RESULTS PRESENTATION 3RD QTR2025

TIMB
LISTED
NYSE

TIMS
B3 LISTED NM
ISE B3

1000 5G

1000 CITIES WITH TIM'S 5G

DISCLAIMER

This presentation **contains declarations that constitute forward-looking statements** regarding the intent, belief or current expectations of value creation, customer base dynamics, estimates regarding future financial results and other aspects of the activities.

Analysts and investors are cautioned not to place undue reliance on those forward-looking statements, which speak only as of the date of this presentation. TIM S.A. undertakes no obligation to release publicly the results of any revisions to these forward-looking statements, those do not represent necessarily a formal guidance.

Such **forward looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those projected** as a result of various factors.

Financial figures are presented considering impacts from IFRS 16 adoption, unless otherwise indicated. Normalized numbers in this presentation are adjusted by the effects described in footnotes.

(1) Operating Costs normalized due to expenses related to legal advisory services associated with the settlement of the dispute with the former financial services partner (+R$ 1.1 million in 2Q25 and +R$ 19.0 million in 1Q25).

(2) EBITDA normalized according to the items described in the 'Costs' item (+R$ 1.1 million in 2Q25 and +R$ 19.0 million in 1Q25).

(3) Net Income normalized based on the items described in the 'Costs' item and due to non-recurring effects in Income Tax and Social Contribution (-R$ 387 thousand in 2Q25 and -R$ 6.5 million in 1Q25).

2025 Overview: sustainable growth with robust cash conversion machine

+5.2% YoY
in Service Revenue, in 9M25

+6.7% YoY in EBITDA[1]
with 50.3% margin (+1.0 p.p. YoY), in 9M25

R$ 4.5 Bln
OpCF[2], with double-digit expansion, in 9M25

The Most Diverse TelCo
Top 10 in the FTSE Russell Diversity & Inclusion Index 2025

16.2%
of Capex on Revenues (-0.7 p.p. YoY), in 9M25

R$ 3.0 Bln in Net Income[1] (+42.2% YoY), in 9M25

R$ 1.8 Bln announced as IoC and R$ 369 Mln in shares repurchased

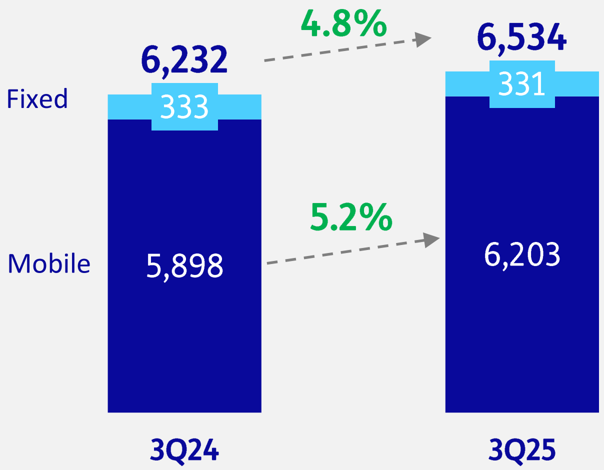
B2B Mining
New partnership with Vale

(1) Normalized for the effects detailed in slide 2. Operating Cash Flow ("OpCF") represents EBITDA-AL minus Capex;

Mobile segment fuels continued growth in service revenue

NET SERVICE REVENUE AT A SOLID PACE

(Net Service Revenue in R$ Mln; %YoY)



- Net Service Revenues increased 5.2% YoY in 9M25
- Mobile Service Revenues grew 5.6% YoY in 9M25

POSTPAID-DRIVEN MOBILE SERVICE EXPANSION CONTINUES TO SUPPORT SERVICE REVENUE GROWTH

MOBILE ARPU
Postpaid migrations are driving blended ARPU
R$ 33.1
+4.6% YoY in 3Q25

POSTPAID ARPU (Ex-M2M)
More for more strategy helping ARPU evolution
R$ 55.5
+4.3% YoY in 3Q25

TIM ULTRAFIBRA: OPERATIONAL IMPROVEMENTS ARE STARTING TO SHOW RESULTS

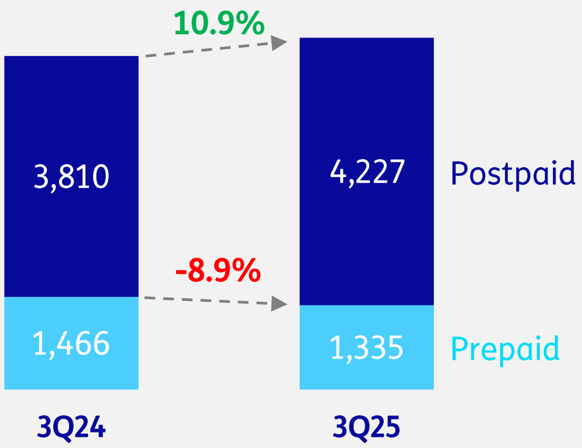
BROADBAND ARPU FTTH
Stable ARPU driving revenue dynamics
R$ 94.1
in 3Q25

CLIENT BASE
8 months of positive net adds in client base
+3.7%
in 3Q25 YoY

Postpaid sustains its positive momentum, with gains in customer metrics, boosting revenue growth

POSTPAID CONTINUES TO LEAD WITH ROBUST QUARTERLY PERFORMANCE

(Mobile Revenues in R$ Mln, % YoY)



...WHILE PREPAID DEMONSTRATES FIRST SIGNS OF STABILIZATION

THE POSTPAID DYNAMICS CONTINUE ON A POSITIVE TREND, SUPPORTED BY EFFICIENT CUSTOMER BASE MANAGEMENT

+414k
Postpaid (Ex-M2M) Net Adds in 3Q25

0.8%
Postpaid (Ex-M2M) Churn in 3Q25

+11.4%
Prepaid to Postpaid Migration YoY growth in 3Q25

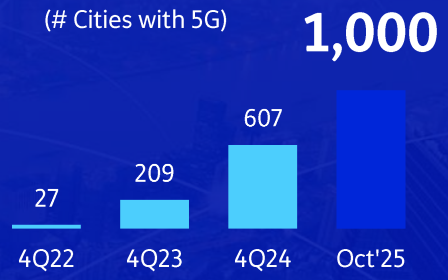
More for more also applied in below the line postpaid offers, optimizing cost-benefit equation

Reinforcing network coverage leadership …

BRAZIL

KEY MILESTONE TO MAINTAIN COVERAGE LEADERSHIP

(# Cities with 5G)



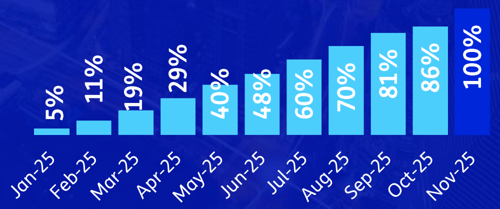
1st in Brazil

… while São Paulo sets the pace for next-generation connectivity

SÃO PAULO

NETWORK MODERNIZATION SUCCESSFULLY IMPLEMENTED HELPS CUSTOMER BASE MANAGEMENT

Network swap (% of sites completed vs planned)

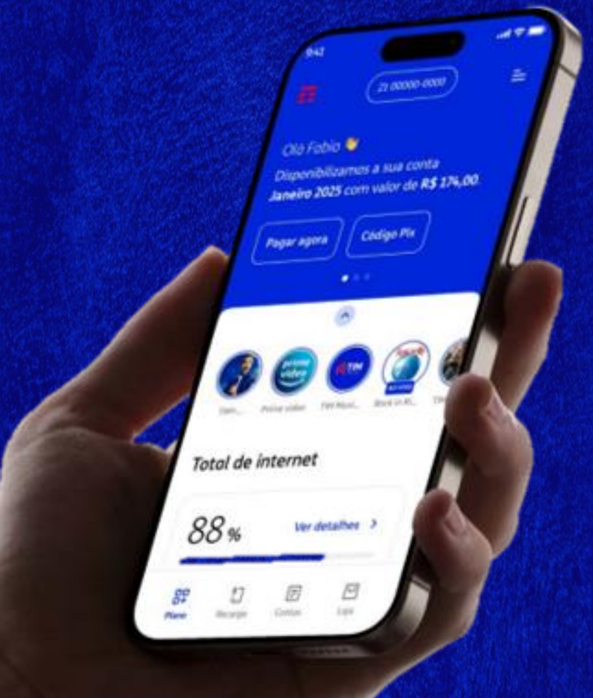


100% completed in November

Leader in download speed	1st	Ranked by multiple providers
Network quality excellence	+12p.p.	vs. 1st peer in ECQ index
Churn improvement	25%	of churn reduction due to network reasons

Best Service: Providing excellent service and meeting our customers' needs to establish ourselves as the preferred Telco

MEU TIM APP



REVAMPED SERVICE APP IS HELPING TO IMPROVE CUSTOMER EXPERIENCE AND SELLING JOURNEY

17.7Mln monthly unique users[1] > **33.4%** Penetration of unique users on the app[1]

Digital Service[2] NPS (YoY in 9M25)
- **+4.9p.p.** Pure Postpaid
- **+11.6p.p.** Prepaid

96.4% of customers who accessed the app have their needs resolved on the first contact

1.9% of customers who access the app require human contact

Capturing **53%** of e-commerce share[1]

+15% YoY Growth in recharges revenues through APP[1]

First to integrate App and mobile wallets

Integration with Apple Pay and Google Pay allow **direct and secure recharges** for prepaid customers, using biometrics...

... **simplifying the customer journey** and encouraging recurring recharges

(1) Measured in a 30-days period in September 2025; (2) NPS driven by digital service.

TIM Mais – More benefits, more advantages, more experiences, and convenience for our customers

Revamped loyalty program with sweepstakes, discounts, gift cards, and experiences for TIM postpaid and control customers

- **2Mln** Monthly Active Users[1]
- **>20k** Uber gift cards redeemed as rewards
- **120k** Tickets
- **86** of NPS

(1) MAU (Monthly Active Users) represents the number of unique users who interact with the app at least once during a month. The App was launched in February 2025.

Mobile Ads monetization showing positive momentum

The positive trend in Mobile Ads and Data monetization reflects successful efforts to boost digital engagement and grow beyond connectivity revenues

3Q25

+10.4% Growth in Mobile Ads Revenues

+1,000 Campaigns in 9M25

+270 Advertisers in 9M25

+2x Monthly average campaigns vs 9M24

+50 Mln Queries for credit scoring and anti-fraud products

- Targeted advertising for large brands using TIM's own and third-party inventory
- Combining proprietary ad inventory with Google and Meta services

Connectivity as a key enabler of automation and environmental impacts reduction for the mining industry

B2B IOT UPDATES

R$ 435 Mln
in contracted revenue since 1Q24

~23.5 Mln
Total hectares covered with 4G (+29.3% YoY)

>397k
Smart light spots sold (+51% YoY)

7,622 Km
covered in highways (+62.2% YoY)

TIM SMART MINING : PROVIDING 5G CONNECTIVITY, IOT AND AI SOLUTIONS

Delivering enhancements in several key areas

Safety	Increase operational and worker safety
Efficiency	Mines that address process inefficiencies can reduce their CO_2 emissions Reduce loss on extracted ore during processing
Monitoring	Increase communication in mines which are often located in geological remote areas Identify vulnerabilities before they become flaws
Quality	Higher monitoring can ensure a better quality of mining process

Our clients portfolio

8 clients on TIM's mining portfolio

AngloAmerican *among others...*

ALCOA

Vale as our anchor client

New agreement to implement 5G technology in Vale's operations in Brazil

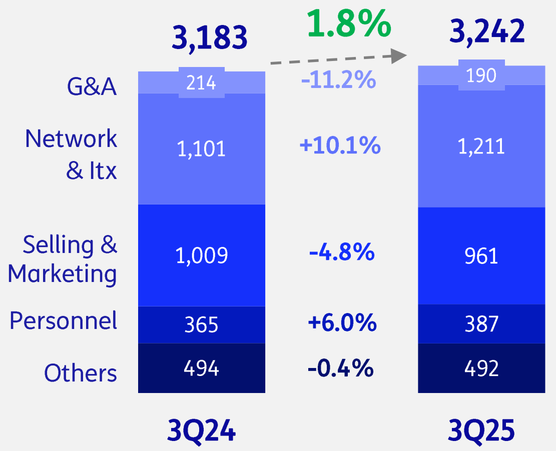
- Focus on new Vale projects and operations that do not yet have full coverage from a private industrial network

VALE

Discipline and efficiency measures led to another quarter of strong margin expansion

COST CONTROL MAINTAINED EXPENSES GROWTH WELL BELOW INFLATION[1]

(Normalized[2] Opex in R$ Mln; %YoY)



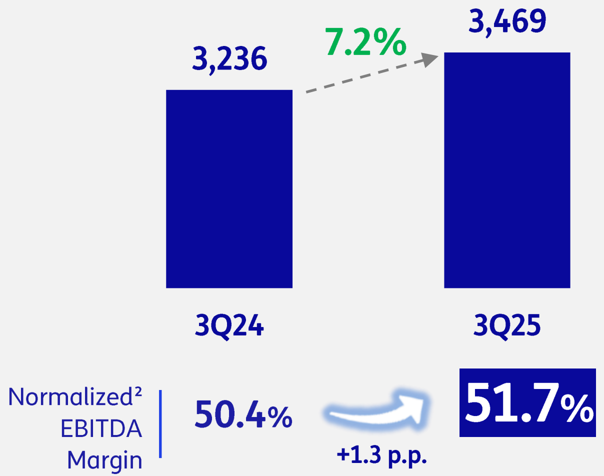
In 9M25 Opex grew **2.7% YoY** while LTM inflation[1] **5.17%**

Digitalization supporting Opex Control

- **+1.4p.p.** YoY of interactions through automatic channels
- **+20%** YoY Growth in e-commerce sales
- **+11p.p.** YoY of PIX penetration in digital payment

ROBUST EBITDA PERFORMANCE SUPPORTING MARGIN EXPANSION

(Normalized[2] EBITDA in R$ Mln; %YoY)



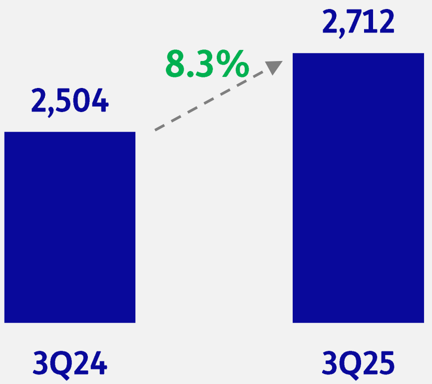
In 9M25 EBITDA grew **6.7% YoY**, with **margin expanding 1.0 p.p.**

(1) LTM Inflation in September 2025 were 5.17%, Source: IBGE (here), as of October 13th, 2025; (2) Normalized for the effects detailed in slide 2.

Solid high-single digit expansion in EBITDA-AL with strong margin growth, in line with our lease efficiency plan

MARGIN GROWTH UNDERPINNED BY SOUND EBITDA-AL EXECUTION

(Normalized[1] EBITDA-AL in R$ Mln; %YoY)



Normalized[1] EBITDA-AL Margin | 39.0% → **40.4%**

+1.4 p.p.

In 9M25 EBITDA-AL **grew 6.8% YoY**, with margin expanding **0.8p.p.**

EVOLVING INICIATIVES TO KEEP LEASES ON TRACK

New contract with IHS

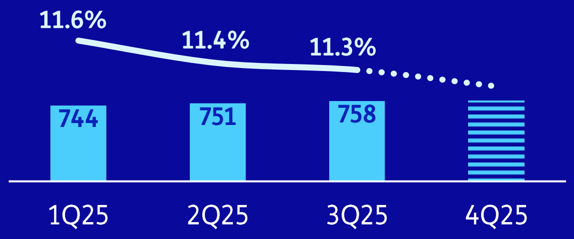
- Minimum of 500 sites and up to 3,000 sites for a longer period
- No impact in Capex guidance and limited impact on D&A
- Expected financial savings on lease costs front

Ran sharing agreement with Vivo

- Cade approves network-sharing agreement extension

OUR LEASES COST ON A STABLE LEVEL ACROSS THE YEAR

(Leases in R$ Mln; Leases as a % of Net Revenues, %)

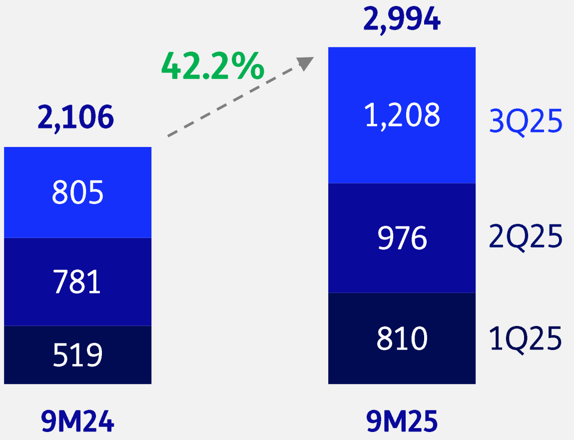


(1) Normalized for the effects detailed in slide 2.

Robust execution drove record net income, solid cash generation, and higher shareholder returns

ACHIEVING THE HIGHEST NET INCOME EVER, WITH ANOTHER ROBUST DOUBLE-DIGIT EXPANSION

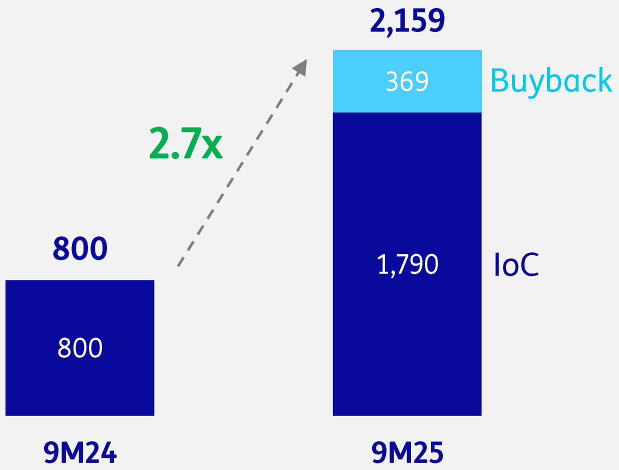
(Net Income[1] in R$ Mln; %YoY)



In 3Q25 Net Income grew **50.0% YoY**

STRONG SHAREHOLDERS REMUNERATION, SUSTAINED BY SOLID CASH GENERATION

(Announced IoC + Buyback, in R$ Mln)



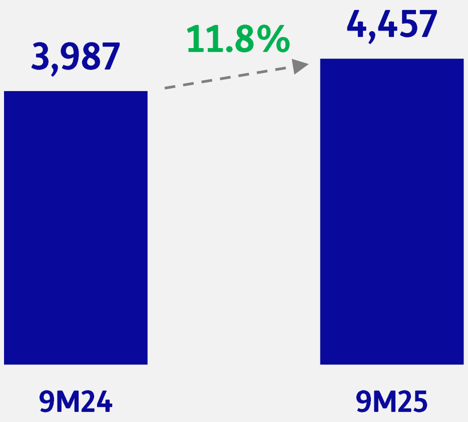
All set to meet the guidance: **~R$ 2.1 to 2.3Bln** in IoC/Dividends to be proposed by management and confirmed by the board in the coming months

(1) Normalized for the effects detailed in slide 2.

Strong operational cash flow supported a solid and resilient financial structure

SOLID GROWTH IN OPCF, DRIVEN BY OUTSTANDING OPERATIONAL EXECUTION

(EBITDA-AL[1] minus Capex in R$ Mln; %YoY)



In 3Q25, EBITDA-AL[1] minus Capex achieved **R$ 1.7 Bln**, expanding **8.1%** YoY

OPCF faced seasonal effects in Q3, due to the capex phasing strategy. A strong recovery is expected in Q4 to support the achievement of full-year guidance

ENSURING LONG-TERM FINANCIAL HEALTH

R$ 6.5 Bln in Cash, +50.7% YoY
- TFF Total amount not paid is **R$ 4.0 Bln** since 2020[2]

R$ 16,940 Mln Debt, +4.0% YoY
R$ 3,675 Mln Debt-AL, -8.5% YoY

R$ 10,441 Mln Net Debt, -12.9% YoY
-R$ 2,853 Mln Net Debt-AL

0.79x of Leverage (Net Debt/ LTM EBITDA[1])

-0.28x of Leverage-AL (Net Debt-AL/ LTM EBITDA-AL[1])

Our focus on financial health supports our mission to deliver value to our shareholders and drive sustainable growth

(1) Normalized for the effects detailed in slide 2; (2) See Note 22 of the Financial Statements.

On track to achieve 2025 goals, and set the stage for 2026

FY guidance (% of completion in 9M25)

Service Revenue	+5.2% YoY in 9M25	On track to deliver
EBITDA[1]	+6.7% YoY in 9M25	On track to deliver
Capex (R$)	3.2Bln in 9M25	On track to deliver
EBITDA-AL[1] minus Capex	+11.8% YoY in 9M25	On track to deliver
Shareholders Remuneration (R$)	1.8Bln already distributed in 9M25	On track to deliver

Buyback program fully in place.

9M25 results are on the right path to deliver year's promises

Closing the Year on the Right Track

Mobile
Postpaid to continue its solid trajectory, while prepaid is expected to maintain a sequentially stable pace

B2B
We expect to finish the year with ~120 active clients, of which more than 20 were signed with new strategic customers throughout 2025

Broadband
TIM Ultrafibra is showing a solid operational recovery and is expected to keep this trend in coming quarters

Efficiency
We have consistently focused on efficiency initiatives, which will help to keep costs and leases under control

Cash Flow
Strong momentum to continue with shareholder remuneration and reinvestment in the business

(1) Normalized for the effects detailed in slide 2.