

<p style="text-align: center;">DISTANCE VOTING BALLOT</p> <p style="text-align: center;">C&A MODAS S.A. ORDINARY AND EXTRAORDINARY GENERAL MEETING</p>	
1. Shareholder name and e-mail	
Name: E-mail: Confirm e-mail:	
2. Shareholder taxpayer # (CNPJ or CPF)	
3. Instructions for Completing the Ballot	
<p>This Distance Voting Ballot (the "<u>Ballot</u>", "<u>Voting Ballot</u>" or "<u>DVB</u>") must be completely filled out by the shareholder opting to exercise his/her/its right to distance voting at the <u>Ordinary and Extraordinary General Meetings called for April 30, 2021 at 10:00, to be held in a totally digital format ("General Meeting")</u>, as per CVM Instruction 481 (CVMI 481).</p> <p>It is essential that the full name or corporate name of the shareholder be stated, along with the shareholder's taxpayer number (Registration with the Ministry of the Economy), either CNPJ for legal entities or CPF for individuals. An e-mail must also be provided for contact purposes and to send the meeting confirmation and invitation.</p> <p>Furthermore, according to article 4, paragraph 2, item I and article 21-C, paragraphs 2 and 3 of CVM Instruction 481, for this Voting Ballot to be considered valid and for the corresponding votes to be counted at the Meeting quorum, the following are required:</p> <ul style="list-style-type: none"> (i) All fields in this Ballot must be properly filled out; (ii) The Ballot must be signed shareholder or its legal representative, as applicable, as required by law; (iii) As specified later in this document, along with this Voting Ballot all shareholders or their legal representatives must forward documents proving they are shareholders and thus qualified to participate in the General Meeting. <p>Shareholders must make sure this Ballot is free of conflicting data lest their votes be considered null and void.</p> <p>For further information on candidates and other issues to be debated we recommend reading the General Meeting Manual and the Presentation to the Shareholders available on the Company's Investor Relations (https://ri.cea.com.br), B3 (www.b3.com.br) and CVM (www.cvm.gov.br) websites.</p>	
4. Instructions for submitting the Ballot	
<p>Detailed information on how to fill out and submit the Ballot is available in the document entitled How to vote via Distance Voting Ballot available in the General Meeting Manual.</p> <p>Shareholders who choose to exercise their distance voting right may:</p> <ul style="list-style-type: none"> (i) Transmit instructions on completing the ballot to qualified service providers, as 	

- per the following instructions (items 4.1 and 4.2), or
- (ii) Fill out and submit this Ballot directly to the Company (item 4.3).

Regardless of how the shareholder chooses to submit the ballot, any diverging instructions submitted for the same decision issued by the same taxpayer number (CPF or CNPJ) will be disregarded.

4.1 Exercise of the right to distance voting through a custody agent

Shareholders who choose to exercise their right to distance voting via their custody agent must transmit their voting instructions, abiding by the rules defined by the custody agent, who will forward said voting decisions to the B3 Central Depository.

Shareholders who so desire must contact their custody agents and check on the relevant procedures. According to CVM Instruction 481, the shareholder shall submit the completed Ballot to its custody agent no later than 7 (seven) days prior to the date of the General Meeting or in this case, on or before April 23, 2021, unless the custody agent determines a different period.

C&A shall have up to 3 (three) days from the date it receives the Ballot to inform the shareholder that the documents received are suitable and the vote shall be considered valid, or inform the shareholder of any need to make corrections and resubmit the DVB or the accompanying documents, which in any case must be received no later than 7 (seven) days before the date of the General Meeting (CVMI 481 art. 21-U).

Finally, it is important to clarify that custody agents are not required to receive Company shareholder Ballot (CVMI 481 paragraph 4, article 21-B). For this reason we recommend that shareholders check with their Custody Agent if they provide this service, the procedure involved and the cost.

4.2. Exercise of the right to distance voting via the Bookkeeping Agent - Banco Bradesco S.A.

Shareholders with book-entry shares may exercise their right to distance voting via **Banco Bradesco S.A.** ("Banco Bradesco"), the institution that manages C&A's book-entry share system. In this case, the shareholder/representative must go to any Banco Bradesco branch in Brazil and hand in the duly completed, signed and initialed ballot and the documents proving their quality as shareholders.

According to CVM Instruction 481, shareholders must deliver their DVB no later than 7 (seven) days before the General meeting or in this case, on or before April 23, 2021, unless a different period is defined by Banco Bradesco.

Explanations and/or clarifications regarding sending Voting Ballot directly to the Bookkeeping Agent may be resolved via the following channel:

Banco Bradesco S.A.

Share and Custody Department

Address: Núcleo Cidade de Deus, Prédio Amarelo, 2º andar, Vila Yara, Osasco, CEP 06029-900, Osasco, São Paulo, Brasil.

Telephone: 0800 701 1616

e-mail: dac.acecustodia@bradesco.com.br.

Contact: Hamilton José de Brito

Banco Bradesco informs that the data above was added only so that shareholders will have a channel they can use to answer any questions they may have regarding submitting the Ballot via the Bookkeeping Agent. However, Banco Bradesco will not receive Ballot sent online. Only DVBs delivered to any Banco Bradesco branch will be accepted, as per the terms and conditions above and specified in the General Meeting Manual.

4.3. Exercise of the right to vote by sending the Voting Ballot directly to the Company

Shareholders who choose to exercise their right to distance voting by submitting their DVB directly to C&A shall send the duly completed Ballot and the documents listed below to:

- A) Alameda Araguaia, 1.222, Barueri, São Paulo, CEP 06455-000, C&A Department of Investor Relations, or
- B) By e-mail to ri@cea.com.br with acknowledgment of receipt.

Documents required:

- (i) Duly completed Voting Ballot, signed and initialed on all pages. Digital signatures with digital certificate are allowed.
- (ii) Documents that must be submitted with the DVB:
 - a. For Individuals:
 - Valid photo-id with the CPF number;
 - For legal representatives appointed less than one year from the date of the General Meeting, the representative's photo i.d. and the Power of Attorney.
 - b. For Legal Entity Shareholders:
 - The most recent consolidated Bylaws or Articles of Incorporation and corporate documents proving the shareholder's legal representation;
 - CNPJ;
 - the legal representative's photo i.d.
 - c. Investment Fund Shareholders
 - The most recent consolidated fund regulations with CNPJ;
 - The Bylaws or Articles of Incorporation of the administrator or manager, as applicable, with the fund's voting policy and corporate documents proving power of representation;
 - The legal representative's photo i.d.

The following are accepted as photo i.d.: RG, RNE, Passport, Officially Recognized Professional Board Membership Document.

According to article 21-B of CVMI 481, shareholders must deliver the Ballot to the Company no later than 10:00 am on Friday, April 23, 2021. Ballot received by the Company after this will be disconsidered.

C&A shall have up to 3 (three) days from the date it receives the Ballot to inform the shareholder that the documents received are suitable and the vote shall be considered valid, or inform the shareholder of any need for corrections and resubmitting the DVB or the accompanying documents, which in any case must be received no later than 5 (five) days before the date of the General Meeting.

4.4. Common rules for submitting and validating Distance Voting Ballot

As an exception, for this General Meeting C&A shall waive the requirement to submit the actual physical documents demonstrating Shareholder representation to the Company, the need to notarize the grantor's signature on the Shareholder representation document, the need to notarize, consularize, apostille and arrange for certified translations of Shareholder representation documents in English and Spanish. All that is required is the submission of simple copies of the originals of these documents to the Company e-mail above. Powers of Attorney granted electronically by Shareholders shall only be admitted if digitally signed with digital certification ensuring the authenticity of the information submitted.

Regardless of how submitted (items 4.1, 4.2 or 4.3 above), we recommend that shareholders submit, transmit or arrange proof of delivery of the Voting Ballot (which will be available at least 1 month before the date of the General Meeting) and the accompanying documents as early as possible so that there is enough time to analyze them and, if necessary, return them for correction in time to re-submit said documents.

The DVB submitted, transmitted or acknowledged (a) outside the deadline, (b) not properly completed or (c) without the required accompanying documents, as applicable, shall be disconsidered by the Company. For shareholders who choose to submit the Ballot directly to C&A (as per item 3 above), in the event it is not accepted they will be informed of this by e-mail using the e-mail indicated by the shareholder.

Important: to organize the work of the General Meeting, the Presiding Desk (start of the work) shall ask shareholders who submitted a Ballot and decide to participate in the meeting via Digital Platform if they intend to: (a) merely participate in the meeting and maintain any votes already submitted via Ballot as valid and unchanged, OR (b) participate in the meeting and vote, in which case their Ballot will be automatically canceled and the shareholder must vote on the Order of the Day again, abiding by the procedures stipulated. For shareholders opting to merely participate in the General Meeting as per letter "(a)" above, votes in the Ballot may not be changed during the course of the meeting.

5. Mail and e-mail address for submitting Distance Voting Ballot for shareholders who opt to deliver the document directly to the Company

Mailing Address: Alameda Araguaia 1222, Alphaville Centro Industrial, CEP 06455-000, Barueri, São Paulo, care of the Company's Investor Relations Department.

E-mail to ri@cea.com.br with acknowledgment of receipt.

6. Institution retained by the Company to provide securities bookkeeping services, including name, mail and e-mail addresses, telephone and contact person

Banco Bradesco S.A.

Share and Custody Department

Address: Núcleo Cidade de Deus, Prédio Amarelo, 2º andar, Vila Yara, Osasco, CEP 06029-900, Osasco, São Paulo, Brasil.

Telephone: 0800 701 1616

e-mail: dac.acecustodia@bradesco.com.br.

Contact: Hamilton José de Brito

Banco Bradesco informs that the data above was added only so that shareholders will have a channel they can use to answer any questions they may have regarding submitting the Ballot to the Bookkeeping Agent. Bradesco shall now accept Ballot sent by e-mail to the address above. Only Ballots delivered to any Banco Bradesco branch will be delivered, as per the terms and conditions in the Manual.

7. Decisions to be made at the Ordinary General Meeting

7.1. Examine, discuss and vote on the Management Accounts and Financial Statements, submitted with the Management Report, the Report of the Independent Auditors and the Opinion of the Company's Statutory Auditing and Risk Management Committee for the fiscal period ending on December 31, 2020;

☐ Approve ☐ Reject ☐ Abstain

7.2. Decide on the proposal of Company Management to absorb the losses in the final period ended December 31, 2020 and create a reserve for tax incentive profits;

☐ Approve ☐ Reject ☐ Abstain

7.3. Define the number of members of the Board of Directors, with the number of 5 (five) being proposed

☐ Approve ☐ Reject ☐ Abstain

7.4. Does the shareholder wish to adopt multiple voting to elect the members of the Board of Directors, as per article 141 of Law 6,404/76?

☐ Yes ☐ No ☐ Abstain

7.5. Discuss and decide on electing members to the Company Board of Directors

7.5.1 Elect 5 (five) members to the Board of Directors - candidates appointed by the controlling shareholder (single group of candidates):

1. Cristina Presz Palmaka De Luca – Independent Member
2. German Pasquale Quiroga Vilardo – Independent Member
3. Luiz Antonio de Moraes Carvalho
4. Peter Takaharu Furukawa – Independent Member

5. Thilo Helmut Georg Mannhardt – Independent Member

Indication of candidates to the board of directors (the shareholder may indicate as many candidates as the number of positions to be filled in the general election). The votes indicated in this field will be disregarded if the shareholder holding voting shares also fills in the fields present in the separate election of a member of the board of directors and the separate election that these fields address occurs) - candidates appointed by the controlling shareholder.

☐ Approve ☐ Reject ☐ Abstain

7.5.2. If any of the candidates on the slate leaves, may the votes corresponding to your share be assigned to the selected slate?

☐ Yes ☐ No ☐ Abstain

Note: If the shareholder votes "no" or abstains and the slate is changed, the shareholder's votes shall be counted as abstained.

7.5.3. Note: In case of election by multiple voting process, should the votes corresponding to your shares be distributed in equal percentages among the candidates that make up the slate you chose? (If the shareholder abstained and the election proceeds using multiple voting, those votes shall be considered abstentions during the respective decision.)

☐ Yes ☐ No ☐ Abstain

Note: shareholders must be aware that equal distribution shall allocate the 100% to the members of the selected slate, down to two decimal places and with no rounding, and that fractions of shares calculated by applying the resulting percent shall not be allocated and shall be disconsidered in the multiple voting process, in which case the shareholder may not use the entirety of its share in the voting process.

7.5.4. All candidates in the slate to appoint the % (percent) votes to be allocated. (These fields shall only be completed by shareholders answering "no" in the previous question)

- | | |
|------------------------------------|---------|
| 1. Cristina Presz Palmaka De Luca | [.....] |
| 2. German Pasquale Quiroga Vilardo | [.....] |
| 3. Luiz Antonio De Moraes Carvalho | [.....] |
| 4. Peter Takaharu Furukawa | [.....] |
| 5. Thilo Helmut Georg Mannhardt | [.....] |

7.5.5. Election of the Chair of the Board of Directors:

Appointed: Luiz Antonio de Moraes Carvalho

<input type="checkbox"/> Approve <input type="checkbox"/> Reject <input type="checkbox"/> Abstain
7.6. Stipulate the overall amount of compensation of Company officers in the 2021 fiscal period. <div style="text-align: center;"> <input type="checkbox"/> Approve <input type="checkbox"/> Reject <input type="checkbox"/> Abstain </div>
7.7. Do you desire to request that a Fiscal Council be installed, as per art. 161 of Law 6,404 of 1976? <div style="text-align: center;"> <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Abstain </div>
8. Decisions to be made at the Extraordinary General Meeting
8.1. Amend the Company Bylaws to adjusted it to the Company's current model of business, as per article 4 of Management's Proposal. <div style="text-align: center;"> <input type="checkbox"/> Approve <input type="checkbox"/> Reject <input type="checkbox"/> Abstain </div>
8.2. Consolidate the Company's Bylaws <div style="text-align: center;"> <input type="checkbox"/> Approve <input type="checkbox"/> Reject <input type="checkbox"/> Abstain </div>
9. Second Call to Meeting
9.1. If there is a second call to this General meeting, may the voting instructions in this Ballot be considered in the second call Meeting? <div style="text-align: center;"> <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Abstain </div>

City/State: _____

Telephone: _____

Date: _____

Signature: _____

Shareholder Name/Identity: _____