



C&A MODAS S.A.

CNPJ/MF No. 45.242.914/0001-05

NIRE (State Registration Number) 353000542762

Publicly-held Company

Notice to the Market

C&A MODAS S.A. (“Company” or “C&A”), following the notice to the market released by the Company on September 22, 2025, informs its shareholders and the market in general that it has concluded its 4th issuance of simple, non-convertible debentures, unsecured, in two series, totaling R\$300,000,000.00.

As a result of the allocation, R\$200,000,000.00 were distributed to the First Series and R\$100,000,000.00 to the Second Series. The effective remuneration of the debentures is 100% of the DI Rate plus 0.80% per year for the First Series, maturing on September 15, 2028, and 100% of the DI Rate plus 1.00% per year for the Second Series, maturing on September 15, 2030.

The funds raised in the Issuance, combined with the Company’s own resources, were fully used to prepay R\$420,000,000.00 in debt from previous issuances, maturing in 2026 and 2027. This transaction reinforces the Company’s liability management strategy, initiated in 2024, through solid and disciplined financial management.

The closing of the transaction with rates lower than initially expected reflects not only the attractiveness of C&A’s business model but also its current operational performance and financial strength.

The offering commencement and closing announcements, as well as other related documents, are available at the Company’s headquarters and on the websites of the CVM (www.cvm.gov.br) and the Company (<https://ri.cea.com.br>).

This announcement does not constitute an offer, invitation, or solicitation of an offer to invest in the Debentures.

Barueri, October 24, 2025.

LAURENCE BELTRÃO GOMES

CFO and Investor Relations Officer