



C&A MODAS S.A.

Notice to Shareholders

C&A Modas S.A. ("Company"), informs to its Shareholders that the Board of Directors, at the meeting held today, approved the distribution and the payment of Interest on Equity by the Company ("IoE"), related to the fiscal year 2024. The total gross amount is R\$ 105,000,000.00 (one hundred and five million reais), corresponding to R\$ 0.34469068 per share. After withholding income taxes, the net amount will be R\$ 89,250,000.00 (eighty-nine million, two hundred and fifty thousand reais), equivalent to a net amount of R\$0.29298708 per share, based on a total of 304,620,942 common shares, excluding shares held in treasury. The amount corresponding to the payment of Interest on Equity will be included in the calculation of the mandatory dividend for the fiscal year 2024.

The payment will be made in the fiscal year 2025, on a date to be determined in due course, in proportion to each shareholder's participation, without monetary adjustment and subject to the withholding income tax, except for shareholders who are legally exempt or immune. Shareholders claiming exempt or immune status must provide proof of such status to the Company's registrar, BTG Pactual Serviços Financeiros S.A. DTVM ("BTG Pactual" or "BTG"), by January 3, 2025.

Shareholders holding shares as of December 30, 2024, will be entitled to receive the IoE. Starting from and including January 2, 2025, the shares will be traded on the stock exchange "ex-interest on equity" (ex-IOE).

The Interest on Equity will be paid through the BTG Pactual, via an automatic credit to shareholders who have previously notified BTG of their enrollment number and corresponding bank account details. Shareholders who have not provided this information will receive a payment notice from BTG Pactual and must present it at one of its branches, along with the required account details. Payments will be processed starting on the third business day following the registration update.

For further information, shareholders may contact the Company's Investor Relations team by e-mail ri@cea.com.br.

Barueri, December 23, 2024

Laurence Beltrão Gomes

CFO and Investor Relations Officer