CORPORATE
PRESENTATION
2Q22



## CIELO MAKES FORWARD LOOKING STATEMENTS THAT ARE SUBJECT TO RISKS AND UNCERTAINTIES

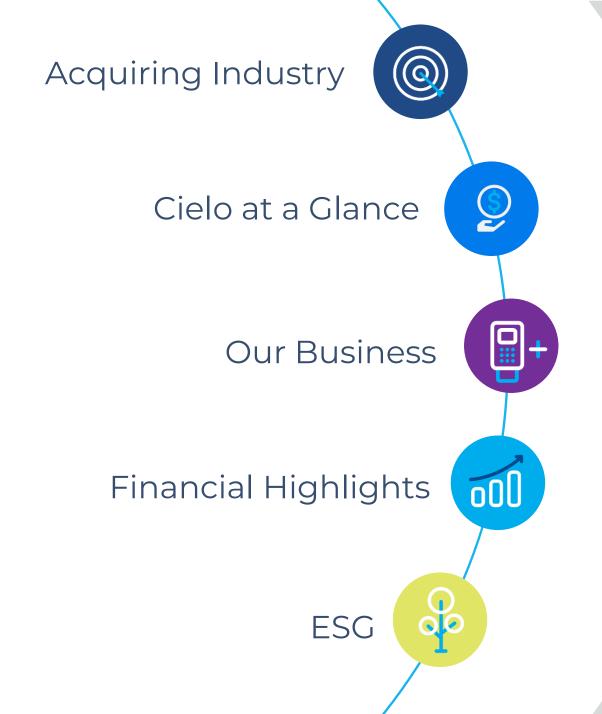
Such statements are based on the Management's assumptions and surmises on the Company's best knowledge and information. Forward-looking statements include information about our current intentions, assumptions or expectations, as well as those of the members of the Company's Board of Directors and Board of Executive Officers.

Forward-looking statements also include information regarding our possible or assumed future operating results, as well as statements that are preceded or followed by or that include the words "believes", "may", "will", "continues", "expects", "anticipates", "intends", "plans", "estimates" or similar expressions.

Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions, as they refer to future events and therefore depend on circumstances that may or may not occur. Future results and value creation for shareholders may differ materially from those expressed in or suggested by forward-looking statements. Many factors determining these results and values are beyond CIELO's ability to control and predict.

The Company's consolidated financial statements are presented in thousands of Brazilian Reais (R\$ thousand), in accordance with the Accounting Plan of the Institutions of the National Financial System (COSIF) and accounting practices adopted in Brazil.

Variation rates and sums contained in the tables and graphs are calculated before the rounding procedure.



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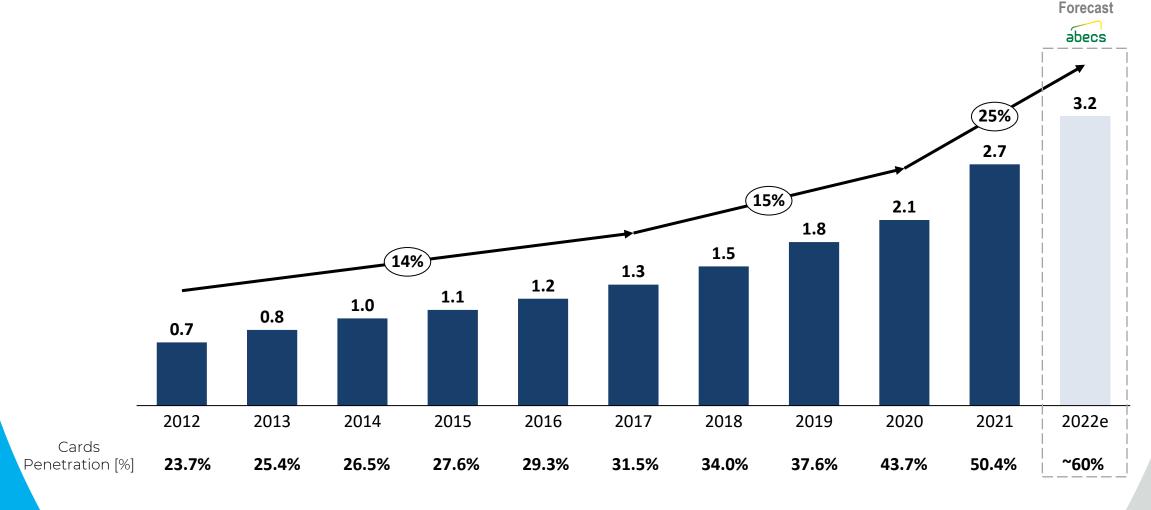
# ACQUIRING INDUSTRY





# ACQUIRING MARKET PRESENTS STRONG GROWTH WITH RECENT RAMP UP; CARDS PENETRATION TO ACHIEVE 60% IN HOUSEHOLD CONSUMPTION BY 2022<sup>1</sup>

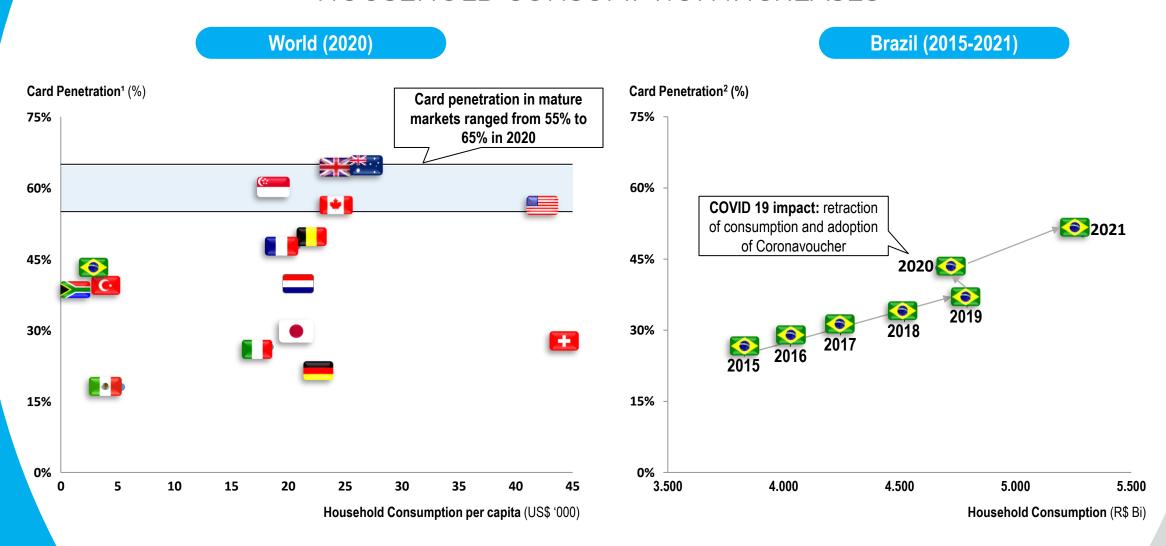
Acquiring TPV and Cards Penetration in Household Consumption<sup>2</sup> [R\$ billion, %]





## THERE IS STILL ROOM FOR BRAZIL TO EXPAND CARDS PENETRATION WHILE

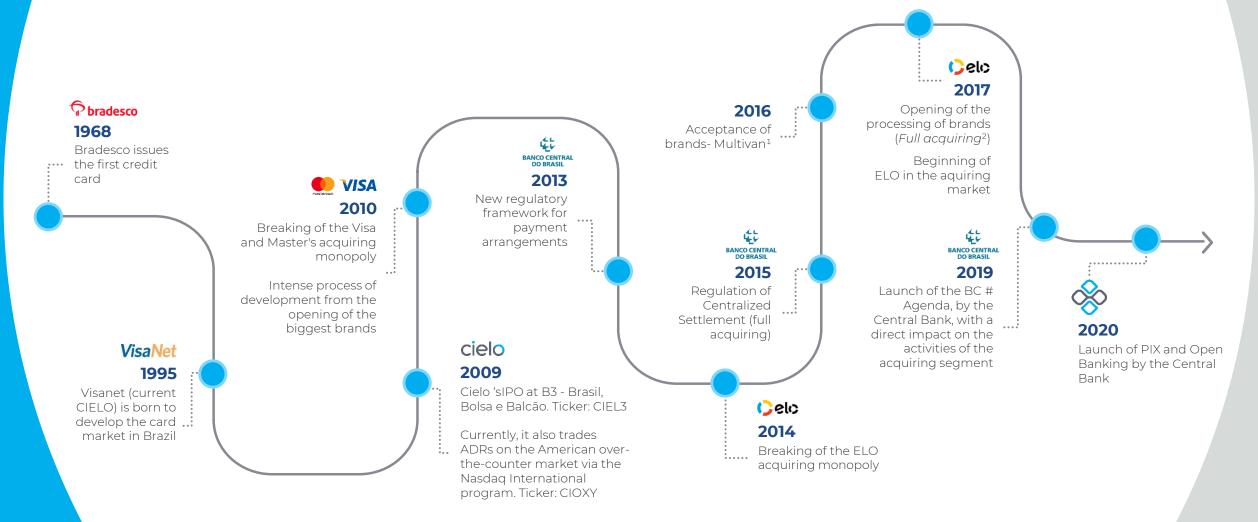
## HOUSEHOLD CONSUMPTION INCREASES





## **BIG TRANSFORMATIONS IN THE ACQUIRING MARKET**

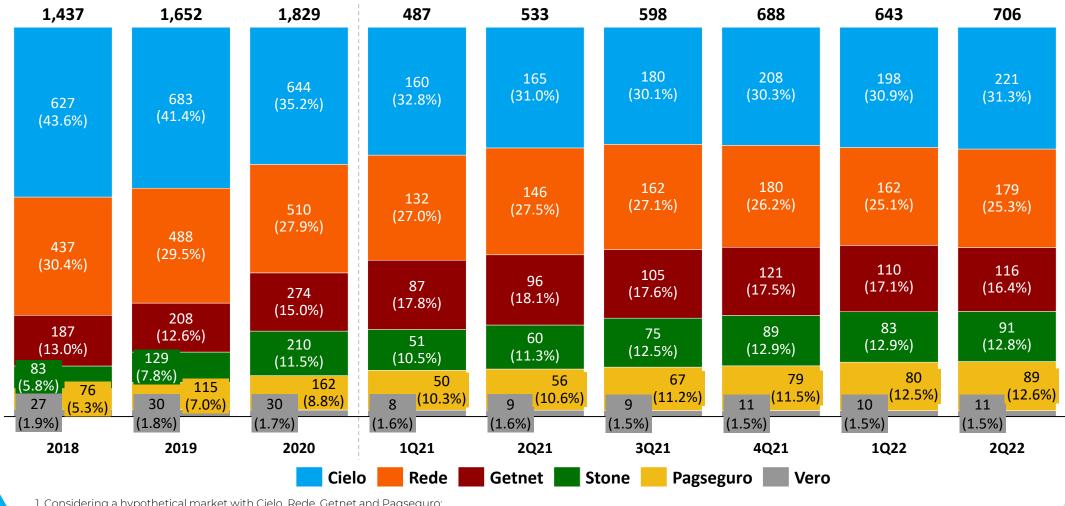
## **OVER THE YEARS**





## **CIELO STARTED RECOVERING SHARE IN 4Q21**

Acquiring Market TPV and Market Share (Top 6 Acquirers) [R\$ billion, %]





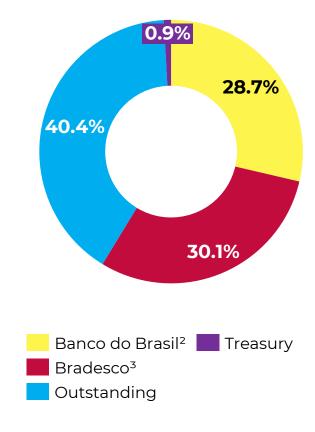
# CIELO AT A GLANCE



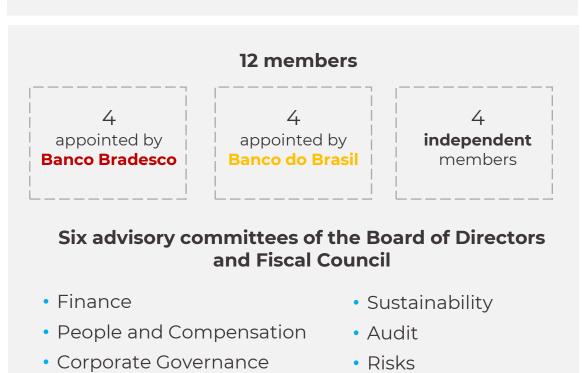
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## SOLID SHAREHOLDING COMPOSITION<sup>1</sup>, WITH CONTROL OF **TWO OF THE LARGEST BANKS IN THE COUNTRY AND HIGHLY QUALIFIED BOARD OF DIRECTORS**

Base date: 06/30/2022



## COMPOSITION OF THE BOARD OF DIRECTORS





## SINCE 1995, WE ARE LEADERS IN THE PAYMENTS MARKET

## **MAIN MILESTONES**

**1995** – Visanet is born, being the first acquirer in the Brazilian payments market, with exclusive sales under the Visa and Amex brands

2004 - We reach ½ million clients

**2009** – Visanet becomes Cielo for the IPO on B3 - Brasil, Bolsa e Balcão. Ticker: CIEL3¹. The company repositioned itself in the market, expanding its service capacity and developing differentiation methods through new solutions

2010 - Cielo loses exclusivity with the Visa brand

**2016** – Exclusion of bilateral agreements between merchant acquirers and card brands. In other words, Cielo starts to trade more than 80 card brands on its machines

## STRATEGIC MOVEMENTS

2011 – Acquisition of Braspag

2014 - Creation of Cateno with Banco do Brasil

2018 – Total acquisition of Stelo

2020 - Sale of 40.95% interest in Orizon

**2021** – Assignment of Rights Related to the Elo Platform

2021 - Sale of all shares of M4U

2022 - Sale of all shares of MerchantE



# WE ARE A BRAZILIAN COMPANY, **LEADER IN THE ACQUIRING**MARKET

+31%

#### OF MARKET SHARE

Cielo is the biggest merchant acquirer and payment processor in Brazil and Latin America. As of 1Q22

12 K

#### TRANSACTIONS/SECOND

Highest technological capacity in the market to support high sales volume

~8%

#### OF GDP

Approximately 8% of Brazil's gross domestic product is captured through a Cielo<sup>2</sup> machine

99%

#### PRESENCE

With more than 5,500 Brazilian municipalities served, almost the entire country 14th

### MOST VALUABLE BRAND

According to the Interbrand award and 23rd position in the Brand Finance award in Brazil<sup>3</sup>

1.1

### MILLION

Clients in our active client base<sup>5</sup>

R\$ 808

#### BILLION

In captured volume in more than 7.6 billion transactions<sup>4</sup>

~4.7k

### Employees

~2k employees out of the total are part of our commercial team.



## WE OFFER A **COMPLETE ECOSYSTEM** THAT ADAPTS TO EACH RETAILER PROFILE, WITH PRODUCTS THAT DELIVER HIGH ADDED VALUE TO OUR CUSTOMERS



# OUR BUSINESS



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# TWO MAIN BUSINESS UNITS ON DIFFERENT SIDES OF THE INDUSTRY. RESULT: DIVERSIFICATION & PROFITABILITY

Cielo S.A



## **ACQUIRING BUSINESS<sup>1</sup>**

- Cielo acts through out the entire payment cycle. From acquiring new customer; supplying the machine or an e-commerce solution, capturing and processing the payments and setting the financial obligations of a given transaction.
- In addition, Cielo offers a wide set of products and solution, with highlights to **Pre-payment products**



### **OUROCARD ARRANGEMENT**

- Cielo S.A. owns a 70% stake at Cateno, as an investment, not operating the business
- Inserted in the Ourocard Arrangement (BB card issuance business) as a payment account manager.

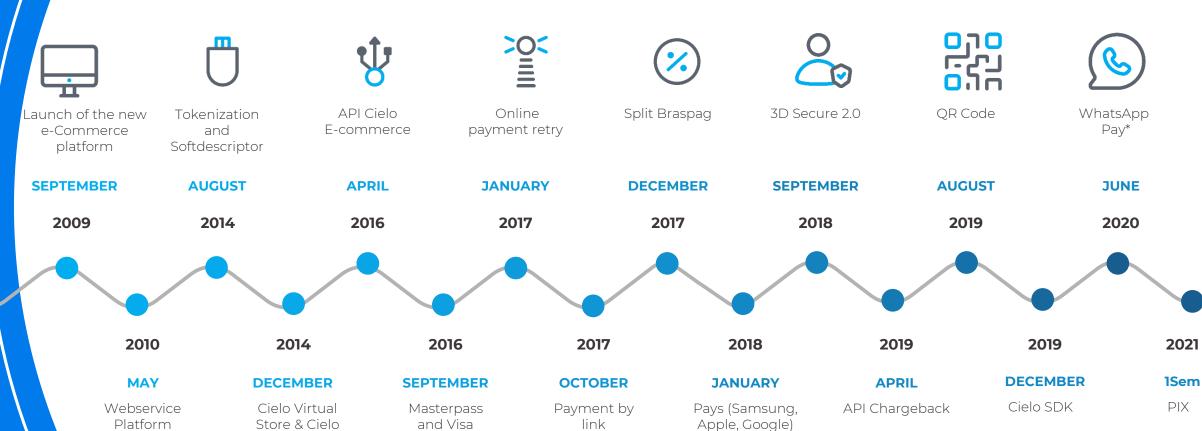
Income: Interchange

#### **Expenses:**

- Embossing and billing
- Processing management of the payment accounts
- Brand fees
- Fraud related process
- Call center
- others



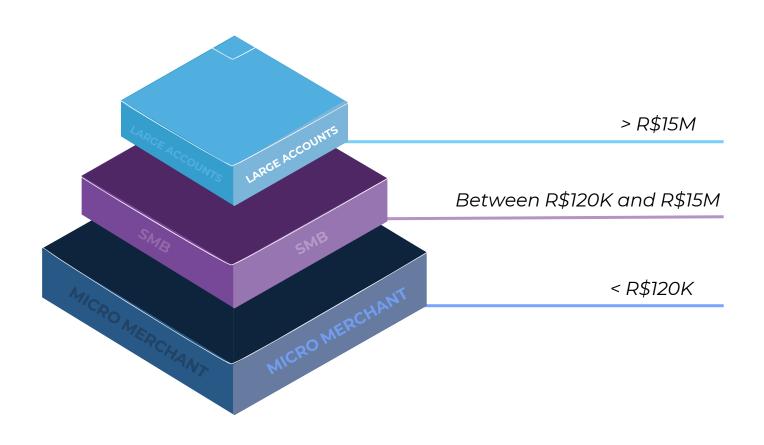
# WE HAVE A HISTORY TURNED TO INNOVATION IN THE PAYMENT INDUSTRY



Checkout

Checkout

## MAIN CUSTOMER SEGMENTS BY SIZE (TPV) <sup>1</sup>





## OUR FOCUS IS TO BRING THE BEST EXPERIENCE **TO THE CLIENT**, THAT'S WHY WE HAVE THE AID OF:

#### **BUSINESS MANAGERS**



Combining Hunting and Farming functions

Greater efficiency in travel and reduction of the client portfolio

Personal and closer relationship to clients

### **APP CIELO EXPERT**



APP to assist in identifying opportunities, planning and negotiations

Greater efficiency in approaches, using Advanced Analytics

Digitalized registration / service experience

## **HEROES**



Implementation of a logistics team to improve onboarding and after sales

Delivery of equipment at the time of sale in big cities

Better customer experience and higher activation rate



## STRATEGY - OPERATIONAL PILLAR

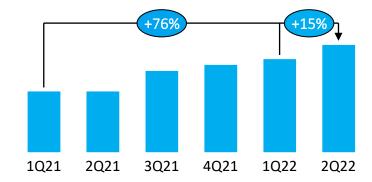
New advances in the commercial model

## **Operational Transformation**

Positioning, commercial model, logistics and Pre-payment penetration

Commercial Productivity

New client activation per sales consultant per business day



## **Asset optimization**

Divestments

SMB – Expansion of commercial team

Hiring of commercial executives

- Cielo currently has ~2,000 salespeople
- Commercial expansion comprises the addition of ~400 salespeople throughout 2H22
- These people will arrive in a team with high productivity, consolidated practices and technology focused on sales intelligence

## **Organizational Transformation**

Digital, structure, people and culture



## STRATEGY - OPERATIONAL PILLAR

Sale of MerchantE impacts breakdown

## **MerchantE sale transaction**

Impact on 2Q22 results (COSIF)

## **Operational Transformation**

Positioning, commercial model, logistics and Pre-payment penetration

## **Asset optimization**

## Divestments

Organizational Transformation

Digital, structure, people and culture

Amounts in USD million	COSIF
Upfront Value	137.2
Investment	(61.8)
Intangibles and others Write-off <sup>1</sup>	(41.1)
Earn-out (estimated fair value) <sup>2</sup>	25.0
Result	59.3

BRL impact on Net Income:

R\$282 million



<sup>&</sup>lt;sup>1</sup> Write-off of intangible assets, write-off of tax credits and transaction costs.

<sup>&</sup>lt;sup>2</sup> Recognition of fair value estimate of earn-out installment

### STRATEGY - ESG

## New milestones in Diversity and Inclusion

## **Operational Transformation**

Positioning, commercial model, logistics and Pre-payment penetration

## **Asset optimization**

Divestments

## **Organizational Transformation**

Digital, structure, people and culture

## **Female Mentoring Program**

The program was created with the purpose of **accelerating the female collaborators' careers** with high potential, plus to contribute with the representativeness of **female leadership** until 2025.

50% of the positions are dedicated to black and indigenous women

## 'Guia de Rodas' Certification

With a more accessible structure, Cielo began to offer an inclusive experience

## 'Garagem Cielo': Innovation's Hub

The Cielo's **Startup Mentoring Program** selected **10 impacting startups** in 2022. Companies dedicated to address socioenvironmental problems.



## STRATEGY - NEXT STEPS

Solid operational advances enable Cielo for new avenues of growth

2019 − 2022 2023 →









## Asset Optimization



## COMPANY PREPARED TO MAKE NEW LEAPS

- Core business optimized
- Operational excellence to better serve customers

- Total focus on the markets that matter
- With optimized financial resources
- Customer Service Front will have new deliveries in the coming months

## **Digital payments**

New payment solutions



Ecosystem Center, bes provider for SMBs

### VAS / software

Going beyond payment solutions

### financial services

Be a hub for financial services distribution

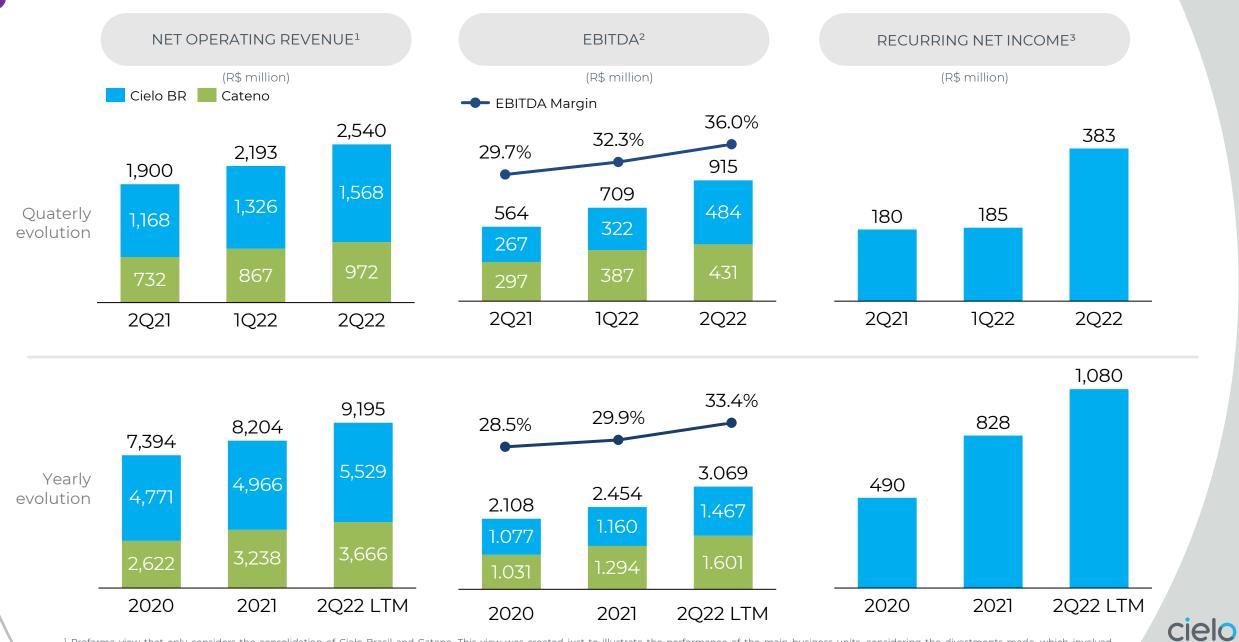


# FINANCIAL HIGHLIGHTS



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## CIELO'S FINANCIAL AND OPERATIONAL HIGHLIGHTS (1/8)



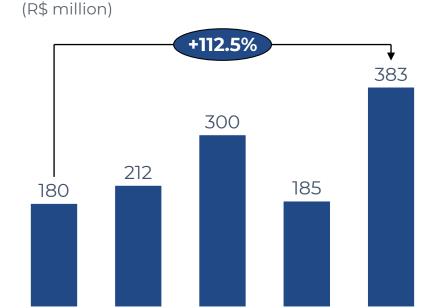
<sup>&</sup>lt;sup>1</sup> Proforma view that only considers the consolidation of Cielo Brasil and Cateno. This view was created just to illustrate the performance of the main business units, considering the divestments made, which involved companies responsible for most of the income statement of "Other Subsidiaries" until 1Q22. <sup>2</sup> Recurring Cielo BR + Cateno <sup>2</sup> Recurring net income attributable to Cielo shareholders, this view starts on the 1Q21.

# CIELO'S FINANCIAL AND OPERATIONAL HIGHLIGHTS (2/8) NET INCOME MAINTAINS YOY GROWTH TREND, WITH STRONG OPERATIONAL PERFORMANCE

Recurring Net Income<sup>1, 2</sup> **R\$383MM** in 2Q22.

2Q21

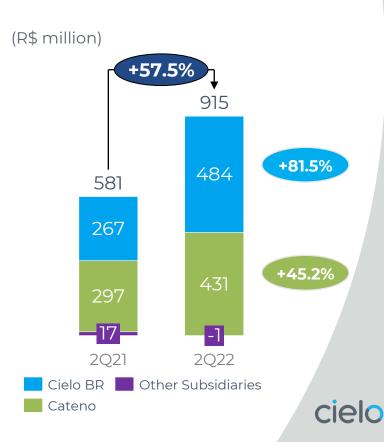
3Q21



4Q21

## Cielo BR Net Income<sup>2</sup> (Acquiring): Excluding non-recurring items and the effects of financial expenses of debts related to the acquisition of subsidiaries, Cielo Brasil Net Income presents a 116% YoY arowth +115.7% (R\$ million) 310 144 2Q21 2Q22

# Recurring EBITDA<sup>2</sup> Robust Operating Result in Cielo Brasil and Cateno

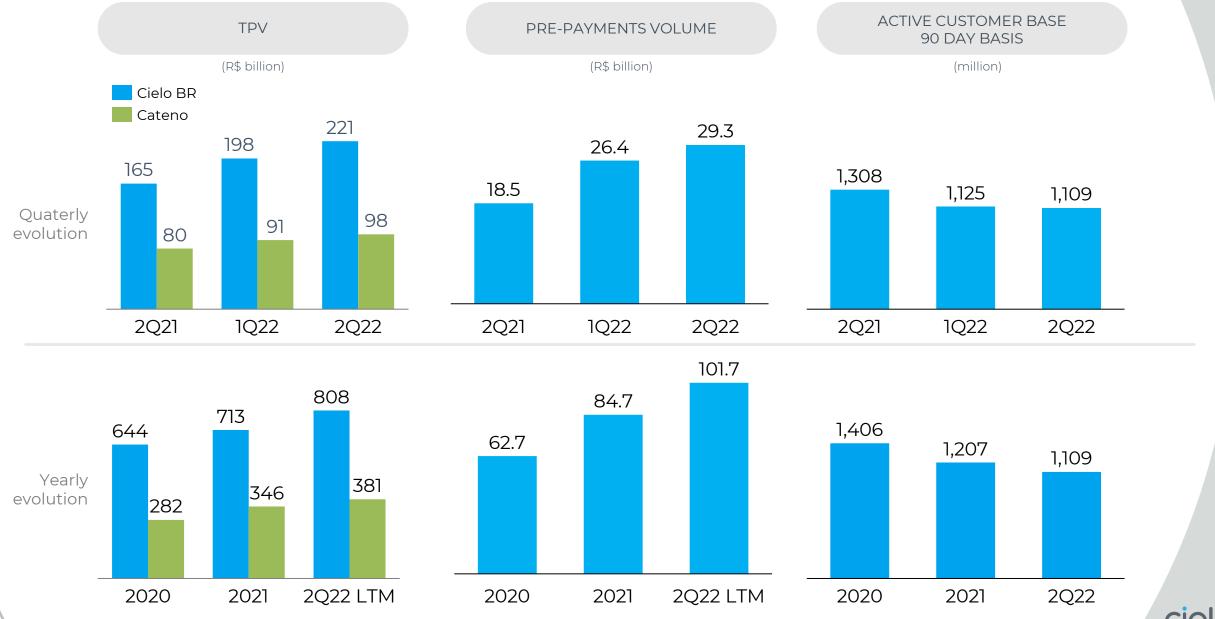


1022

2022

 $<sup>^{1}</sup>$  Recurring net income attributable to Cielo shareholders.  $^{2}$  Reconciliations available in the attachments of this presentation

## CIELO'S FINANCIAL¹ AND OPERATIONAL HIGHLIGHTS (3/8)

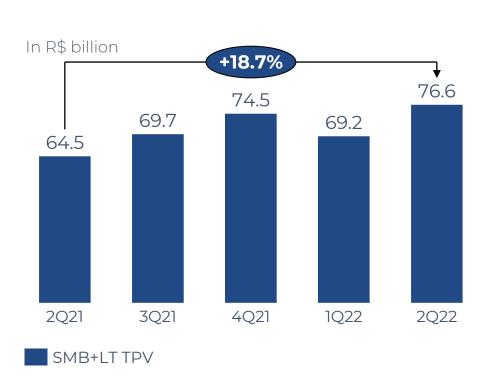




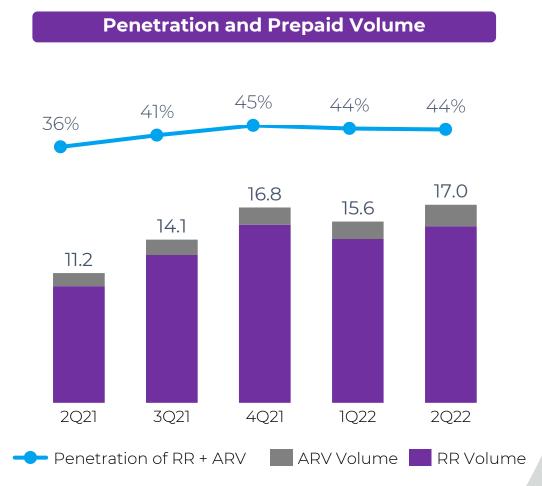


## CIELO'S FINANCIAL AND OPERATIONAL HIGHLIGHTS (4/8) SMB AND LONG-TAIL ZOOM-IN





## **Pre-payment Products (ARV + RR)**





## PRICE REPOSITIONING (5/8)

# STRONG RESULT OF THE MAIN INITIATIVES OF THE 1<sup>ST</sup> HALF 2022, WITH LOW IMPACT ON CHURN



4Q21

January initiatives. **Controlled adjustment in RR** for impact assessment

1022

April initiatives.

Adjustments in RR and

MDR

2Q22

Monitoring of April initiatives and **new initiatives in 3Q22** 

3Q22

Assessment of scenarios and opportunities in SMB and in Large Accounts

4Q22 →



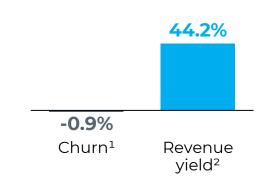
- Pass cost increase due to economic factors
- Divide into tranches to measure and control impacts on Churn

## **Result of initiatives in April:**

- Focus: RR and SMB clients
- High impact in revenues with low impact on Churn



REPOSITIONING



### 1 - Active Merchants - 30 days:

Qty variation of active merchants calculated in M2 in relation to the respective control groups

#### 2 - Revenue Yield

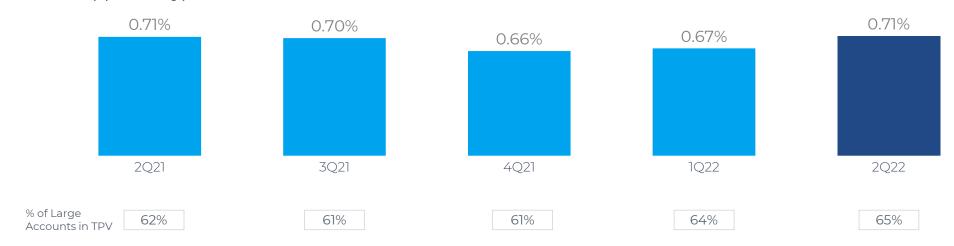
Revenue yield variation of the impacted customers.

Calculated in M2 in relation to the respective control groups.

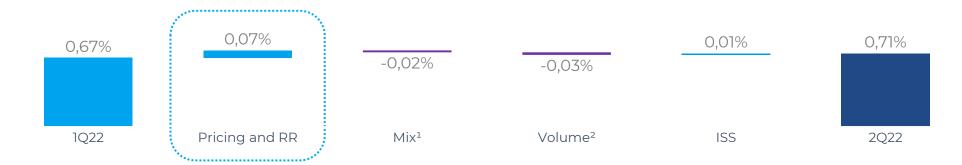


## CIELO'S FINANCIAL AND OPERATIONAL HIGHLIGHTS (6/8) REVENUE YIELD

## **Revenue Yield** (quarterly)



**RR Penetration** enhances yield, while volume and mix have a negative effect



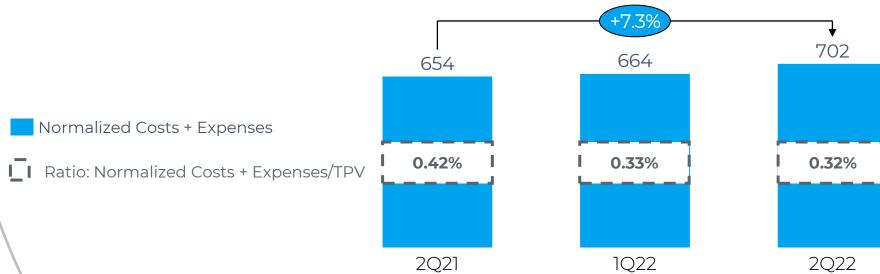


<sup>&</sup>lt;sup>1</sup> Mix Effect considers, among other factors, the mix of customer segments and products. <sup>2</sup> Volume effect on yield as certain revenues do not vary according to TPV.

# CIELO'S FINANCIAL AND OPERATIONAL HIGHLIGHTS (7/8) **EFICIÊNCIA OPERACIONAL (CIELO BRASIL)**

- Normalized Costs + Expenses grew 4.6pp below inflation<sup>1</sup>, even with investments in initiatives to improve operations
- Most efficient acquirer in the market, when comparing the cost + expenses ratios<sup>2</sup> of the listed players
- Competitiveness translated by Normalized Costs + Expenses ratio drops to 0.32%

## Normalized Costs + Expenses<sup>3</sup> (R\$ million)



<sup>&</sup>lt;sup>1</sup> 12 month accumulated IPCA as of June 2022: 11.9%

<sup>&</sup>lt;sup>3</sup> Normalized expenses correspond to the total cost + expenses of Cielo Brasil deducted from the brand fees, subsidies, services provided by banks, PIS and COFINS credits, D&A and the non-recurring items described in the attachments to this presentation



<sup>&</sup>lt;sup>2</sup> Total Costs + Expenses 1022 / TPV 1022

## CIELO'S FINANCIAL AND OPERATIONAL HIGHLIGHTS (8/8)

## **Pre-Payment Products and Liquidity**

## **Capital Allocation in Pre-payment Products (PP)**

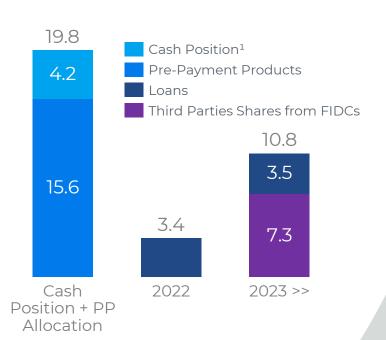
- **₹ 57% growth** in the amount allocated to ARV and RR
- New record in allocation





## **Efficient Cash Management and Indebtedness**

- Funds transferred to Cielo USA in 1Q22 and upfront from the sale of MerchantE covers the short-term debt maturing in November 2022 - bonds (~R\$2,6 BI)
- ♣ Average term of 24 months excluding bonds





# Sustainability **ESG**













## OUR COMMITMENT TO SUSTAINABLE DEVELOPMENT IS STRENGTHENED THROUGH THE SUSTAINABILITY POLICY.



## STRATEGIC SUSTAINABILITY PLANNING

Our Strategic Sustainability Plan 2021-2025 establishes the **Sustainability Purpose**, as well as the guidelines and strategic themes for the Company's sustainability, which are structuring for the construction of shared value.



PURPOSE OFSUSTAINABILITY

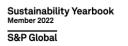
Boost sustainable business and inclusive with all

In this way, we seek to provide greater clarity regarding the direction of our initiatives on environmental, social, diversity and corporate governance issues, generating value in each of the 6 strategic themes.















## FOCUS ON BUSINESS SUSTAINABILITY, WORKING WITH THE HIGHEST STANDARD OF ESG METRIC



- We have a Sustainability Committee that advises the Board of Directors.
- We are featured in the Corporate Sustainability Index (ISE B3) and S&P Global's Sustainability Yearbook 2022.
- We publish Integrated Annual Reports, following the guidelines of the Global Reporting Initiative (GRI), the International Integrated Reporting Council (IIRC) and the Sustainability Accounting Standards Board (SASB).
- We are signatories of the UN Global Pact.

## Social and Environmental Risk Management

- We have established a process for assessing environmental, social and climate risks in products and services.
- We vetted 486 suppliers considering socio-environmental criteria in 2021.

## Innovation and Impact Entrepreneurship

 The program "Impulsiona Aí" was created with the purpose to offer entrepreneurial education to people at risk and minority groups.

## **Diversity & Inclusion**

- We have a Diversity & Inclusion Policy and six official commitments to be achieved by 2030, which cover aspects related to gender identity, race and ethnicity, disability and LGBTQIA+.
- We have set **hiring targets for gender and race**, which aim to make our workforce more diverse and representative by 2025.

## Social Responsability

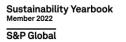
- Through our **Private Social Investment** strategy, we support projects that focus on Education, Entrepreneurship and Diversity & Inclusion.
- Our corporate volunteer program aims to engage employees in initiatives that promote benefits for society

## Climate Change & Eco-efficiency

- We have an Environmental Management System (EMS) certified by the ISO 14001 standard.
- We have a Climate Strategy and present information on our climate change management in the **CDP** (Carbon Disclosure Project).
- We internalized the recommendations of the **Task Force on Climate** related Financial Disclosures (TCFD).
- We are part of B3's Carbon Efficient Index (ICO2).

















## INVESTOR RELATIONS

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Phone: + 55 11 2596-8453



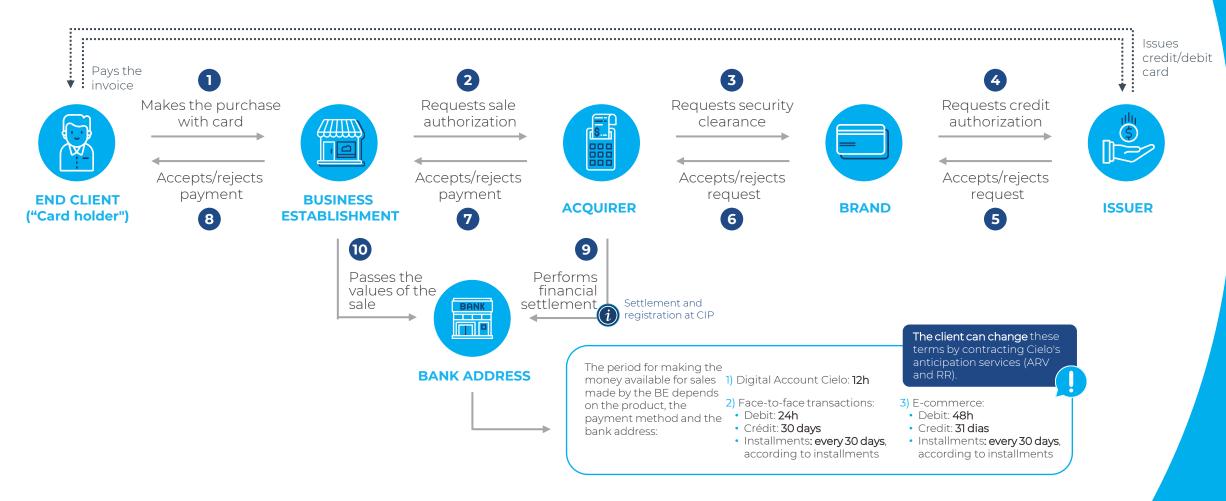
# **APPENDIX**



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## CREDIT PAYMENT CYCLE

**THE ENTIRE PAYMENT FLOW,** from the insertion of the card password to the approval/rejection response, takes approximately **3 SECONDS.** 



## CREDIT PAYMENT CYCLE



#### **CARD HOLDER**

End consumer uses the card, made available by the issuer, as a means of payment

#### **ISSUER**

Company authorized by the brands to grant payment cards. Responsible for the relationship with the Card Holder

#### **BUSINESS ESTABLISHMENT**

Seller of product and / or service

#### **ACQUIRER**

Payments company that accredited merchants and processes card payments

It varies, usually according to:

- MCC of the merchant:
- Type and brand of the card;
- · Product.

#### **BRAND**

Company that establishes the general rules for the organization and operation of the card and payment system ("Owner of the Network")

