C&A MODAS S.A.
CNPJ/MF No. 45.242.914/0001-05
NIRE (State Registration Number) 353000542762
Publicy-held Company

NOTICE TO THE MARKET

C&A MODAS S.A. ("Company") hereby announces to its shareholders and the market in general that, at the Company's Board of Directors meeting held on September 22, 2025, the approval of the Company's 4th issuance of simple, non-convertible, unsecured debentures, in up to two series ("Issuance"), in the total amount of R$300,000,000.00 (three hundred million reais), equivalent to 300,000 debentures.

The purpose of the Issuance is to improve the Company's debt profile, since the net proceeds will be used for the prepayment of existing debts, resulting in the extension of the average debt maturity and the reduction of financial costs.

The First Series Debentures ("First Series") and Second Series Debentures ("Second Series") will be subject to a public offering under the automatic registration procedure, intended exclusively for professional investors, pursuant to CVM Resolution No. 160, and will mature, respectively, in 3 (three) years (September 15, 2028) and 5 (five) years (September 15, 2030).

The First Series will accrue interest corresponding to 100% of the DI Rate, plus a spread (surcharge) limited to 0.90% per year on its unit par value. The Second Series will accrue interest corresponding to 100% of the DI Rate, plus a spread limited to 1.05% per year on its unit par value. The final remuneration of both series will be defined through the Bookbuilding Procedure.

The terms and conditions of the Issuance are set forth in the minutes of the Company's Board of Directors meeting, which are available at the Company's headquarters and on the websites of the CVM (www.cvm.gov.br) and the Company (https://ri.cea.com.br/).

This notice to the market does not constitute an offer, invitation, or solicitation of an offer to acquire the Debentures.

Barueri, September 23, 2025.

LAURENCE BELTRÃO GOMES
CFO and Investor Relations Officer