

ULTRAPAR PARTICIPAÇÕES S.A.

Publicly Traded Company

CNPJ Nr. 33.256.439/0001-39

NIRE 35.300.109.724

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS

Date, Hour and Place:

April 1st, 2026, at 10:00 a.m., at the Company's headquarters, located at Brigadeiro Luís Antônio Avenue, Nr. 1,343, 9th floor, in the City and State of São Paulo, also contemplating participation through Microsoft Teams.

Members in attendance:

(i) Members of the Board of Directors undersigned; (ii) Secretary of the Board of Directors, Ms. Denize Sampaio Bicudo; (iii) Chief Executive Officer, Mr. Rodrigo de Almeida Pizzinatto; and (iv) Chief Financial and Investor Relations Officer, Mr. Alexandre Mendes Palhares.

Matters discussed and resolutions:

1. Considering the Stock-Based Incentive Plan approved by the Company's Extraordinary General Meeting on April 19, 2023, the Board of Directors approved, based on the recommendation of the People and Sustainability Committee: (i) restricted share-based incentive program and long-term incentive program with value creation, including the value creation targets to be assessed at the end of such program (together, the "Programs"), (ii) the list of participants designated to take part in the Programs and the respective number of shares to be granted, and (iii) the execution of agreements between the Company and each participant of the programs

(Minutes of the Meeting of the Board of Directors of Ultrapar Participações S.A.,
held on April 1st, 2026)

mentioned in item (i). These documents will be filed at the Company's headquarters.

2. After analysis and discussion, the Board Members approved the proposed amendment to the Corporate Executive Compensation Policy, as submitted by the Executive Board and endorsed by the People and Sustainability Committee.

Notes: The resolutions were approved, with no amendments or qualifications, by all Board Members.

There being no further matters to discuss, the meeting was concluded, and these minutes were written, read, passed, and signed by all the Board members present.

MARCOS MARINHO LUTZ – Chairman

JORGE MARQUES DE TOLEDO CAMARGO – Vice-Chairman

FABIO VENTURELLI

FRANCISCO DE SÁ NETO

FLÁVIA BUARQUE DE ALMEIDA

JOSÉ MAURICIO PEREIRA COELHO

(Minutes of the Meeting of the Board of Directors of Ultrapar Participações S.A.,
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MARCELO FARIA DE LIMA

PETER PAUL LORENÇO ESTERMANN

VÂNIA MARIA LIMA NEVES

DENIZE SAMPAIO BICUDO – Secretary of the Board of Directors