

C&A MODAS S.A.

CNPJ/MF (National Register of Corporate Taxpayer of Ministry of Finance) No. 45.242.914/0001 -
05 NIRE (State Registration Number) 353000542762
Publicly-held Company

Notice to the Market

C&A Modas S.A. ("**Companhia**"), hereby informs its shareholders and the market in general that it has made available, on this date, the Report on the Brazilian Corporate Governance Code - Publicly-held Companies ("**CBGC Report**"), for the year of 2025.

The 2025 CBGC Report reinforces the Company's commitment to comply with the highest standards of corporate governance, by presenting the highest percentage of adherence to the practices recommended by the Brazilian Corporate Governance Code: Publicly-Held Companies ("**CBGC**"), since its first presentation in 2020.

The Company's 100% adherence to the applicable practices represents a significant milestone in its constant improvement of its corporate governance system, given the average adherence of 67% for publicly traded companies and 79% for those listed on the Novo Mercado¹ in 2024.

The Company will remain committed to the continuous improvement of its corporate governance practices, seeking national and global references, while sharing its experience for the systemic improvement of corporate governance in the Brazilian capital market.

The CBGC Report is available on the websites of the Brazilian Securities Commission - CVM (www.gov.br/cvm), B3 S.A. - Brasil, Bolsa, Balcão (www.b3.com.br) and the Company (<https://ri.cea.com.br/>).

Barueri, July 31, 2025

Laurence Beltrão Gomes
CFO and Investor Relations Officer

¹ Reaserch "Pesquisa "Pratique ou Explique: análise dos informes de governança das companhias abertas (2024)", publicada pelo Instituto Brasileiro de Governança Corporativa."