



ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A.

CNPJ/ME No. 42.771.949/0018-83

NIRE 35.300.551760-1

PUBLICLY-HELD COMPANY

MATERIAL FACT

ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A. ("Company" or "Alliança") (B3: AALR3), in compliance with Article 157, §4 of Law No. 6,404, dated December 15, 1976, as amended ("Brazilian Corporate Law"), CVM Resolution No. 44, dated August 23, 2021, and the Novo Mercado Listing Rules, hereby informs its shareholders and the market in general that the Company hereby informs the election of Mr. Thalís Leon de Ávila Saint Yves to the position of independent member of the Company's Board of Directors, as resolved at the Meeting of the Board of Directors held on March 26, 2026. Mr. Saint Yves shall serve a transitional term of office until the next General Meeting of the Company, taking into account the reference date of March 19, 2026.

Additionally, the Company hereby announces that, on March 30, 2026, it became aware of the resignation of Mr. Marcos del Corona Marcos from his position as an independent member of the Company's Board of Directors. The Company expresses its appreciation for their dedication and valuable contributions during their tenure.

As a result of the changes to the composition of the Board of Directors described above, the Company informs that its Board of Directors is now composed as follows: (i) Mr. José Luiz Mendes Ramos Júnior – Chairman of the Board; (ii) Mr. Ricardo de Magalhães Sartim – board member; and (iii) Mr. Thalís Leon de Ávila Saint Yves board member.

In line with best corporate governance practices, the Company will keep its shareholders and the market duly informed of any developments related to this Material Fact and will disclose, as applicable, any relevant information and documents in accordance with applicable laws and regulations of the Brazilian Securities and Exchange Commission (CVM).

São Paulo, March 30, 2026

ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A.

José Luiz Mendes Ramos Junior

Investor Relations Officer