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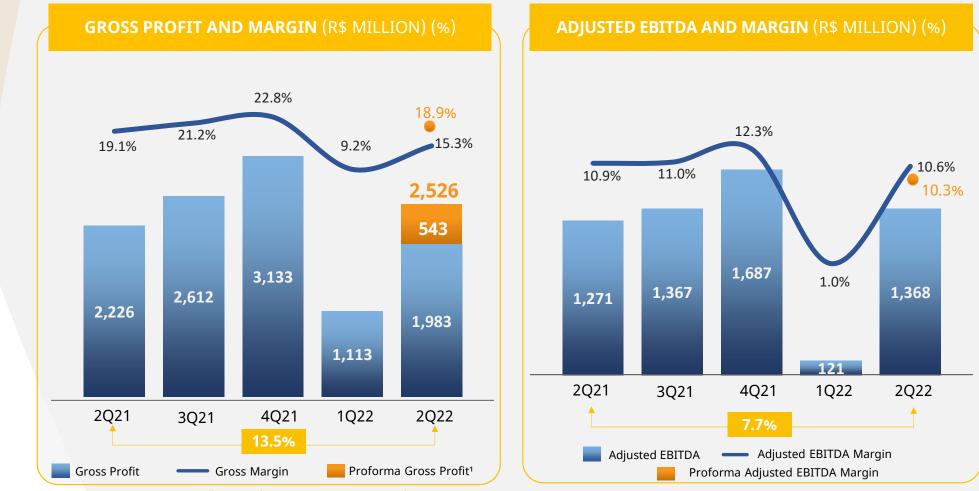
(1) Continuing Operations			RESULTS 2		Q22	
	\$	NET REVENUES R\$ MILLION	<b>12,939</b> 11,637 in 2Q21		OPERATING CASH FLOW R\$ MILLION	<b>961</b> 667 in 2Q21
		ADJUSTED EBITDA R\$ MILLION	<b>1,368</b> 1,271 in 2Q21		NET LEVERAGE	<b>3.14x</b> 2.73x in 2Q21
		NET INCOME <sup>1</sup> R\$ MILLION	<b>(451)</b> (199) in 2Q21		AVERAGE DEBT TERM	<b>9.0 years</b> 9.5 years in 2Q21

# **ACCOUNTING IMPACT IN THE FINANCIAL STATEMENT**

Highlights (R\$ Million)	Consolidated Results	Debt Designated as Hedge Accounting	Turkey's Hyperinflation	Proforma Consolidated Results
Net Revenues	12,939	445	(54)	13,330
COGS	(10,956)	0	152	(10,804)
Gross Profit	1,983	445	98	2,526
Gross Margin (%)	15.3%			18.9%
EBITDA	897	445	75	1,417
EBITDA Margin (%)	6.9%			10.6%
Adjusted EBITDA <sup>1</sup>	1,368	0	0	1,368
Adjusted EBITDA Margin (%)	10.6%			10.3%
Net Income	(451)	294	(147)	(304)

<sup>1</sup>Combined Impact of i) Currency Variation of the debt (bond2022), according to note 24.5; and ii) Impact of Turkey's hyperinflation

## **MARGIN IMPROVEMENT IN ALL MARKETS**



<sup>1</sup> Gross Profit ex Currency Variation of the debt (bond2022), according to note 24.5; and ii) Impact of Turkey's hyperinflation

# **BUSINESS ENVIRONMENT BRAZIL**



**Resume of healthy profitability level** in face of a more favorable consumption scenario despite the uncertainties of the macroeconomic environment.



**Balanced production chain** and inventories at adequate levels contributed to improve commercial execution and to optimize the mix of products and sales channels.





Broad portfolio to capture opportunities in different scenarios.



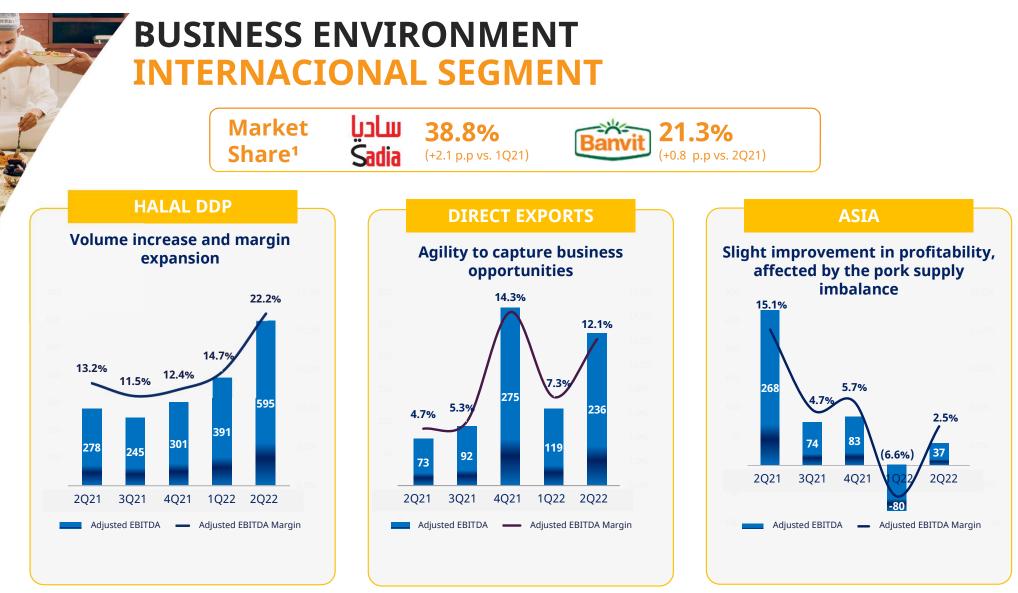
**Industry costs** kept under pressure in the second quarter with emphasis on soy  $(+12.5\% \text{ y/y})^2$ , corn  $(+1.0\% \text{ y/y})^2$ , soybean oil  $(+32.1\% \text{ y/y})^2$ , diesel  $(+56.7\% \text{ y/y})^3$  and plastic packaging  $(+5.9\% \text{ y/y})^4$ .

<sup>1</sup>Kantar Data – YTD in comparison to the same period of 2021; <sup>2</sup>- Annual change in the 6-month moving average of grains and oils prices 2Q22 vs 2Q21, Source: Bloomberg and CEPEA/ESALQ: <sup>3</sup> Source: National Agency of Petroleum, Natural Gas and Biofuels – ANP (quarterly variation y/y); <sup>4</sup> Source: Polyethylene, quarterly variation y/y Source: Bloomberg

## **BUSINESS PERSPECTIVES 2022 BRAZIL**



<sup>1</sup> Source: CEPEA – Monthly average; <sup>2</sup> Source: ABRAS (Brazilian Supermarkets Association) - Consumption at Home contemplates all food retail formats operated by the supermarket sector aiming to follow the food consumption reality (Base 100); <sup>3</sup> Average Income from Work. Source: Brazilian Institute of Geography and Statistics; <sup>4</sup> 12-month cumulative variation. Source: Brazilian Institute of Geography and Statistics; <sup>5</sup> 12-month cumulative variation. Source: Fundação Getúlio Vargas



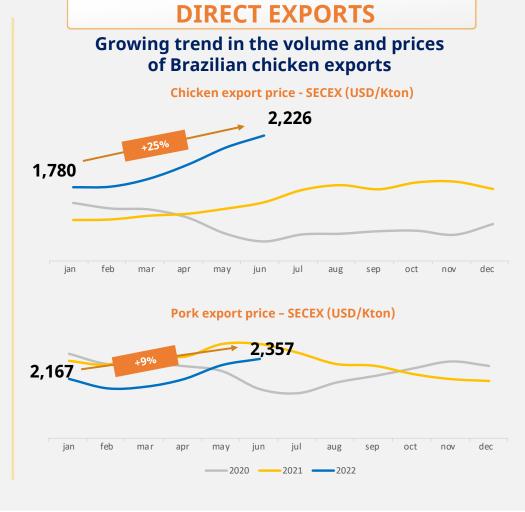
<sup>1</sup> Source: Nielsen.

## **BUSINESS PERSPECTIVES INTERNACIONAL 2022**

## HALAL DDP

# Absolute leadership with more than 45 years in the Halal market

- **Opening of the Dammam plant, Saudi Arabia.** Increase in the production capacity of value-added items
  - Return to the export of processed foods from the factory in Abu Dhabi, UAE, to Saudi Arabia
    - Recovery of tourism and expansion of the local economy with emphasis on the World Cup in Qatar
      - Strong commercial and logistical structure enable to capture greater profitability in the value chain



## **BUSINESS PERSPECTIVES INTERNACIONAL 2022**



1.Source: Agriculture & LiveStock Corporation - frozen meat stock imported into Japan 2Q22 x 2Q21; 2... Source: Bloomberg - China Ministry of Commerce



## OTHER SEGMENTS

## **PET FOOD** SYNERGIES BEING CAPTURED, WITH TOP

AND BOTTOM LINE GROWTH



Expansion of production capacity with investment in wet dog foods and **optimization of the industrial footprint**.



**Expansion of direct distribution** in Rio de Janeiro and São Paulo with logistics consolidation and portfolio optimization.



Guabi Natural and Biofresh – ANCLIVEPA
Balance and Faro – APAS
Balance Campaign – for healthier pets



## INGREDIENTS

CIRCULAR ECONOMY WITH VALUE GENERATION FOR NUTRITION AND HEALTH



**Growth in sales volume** and maintaining profitability at high levels, with good price capture.



Presence in new countries, starting the commercialization of ingredients for animal nutrition in new markets.



**Launch** of the new brand of hydrolysates, products with higher added value, and presence at FENAGRA, the largest fair in the Ingredients sector.

#### Ingredients Gross Profit Evolution – Base 100



ngredients

## **ESG HIGHLIGHTS**

**Gold Category** in the Corporate Initiatives for Animals Monitor (MICA), by the NGO Mercy For Animals.

#### 10 Years of the BRF Institute:

Implementation of several initiatives to promote socioeconomic inclusion, social innovation, and corporate citizenship on two fronts: 1. education for waste reduction; 2. education for the future.

MERCY FOR ANIMALS **4th best rated food company in ESG Responsibility** in the Merco Consultoria ranking. 

#### 1 year of Net Zero Journey:

Achievement of around 90%<sup>1</sup> traceability of grains from direct suppliers in the Amazon and Cerrado biomes. Promotion of clean energy utilization in our operations and in the operations of ours integrated partners.

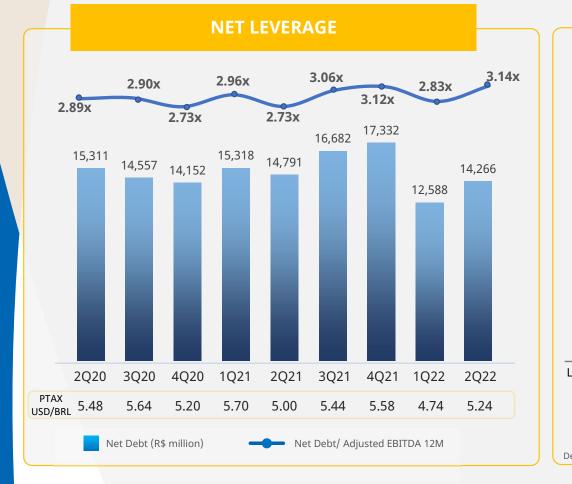


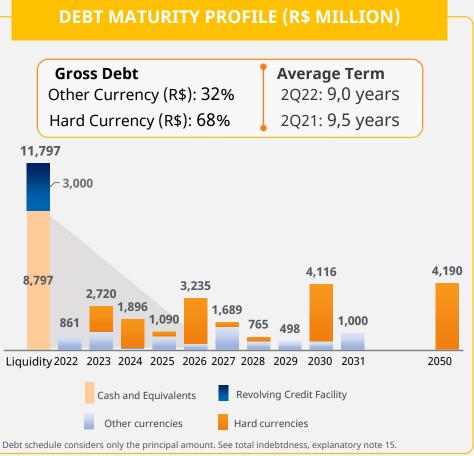
1. Cumulative result from January to June 2022

# CAPITAL STRUCTURE

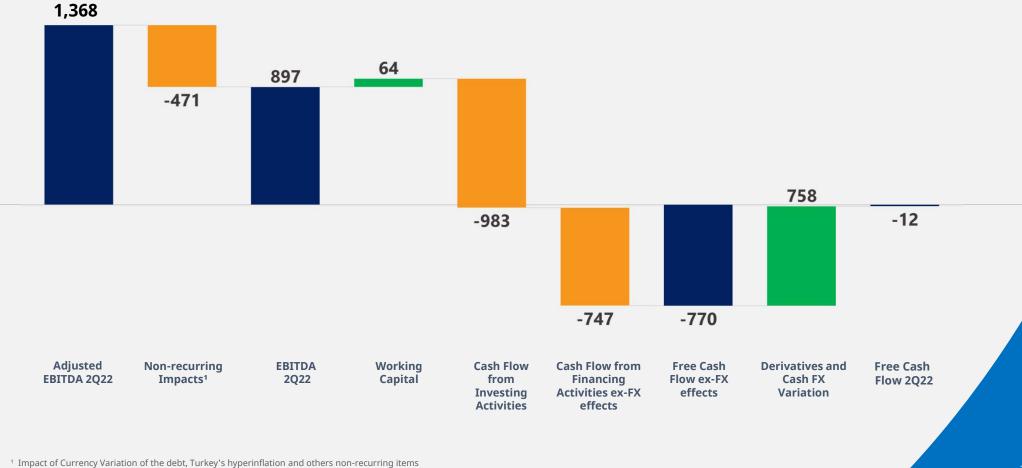


## CAPITAL MANAGEMENT | STRONG LIQUIDITY DESPITE OF NET LEVERAGE INCREASED

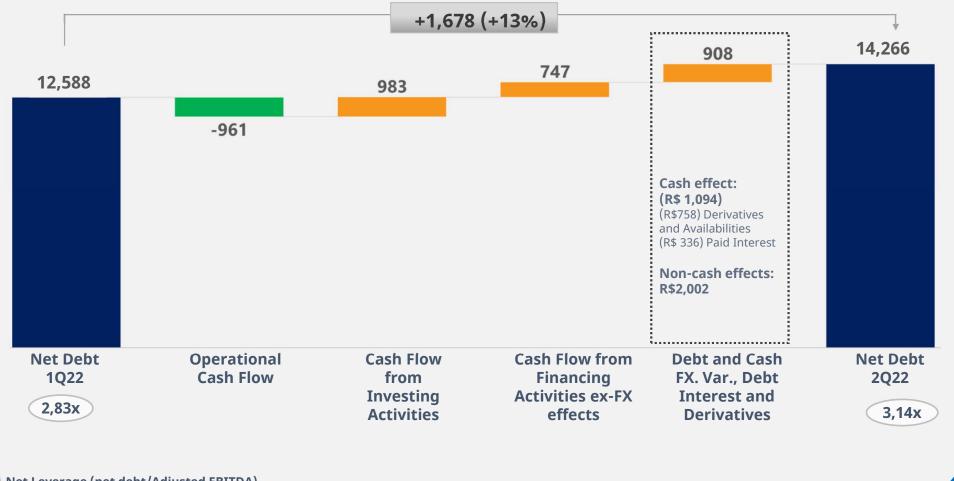




## **FREE CASH FLOW STATEMENT (R\$ MILLION)**



# **NET DEBT EVOLUTION (R\$ MILLION)**





# FINAL REMARKS

# **FINAL REMARKS**



### BUSINESS

Margin improvement in all segments<sup>1</sup>.

### **FOCUS 2022**



Simplification plan contributes to more agility in capturing market opportunities for efficiency and growth.

PERDIGÃO

Service level and commercial execution as a driver for capturing new sales volumes.

Reduction of invested capital to maximize free cash flow generation.



## **OPPORTUNITIES FOR 2<sup>ND</sup> SEMESTER**

Positive outlook with the World Cup contributing to operations in Brazil and in the Middle East.

