



ARMAC LOCAÇÃO, LOGÍSTICA E SERVIÇOS S.A.

Corporate Taxpayer's ID (CNPJ/MF) No. 00.242.184/0001-04

Company Registry (NIRE) 35.300.551.362

Publicly Held Company

NOTICE TO SHAREHOLDERS

Armac Locação, Logística e Serviços S.A. ("ARMAC" or "Company") communicates to its shareholders that its Board of Directors approved, on December 22, 2022, the distribution of dividends by the Company for the quarter ended September 30, 2022 ("Dividends"). The Company also approved, on the same date, the Executive Board's proposal for the declaration and payment of Interest on the Company's Equity for the year of 2022 ("IoE"), both under the following terms:

1. It will be paid to Shareholders Dividends in the total amount of R\$ 18,000,000.00 as interim dividends to the net income account for the year, equivalent to R\$ 0.05212416982 per share, excluding treasury shares;
2. It will be paid IoE to shareholders in the gross amount of R\$ 23,000,000.00, equivalent to R\$ 0.06660310587 per share, excluding treasury shares, which, added to the IoE amounts already distributed throughout the year, amount to R\$ 71,851,774.11 distributed for the year 2022;
3. Both the aforementioned dividends and IoC will be based on the shareholding position as of December 28, 2022 ("base date"), considering a total of 345,329,241 shares issued by the Company (disregarding treasury shares), and as of December 29, 2022, the Company's shares will be traded "ex" dividends/IoE;
4. Both payments will take place on February 23, 2023 for common shares (B3: ARML3). The corresponding credit will be made individually to each shareholder, based on the shareholding position referred to in item 3 above.

The payment of interest on equity will be subject to the levy of 15% of Withholding Income Tax (IRRF), in accordance with current legislation.

Shareholders using fiduciary custody will have their values made available in accordance with the procedure adopted by the Stock Exchanges. To shareholders whose registration does not contain the registration of the CPF/CNPJ number or indication of bank, branch and current account, dividends will be credited as of the third business day from the date of request to update the registration, provided that the interested parties arrange for the regularization of their registration, in person, at one of the branches of Itaú Unibanco S.A.

Barueri/SP, December 23, 2022.

Gabriel Lopes Ferreira

Investor Relations Officer