

Earnings Release

1Q23





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This presentation has been summarized and is not intended to be complete. The Company's shareholders and potential investors must read this presentation always accompanied by the Quarterly Information.

Movida consolidated

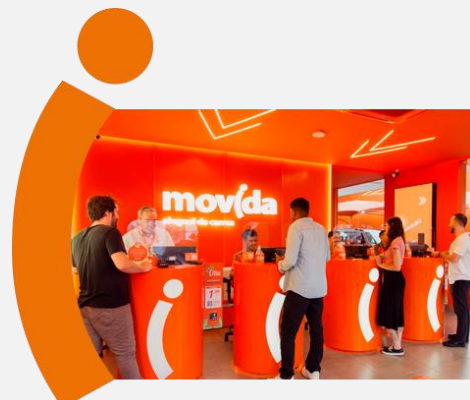
1Q23: Revenue of R\$2,7 billion (+43% a/a) with continuous evolution in all business segments and focus on operational efficiency



movida



Consolidated



RAC



GTF



Used Cars Sales




ESG

Total fleet
213 K  **+11.0%**
1Q23 vs 1Q22

Net revenue
R\$2.7 bi  **+41.9%**
1Q23 vs 1Q22


EBITDA
R\$875 mm  **+1.4%**
1Q23 vs 1Q22

Net Income
R\$21 mm  **-91.9%**
1Q23 vs 1Q22

Total fleet
98 K  **+1.9%**
1Q23 vs 1Q22

Net revenue
R\$701 mm  **+26.9%**
1Q23 vs 1Q22

EBITDA
R\$427 mm  **+14.5%**
1Q23 vs 1Q22

Total Occupancy
Rate*
69,3%  **+7.1pp**
1Q23 vs 1Q22

*Rented Fleet/Total Fleet (measured daily)

Total fleet
115 K  **+20.2%**
1Q23 vs 1Q22

Net revenue
R\$539 mm  **+42.1%**
1Q23 vs 1Q22

EBITDA
R\$362 mm  **+26.7%**
1Q23 vs 1Q22

Backlog
R\$2.6 bi  **+24.2%**
1Q23 vs 1Q22

Cars Sold
20 K  **+28.8%**
1Q23 vs 1Q22

Net revenue
R\$1,5 bi  **+50.3%**
1Q23 vs 1Q22

EBITDA
R\$86 mm  **-57.8%**
1Q23 vs 1Q22

Average price
R\$75 K  **+16.5%**
1Q23 vs 1Q22

Recognized as one of the
companies most
sustainable in the word

By the S&P yearbook

**Leader in the transport
ranking in América
Latina**



**S&P Global
Sustainable 1**

Discipline in Execution

Focus on the creation of value through liability management, car supply adjustment, and a new structure in 1Q23



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Financial Management

Early settlement of **R\$2.2 billion**

- **R\$1.7 billion** in local debt
- **R\$503 million** referring to bonds (US \$97 million)

Reduction of the supplier line by **R\$1.2 billion** in relation to the 4Q22.

Robust cash position **R\$ 3.9 billion**



Fleet Efficiency

Reduction of 13.3 thousand cars in RAC compared to 4Q22

- Combined with the maintenance of net revenue and **expansion of EBITDA** compared to 4Q22

~R\$1.0 billion in the release of invested capital



Productivity Gains

Increase of **5.3 p.p.** in the **total occupancy rate** (from 64.0% in 4Q22 to **69.3%** in 1Q23)

Increase of **1.8 p.p.** in the **operational occupancy rate** (from 76.6% in 4Q22 to **78.4%** in 1Q23)



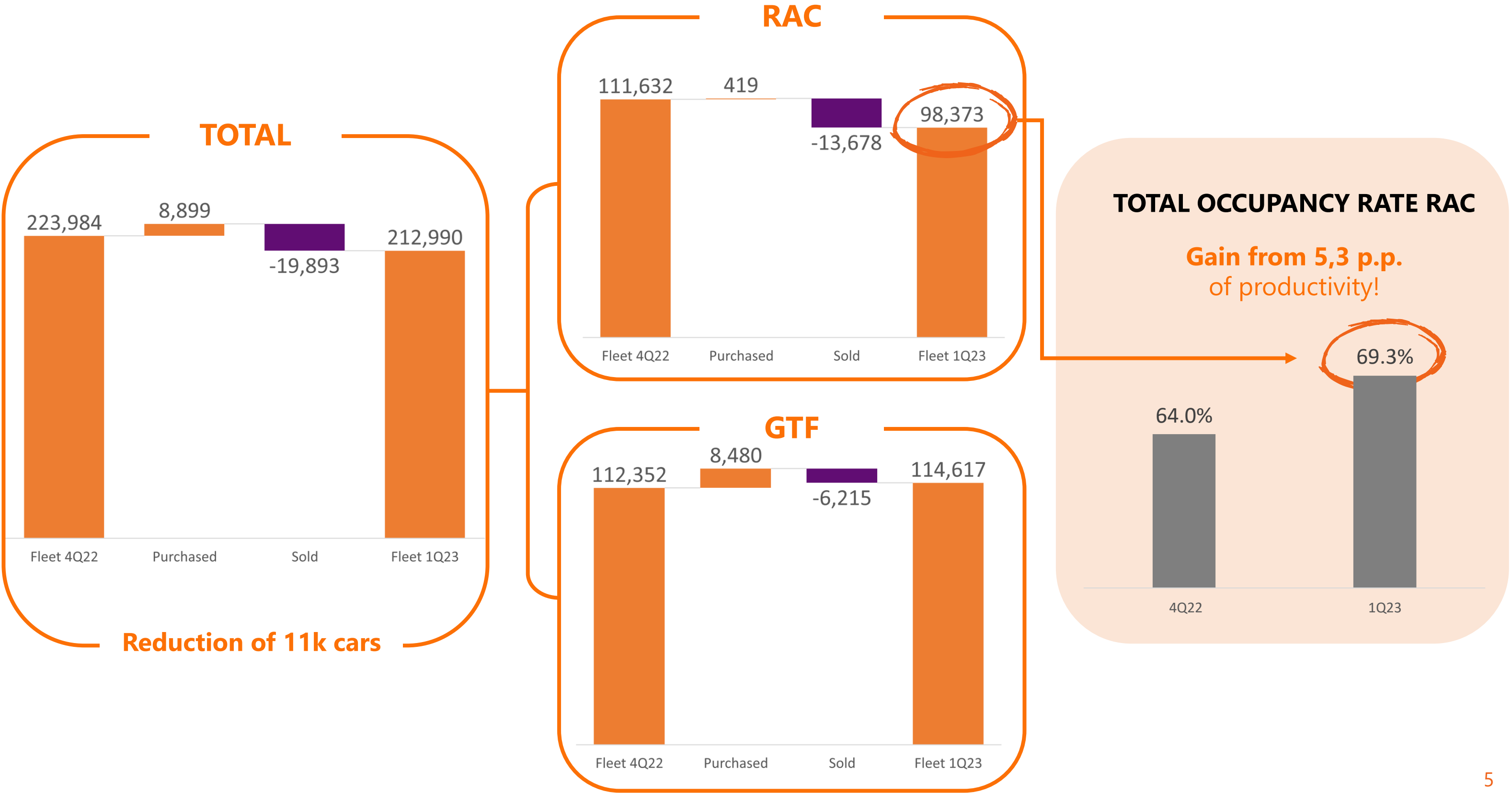
Internal Governance

Enhanced pricing and car purchase proprietary technologies due to new market conditions, **assuring the optimum level of profitability of new investments**

19 ongoing priority projects with intensive use of technology to strengthen the control and productivity processes with deliveries in the next **180 days**

Efficiency Gain in Asset Turnover

Optimization of invested capital to generate value in the operation

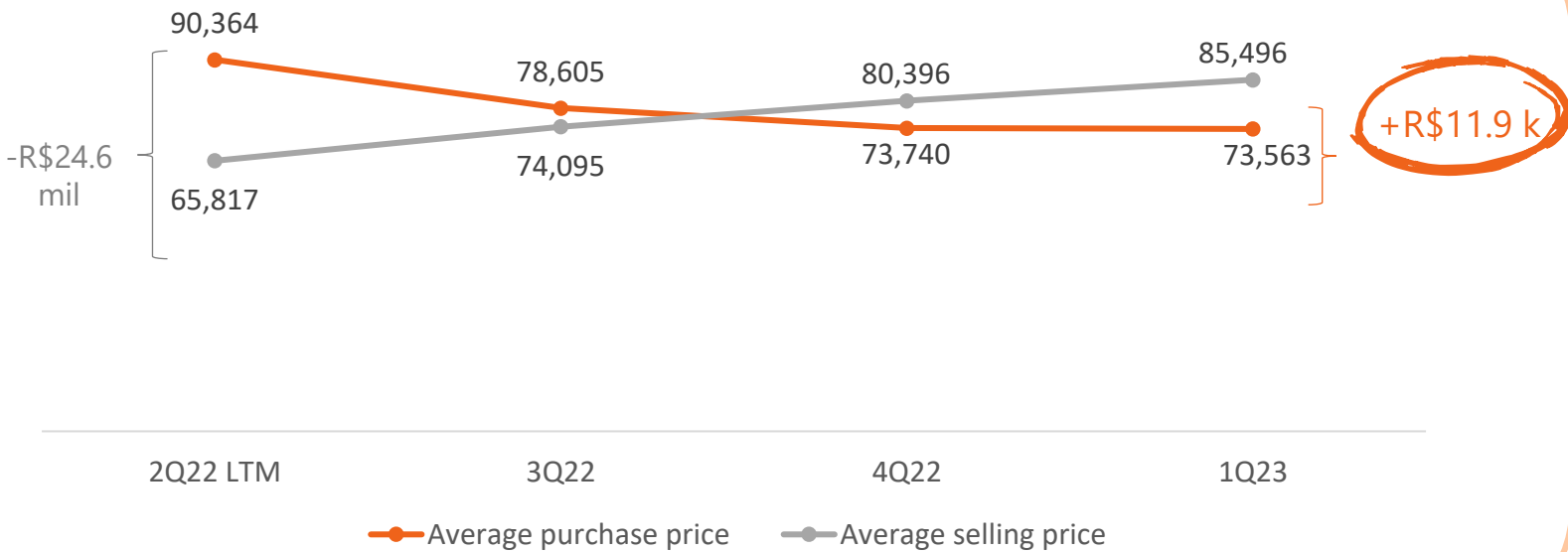


Evolution in the purchase and sale price

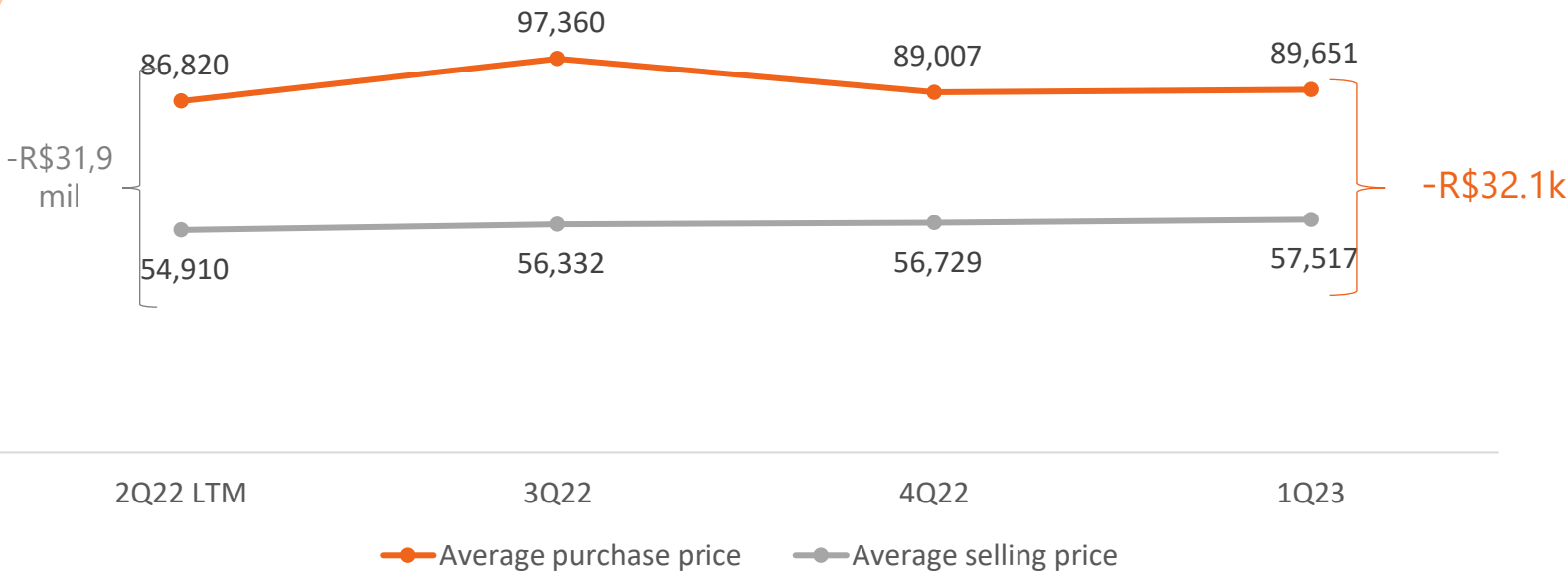
Car mix transition mainly in the RAC segment promotes farovable dynamics for cash flow and a new cycle of profitability



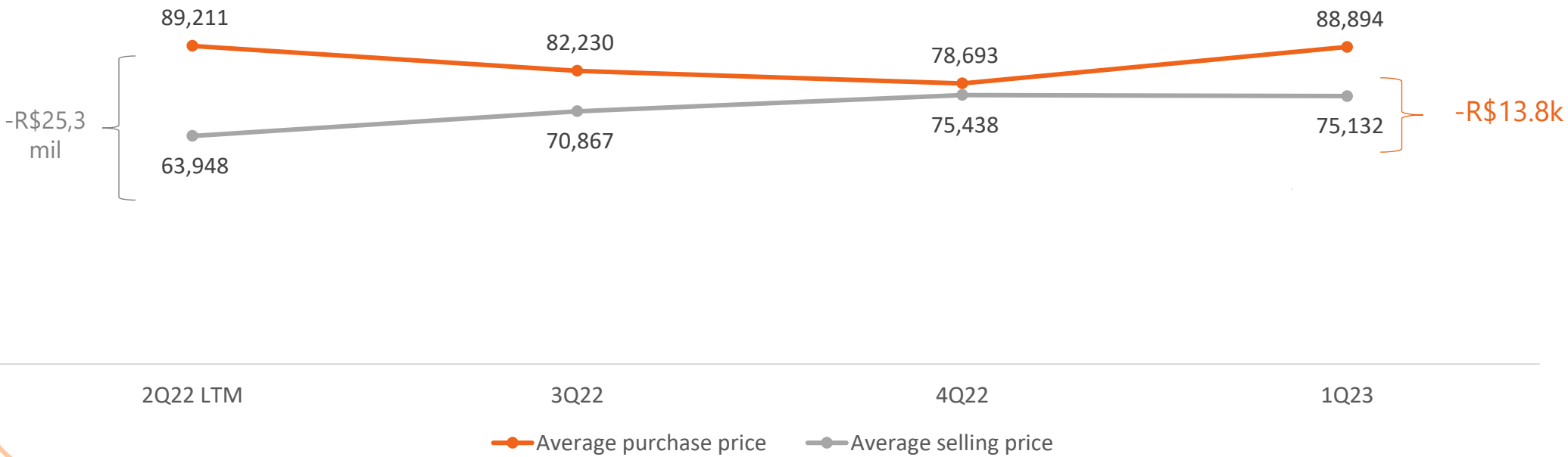
RAC



GTF



Consolidated



Adequacy of the fleet mix in line with strategic planning with **negative net CAPEX of R\$700 million** in the quarter (sales volume greater than purchase volume)

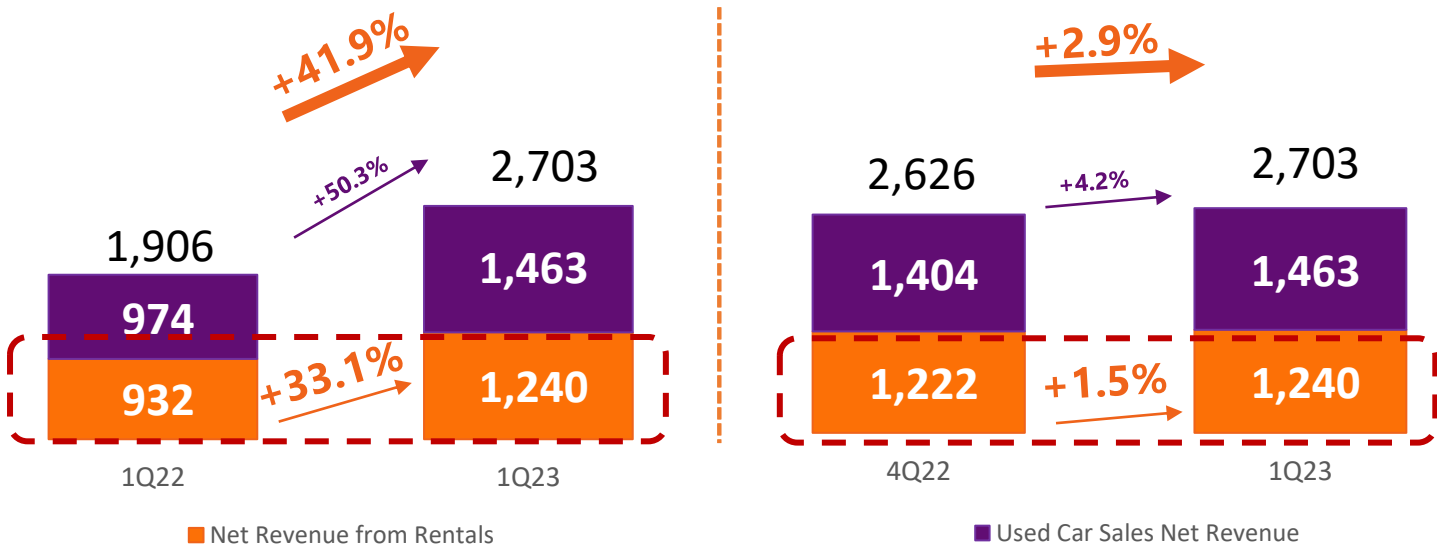
Consolidated results

Solid growth in net revenue and EBITDA in leasing surpasses the normalization of used cars results

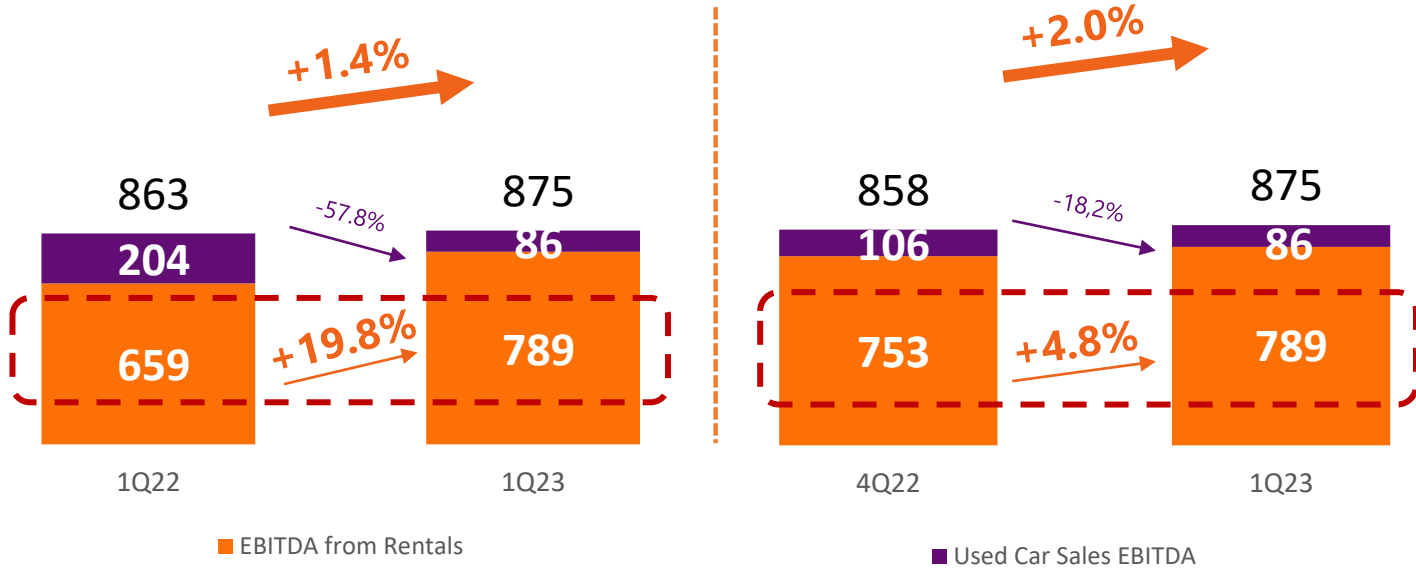


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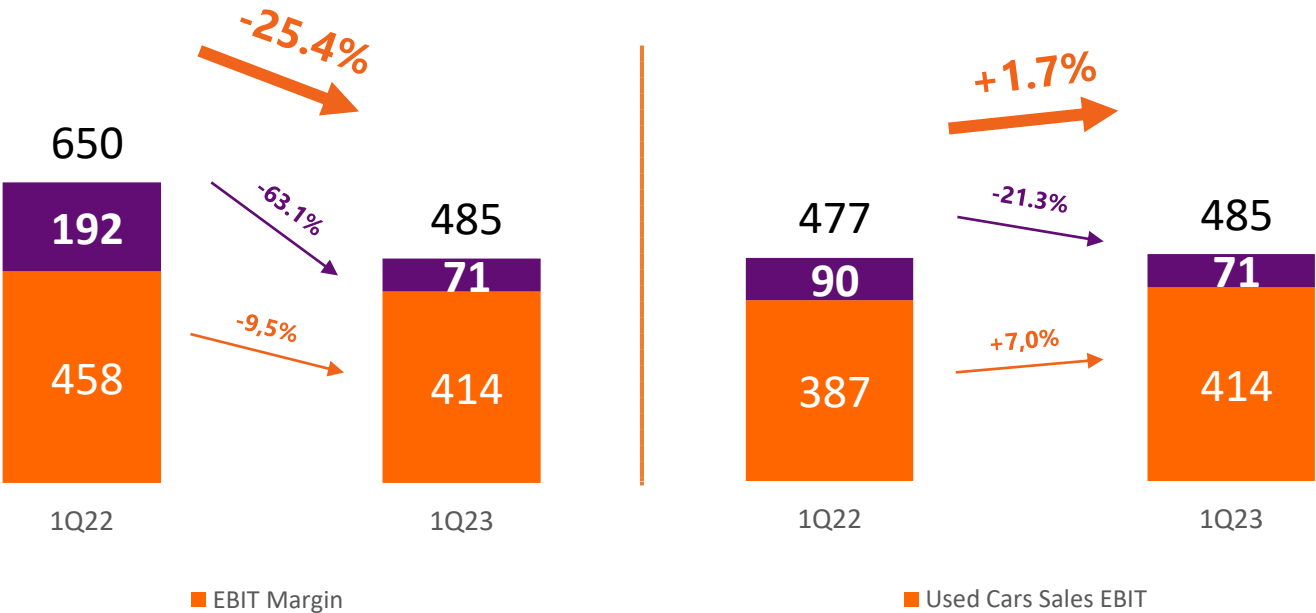
Net Revenue (R\$ million)



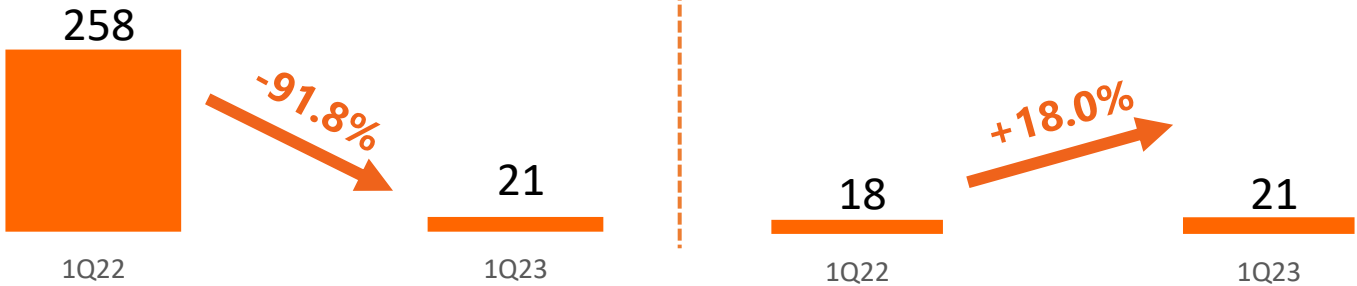
EBITDA (R\$ million)



EBIT (R\$ million)



Net Income (R\$ million)



Depreciação

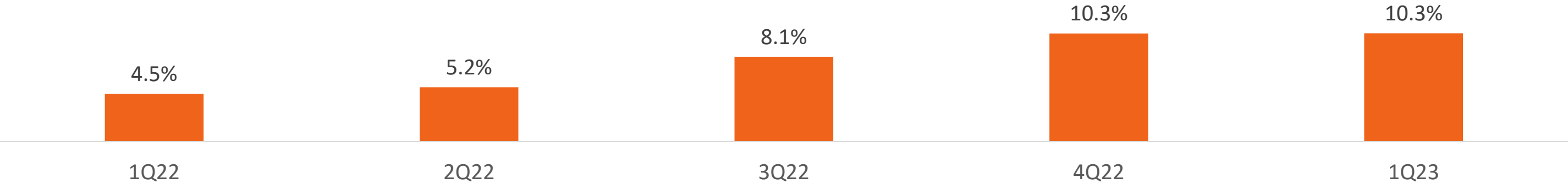
Stabilization on the depreciation rate in the RAC and transition of the fleet mix in the GTF



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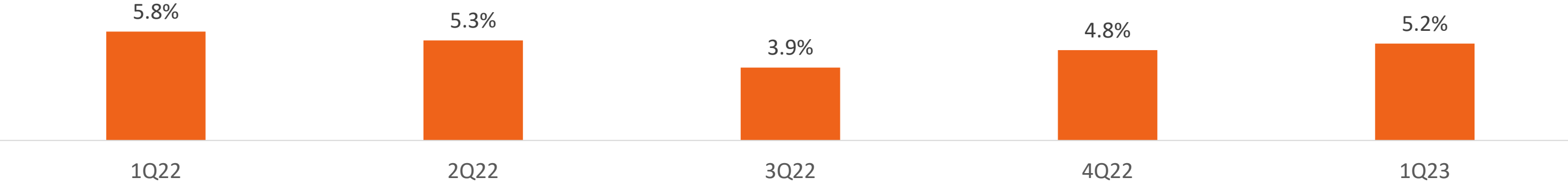
RAC

Annualized quarterly depreciation/ Average gross fixed assets (% a.a.)



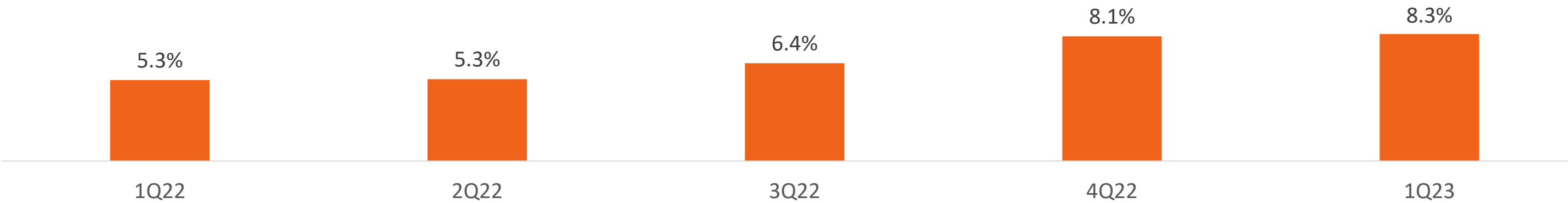
GTF

Annualized quarterly depreciation / Average gross fixed assets (% a.a.)



TOTAL

Annualized quarterly depreciation / Average gross fixed assets (% a.a.)



PS: Quarterly annualized depreciation = fleet depreciation in the quarter * 4
Average gross PP&E = (gross PP&E in the quarter + gross PP&E in the previous quarter)/2

Rent-a-Car

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Rent-a-car

Fleet optimization and efficiency gains to increase profitability

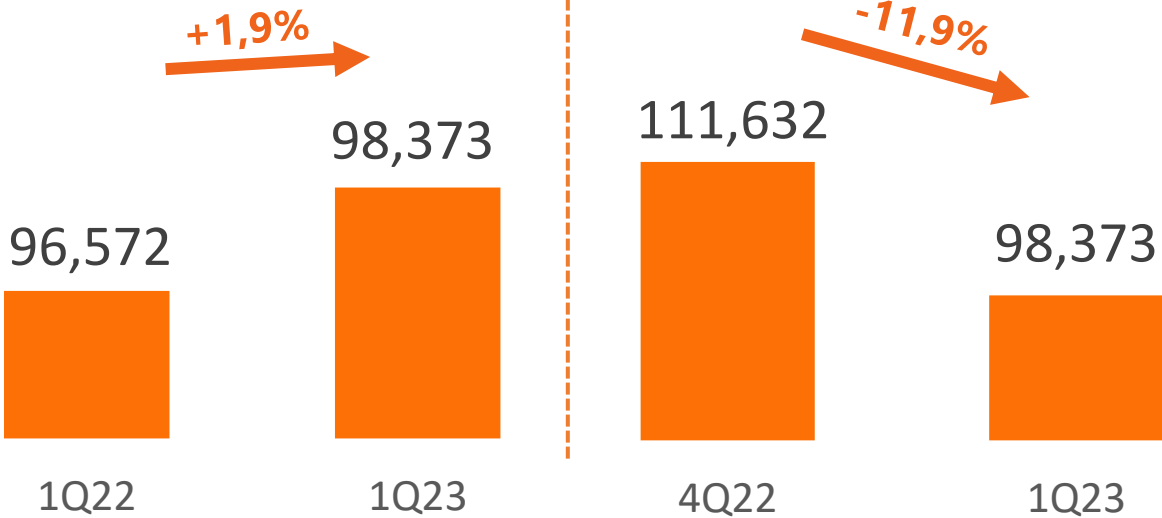


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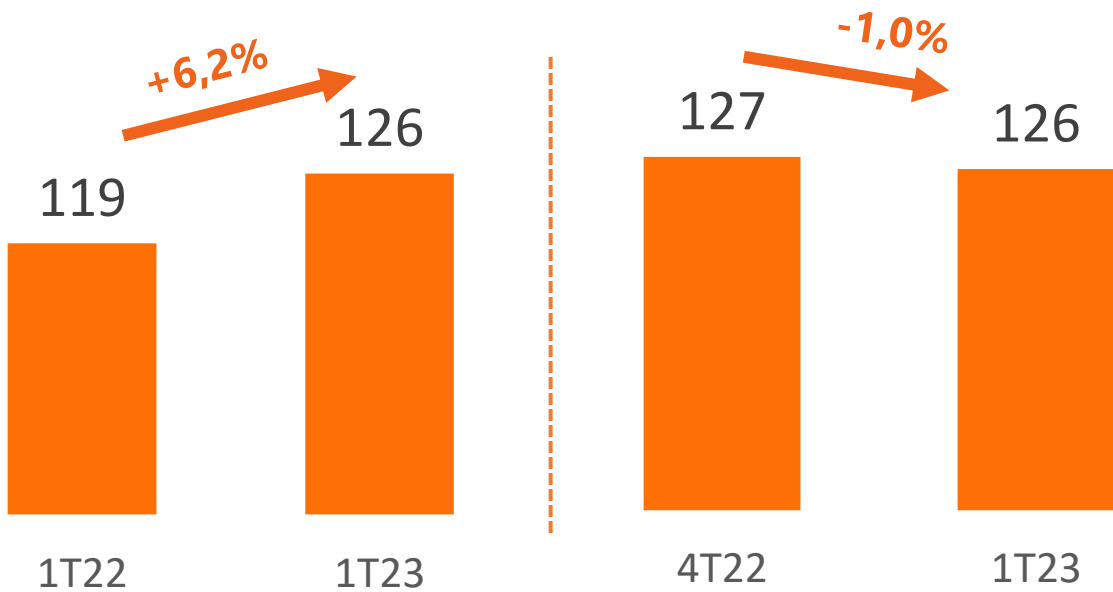
Fleet

(in units at the end of the period)



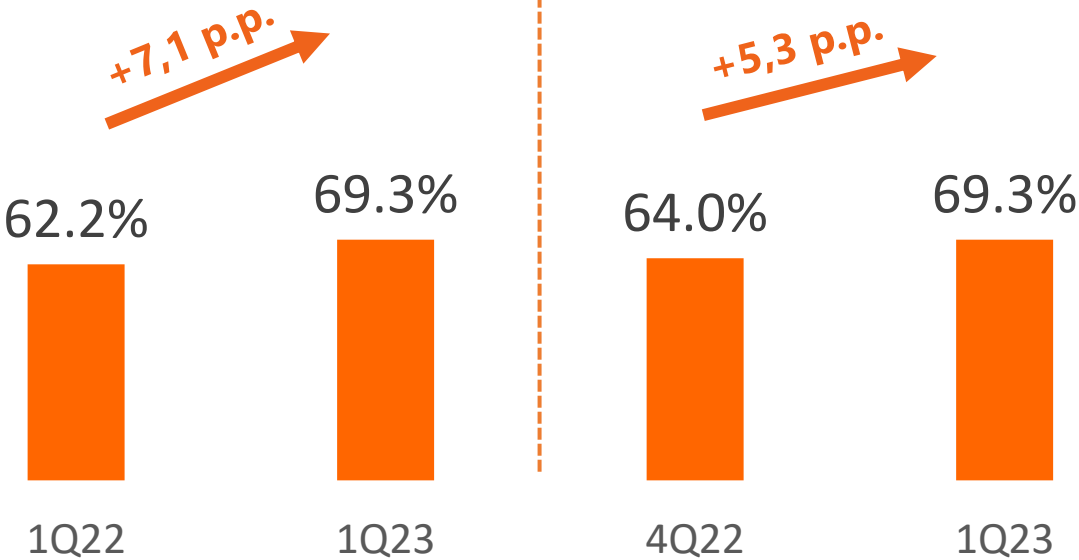
Daily Rentals Average

(R\$)



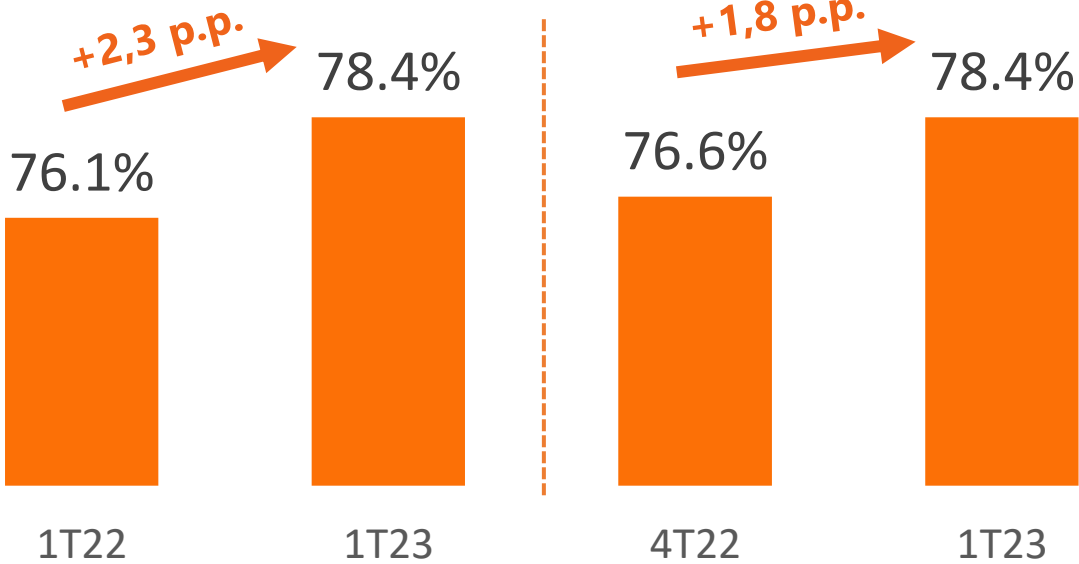
Total Occupancy Rate

Rented fleet / Total fleet (measured daily)



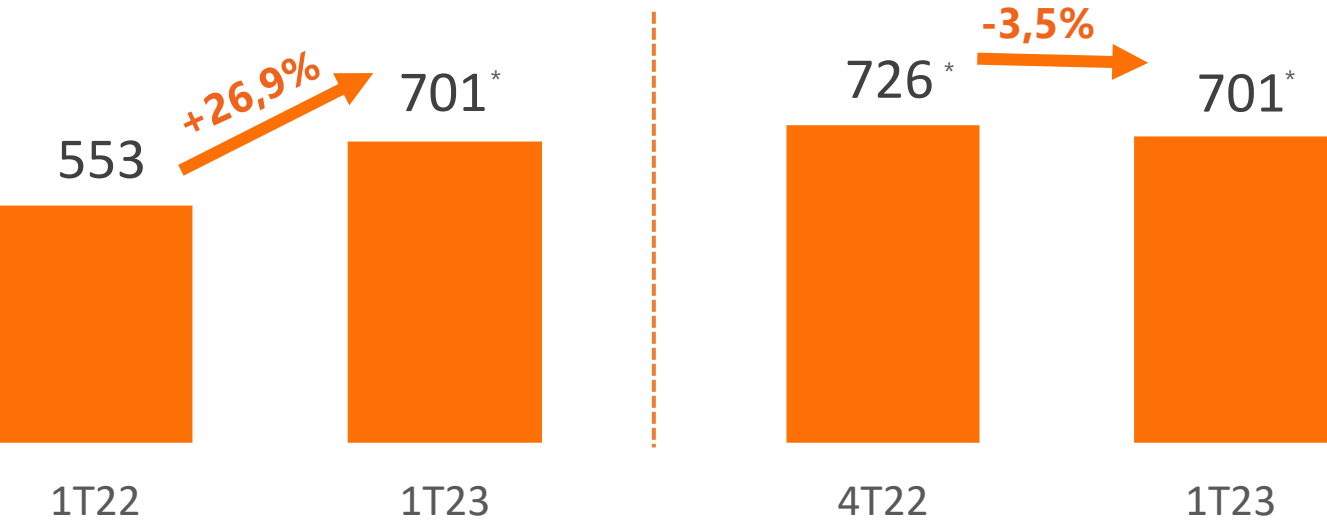
Occupancy Rate

Rented fleet / Operational fleet (measured daily)





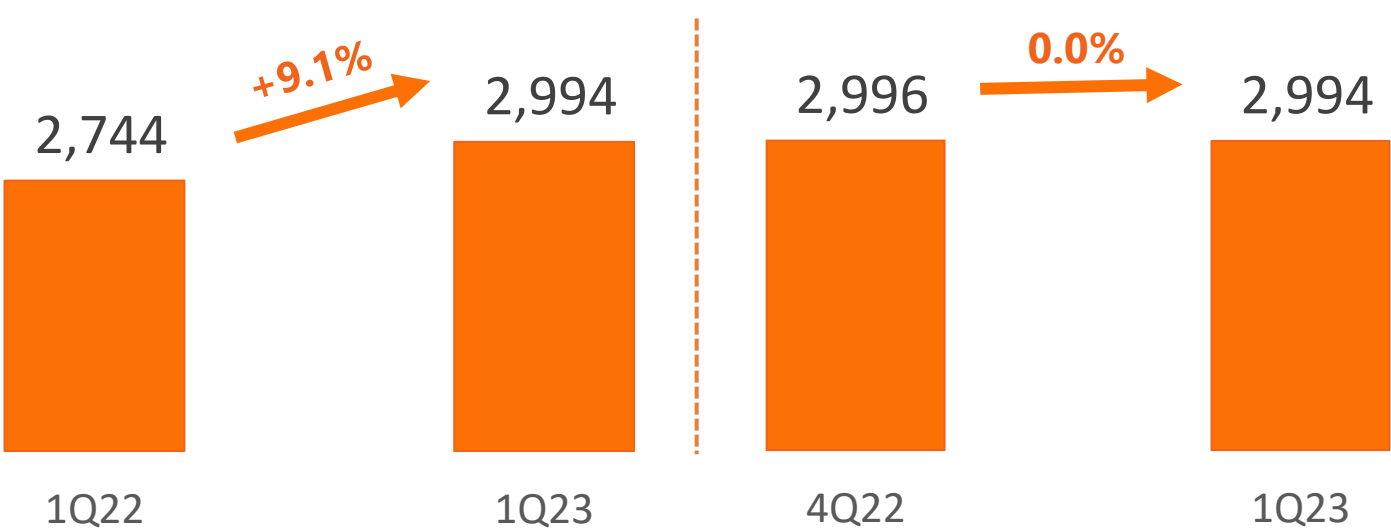
Net Revenue (R\$ milion)



*Considers net revenue from the Portugal operation (Drive on Holidays) of R\$44 million in 4Q22 and R\$14 million in 1Q23

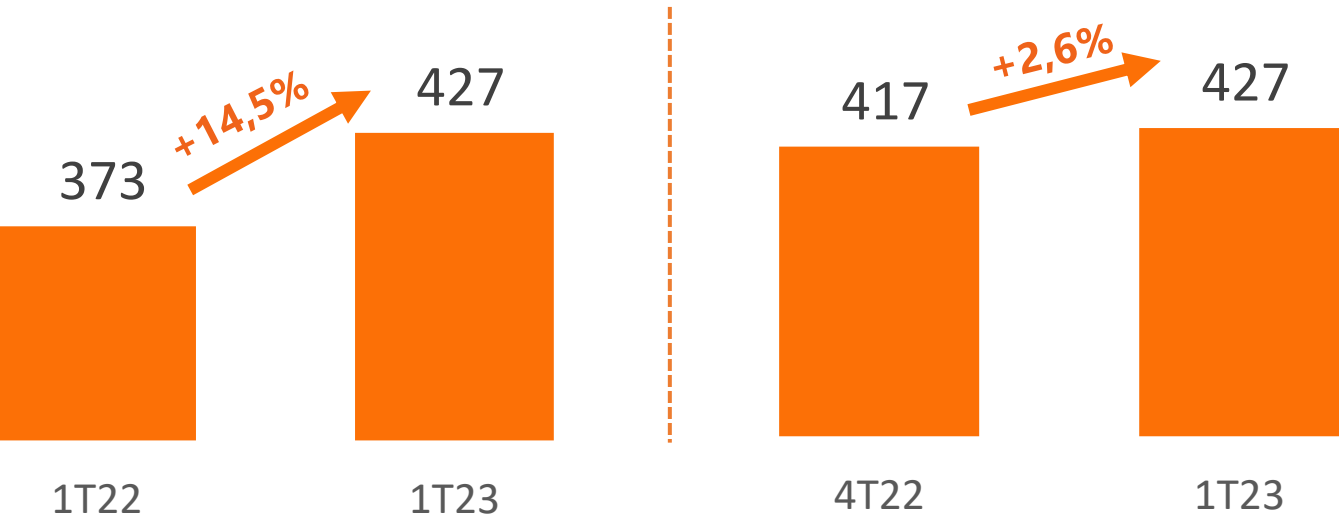
Revenue per car

Gross monthly average per operating fleet (R\$)



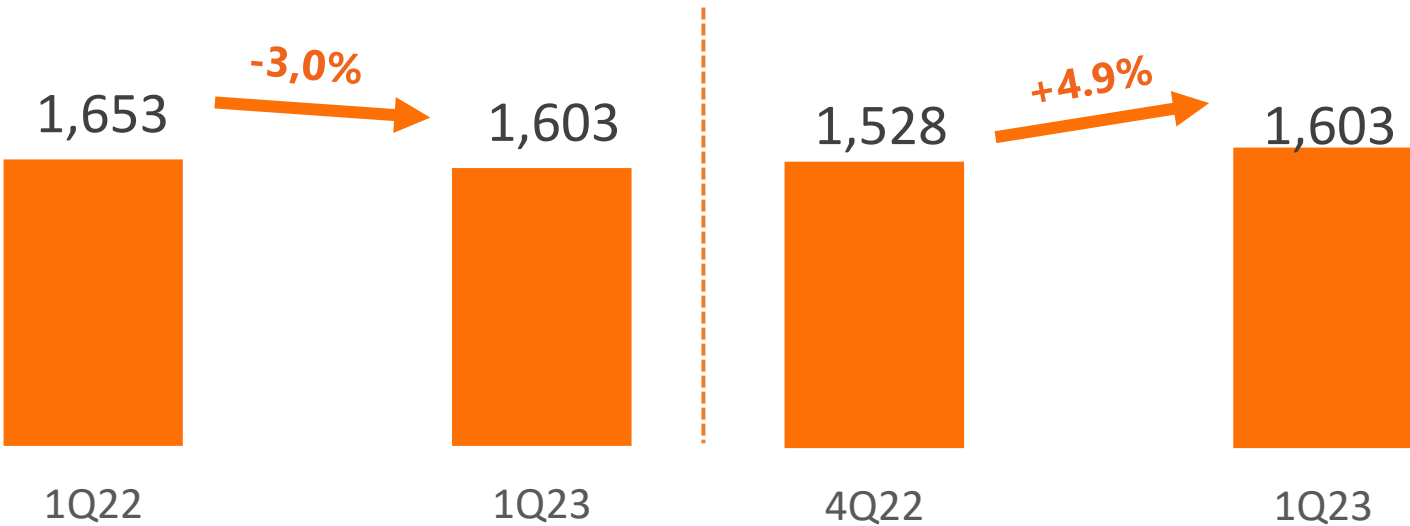
*Revenue per car excluding the operation in Portugal (Drive on Holidays) was R\$2,835 in 4Q22 and R\$2,940 in 1Q23

EBITDA (R\$ million)



EBITDA per car

Monthly average per operating fleet (R\$)



PS: The numbers consider the collection of fines and breakdowns as cost reductions, which before 1Q23 were considered revenues. Historical data has been adjusted for comparability.

Fleet Management and Outsourcing

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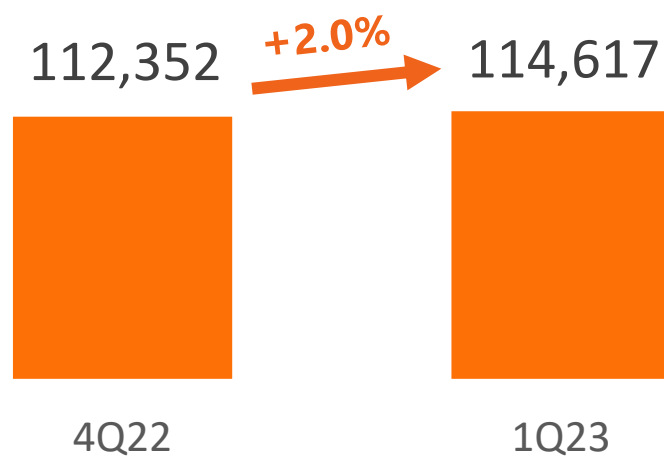
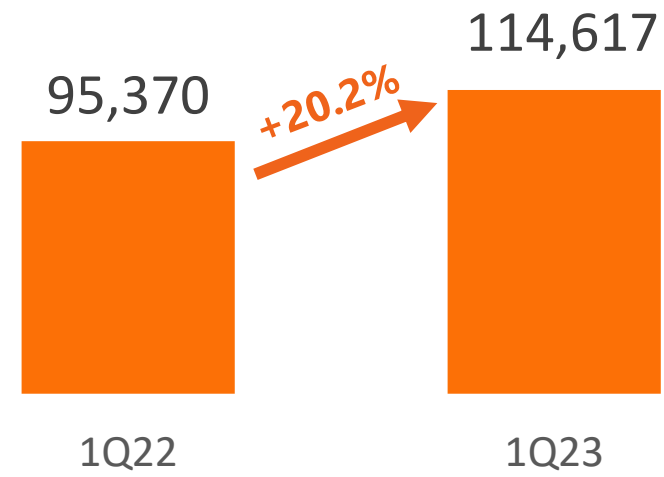
Fleet management and outsourcing

Growth in long-term contracts guaranteed expansion of results in the coming periods



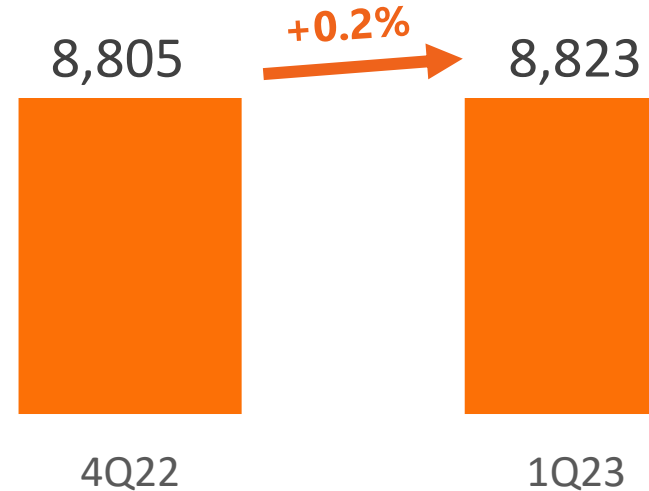
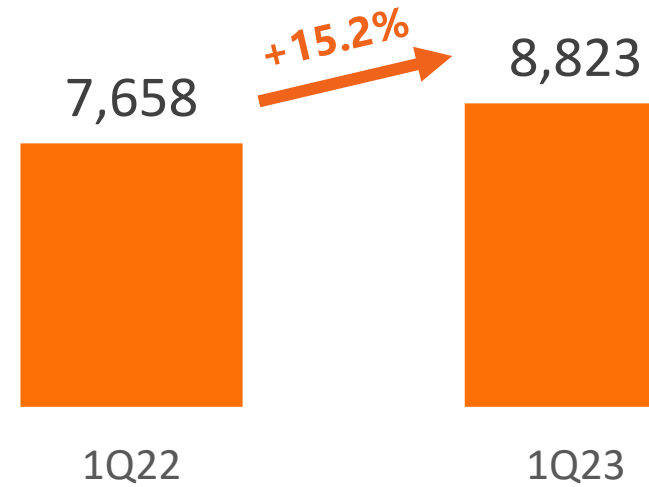
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Fleet



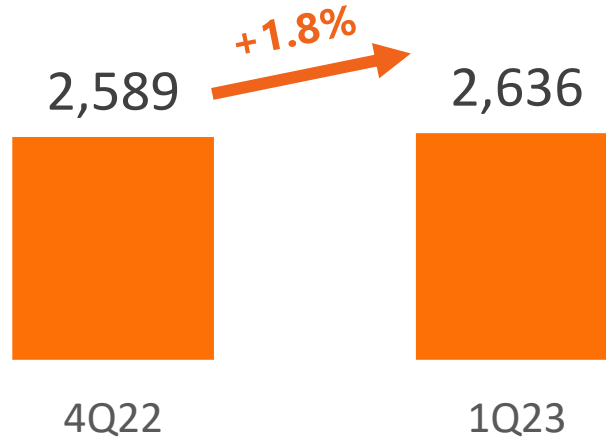
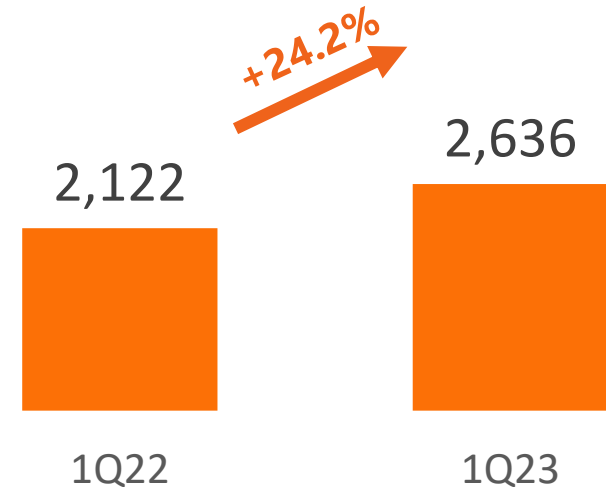
Daily Volume

(Thousands)



Revenue Backlog

(Thousands)

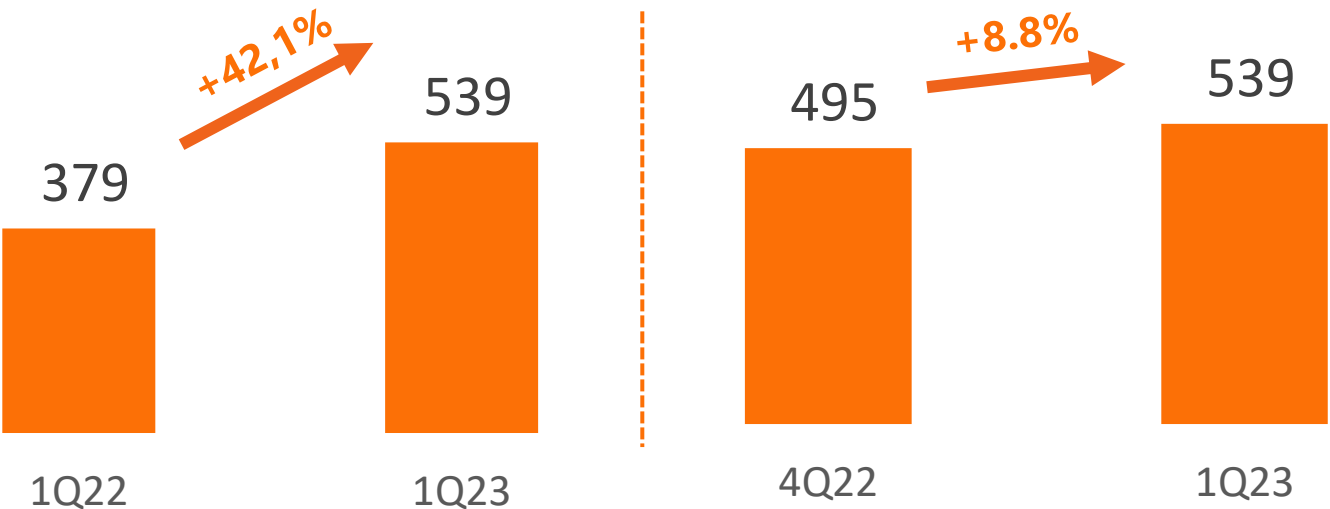


Fleet management and outsourcing

Acceleration in revenue and EBITDA, bringing more resilience and predictability to the consolidated results

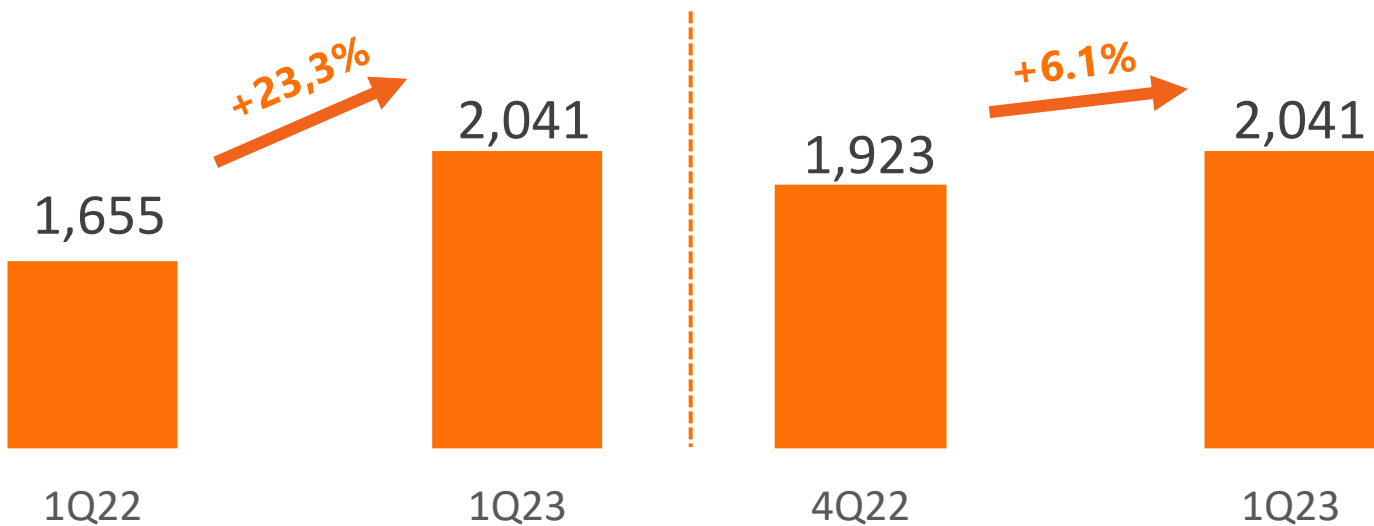


Net Revenue (R\$ milhões)

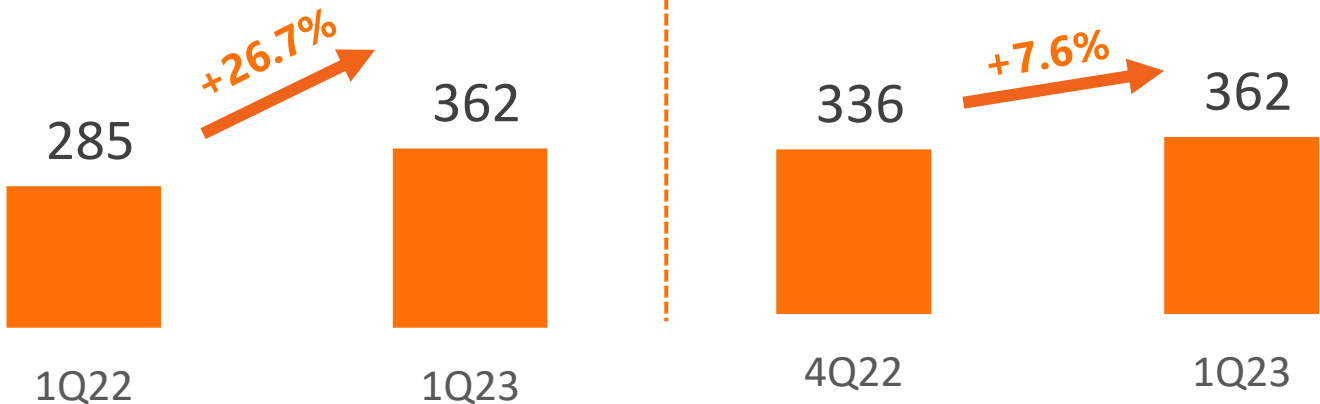


Revenue per car

Monthly average per operating fleet (R\$)

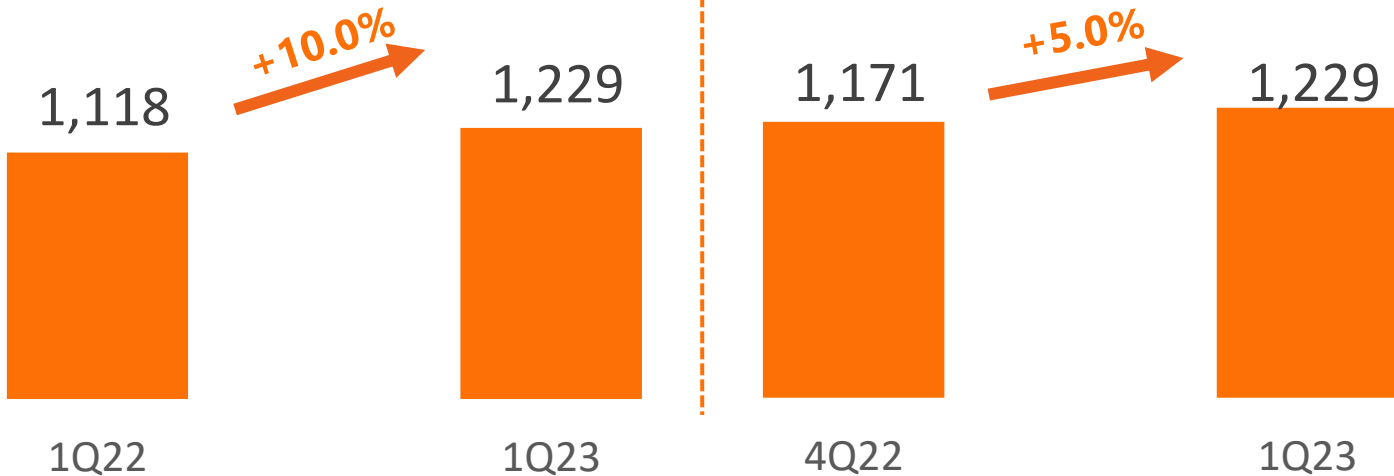


EBITDA (R\$ million)



EBITDA per car

Monthly average per operating fleet (R\$)





Used Cars Sales

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Used car sales

Higher car sales volume with efficiency gains and expense dilution



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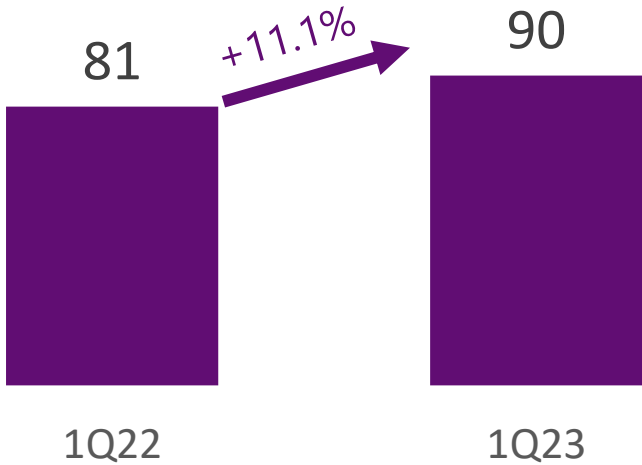
Cars Sold



SG&A/Revenue

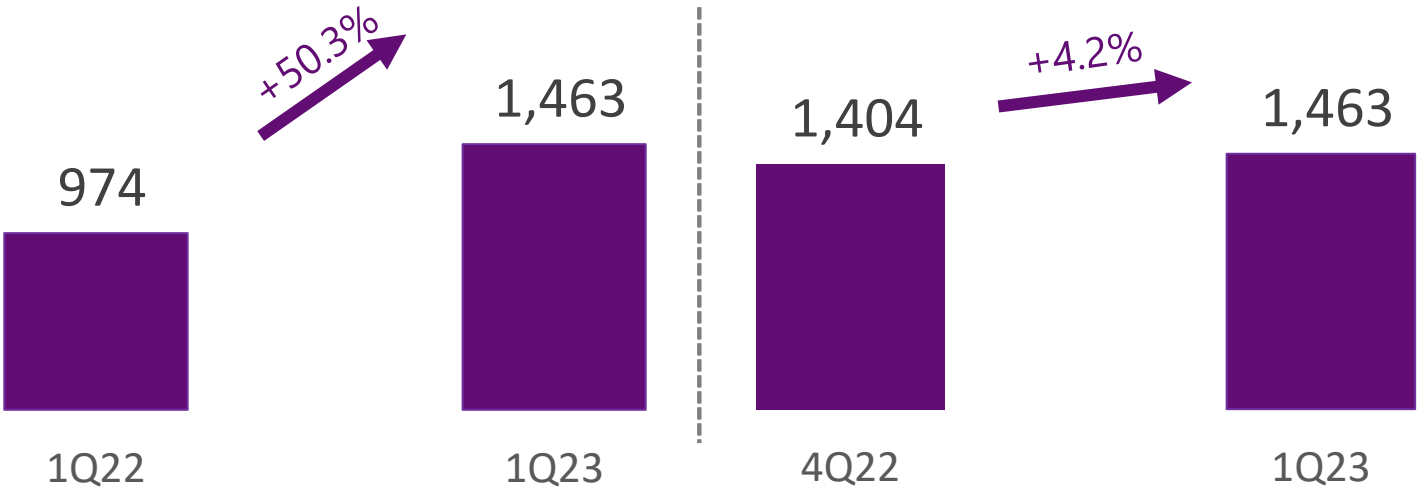


Stores

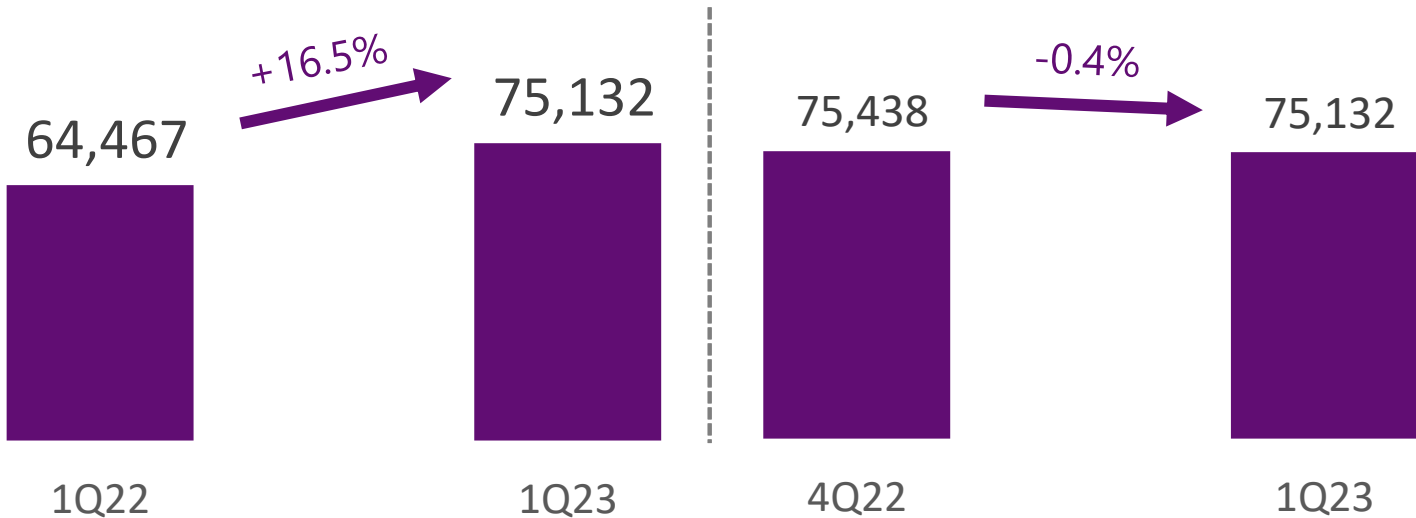




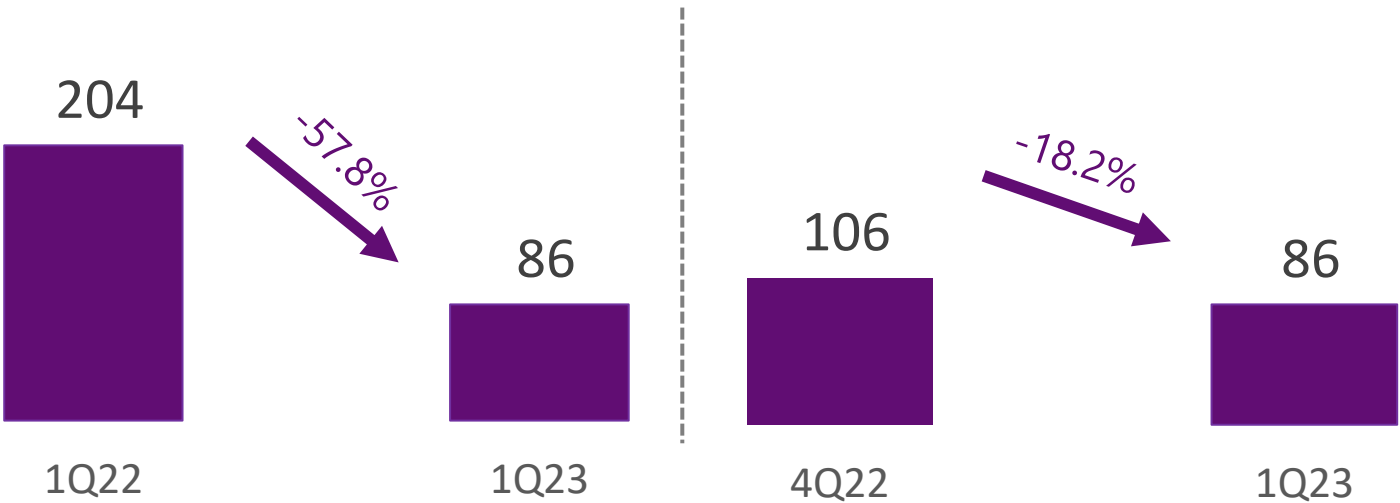
Net revenue (R\$ milhões)



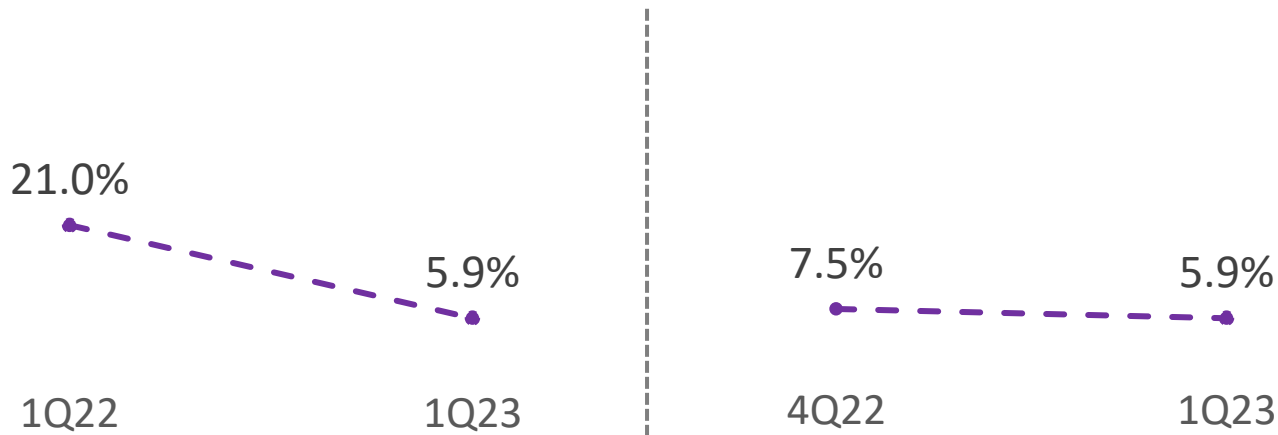
Average ticket for the car sold



EBITDA (R\$ million)



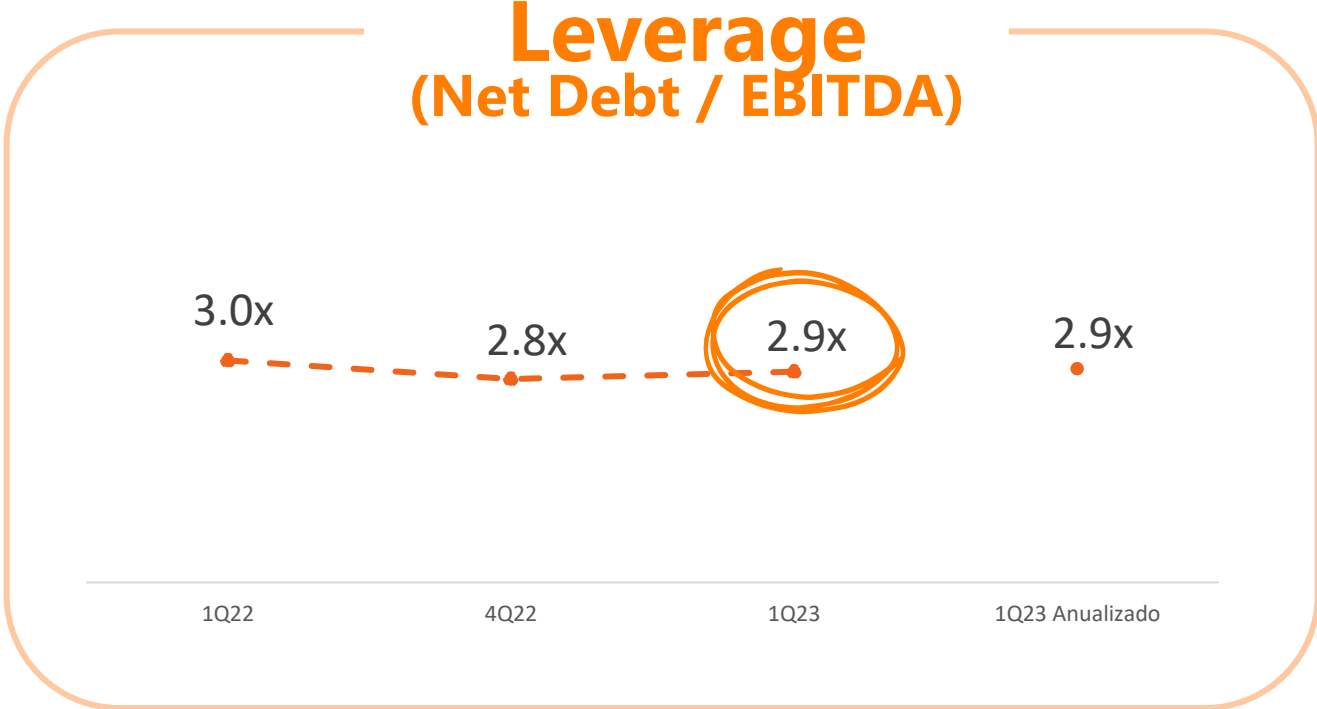
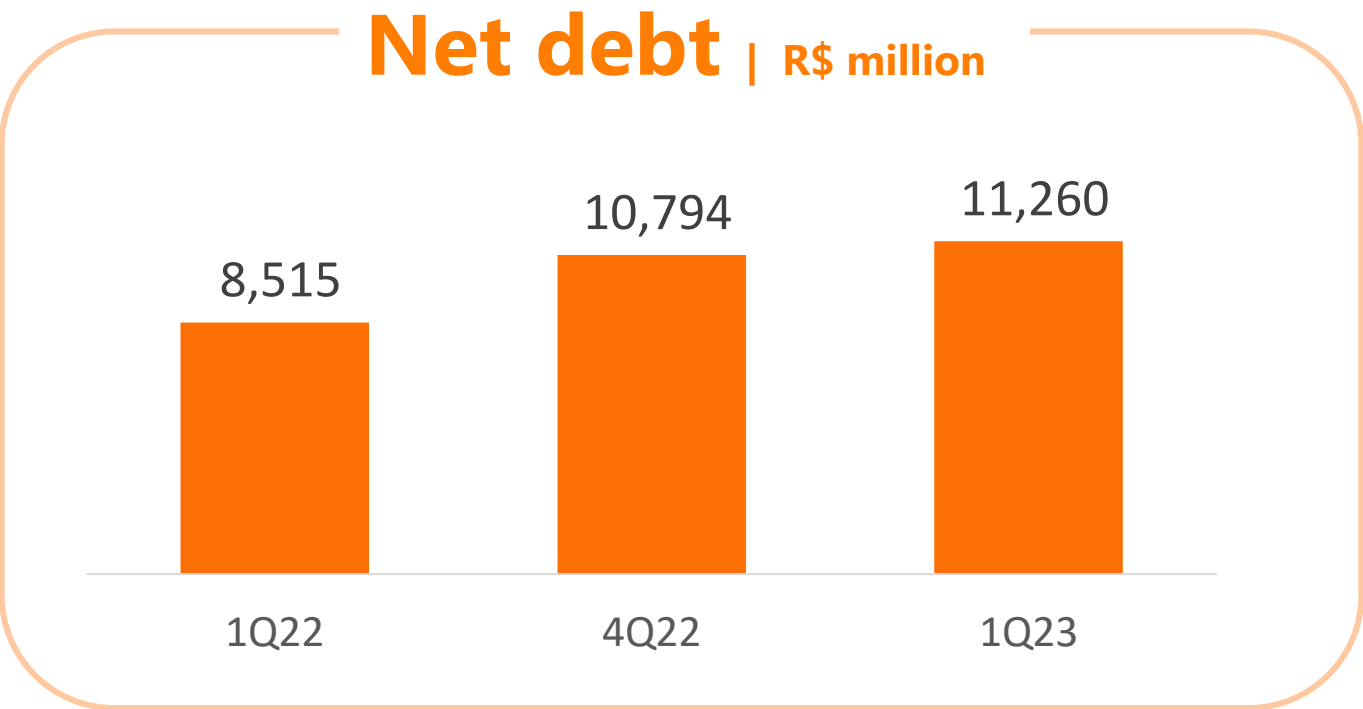
Margin EBITDA



Balance sheet and capital structure

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Financial Management | R\$ million

Loans and Financing (R\$ million)	1Q22	4Q22	1Q23	Q/Q Chg. (%)	YoY Chg. (%)
Gross debt	14.165	17.622	15.183	-13,8%	7,2%
Cash	5.651	6.828	3.923	-42,5%	-30,6%
Net debt	8.515	10.794	11.260	4,3%	32,2%
Suppliers	1.726	2.265	1.063	-53,1%	-38,4%
Net debt + Suppliers	10.240	13.059	12.324	-5,6%	20,3%

Decrease of
R\$736 milion

Covenants

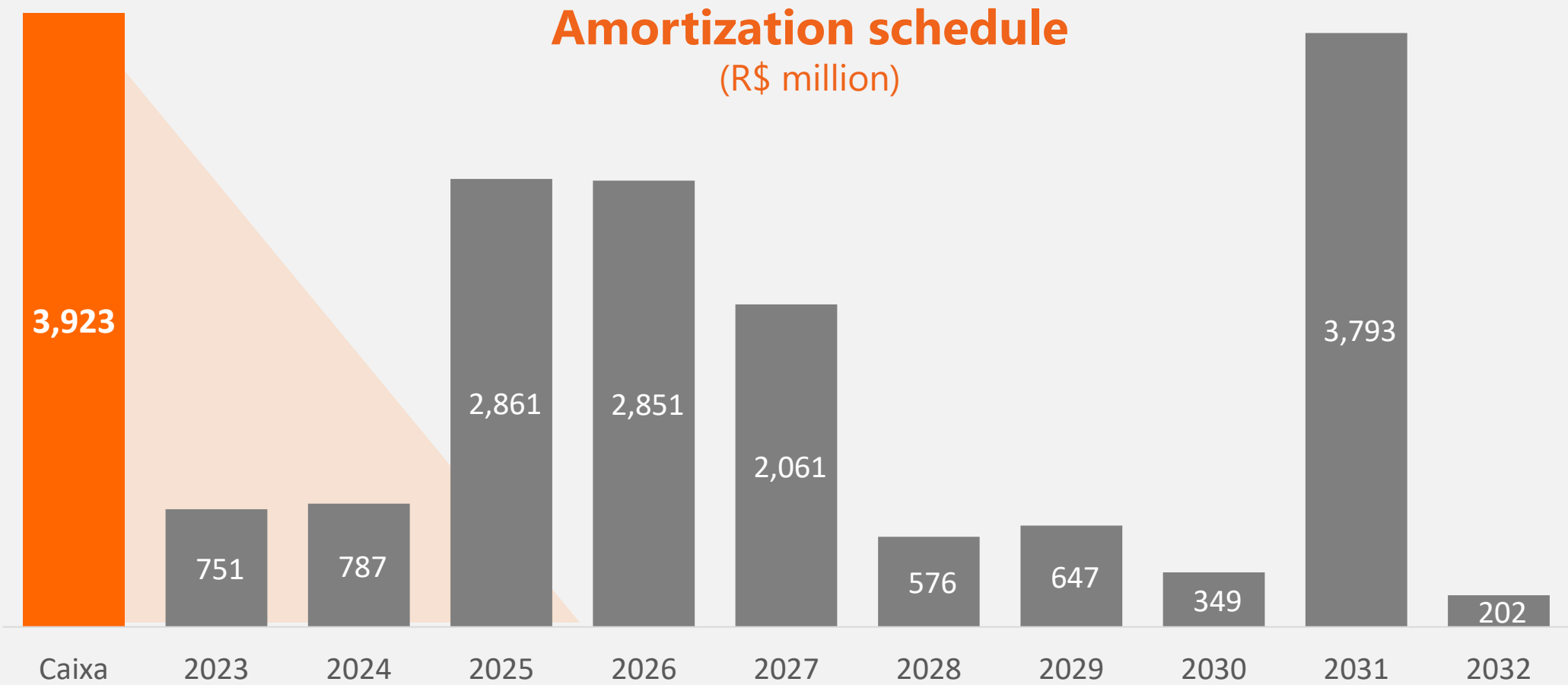
Leverage Indicators	1Q22	4Q22	1Q23	Covenants
Net Debt / EBITDA	3.0x	2.8x	2.9x	Up to 3.5x
EBITDA/Net Financial Expense	4.3x	2.4x	2.2x	Higher than 1,5x

Cash and amortization schedule

High cash liquidity and negative net capex enabled acceleration in liability management to generate value for shareholders



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New capture

Unique Structure in the Company

Average cost in **CDI + 1,65%** a.a.

Opportunity to **reduce the cost of debt** company average

Management of Passive 1Q23:

Prepayment of R\$2.2 billion

- **1,7 billion:** In local debts with maturities in 2023, 2024 and 2025
- **503 mm:** In bonds (USD 97 million)
- **Reduction in the cost of transporting boxes**

Current cash position covers gross debt through mid **2025**

Average term of net debt of **5,6 years**



'AAA(bra)' local **FitchRatings**

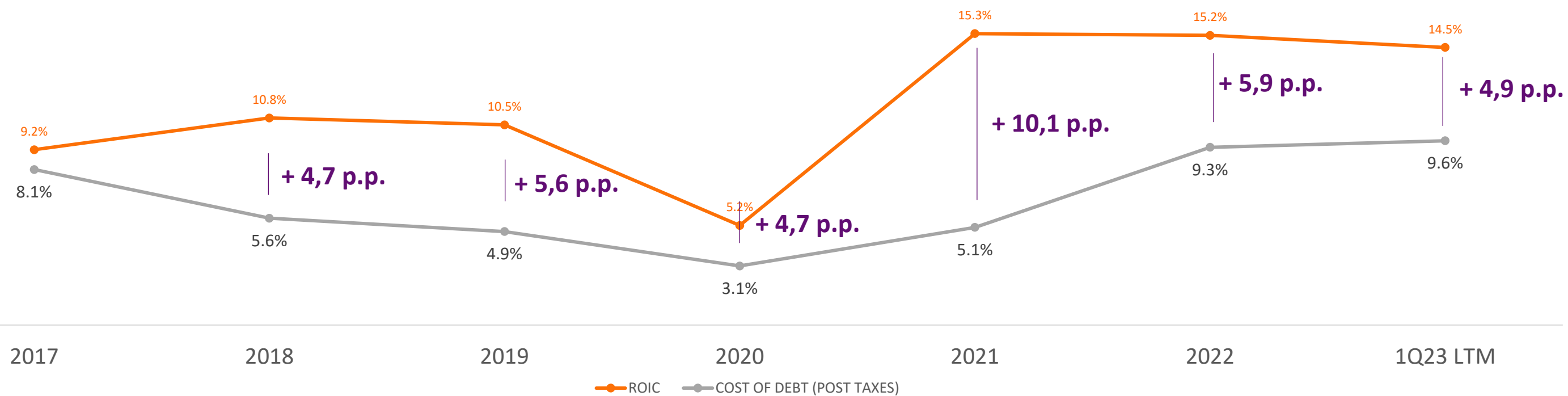
ROIC

Scale gains enabled the expansion to a new level of return



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ROIC x Cost of debt



Closing remarks

Gains in operational efficiency and productivity and discipline in capital allocation



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ACTIONS IN 1Q23

Early settlement.....	R\$2.2 bi
Readjustment of RAC fleet. (13 thousand cars).....	R\$1.0 bi
Net debt reduction +suppliers.....	R\$736 mm
Reduction of used car sale inventory.....	R\$272 mm
Increase in total occupancy rate (69.3%).....	+5.3 p.p.
Change in the RAC fleet mix (sale price vs purchase price).....	R\$+ 11.9 k/car

NEXT STEPS



Continuous evaluation to **reduce the average cost of debt** combined with new repurchases.



More granular decision making for buying and selling the cars - maximize the capital invested by increasing occupancy rates



Selectivity in adding long-term contracts with expanding car numbers and **yields** - increasing share of total fleet bringing **higher total return**



New tools for **operational efficiency** management through intensive use of technology - 19 projects in progress



Continuous adjustment of the fleet mix promoting profitability and cash generation



Brand launch to **dedicatedly serve** app drivers with life-extending cars – maximize invested capital

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Thank you!

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