 1.0pp     | 4.5%          | -45.4%  | 49.9pp   |
| Deferred Income Tax/Social Contribution | -      | 18.2   | (100.0%) | -      | -         | -             | 36.1    | (100.0%) |
| Pre-Operational Nova Limat impairment   | -      | -      | 0.0%     | -      | -         | -             | -       | -        |
| Pré-Operacional Nova Lima               | -      | 0.7    | -100.0%  | -      | 0.0%      | -             | 0.7     | (100.0%) |
| Reversal of contingencies               | -      | 491.1  | -100.0%  | -      | 0.0%      | -             | 491.1   | (100.0%) |
| Adjusted Net Income                     | 27.1   | 34.4   | (21.3%)  | 20.2   | 34.3%     | 47.3          | 84.4    | (44.0%)  |
| % of net revenue                        | 5.0%   | 7.0%   | (2.0pp)  | 4.0%   | 1.0pp     | 4.5%          | 8.6%    | (4.1pp)  |



# **Debt and Leverage**

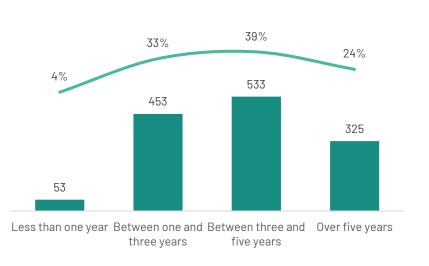
In the second quarter of 2025, the net debt balance totaled BRL 772 million, a 31.4% reduction compared to the ending balance of the same quarter of the previous year, which is explained by the increase in cash and cash equivalents from the sale of Porto Dias Hospital. Compared to 1Q25, and excluding share buybacks and dividends paid/received, net debt would have been reduced by BRL 35 million as a result of the Network's better operational performance during the quarter. When including these items, the actual reduction was BRL 9 million.

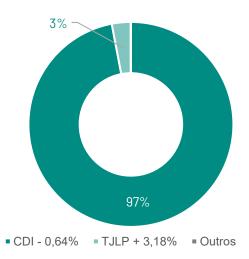
The leverage ratio (net financial debt / LTM EBITDA) reached 1.6x in 2Q25, 0.6x lower than in the same period of the previous year and flat compared to the previous quarter.

| Consolidated (BRL millions)                         | 2Q25  | 2Q24 <sup>1</sup> | Δ 2Q25 | 1Q25  | Δ 2Q25 |
|---|-------|-------------------|--------|-------|--------|
| Short-Term Debt                                     | 77    | 76                | 1.2%   | 101   | -23.8% |
| Long-Term Debt                                      | 1,311 | 1,365             | -3.9%  | 1,329 | -1.4%  |
| Derivative Financial Instruments (+/-) <sup>2</sup> | 22    | 8                 | 170.2% | 21    | 3.3%   |
| Gross Debt <sup>3</sup>                             | 1,410 | 1,449             | -2.7%  | 1,451 | -2.9%  |
| Cash and Cash Equivalents and Financial Investments | 638   | 325               | 96.6%  | 670   | -4.8%  |
| Net Debt  | 772   | 1,124             | -31.4% | 781   | -1.2%  |
| EBITDA LTM <sup>4</sup>                             | 484   | 506               | -4.4%  | 488   | -0.9%  |
| Net Debt/ EBITDA LTM                                | 1.6   | 2.2               | -0.6   | 1.6   | 0.0    |
|   |       |                   |        |       |        |

- 1. Values considering the numbers of Hospital Porto Dias.
- 2. Derivative instrument (swap) related to the exchange of the IPCA rate for the CDI rate on the Banco do Nordeste (BNB) loan
- 3. According to the covenant of the Company's debenture issuances, gross debt considers the sum of the balances of loans, financing, and debentures net of all derivative financial instruments (current and non-current). It does not consider lease liabilities and acquisition of companies payable.
- 4. According to the covenant of the Company's debenture issuances, EBITDA means profit before financial result, taxes, depreciation, amortization, asset impairment, and equity income.

The weighted average debt maturity is 3.9 years. The cost of debt in the 2Q25 period was CDI - 0.70% p.a

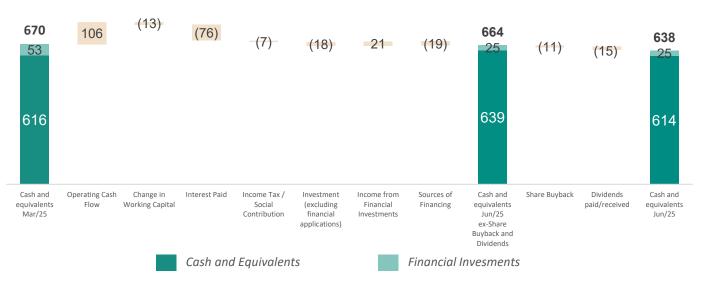




# Cash Flow

In 2025, cash generated from operations before working capital needs was BRL 106 million, with BRL 13 million consumed by working capital (accounts receivable, suppliers, inventories, etc.). To arrive at the net cash from operating activities, there were payments of BRL 76 million for interest on loans/leases for the semi-annual Debenture obligations, and BRL 7 million for income tax and social contribution, reflecting the Company's efforts to reduce its cash tax rate.

Investing activities used BRL 18 million, mainly for payments related to expansion, maintenance, and intangible Capex. Furthermore, financing activities used BRL 19 million for payments on loans and leases. The ending cash position reached BRL 664 million. Disregarding shareholder remuneration items (share buybacks and dividends paid/received), the cash balance decreased by only BRL 6 million during the period, even with the semi-annual Debenture obligations.







# Appendix P&L

| (BRL thousand)                                     | 2Q25      | 2Q24      | 1Q25      | 6M25      | 6M24      |
|--|-----------|-----------|-----------|-----------|-----------|
| Gross Revenue                                      | 609,862   | 663,209   | 560,355   | 1,170,217 | 1,324,148 |
| Healthcare Operator                                | 565,214   | 612,081   | 517,268   | 1,082,482 | 1,225,580 |
| Out-of-pocket patients                             | 35,602    | 42,279    | 33,865    | 69,467    | 81,418    |
| Other revenue                                      | 9,046     | 8,849     | 9,222     | 18,268    | 17,150    |
| Taxes and Deductions                               | (64,055)  | (77,866)  | (61,037)  | (125,092) | (156,006) |
| Net Revenue  | 545,807   | 585,343   | 499,318   | 1,045,125 | 1,168,142 |
| Costs of services provided                         | (380,982) | (410,455) | (355,530) | (736,512) | (800,146) |
| Medical Supplies and drugs                         | (147,156) | (148,187) | (129,756) | (276,912) | (281,746) |
| Personnel  | (106,245) | (116,418) | (104,189) | (210,434) | (228,821) |
| Medical services                                   | (57,401)  | (67,091)  | (55,074)  | (112,475) | (134,704) |
| Maintenance and conservation                       | (22,945)  | (26,990)  | (21,536)  | (44,481)  | (52,468)  |
| Depreciation and amortization                      | (21,984)  | (21,841)  | (22,034)  | (44,018)  | (43,721)  |
| Other costs  | (25,251)  | (29,928)  | (22,941)  | (48,192)  | (58,686)  |
| Gross profit                                       | 164,825   | 174,888   | 143,788   | 308,613   | 367,996   |
| General and administrative expenses                | (68,256)  | (77,037)  | (67,234)  | (135,490) | (149,606) |
| Personnel  | (42,434)  | (50,488)  | (43,422)  | (85,856)  | (96,824)  |
| Depreciation and amortization                      | (5,214)   | (5,674)   | (5,232)   | (10,446)  | (11,188)  |
| Third-party services                               | (14,947)  | (14,576)  | (13,969)  | (28,916)  | (29,092)  |
| Other expenses                                     | (5,661)   | (6,299)   | (4,611)   | (10,272)  | (12,502)  |
| Equity pickup                                      | (31)      | (231)     | (1,228)   | (1,259)   | (457)     |
| Other operating income (expenses)                  | (8,542)   | (5,797)   | (6,012)   | (14,554)  | (13,964)  |
| Impairment of assets- CPC 31                       |           | (744,142) | -         |           | (744,142) |
| Earnings before financial income and expenses      | 87,996    | (652,319) | 69,314    | 157,310   | (540,173) |
| Financial revenue                                  | 29,909    | 14,019    | 26,543    | 56,452    | 27,846    |
| Financial expenses                                 | (76,328)  | (60,646)  | (65,683)  | (142,011) | (123,760) |
| Net financial result                               | (46,419)  | (46,627)  | (39,140)  | (85,559)  | (95,914)  |
| Earnings before income tax and social contribution | 41,577    | (698,946) | 30,174    | 71,751    | (636,087) |
| Income Tax and Social Contribution                 | (14,486)  | 240,407   | (10,001)  | (24,487)  | 223,506   |
| Net Income / (Loss)                                | 27,091    | (458,539) | 20,173    | 47,264    | (412,581) |
| Deferred Income tax (goodwill)                     | -         | 18,162    | -         | -         | 36,116    |
| Divestment of assets / Impairment of assets        | -         | 491,134   | 0         | -         | 491,134   |
| Nova Lima preoperational                           | -         | 651       | -         | -         | 651       |
| Contingencies reversal                             |           | -         |           |           |           |
| Adjusted net income                                | 27,091    | 51,408    | 20,173    | 47,264    | 115,320   |

| (Em mil de reais)                           | 2Q25    | 2Q24     | 1Q25   | 6M25    | 6M24     |
|---|---------|----------|--------|---------|----------|
| EBIT  | 87,996  | -652,319 | 69,314 | 157,310 | -540,173 |
| Depreciation and amortization               | 27,198  | 27,514   | 27,266 | 54,464  | 54,909   |
| EBITDA                                      | 115,194 | -624,805 | 96,580 | 211,774 | -485,264 |
| Nova Lima preoperational                    | -       | 986      | -      | -       | 986      |
| Divestment of assets / Impairment of assets | -       | 744,142  | -      | -       | 744,142  |
| Contingencies reversal                      | -       | -        |        |         | -        |
| Adjusted EBITDA                             | 115,194 | 120,323  | 96,580 | 211,774 | 259,864  |



# **Appendix**

## **Balance Sheet**

|   | 06/30/2025         | 06/30/2024                              |
|---|--------------------|---|
| Asset   |                    |   |
| Current Cash and Cash Equivalents                       | 612 527            | 260 205                                 |
| Cash and Cash Equivalents Financial Investments         | 613,537<br>24,676  | 269,395<br>55,186                       |
| Accounts receivable                                     | 724,418            | 645,825                                 |
| Inventories   | 53,674             | 52,801                                  |
| Derivatives   | -                  | -                                       |
| Construction Reimbursement                              | 42,248             | 40,125                                  |
| Construction assets to be deployed                      | -                  | -                                       |
| Other current assets                                    | 40,963             | 61,670                                  |
| Assets held for sale                                    | -                  | 988,894                                 |
| Total current assets                                    | 1,499,516          | 2,113,896                               |
| Non-current   |                    |   |
| Construction Reimbursement                              | 274,563            | 297,776                                 |
| Judicial deposits                                       | 53,881             | 47,292                                  |
| Deferred taxes  | 224,820            | 263,872                                 |
| Derivatives   | -                  | 0                                       |
| Investments   | 12,174             | 16,820                                  |
| Right of use Fixed Assets                               | 676,384<br>816,386 | 595,457<br>814,346                      |
| Intangible Assets                                       | 731,672            | 728,259                                 |
| Other non-current assets                                | 49,273             | 51,160                                  |
| Total non-current assets                                | 2,839,153          | 2,814,982                               |
| Total Assets  | 4,338,669          | 4,928,878                               |
| Liabilities   | ,,                 | , |
| Current   |                    |   |
|   | 427.000            | 427.542                                 |
| Suppliers   | 127,990            | 127,543                                 |
| Loans and financing Derivatives                         | 76,731<br>2,351    | 75,837<br>786                           |
| Leasing   | 70,547             | 63,526                                  |
| Salaries & social security contribution                 | 79,486             | 78,274                                  |
| Taxes and contributions payable                         | 31,713             | 16,865                                  |
| Installment payment of taxes                            | 2,196              | 7,643                                   |
| Accounts payable of company acquisition                 | 27,518             | 34,106                                  |
| Redemption liability                                    | 58,369             | -                                       |
| Dividends payable                                       | -                  | -                                       |
| Other current liabilities                               | 8,109              | 9,257                                   |
| Liability held for sale                                 | -                  | 435,349                                 |
| Total current liabilities                               | 485,010            | 849,186                                 |
| Non-current   |                    |   |
| Loans and financing                                     | 1,311,259          | 1,364,845                               |
| Derivatives   | 19,592             | 7,336                                   |
| Leasing   | 703,827            | 605,525                                 |
| Redemption liability                                    | -                  | 78,548                                  |
| Installment payment of taxes Deferred taxes liabilities | 649<br>77,394      | 1,798<br>78,411                         |
| Accounts payable of company acquisition                 | 140,079            | 155,431                                 |
| Provision for contingencies                             | 111,071            | 195,584                                 |
| Other non-current liabilities                           | 8,756              | 11,807                                  |
| Total non-current liabilities                           | 2,372,627          | 2,499,285                               |
| Equity Capital  | _,_,_,             | _,,                                     |
| Capital   | 1,301,019          | 1,301,019                               |
| Capital reserves  | 200,881            | 380,925                                 |
| Income reserves   | 41,538             | (25,594)                                |
| (-) Treasury stocks                                     | (13,978)           | (15,801)                                |
| Equity valuation adjustment                             | (77,667)           | (88,572)                                |
| Total equity attributable to the Company's shareholder  | 1,451,793          | 1,551,977                               |
| Share of noncontrolling shareholders                    | 29,239             | 28,430                                  |
|   | 1,481,032          | 1,580,407                               |
| Total Shareholders' equity Total Liabilities            | 4,338,669          | 4,928,878                               |



# Appendix Cash Flow

| (BRL thousand)  | 06/30/2025           | 06/30/2024           |
|---|----------------------|----------------------|
| Cash flow from operating activities   |                      |                      |
| Net profit for the period   | 47,264               | -412,581             |
| Adjustments to reconcile net income to cash from operations   | F 4 4 C 4            | F4 000               |
| Depreciation and amortization Write-off of fixed and intangible assets                              | 54,464               | 54,909               |
| Write-Off of fixed and intaligible assets   | 1,100                | 1,829                |
| Establishment (reversal) of allowance for doubtful accounts   | 9,559                | 14,482               |
| Establishment (reversal) of provision for disallowances   | -9,200               | 36,104               |
| Establishment (reversal) of provision and restatement for contingencies                             | 5,426                | 5,360                |
| Share-Based Payment provision   | 2,628                | 4,783                |
| Equity pickup gains   | 1,259                | 457                  |
| Derivative Gains  | 331                  | (1,491)              |
| Income from financial investiments  | (39,982)             | (12,402)             |
| Net financial expenses  | 120,957              | 104,867              |
| Establishment of Installment payment of taxes   | 0                    | 938                  |
| Loss of impairment of assets  Provision for income tax and social contribution - current & deferred | 2,923                | 744,142<br>(244,933) |
| Provision for income tax and social contribution - current & deferred                               | 196,729              | 296,464              |
| Variations in Operating Assets and Liabilities  | 130,723              | 250,404              |
| Accounts Receivable   | (63,984)             | (120,835)            |
| Inventories   | (3,253)              | (5,123)              |
| Other Assets  | (626)                | (11,898)             |
| Judicial Deposits   | 352                  | (2,382)              |
| Suppliers   | (2,070)              | 4,025                |
| Salaries and social security contributions  | 23,308               | 18,660               |
| Taxes and contributions payable   | 18,693               | 7,883                |
| Tax installments  | (3,721)              | (3,398)              |
| Variations in Operating Assets from alienated assets  | -                    | (46,458)             |
| Other liabilities   | (962)                | (737)                |
|   | (32,263)             | (160,263)            |
| Income tay and social contributions haid  | (10.707)             | (17.420)             |
| Income tax and social contributions paid Interest paid  | (10,797)<br>(92,556) | (17,430)<br>(73,115) |
| Net cash generated by operating activities  | 61,113               | 45,656               |
| Cash Flow of Investment activities  |                      | .5,000               |
| Acquisition of fixed assets   | (12,165)             | (126,007)            |
| Acquisition of intangible assets  | (7,616)              | (5,057)              |
| Developments with construction to be deployed   | -                    | (7,395)              |
| A Capital Injection into the acquired units   | -                    | (95)                 |
| Investment acquisition  | (31,925)             | (29,160)             |
| Disposal of investments   | -                    | -                    |
| Cash from investment acquisition (disposal)   | -                    | -                    |
| Financial Investiments made, net redemptions  | 68,040               | 39,003               |
| Net cash generate (used) in investment activities   | 16,334               | (128,711)            |
| Cash flow from financing activities   |                      |                      |
| Loans and financing   | 454                  | 206,893              |
| Payments of loans and financing   | (38,973)             | (20,422)             |
| Lease payments  | (11,919)             | (18,945)             |
| Derivative settlement   | 178                  | (121)                |
| Investment acquisition of noncontrolling shareholders   | (21.450)             | -<br>(12 920)        |
| Treasury stocks Dividends paid  | (21,458)<br>(14,773) | (13,839)<br>(28,418) |
| Net cash generated (used) in financing activities   | (86,491)             | 125,148              |
|   |                      |                      |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS  | (9,044)              | 42,093               |
| Cash and cash equivalents at the beginning of the period  | 622,581              | 227,302              |
| Cash and cash equivalents at the end of the period  | 613,537              | 269,395              |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS  | (9,044)              | 42,093               |
|   |                      |                      |



# Glossary and Other Information

AoP: Average of period

LTM: Last Twelve Months

**IFRS 16**: As of January 1st, 2019, all companies had to adapt to the new rules of IFRS 16. With this new standard, lessees now have to recognize the asset of rights over leased assets and the liability of future payments for medium or long-term leases, including operating leases. The biggest impact we had was on the real estate lease contracts of our operational and administrative units.

**EBITDA**: Earnings before Interest, Taxes, Depreciation and Amortization

EBITDA Margin: EBITDA divided by net revenue

**EBIT**: Earnings before Interest and Taxes

CDI: Interbank Deposit Certificate

**Occupancy rate:** Number of beds occupied by patients per day added up over a given period, divided by the number of beds that were operational each day added up during the same period

#### About Rede Mater Dei de Saúde

Rede Mater Dei de Saúde is an integrated platform that provides hospital and cancer services, being a national reference in health and the largest private hospital network in Minas Gerais. The Company has more than 2,200 beds of capacity in its 9 units located in the metropolitan region of Belo Horizonte ("MRBH"), Salvador, Uberlândia, Goiânia and Feira de Santana.

Rede Mater Dei has a clinical expertise that is recognized by patients, medical community, healthcare operators, suppliers, and relevant sectors of the Brazilian Society, and focuses on innovation and medical pioneering.

#### Relationship with independent auditors

In accordance with CVM Resolution CVM 162/22, we inform that our policy for hiring independent auditors considers the best governance principles, which reserve the auditor's independence, in accordance with internationally accepted criteria.

For additional Investor Relations information, please access the website: https://ri.materdei.com.br/en/ or e-mail ri@materdei.com.br

This material contains summary information, which is not intended to be complete and should not be considered by shareholders or potential investors as an investment recommendation. Information about Mater Dei, its activities, economic and financial situation, and the risks inherent to its activities, as well as its financial statements, can be obtained on the world wide web, on the Mater Dei website (https://ri.materdei.com.br/en/)





## **HUB BRASIL CENTRAL**

Mater Dei Goiânia Goiânia/GO

Mater Dei Santa Clara Uberlândia/MG

Mater Dei Santa Genoveva Uberlândia/MG

Mater Dei CDI Uberlândia/MG

## **SÃO PAULO**

Mater Dei São Paulo [em construção]

## **HUB BAHIA**

Mater Dei Salvador Salvador/BA

Mater Dei Emec Feira de Santana/BA

## **HUB RMBH**

Mater Dei Santo Agostinho Belo Horizonte/MG

Mater Dei Contorno Belo Horizonte/MG

Mater Dei Betim-Contagem Betim/MG

Mater Dei Nova Lima Nova Lima/MG