

**ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A.**

CNPJ/ME No. 42.771.949/0018-83

NIRE 35.300.551760-1

PUBLICLY-HELD COMPANY

**MATERIAL FACT**

**ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A.** ("Company" or "Alliança") (B3: AALR3), in compliance with Law No. 6,404, dated December 15, 1976, as amended ("Brazilian Corporate Law"), and CVM Resolution No. 44, dated August 23, 2021, further to the Material Fact disclosed on March 19, 2026, hereby informs its shareholders and the market in general that, on **March 19, 2026**, a **preliminary injunction** was granted in the context of the precautionary measure (case No. 4043281-21.2026.8.26.0100) ("Precautionary Measure"), granting a **60 (sixty) day stay period** to suspend enforcement actions and the seizure or removal of assets essential to the Company's operations, as well as to prevent the interruption of essential services, including: (i) lease agreements of operational real estate; (ii) lease and maintenance agreements of medical and diagnostic equipment; and (iii) other service and supply agreements essential to the Company's operations.

The court decision further established that such relief also encompasses the **prohibition of contract termination** and the **acceleration of obligations** under the relevant agreements.

The Company reiterates that the adoption of the Precautionary Measure, on a temporary basis, is intended to provide a **stable negotiation environment**, enabling the Company to engage with its creditors without causing any abrupt disruption to its activities or changes in the ordinary course of its business.

In line with best corporate governance practices, the Company will keep its shareholders and the market duly informed of any developments related to this Material Fact and will disclose, as applicable, any relevant information and documents in accordance with applicable laws and regulations of the Brazilian Securities and Exchange Commission (CVM).

**São Paulo, March 20, 2026**

**ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A.**

José Luiz Mendes Ramos Junior

Investor Relations Officer