

ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A.

(CNPJ/ME) No. 42.771.949/0018-83

NIRE 35.300.551760-1

PUBLICLY-HELD COMPANY

MATERIAL FACT

ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A. ("Company" or "Alliança") (B3: AARL3), in compliance with the provisions of Law No. 6,404, dated December 15, 1976, as amended ("Brazilian Corporation Law"), and CVM Resolution No. 44, dated August 23, 2021, hereby informs its shareholders and the market in general that, in recent days, and even after the granting of the preliminary injunction requested by the Company, **Siemens Serviços Comerciais, S.A. DE CV, SOFOM, E.N.R** ("Siemens") has unilaterally transferred, in its favor, funds in the approximate amount of BRL 11,800,000.00 (eleven million eight hundred thousand reais), which were deposited in an escrow account linked to the financing agreement entered into between Siemens and the Company in October 2025, as part of unilateral measures taken by Siemens, the validity and legality of which are being challenged by the Company.

The measures adopted by Siemens have had significant impacts on the Company's short-term liquidity, affecting its ability to timely meet certain financial obligations, including commitments to suppliers and the medical staff. This scenario contributed to the Company's decision to file a precautionary measure (antecedent injunction) and to initiate a mediation proceeding, as protective measures aimed at preserving its liquidity and ensuring the continuity of its operations, as disclosed in the Material Fact dated March 19, 2026.

As previously disclosed in the Material Fact dated March 20, 2026, such precautionary measure was granted, including the determination to maintain the normal course of the Company's agreements. Notwithstanding the foregoing, Siemens continues to pursue additional actions and has been adopting judicial and extrajudicial measures aimed at the isolated and exclusive satisfaction of its credits, despite not having suffered any financial default in relation to its agreements with the Company.

The Company reiterates that it remains committed to pursuing a consensual solution with Siemens and other creditors subject to the precautionary measure, without prejudice to the adoption of all appropriate legal measures to challenge and neutralize the unilateral actions taken by Siemens, with a view to preserving its operations.

In line with best corporate governance practices, the Company will keep its shareholders and the market duly informed about any developments related to this Material Fact, as well as disclose, if and when applicable, the relevant information and documents in accordance with applicable laws and regulations of the Brazilian Securities and Exchange Commission (CVM).

São Paulo, April 10, 2026.

ALLIANÇA SAÚDE E PARTICIPAÇÕES S.A.

José Luiz Mendes Ramos Junior

Investor Relations Officer