



EARNINGS RELEASE

2Q 2026

Continued growth in external market with consistent operating margins and return on invested capital

Highlights



Net Operating Revenue (NOR) was **R\$ 10,143.6 million** in 2Q26, 0.6% lower than 2Q25 and 7.1% higher than 1Q26.



EBITDA⁽¹⁾ reached **R\$ 2,212.6 million**, 2.1% lower than 2Q25 and 5.2% higher than 1Q26, while **EBITDA margin** was **21.8%**, 30 bps lower than 2Q25 and 40 bps lower than the previous quarter.



Return on Invested Capital (ROIC) reached **33.6%** in 2Q26, up 70 bps from 2Q25 and up 50 bps from 1Q26.

Message from Management

Another quarter of healthy operating margins and return on invested capital, despite a still challenging growth environment. Nevertheless, demand for our products and services remained solid in the main markets where we operate, with another quarter of double-digit revenue growth in U.S. dollars in the external market, despite the impact of the appreciation of the Brazilian real compared to the same period of the previous year, in addition to lower demand for renewable energy generation projects in Brazil.

In Brazil, continued deliveries of transmission & distribution (T&D) projects, combined with improved industrial activity, contributed positively to the quarter's results. The decline in revenue was mainly driven by the continued lower level of deliveries in the solar generation business, due to the absence of new projects in 2026.

In the external market, we delivered consistent growth in U.S. dollars and in local currencies. Industrial activity remained positive in our main markets of operation, especially in equipment for segments such as oil & gas and ventilation and cooling systems. The Power Generation, Transmission and Distribution (GTD) area remained positive, driven by the good demand in the generation business, the contribution from the Marathon business and the continued good volume of deliveries in the T&D business in North America.

Despite the challenges in the global landscape, we remain confident in our business model, supported by a long-term vision and our global presence. The manufacturing capacity expansion strategy continues, which, combined with the diversification of products and solutions, contributes to delivering consistent operating margins and a return on invested capital above the industry average.

Table 1 – Key Figures

	2Q26	1Q26	HA%	2Q25	HA%	06M26	06M25	HA%
Return on Invested Capital	33,6%	33,1%	50 bps	32,9%	70 bps	33,6%	32,9%	70 bps
Net Operating Revenue	10.143.555	9.468.313	7,1%	10.207.227	-0,6%	19.611.868	20.285.798	-3,3%
Domestic Market	3.972.553	3.572.465	11,2%	4.175.735	-4,9%	7.545.018	8.614.180	-12,4%
External Markets	6.171.002	5.895.848	4,7%	6.031.492	2,3%	12.066.850	11.671.618	3,4%
<i>External Markets in US\$</i>	<i>1.221.392</i>	<i>1.122.263</i>	<i>8,8%</i>	<i>1.065.100</i>	<i>14,7%</i>	<i>2.343.655</i>	<i>2.031.506</i>	<i>15,4%</i>
Net Income	1.558.633	1.457.187	7,0%	1.591.952	-2,1%	3.015.820	3.137.988	-3,9%
Net Margin	15,4%	15,4%	0 bps	15,6%	-20 bps	15,4%	15,5%	-10 bps
EBITDA	2.212.630	2.102.802	5,2%	2.259.539	-2,1%	4.315.432	4.432.533	-2,6%
EBITDA Margin	21,8%	22,2%	-40 bps	22,1%	-30 bps	22,0%	21,9%	10 bps
Earnings per Share (EPS)	0,37148	0,34729	7,0%	0,37943	-2,1%	0,71877	0,74791	-3,9%

The following financial and operating data are presented on a consolidated basis, except when otherwise indicated, in thousands of Brazilian reais (R\$) according to accounting practices adopted in Brazil, including Brazilian Corporate Law in convergence with IFRS international norms. Except when otherwise indicated, growth rates and other comparisons are made to the same period of the previous year. Share data is adjusted for split or bonus events.

Net Operating Revenue

Net operating revenue decreased by 0.6% compared to 2Q25, down 4.9% in the domestic market and up 2.3% in the external market. Adjusted for the consolidation effects from the acquired businesses from Heresite, Tupinambá Energia and Sanelec, revenue for the quarter would have decreased 0.8% over 2Q25.

The evolution of revenue proportion between markets is shown in Figure 1.

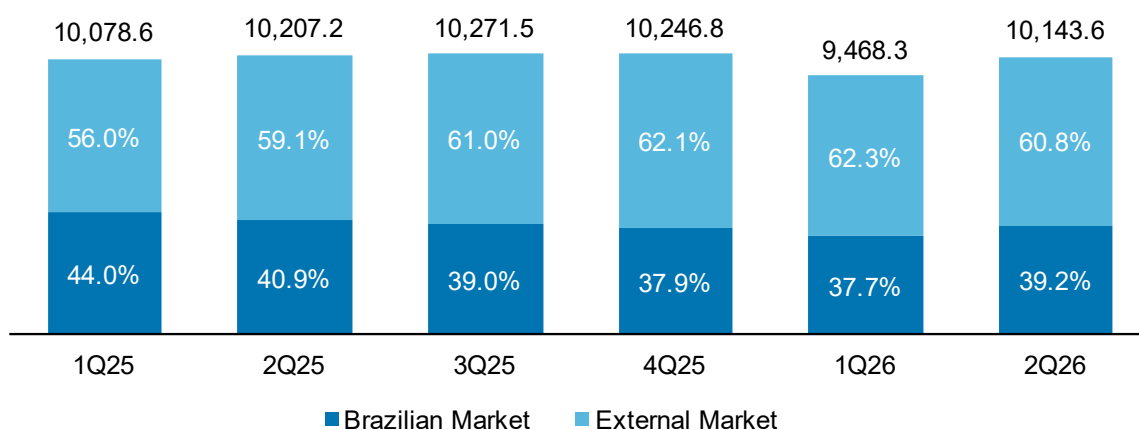


Figure 1 – Net Operating Revenue by Market (figures in R\$ million)

Net operating revenue from the external market, measured in quarterly averaged U.S. dollars (U.S.\$), increased by 14.7% compared to 2Q25 and increased by 8.8% compared to 1Q26. The distribution of net revenue by geographic market is shown in Table 2.

Table 2 – Net operating revenue from the external market by geographic region (in U.S. dollars)

	2Q26		1Q26		2Q25		HA% (A)/(B)	HA% (A)/(C)
	(A)	VA%	(B)	VA%	(C)	VA%		
<i>External Markets</i>	1,221,392	100.0%	1,122,263	100.0%	1,065,100	100.0%	8.8%	14.7%
<i>North America</i>	613,767	50.3%	571,558	50.9%	511,280	48.0%	7.4%	20.0%
<i>South and Central America</i>	91,135	7.5%	89,432	8.0%	89,564	8.4%	1.9%	1.8%
<i>Europe</i>	294,773	24.1%	273,626	24.4%	253,409	23.8%	7.7%	16.3%
<i>Africa</i>	72,242	5.9%	66,290	5.9%	71,308	6.7%	9.0%	1.3%
<i>Asia-Pacific</i>	149,475	12.2%	121,357	10.8%	139,539	13.1%	23.2%	7.1%

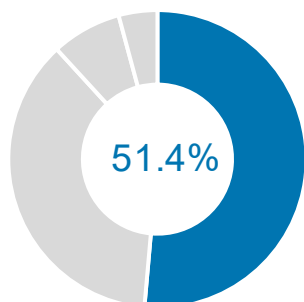
Net operating revenue from the external market was impacted by the average U.S. dollar exchange rate that moved from R\$ 5.67 in 2Q25 to R\$ 5.05 in 2Q26, a 10.9% depreciation over the Brazilian real.

It is important to consider that sales prices in different markets are set in local currency and according to their competitive conditions. Measured in local currencies, weighted by revenues in each market and adjusted for the consolidation effects of acquired businesses, net operating revenue from the external market increased by 11.8%⁽²⁾ compared to 2Q25.

Performance by Business Area

Industrial Electro-Electronic Equipment (EEI)

NOR	Domestic Market	External Market
2Q26	1,672,196	3,538,729
1Q26	1,392,376	3,270,203
Δ%	20.1%	8.2%
2Q25	1,435,922	3,473,032
Δ%	16.5%	1.9%



Share in NOR

Domestic Market

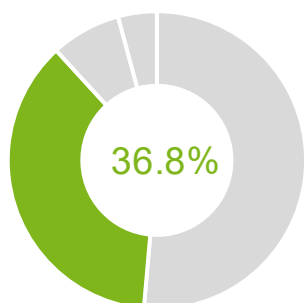
- Positive industrial activity in Brazil, with demand growth for short-cycle goods, such as low-voltage electric motors and gearboxes, spread across different segments.
- Long-cycle goods, such as high-voltage motors and automation panels, also showed growth in sales, with the pulp & paper segment standing out, reflecting a healthy order backlog built in recent quarters.

External Market

- Continued positive industrial activity in several regions of operation for short-cycle goods, such as low-voltage electric motors. Important contribution from continued positive performance in Europe and the U.S., especially in the oil & gas segment, along with ventilation and cooling systems for data centers.
- Good results for long-cycle goods, such as high-voltage motors and automation panels, contributed positively to the result. Order intake remains healthy, contributing to a good order backlog for the coming quarters.

Energy Generation, Transmission, and Distribution (GTD)

NOR	Domestic Market	External Market
2Q26	1,599,007	2,131,702
1Q26	1,517,989	2,112,306
Δ%	5.3%	0.9%
2Q25	2,074,985	2,014,794
Δ%	-22.9%	5.8%



Share in NOR

Domestic Market

- The decline in revenue was mainly driven by the lack of centralized solar generation (GC) projects in 2026, even with a steady demand in the distributed solar generation business (GD).
- The performance of the T&D business remained positive, driven by deliveries of large transformers and substations for projects linked to transmission auctions, along with transformers for distribution networks.
- Despite the challenges for revenue growth in the first half of the year, the order backlog remains healthy, especially in projects related to electrical infrastructure, such as generators, transformers and synchronous condensers.

External Market

- Another quarter with a good volume of deliveries in the T&D business, with opportunities linked to strengthening the electrical grid infrastructure in the U.S.
- In the generation segment, Marathon's generator business in the U.S. delivered a good performance, mainly intended for backup power generation for data centers, in addition to the positive contribution from the operation in Europe.

Performance by Business Area

Commercial and Appliance Motors (MCA)

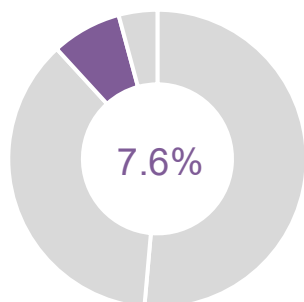
NOR	Domestic Market	External Market
2Q26	345,278	432,617
1Q26	331,493	446,979
Δ%	4.2%	-3.2%
2Q25	333,692	476,163
Δ%	3.5%	-9.1%

Domestic Market

- Positive performance, with sales growth driven by relevant market segments such as washing machine manufacturers and compressors.

External Market

- Continued demand in some important regions, driven by the operations in the U.S., although revenue was impacted by exchange rate fluctuations when compared to the same period of the previous year.



Share in NOR

Paints and Varnishes (T&V)

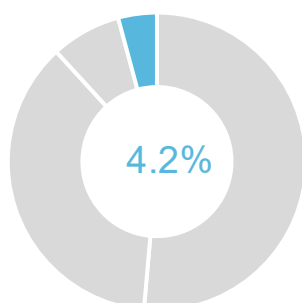
NOR	Domestic Market	External Market
2Q26	356,072	67,954
1Q26	330,607	66,360
Δ%	7.7%	2.4%
2Q25	331,136	67,503
Δ%	7.5%	0.7%

Domestic Market

- Sales of the key products in this area remained strong and well-distributed across different segments of operation, led by the liquid paints business and the oil & gas segment.

External Market

- Continued demand growth, mainly due to the good performance of the operation in Mexico and the positive contribution of the recently acquired Heresite business.



Share in NOR

Cost of Goods Sold

The Cost of Goods Sold (COGS) and gross margin for the quarter are shown in Table 3.

Table 3 – Costs

	2Q26	1Q26	HA%	2Q25	HA%
Net Operating Revenues	10,143,555	9,468,313	7.1%	10,207,227	-0.6%
Cost of Goods Sold	(6,770,980)	(6,472,497)	4.6%	(6,771,646)	0.0%
Gross Margin	33.2%	31.6%	160 bps	33.7%	-50 bps

The gross margin behavior, compared with the same period of the previous year, was mainly driven by higher costs for some raw materials, especially copper, in addition to the impact of U.S. import tariffs. Despite the increase in labor expenses related to the strategy of expanding production capacity, efforts to improve operational efficiency and achieve productivity gains continue, which are important factors in maintaining healthy margins across the businesses.

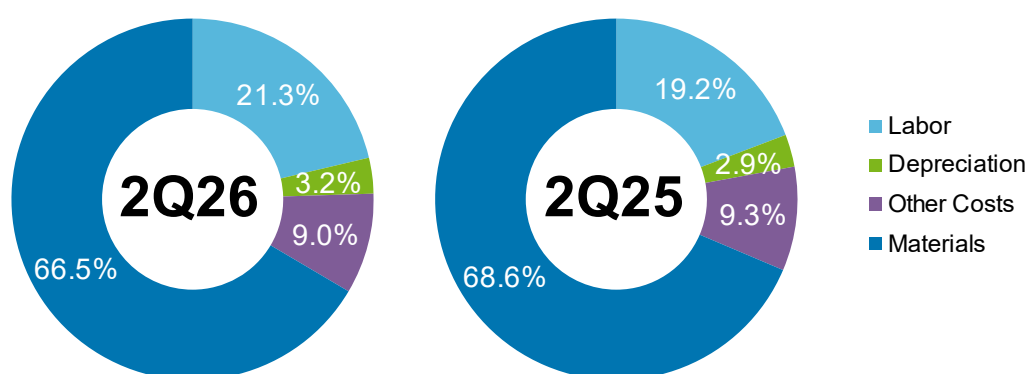


Figure 2 – COGS Composition

Sales, General, and Administrative Expenses

Consolidated Sales, General and Administrative (SG&A) expenses totaled R\$ 1,264.8 million in 2Q26, an increase of 4.1% vs. 2Q25 and 6.4% vs. 1Q26. When analyzed relative to net operating revenue, it represented 12.5%, up 60 bps from 2Q25 and down 10 bps from 1Q26.

EBITDA and EBITDA Margin

The composition of the EBITDA calculation, according to Resolution CVM 156/2022, and the EBITDA margin are shown in Table 4. The EBITDA margin remains healthy, due to the current mix of products sold, despite the slight accommodation when compared to the same period of the previous year, mainly impacted by the aforementioned movements in costs.

Table 4 – Calculation of EBITDA and EBITDA Margin

	2Q26	1Q26	HA%	2Q25	HA%
Net Operating Revenues	10,143,555	9,468,313	7.1%	10,207,227	-0.6%
Net Income	1,558,633	1,457,187	7.0%	1,591,952	-2.1%
Net income before non-controlling shareholders	1,646,544	1,579,701	4.2%	1,692,662	-2.7%
(+) Income Taxes & Contributions	335,648	309,321	8.5%	336,772	-0.3%
(+/-) Financial Income (Expenses)	(25,549)	(40,270)	-36.6%	(7,492)	241.0%
(+) Depreciation & Amortization	255,988	254,050	0.8%	237,597	7.7%
EBITDA	2,212,631	2,102,802	5.2%	2,259,539	-2.1%
EBITDA Margin	21.8%	22.2%	-40 bps	22.1%	-30 bps

Net Income

Net Income in 2Q26 was R\$ 1,558.6 million, a decrease of 2.1% compared to 2Q25 and an increase of 7.0% compared to 1Q26. The net margin reached 15.4%, 20 bps lower than 2Q25 and flat compared to 1Q26.

Cash Flow

Cash generation from operating activities was R\$ 2,451.2 million as of June 2026, driven by continued strong operating margins, above the historical average, and good operational working capital indicators during the period.

Investment activities, which include changes in fixed and intangible assets, acquisitions and financial investments, totaled R\$ 1,416.8 million. The level of CAPEX⁽³⁾ in modernization and expansion of production capacity continued through the investments in factories in Brazil, Mexico and Colombia.

In financing activities, the Company raised R\$ 2,521.4 million and made amortizations of R\$ 1,893.4 million, resulting in a net funding of R\$ 628.0 million. The result was net funding of R\$ 627.8 million in financing activities in the period.

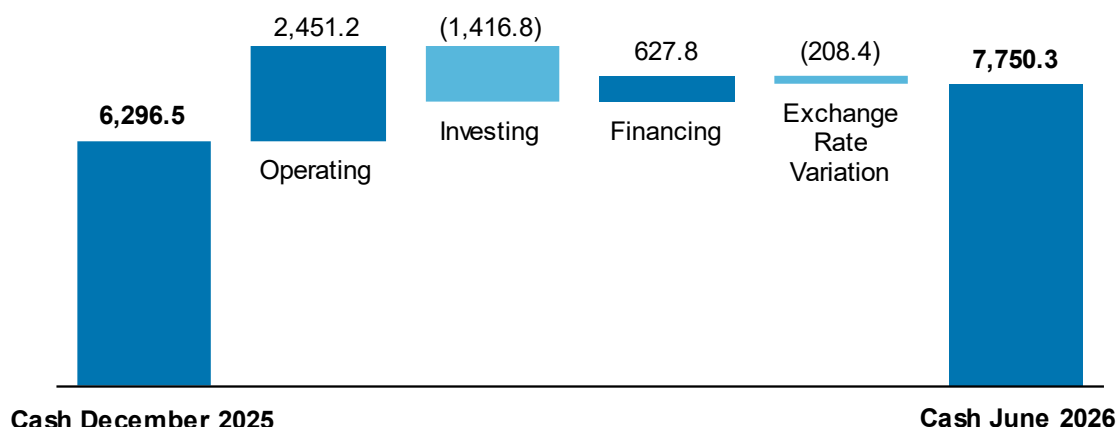


Figure 3 – Cash flow reconciliation (figures in R\$ million)

Note that the chart in Figure 3 shows the cash and cash equivalents positions classified as current assets. Furthermore, the Company has R\$ 1,080.5 million in financial investments with no immediate liquidity, including derivative financial instruments (R\$ 1,022.8 million in December 2025).

Return on Invested Capital

The ROIC for 2Q26, accumulated over the last 12 months, reached 33.6%, an increase of 70 bps from 2Q25 and 50 bps from 1Q26. The maintenance of Net Operating Profit after Taxes (NOPAT), mainly due to healthy operating margins and control of working capital requirements during the period, more than offset the current level of capital employed, primarily driven by investments in fixed and intangible assets made over the last 12 months.

Investments (CAPEX)

In 2Q26, investments of R\$ 794.9 million were made in the modernization and expansion of production capacity, machinery and equipment and software licenses, 44.5% of which went to production units in Brazil and 55.5% to industrial plants and other facilities abroad.

In Brazil, investments continued in the expansion of T&D and frequent modernization of the low-voltage electric motors production factories, in addition to investments to increase the production capacity of large equipment in Jaraguá do Sul. Outside of Brazil, there was progress in investments in transformer factories in Mexico, Colombia and the U.S., as well as investments in expanding production capacity in China.

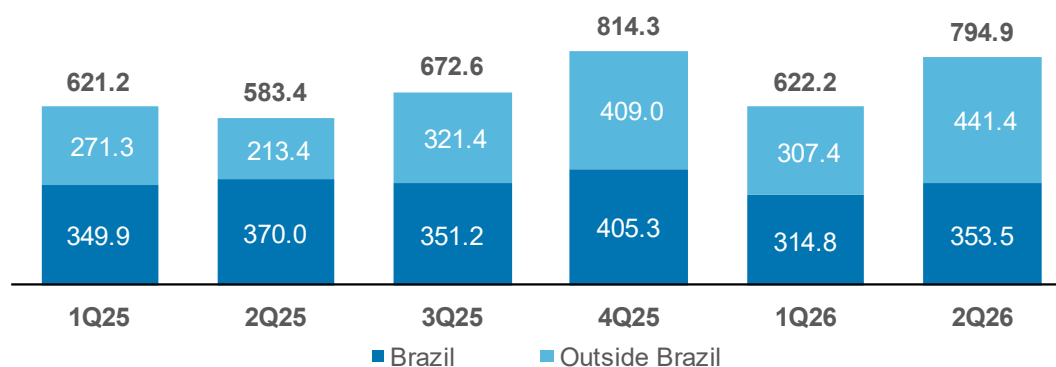


Figure 4 – CAPEX Evolution (figures in R\$ million)

Research, Development, and Innovation

Expenditures on research, development and innovation activities totaled R\$ 736.2 million, representing 3.8% of accumulated net operating revenue in 2026.

Debt and Cash Position

Cash, cash equivalents, invested in first-tier banks and denominated in Brazilian currency, and financial investments and derivatives are presented in Table 5. Likewise, the Company demonstrates the total gross financial debt, with details between short and long-term, in Brazilian reais and other currencies, resulting in the Company's net cash at the end of the quarter.

Table 5 – Cash and Debt

	June 2026		December 2025		June 2025	
Cash & Cash Equivalents	8,812,963		7,294,128		5,682,735	
Current	8,801,142		7,279,865		5,668,597	
Long Term	11,821		14,263		14,138	
Derivatives	(6,058)		(51,296)		(58,686)	
Short Term Assets	17,424		25,146		25,491	
Long Term Assets	336		-		739	
Short Term Liabilities	(9,923)		(75,075)		(84,455)	
Long Term Liabilities	(13,895)		(1,367)		(461)	
Debt	(5,066,346)	100%	(4,590,822)	100%	(2,584,148)	100%
Current	(3,163,058)	62%	(3,549,314)	77%	(2,261,673)	88%
In Brazilian reais	(1,514,530)		(1,472,221)		(16,215)	
In other currencies	(1,648,528)		(2,077,093)		(2,245,458)	
Long Term	(1,903,288)	38%	(1,041,508)	23%	(322,475)	12%
In Brazilian reais	(397,403)		(394,588)		(322,475)	
In other currencies	(1,505,885)		(646,920)		-	
Net Cash	3,740,559		2,652,010		3,039,901	

The total duration of our indebtedness was 12.4 months in June 2026 (13.0 months in December 2025).

Dividends and Interest on Stockholders' Equity

The Board of Directors approved *ad referendum* of the Annual General Meeting (AGM), the events presented in Table 6 as remuneration to shareholders:

Table 6 – Dividends (in R\$)

Event	Approval Date	Payment Date	Total Amount	Amount per Share
Interest on Stockholders' Equity	Mar 17, 2026	Mar 10, 2027	420,091,554.01	0.100121212
Interest on Stockholders' Equity	Jun 16, 2026	Mar 10, 2027	438,146,335.04	0.104424242

Additionally, on December 19, 2025, the Extraordinary General Meeting approved the establishment and payment of dividends calculated on the balance of Profit Reserves, in the amount of R\$ 5,196.3 million, recorded in the Equity of the Interim Financial Statements, disclosed and audited as of September 30, 2025. These dividends will be paid in three annual installments, in August 2026, 2027, and 2028, in accordance with the Shareholders' Notice disclosed on December 19, 2025. The first installment, totaling R\$ 1,732,116,188.37, equivalent to R\$ 0.412831673 per share, will be paid on August 12, 2026, to the shareholders of record on December 19, 2025.

Results Conference Call

On July 23, 2026 (Thursday), WEG will hold a teleconference in Portuguese, with simultaneous translation into English, also available on the internet webcast, at the following times:

- 11:00 a.m. – São Paulo (BRT)
- 10:00 a.m. – New York (EDT)
- 3:00 p.m. – London (BST)

Access Link: [click here](#)

The presentation will also be available on our Investor Relations website (ir.weg.net).

Forward-Looking Statements

The statements contained in this report relating to WEG's business prospects, projections, results and growth potential constitute mere forecasts and are based on management's expectations regarding WEG's future. These expectations are highly dependent on changes in the market, the country's overall economic performance, industry performance and international markets, and are subject to change.

FINANCIAL STATEMENTS

2Q 2026

Annexes

Annex I – Consolidated Income Statement – Quarterly

	2Q26		1Q26		2Q25		HA%	HA%
	(A)	VA%	(B)	VA%	(C)	VA%	(A)/(B)	(A)/(C)
Net Operating Revenues	10,143,555	100.0%	9,468,313	100.0%	10,207,227	100.0%	7.1%	-0.6%
Cost of Goods Sold	(6,770,980)	-66.8%	(6,472,497)	-68.4%	(6,771,646)	-66.3%	4.6%	0.0%
Gross Profit	3,372,575	33.2%	2,995,816	31.6%	3,435,581	33.7%	12.6%	-1.8%
Sales Expenses	(844,778)	-8.3%	(801,527)	-8.5%	(834,470)	-8.2%	5.4%	1.2%
Administrative Expenses	(420,024)	-4.1%	(387,507)	-4.1%	(380,877)	-3.7%	8.4%	10.3%
Financial Revenues	580,079	5.7%	461,720	4.9%	576,104	5.6%	25.6%	0.7%
Financial Expenses	(554,530)	-5.5%	(421,450)	-4.5%	(568,612)	-5.6%	31.6%	-2.5%
Other Operating Income	139,529	1.4%	204,210	2.2%	25,182	0.2%	-31.7%	454.1%
Other Operating Expenses	(288,355)	-2.8%	(162,160)	-1.7%	(220,468)	-2.2%	77.8%	30.8%
Equity accounting	(2,304)	0.0%	(80)	0.0%	(3,006)	0.0%	n.m.	-23.4%
Earnings Before Taxes	1,982,192	19.5%	1,889,022	20.0%	2,029,434	19.9%	4.9%	-2.3%
Income Taxes & Contributions	(358,207)	-3.5%	(310,705)	-3.3%	(344,199)	-3.4%	15.3%	4.1%
Deferred Taxes	22,559	0.2%	1,384	0.0%	7,427	0.1%	n.m.	203.7%
Minorities	(87,911)	-0.9%	(122,514)	-1.3%	(100,710)	-1.0%	-28.2%	-12.7%
Net Earnings	1,558,633	15.4%	1,457,187	15.4%	1,591,952	15.6%	7.0%	-2.1%
EBITDA	2,212,630	21.8%	2,102,802	22.2%	2,259,539	22.1%	5.2%	-2.1%
Earnings per Share (EPS)	0.37148		0.34729		0.37943		7.0%	-2.1%

Annex II – Consolidated Income Statement – Accumulated

	06M26		06M25		HA%
	(A)	VA%	(B)	VA%	(A)/(B)
Net Operating Revenues	19,611,868	100.0%	20,285,798	100.0%	-3.3%
Cost of Goods Sold	(13,243,477)	-67.5%	(13,534,197)	-66.7%	-2.1%
Gross Profit	6,368,391	32.5%	6,751,601	33.3%	-5.7%
Sales Expenses	(1,646,305)	-8.4%	(1,674,620)	-8.3%	-1.7%
Administrative Expenses	(807,531)	-4.1%	(748,140)	-3.7%	7.9%
Financial Revenues	1,041,799	5.3%	1,053,266	5.2%	-1.1%
Financial Expenses	(975,980)	-5.0%	(1,005,671)	-5.0%	-3.0%
Other Operating Income	343,739	1.8%	153,666	0.8%	123.7%
Other Operating Expenses	(450,515)	-2.3%	(513,655)	-2.5%	-12.3%
Equity accounting	(2,384)	0.0%	(3,523)	0.0%	-32.3%
Earnings Before Taxes	3,871,214	19.7%	4,012,924	19.8%	-3.5%
Income Taxes & Contributions	(668,912)	-3.4%	(667,579)	-3.3%	0.2%
Deferred Taxes	23,943	0.1%	(15,503)	-0.1%	n.a.
Minorities	(210,425)	-1.1%	(191,854)	-0.9%	9.7%
Net Earnings	3,015,820	15.4%	3,137,988	15.5%	-3.9%
EBITDA	4,315,432	22.0%	4,432,533	21.9%	-2.6%
Earnings per Share (EPS)	0.71877		0.74791		-3.9%

Annex III Consolidated Balance Sheet

	June 2026		December 2025		June 2025		HA%	HA%
	(A)	VA%	(B)	VA%	(C)	VA%	(A)/(B)	(A)/(C)
Current Assets	30,055,127	64%	26,910,845	63%	25,299,344	64%	12%	19%
Cash & cash equivalents	8,801,142	19%	7,279,865	17%	5,668,597	14%	21%	55%
Receivables	8,105,685	17%	7,837,018	18%	7,328,719	18%	3%	11%
Inventories	10,708,113	23%	9,911,053	23%	10,076,991	25%	8%	6%
Other current assets	2,440,187	5%	1,882,909	4%	2,225,037	6%	30%	10%
Noncurrent assets	16,611,304	36%	15,734,185	37%	14,537,495	36%	6%	14%
Long Term Assets	1,603,364	3%	1,370,368	3%	1,389,683	3%	17%	15%
Long term securities	11,821	0%	14,263	0%	14,138	0%	-17%	-16%
Deferred taxes	999,198	2%	981,841	2%	1,050,073	3%	2%	-5%
Other non-current assets	592,345	1%	374,264	1%	325,472	1%	58%	82%
Investment in Subs	54,376	0%	67,026	0%	62,804	0%	-19%	-13%
Property, Plant & Equipment	12,196,162	26%	11,511,802	27%	10,281,835	26%	6%	19%
Right of use	812,899	2%	886,315	2%	830,084	2%	-8%	-2%
Intangibles	2,757,402	6%	2,784,989	7%	2,803,173	7%	-1%	-2%
Total Assets	46,666,431	100%	42,645,030	100%	39,836,839	100%	9%	17%
Current Liabilities	18,925,658	41%	17,386,401	41%	14,256,179	36%	9%	33%
Social and Labor Liabilities	1,086,504	2%	820,283	2%	976,799	2%	32%	11%
Suppliers	3,345,048	7%	2,789,346	7%	2,888,352	7%	20%	16%
Fiscal and Tax Liabilities	721,653	2%	671,111	2%	812,795	2%	8%	-11%
Short Term Debt	3,163,058	7%	3,549,314	8%	2,261,673	6%	-11%	40%
Dividends Payable	2,468,860	5%	1,759,319	4%	667,247	2%	40%	270%
Advances from Clients	5,393,812	12%	4,693,390	11%	4,072,213	10%	15%	32%
Profit Sharing	396,796	1%	621,573	1%	428,271	1%	-36%	-7%
Derivatives	9,923	0%	75,075	0%	84,455	0%	-87%	-88%
Leasing	183,672	0%	221,934	1%	136,352	0%	-17%	35%
Other Short Term Liabilities	2,156,332	5%	2,185,056	5%	1,928,022	5%	-1%	12%
Long Term Liabilities	7,549,379	16%	6,705,265	16%	2,432,538	6%	13%	210%
Long Term Debt	1,903,288	4%	1,041,508	2%	322,475	1%	83%	490%
Other Long Term Liabilities	4,003,224	9%	4,005,379	9%	513,683	1%	0%	n.m.
Leasing	584,717	1%	625,219	1%	631,791	2%	-6%	-7%
Deferred Taxes	226,291	0%	220,971	1%	168,059	0%	2%	35%
Contingencies Provisions	831,859	2%	812,188	2%	796,530	2%	2%	4%
Equity	20,191,394	43%	18,553,364	44%	23,148,122	58%	9%	-13%
Owners of the Company	18,861,411	40%	17,417,185	41%	22,215,931	56%	8%	-15%
Noncontrolling interests	1,329,983	3%	1,136,179	3%	932,191	2%	17%	43%
Total Liabilities	46,666,431	100%	42,645,030	100%	39,836,839	100%	9%	17%

Annex IV – Consolidated Cash Flow Statement

	6 Months 2026	6 Months 2025
Operating Activities		
Net Earnings before Taxes	3,871,214	4,012,924
Depreciation and Amortization	510,037	467,204
Equity accounting	2,384	3,523
Provisions	433,807	798,684
Changes in Assets & Liabilities	(2,366,204)	(3,315,490)
(Increase)/decrease in clients	(588,322)	(273,502)
Increase/(decrease) in suppliers	630,545	(788,098)
(Increase)/decrease in inventories	(1,167,425)	(626,706)
(Increase)/decrease in taxes recoverable	(28,972)	(183,815)
Increase/(decrease) in social/tax obligations	82,191	163,657
Increase/(decrease) in advances from clients	851,651	237,785
Increase/(decrease) in other accounts receivable/payable	(898,420)	(556,782)
Income Tax and Social Contribution on Net Earnings	(688,843)	(748,290)
Profit Sharing Paid	(462,318)	(476,257)
Dividends & Interest on Stockholders Equity Paid	(96,291)	(63,482)
Cash Flow from Operating Activities	2,451,238	1,966,845
Investment Activities		
Fixed Assets	(1,358,686)	(1,122,990)
Intangible Assets	(42,418)	(81,652)
Results of sales of fixed assets	7,911	14,893
Acquisition of Subsidiaries	(26,149)	(136,590)
Financial investments held to maturity	(1,929)	-
Rescue of financial investments	4,447	4,715
Cash Flow From Investment Activities	(1,416,824)	(1,321,624)
Financing Activities		
Working Capital Financing	2,521,389	1,272,568
Long Term Financing	(1,893,429)	(2,205,766)
Interest paid on loans and financing	3,592	4,261
Treasury Shares	(3,713)	(1,806,637)
Cash Flow From Financing Activities	627,839	(2,735,574)
Changes in Cash and Equivalents caused by FX Changes	(208,495)	(273,719)
Change in Cash Position	1,453,758	(2,364,072)
Cash & Cash Equivalents:		
Beginning of Period	6,296,498	7,347,599
End of Period	7,750,256	4,983,527

Notes:

(1) Earnings before Interest, Taxes, Depreciation, and Amortization.

(2) Variations in countries with hyperinflation and acquisitions in the period are not considered.

(3) Capital Expenditure.

n.a. stands for not applicable.

n.m. stands for not mentioned.

bps stands for basis points.



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