



# WEGDAY 2025



Driving efficiency and sustainability

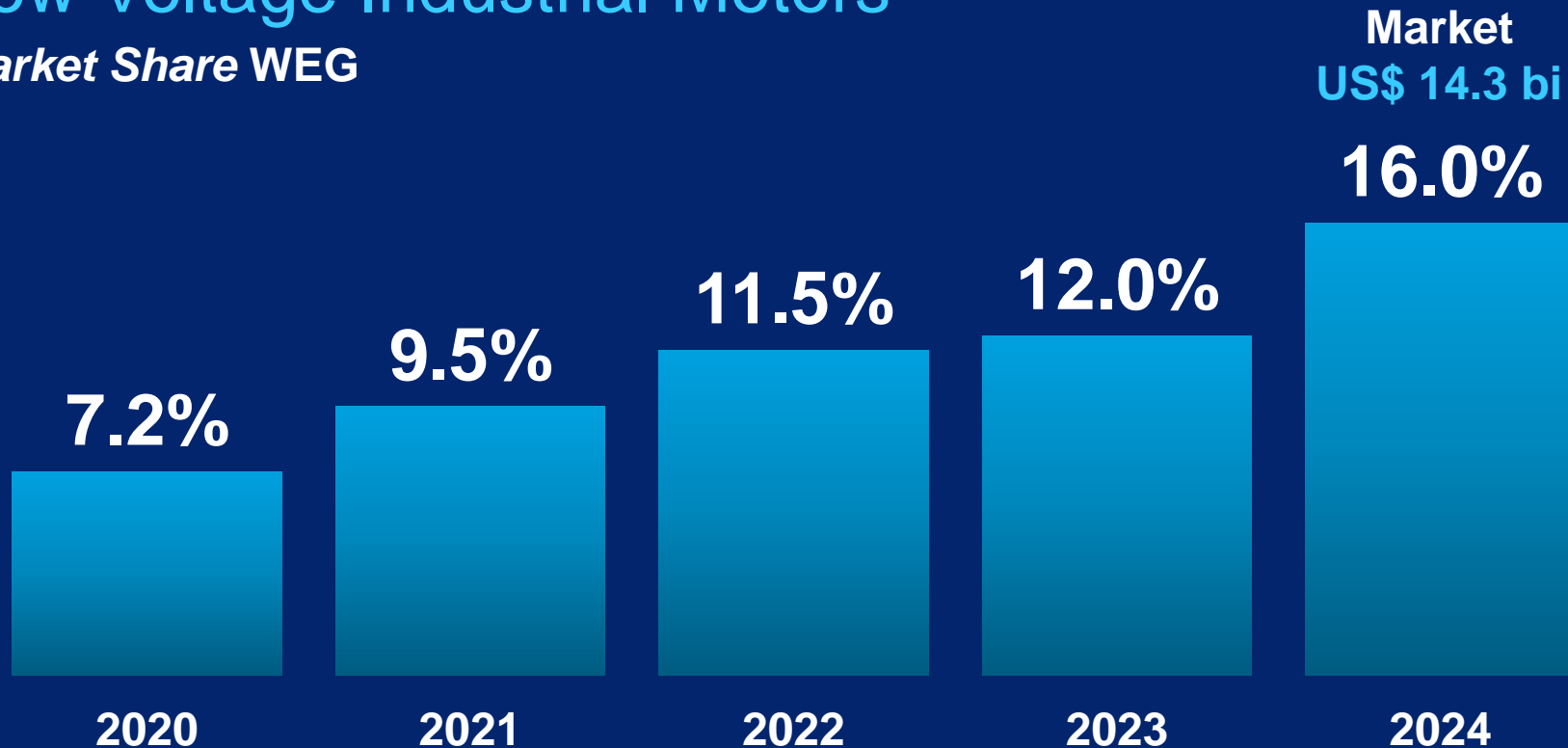


# GLOBAL LEADER



## Low Voltage Industrial Motors

*Market Share WEG*



Source: Omdia – LV Motors

**R\$ 4.7 Billion** invested in M&A, vertical integration and expansion of production capacity



**WEG** DAY  
2025

# EXPANSION OF PRODUCTION CAPACITY CHINA



## HIGH VOLTAGE INDUSTRIAL ELECTRIC MOTORS



**US\$ 62 million**  
in investment



**30,000 m<sup>2</sup>**  
of built area



**2026**  
start of operations

Rugao, China

**WEG** DAY  
2025

# NEW MANUFACTURING SITE SANTA CATARINA



## Synchronous Condensers

Expansion up to **330 MVar**



## Turbogenerators 2-Pole

Expansion up to **200 MVA**



## High-Speed Motors

Expansion up to **15 MW**  
**20,000 rpm**



## Synchronous Motors Solid Salient Poles

Expansion up to **75 MW**



## Services

Motors, generators, and  
hydraulic turbines up to  
**300 MVA**



## SYNCHRONOUS CONDENSERS TURBOGENERATORS HIGH VOLTAGE ELECTRIC MOTORS SERVICES



**R\$ 1.1 billion**  
in investment



**~32,000 m<sup>2</sup>**  
built area



**2028**  
start of operations

# T&D INVESTMENTS UPDATE



New factory in Mexico



New factory in Colombia



Factory expansion in Betim



Factory expansion in Gravataí



Factory expansion in Itajubá



New wire factories  
(Mexico and Brazil)



**R\$ 2.2 billion**  
in investments since 2023

**Doubling transformer production  
capacity by the end of this cycle**

New factory in Mexico  
R\$765 million | 2026

New factory in Colombia  
R\$190 million | 2026

Factory expansion in Betim  
R\$570 million | 2026

Factory expansion in Itajubá  
R\$83 million | 2026

Factory expansion in Gravataí  
R\$128 million | 2026

New wire factories  
R\$ 505 million | 2029

# EXPANSION AND AUTOMATION UNITED STATES



## SPECIAL TRANSFORMERS

1 A 10 MVA | UP TO 46.5kV



**US\$ 77 million**  
in investment



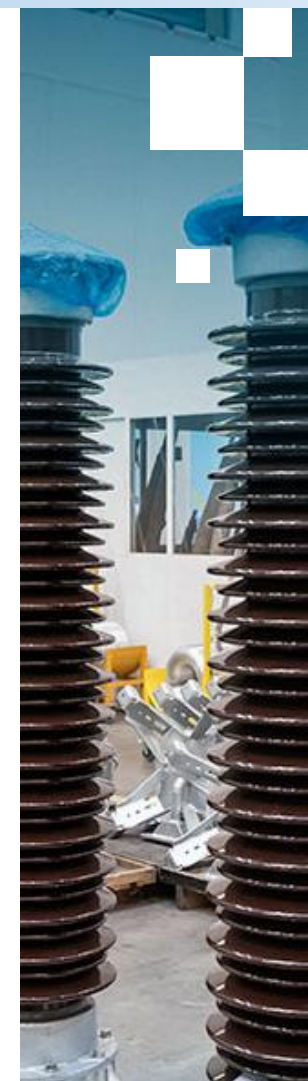
**+50% capacity**  
special transformers



**2028**  
start of operations

Washington, Missouri

# PORTFOLIO STRATEGIES – M&A



# MARATHON INTEGRATION



## CONCLUDED



Supply chain  
integration



Improvements in  
commercial structure



Unification of IT  
and administrative  
activities

## IN PROGRESS



Greater vertical  
integration and  
synergies between  
operations



Product portfolio  
integration



Implementação do  
WEG Integrated  
System (WIS)



# INTERNATIONAL SCENARIO

The background of the slide features a complex financial chart with multiple lines in red, green, and blue, overlaid on a world map. Various numerical values are scattered across the chart, including -86.90 %, +112.53 %, 234.986, 10.090, +123.11 %, -234.98 %, 78.009, +56.72 %, and +278.99 %.

**Uncertainties and  
volatility in global trade**

**Slowdown in growth**

**Mitigation measures where  
we have flexibility**

# OPERATIONAL FLEXIBILITY



**Production relocation  
between Brazil and Mexico**



**Using Brazil's capacity to  
serve other markets**



**Acceleration of investments  
outside Brazil**

# ENERGY TRANSITION



ENERGY  
EFFICIENCY



OPERATIONAL  
EFFICIENCY



RENEWABLE  
ENERGY



ELECTRIC  
MOBILITY

# JOURNEY OF EVOLUTION



## PRODUCTS

## SOLUTIONS



# WEG SOLUTIONS



Electric  
Mobility



Microgrids



Grid Reliability  
and Modernization