

ULTRAPAR PARTICIPAÇÕES S.A.

Publicly Traded Company

CNPJ Nr. 33.256.439/0001-39

NIRE 35.300.109.724

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS

Date, Hour and Place:

March 4th, 2026, at 10:00 a.m., at the Company's headquarters, located at Brigadeiro Luís Antônio Avenue, Nr. 1,343, 9th floor, in the City and State of São Paulo, also contemplating participation through Microsoft Teams.

Members in attendance:

(i) Members of the Board of Directors undersigned; (ii) Secretary of the Board of Directors, Ms. Denize Sampaio Bicudo; (iii) Chief Executive Officer, Mr. Rodrigo de Almeida Pizzinatto; (iv) Chief Financial and Investor Relations Officer, Mr. Alexandre Mendes Palhares; and (v) in relation to item 1, other executive officers of the Company, namely, Mrs. Décio de Sampaio Amaral, Fulvius Tomelin, Leonardo Remião Linden and Tabajara Bertelli Costa.

Matters discussed and resolutions:

1. After being examined and discussed, the members of the Board of Directors approved the financial statements of the Company, including the balance sheet and the management report for the fiscal year ended on December 31, 2025, as well as the allocation of the net income for the year and the distribution of dividends, supported by the independent auditors' report, and recommended their approval by the Annual General Shareholders' Meeting.

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2. The Board of Directors approved, ad referendum to the Annual General Shareholders' Meeting, the following destination of the net income for the year ended on December 31, 2025, in the amount of R\$ 2,453,854,009.26 (two billion, four hundred fifty-three million, eight hundred fifty-four, thousand nine Reais and twenty-six cents of Real), as described below:
 - (i) R\$ 122,692,700.46 (one hundred twenty-two million, six hundred ninety-two thousand, seven hundred Reais and forty-six cents of Real) will be allocated to the legal reserve;
 - (ii) R\$ 917,848,348.20 (nine hundred seventeen million, eight hundred forty-eight thousand, three hundred forty-eight Reais and twenty cents of Real) will be allocated to the statutory reserve for investments; and
 - (iii) R\$ 1,413,312,960.60 (one billion, four hundred thirteen million, three hundred twelve thousand, nine hundred sixty Reais and sixty cents of Real) were allocated for the payment of dividends to the holders of common shares, it being certain that the shareholders received R\$ 1.26658 per share, of which (i) R\$ 326,005,092.60 (three hundred twenty-six million, five thousand, ninety-two Reais and sixty cents of Real) were paid as interim dividends pursuant to a resolution of this Board of Directors dated August 13, 2025; and (ii) R\$ 1,087,307,868.00 (one billion, eighty-seven million, three hundred seven thousand, eight hundred sixty-eight Reais) were paid as interim dividends pursuant to a resolution of this Board of Directors dated December 1st, 2025.
3. The members of the Board of Directors were updated on the proposals that will be submitted for shareholders' approval upon the calling of

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the Annual General and Extraordinary Shareholders' Meeting and manifested positively to these proposals.

4. The members of the Board of Directors approved the calling of the Annual General and Extraordinary Shareholders' Meeting, that shall be held on April 15, 2026.
5. The members of the Board of Directors were updated on the annual report of the Audit and Risks Committee, as well as its recommendations to the Board of Directors.

Notes: The resolutions were approved, with no amendments or qualifications, by all Board Members.

There being no further matters to discuss, the meeting was concluded, and these minutes were written, read, passed, and signed by all the Board members present.

MARCOS MARINHO LUTZ – Chairman

JORGE MARQUES DE TOLEDO CAMARGO – Vice-Chairman

FABIO VENTURELLI

FRANCISCO DE SÁ NETO

FLÁVIA BUARQUE DE ALMEIDA

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JOSÉ MAURICIO PEREIRA COELHO

MARCELO FARIA DE LIMA

PETER PAUL LORENÇO ESTERMANN

VÂNIA MARIA LIMA NEVES

DENIZE SAMPAIO BICUDO – Secretary of the Board of Directors