

DISTANCE VOTING BALLOT**Extraordinary General Meeting (EGM) - ARMAC LOCAÇÃO, LOGÍSTICA E SERVIÇOS S.A. to be held on 07/14/2022**

Shareholder's Name
Shareholder's CNPJ or CPF
E-mail
<p>Instructions on how to cast your vote</p> <p>(i). All fields must be duly filled in; (ii). All pages must be initialed; (iii). The last page must be signed by the Shareholder or his/her legal representative(s), as the case may be and in accordance with applicable Law. The following documents must be forwarded: (i). Original copy of the Bulletin, duly completed, initialed and signed; and (ii). Copy of the following documents: • Individual (Shareholder or legal representative): Identity document with photo (RG and CPF; CNH or Professional Card with public faith containing CPF number). • Legal Entities: (i) Articles of Incorporation or Bylaws duly updated, with documents proving the representation powers (minutes of election); (ii) Identity document with photo of the representatives (RG and CPF; CNH or Professional Card with public faith containing CPF number). • Investment Funds: (i) last consolidated bylaws of the fund (if the bylaws do not contemplate the funds voting policy, also submit the complementary information form or equivalent document); (ii) bylaws or articles of association of its trustee or manager, as the case may be, in compliance with the funds voting policy and corporate documents proving the powers of representation; and (iii) identity document with photo of the respective legal representatives.</p>
<p>Instructions for sending your ballot, indicating the delivery process by sending it directly to the Company or through a qualified service provider</p> <p>Shareholders may send the remote voting form in the following ways: (i). Sending instructions for completing the remote voting form to its custodian agents, in the case of shareholders holding shares deposited in a central depository; or (ii). Sending instructions for completing the remote voting form to the registrar of shares issued by the Company, Itaú Corretora de Valores S.A., in the case of shareholders holding shares deposited with the registrar; or (iii). By sending a duly completed remote voting form directly to the Company.</p> <p>• Shipping through service providers Shareholders who choose to exercise their remote voting rights through service providers shall transmit the instructions for filling out the bulletin to their custodians or to the bookkeeping institution for Armac shares, depending on whether their shares are deposited in central depository, up to 7 (seven) days before the date of the General Meeting, that is, up to July 7, 2022 (inclusive), unless a different period is established by the custodians.</p> <p>Shareholders shall contact the service provider who will receive instructions for completing the remote voting form to verify the procedures established by it for issuing voting instructions via bulletin, as well as the documents and information required for that purpose.</p> <p>• Direct shipping to Armac The shareholder who chooses to send the remote voting form directly to the Company must forward scanned copies of the identity documents, proof of powers and ownership of their shares described in item 1 above, with the respective translation being necessary if the document is not drawn up in Portuguese.</p> <p>The digitalized copy of the remote voting ballot, accompanied by the respective documentation, must be received by the Company, in full order and in accordance with the provisions above, up to 7 (seven) days before the date of the General Meeting, that is, until July 7, 2022 (inclusive).</p> <p>Any newsletters received by the Company after that date will be disregarded.</p> <p>For the bulletin paper to be considered valid, it is essential that (i) its fields are duly filled in; (ii) all its pages are initialed; and (iii) at the end, the shareholder or its legal representative, as the case may be and in accordance with current legislation, has signed the bulletin.</p> <p>Pursuant to article 46 of CVM Resolution 81/22, Armac shall inform the shareholder, within 03 (three) days from its receipt, whether the bulletin and documents received are sufficient for the vote to be considered valid, or, if necessary, the procedures and deadlines for eventual rectification or resubmission. If necessary, the correction or resubmission of the bulletin must also be made up to 7 (seven) days before the date of the General Meeting, that is, until July 7, 2022 (inclusive), in accordance to the deadline determined in Article 27 of CVM Resolution 81/22.</p> <p>In view of the Coronavirus (COVID 19) pandemic scenario and the preventive measures adopted to contain its spread, we recommend that shareholders who choose to send the newsletter directly</p>

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to the Company, do so preferably electronically, forwarding a scanned copy of the newsletter and of the relevant documentation at the following e-mail address: ri@armac.com.br. Alternatively, the shareholder may send the physical copy of the bulletin and the relevant documentation to the following address: Av. Marcos Penteado de Ulhôa Rodrigues, nº 939, 7º andar, Barueri, SP, CEP 06460-040, to the attention of the Company's Investor Relations department.

Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to deliver the document directly to the company / Instructions for meetings that allow electronic system's participation, when that is the case.

ARMAC LOCAÇÃO, LOGÍSTICA E SERVIÇOS S.A. – Investor Relations Department – Av. Marcos Penteado de Ulhôa Rodrigues 939, 7º andar, Barueri, SP, CEP 06460-040. Email: ri@armac.com.br

Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number

Itaú Unibanco S.A. – Investment Services and Operations - Customer Success | Escrituração – Rua Ururai, 111 -Prédio B - Térreo – Tatuapé– São Paulo/SP – CEP 03084 010. Email: adriana.souza@itau-unibanco.com.br. Contact: Adriana G. de Souza Veiga. Phone Number: (11) 4090-1484.

Resolutions concerning the Extraordinary General Meeting (EGM)

1. Increase the fixed number of members to compose of the Board of Directors, for the term valid until the Annual General Meeting to approve the managements accounts for the fiscal year to end on December 31, 2022, from 5 (five) to 7 (seven) Directors, pursuant to Article 14 of the Company's Bylaws.

☐ Approve ☐ Reject ☐ Abstain

Election of the board of directors by single group of candidates

Chapa Única

FÁBIO COLLETTI BARBOSA

RICARDO PEREZ BOTELHO

2. Nomination of all the names that compose the slate (the votes indicated in this section will be disregarded if the shareholder with voting rights fills in the fields present in the separate election of a member of the board of directors and the separate election referred to in these fields takes place). - Chapa Única

☐ Approve ☐ Reject ☐ Abstain

3. If one of the candidates that composes your chosen slate leaves it, can the votes corresponding to your shares continue to be conferred on the same slate?

☐ Yes ☐ No ☐ Abstain

4. In case of a cumulative voting process, should the corresponding votes to your shares be equally distributed among the members of the slate that you've chosen? [If the shareholder chooses "yes" and also indicates the "approve" answer type for specific candidates among those listed below, their votes will be distributed proportionally among these candidates. If the shareholder chooses to "abstain" and the election occurs by the cumulative voting process, the shareholder's vote shall be counted as an abstention in the respective resolution of the meeting.]

☐ Yes ☐ No ☐ Abstain

5. View of all the candidates that compose the slate to indicate the cumulative voting distribution.

FÁBIO COLLETTI BARBOSA ☐ Approve ☐ Reject ☐ Abstain / ☐ %

RICARDO PEREZ BOTELHO ☐ Approve ☐ Reject ☐ Abstain / ☐ %

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6. Approve the reform of the Companys Bylaws, as detailed in the Management Proposal disclosed by the Company on this date, to include the possibility of appointing two (2) Directors simultaneously to the position of Chief Executive Officer, with no change to the functions and responsibilities of the position of Chief Executive Officer

☐ Approve ☐ Reject ☐ Abstain

7. To resolve on the consolidation of the Companys Bylaws.

☐ Approve ☐ Reject ☐ Abstain

8. To resolve on the authorization for the Companys officers to perform all the acts necessary for the implementation of the matters approved at the General Meeting.

☐ Approve ☐ Reject ☐ Abstain

City : _____

Date : _____

Signature : _____

Shareholder's Name : _____

Phone Number : _____