



# **Unique Case**

Founded in partnership with the Cyrela Group, Lawi is focused on the premium regions in São Paulo city

Unique expertise and notable shareholders with over 33 years of experience in the real estate segment



Iconic and innovative projects customized to regional demand

Sponsorship by Horn Family and experienced management ready to roll out the growth strategy.

Landbank ready to deliver growth and profitability already in 2020-21

Focus on premium regions in São Paulo city





R\$ 498 million of PSV<sup>2</sup> launched in 2020



million net revenue in 9M20



net income in 9M20





<sup>&</sup>lt;sup>1</sup> Considering 100% interest;

<sup>&</sup>lt;sup>2</sup> PSV refers to the "Potential Sales Value" to be obtained from the sale of all the units in a project

# History

Over 33 Years of Experience in the Sector

#### **Before Establishment**

Prior experience in Brazil's leading developers





1987 2016

2016

2017

2018

2019

2020

IPO

#### First launch

Praça Piratininga: PSV R\$111 million



R\$ 1 billion launched 2017-19

Praça Mooca: R\$153 million Movva: R\$48 million

Palazzo Vila Mariana: R\$158 million

Vitrali Moema: R\$101 million

Nativ Tatuapé: R\$242 million

Moema by Cyrela: R\$118 million

One Park Perdizes: R\$190 million

### R\$498 million launched (4Q20)

Lumiere Residence: R\$310 million Wonder: R\$188 million

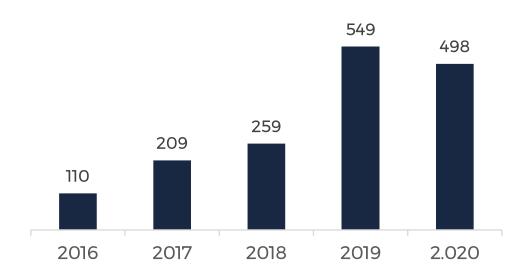




# **History in Numbers**

Consistent growth



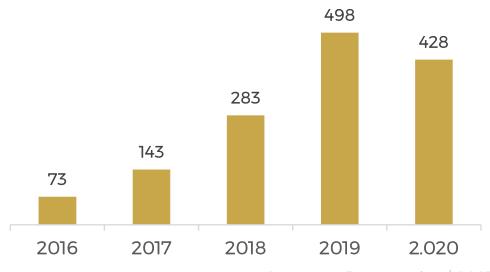


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Average VSO of 70%

# Gradual growth in launches and sales prove sustainability of Lavvi's operations







# **Governance and Management**

### Strong Governance

Complete independent structure

Lawi has its **own independent structure** consisting of a proprietary ERP system and own management team, without any sharing of costs with related parties

Strategic Management The **Board of Executive Officers** consists of six members, elected by the Board of Directors, with term of office of 3 years

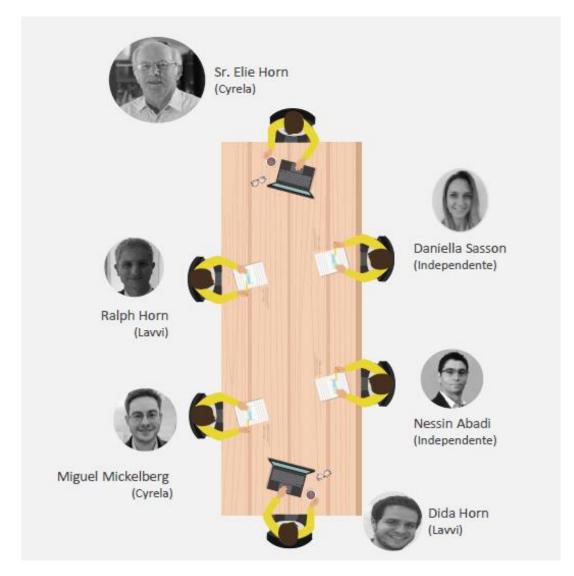
Cyrela

As the parent **company of Lawi**, Cyrela enabled Lawi's birth with all the best practices and culture in terms of **corporate governance**, **audit**, **compliance and accounting** 

Ownership structure

•57% Controlling Group (Cyrela / RH / Family) •43% Free float

#### **Board of Directors**







### **Lavvi's Pillars**

We believe that land acquisition is a key factor in our operations and hence we dedicate maximum effort to finding good opportunities



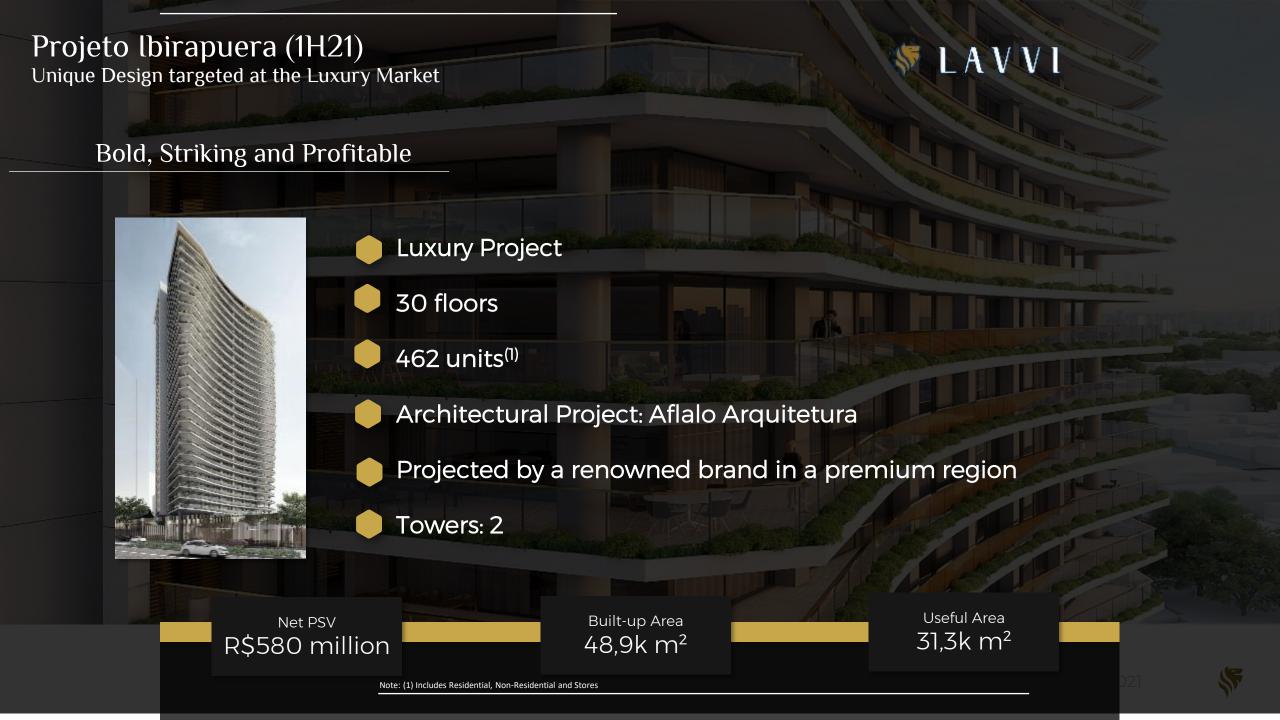
We choose to acquire bigger plots of land so that we can deliver iconic projects with large and sophisticated leisure areas

Lavvi's projects are residential complexes that enchant clients and have strong PSV (Potential Sales Value)

Average PSV per project: R\$250 million

The strategy of large projects enables us to grow PSV from launches without increasing the number of construction sites in the same proportion





# Lavvi – Iconic Projects and Excellence in Execution

2020 Launches

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#### Lumiere Residence



Location: Chácara Klabin

Launch: November 2020

PSV: R\$310 million

% Sold: 70%

Wonder by Praças da Cidade

Location: Brás

Launch: October 2020

PSV: R\$188 million

% Sold: 58%



# Lavvi – Iconic Projects and Excellence in Execution

### **History of Launches**

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#### One Park Perdizes



**Location**: Perdizes

Launch: October 2019

PSV: R\$190 million

% Sold: 82%

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#### Nativ Tatuapé



Location: Tatuapé

Launch: May 2019

PSV: R\$241 million

% Sold: 100%

### Moema Cyrela

Location: Moema

Launch: July 2019

PSV: R\$118 million

% Sold: 100%



#### Vitrali Moema

Location: Moema

Launch: October 2018

PSV: R\$101 million

% Sold: 100%



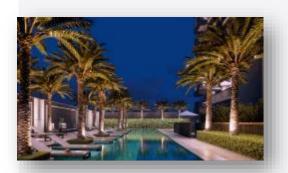


# Lavvi – Iconic Projects and Excellence in Execution

**History of Launches (contd)** 

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#### Palazzo Vila Mariana



Location: Vila Mariana

Launch: May 2019

PSV: R\$158 million

% Sold: 100%

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### Praça Mooca



Location: Brás

Launch: June 2017

PSV: R\$169 million

% Sold: 87%

#### Movva

Location: Luz

Launch: September 2017

PSV: R\$48 million

% Sold: 100%



### Praça Piratininga

Location: Brás

Launch: May 2016

PSV: R\$110 million

% Sold: 100%

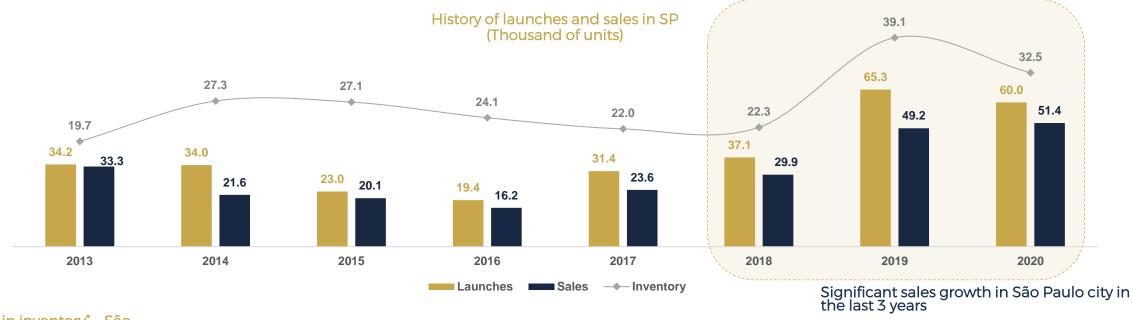




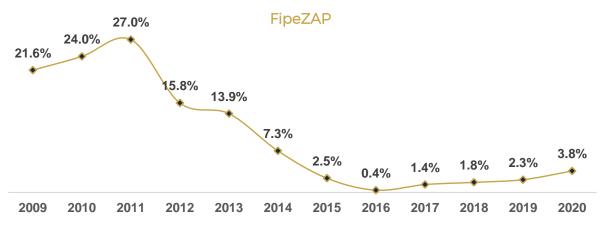
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# Focus on São Paulo city



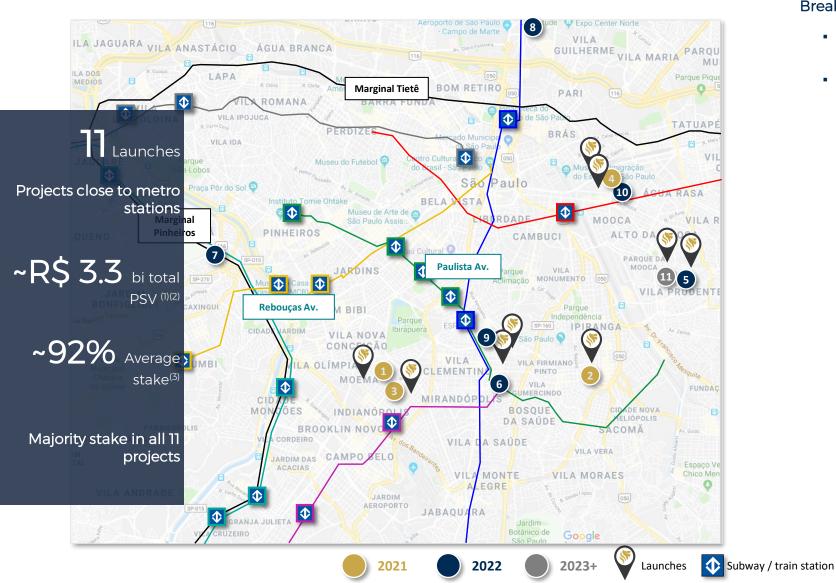




Despite excellent demand at the moment, prices did not increase significantly

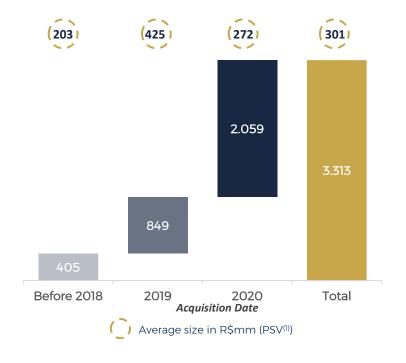


# Premium Landbank in Main Regions of SP



#### Breakdown of Landbank by Acquisition Date (PSV<sup>(1)</sup> R\$mm)

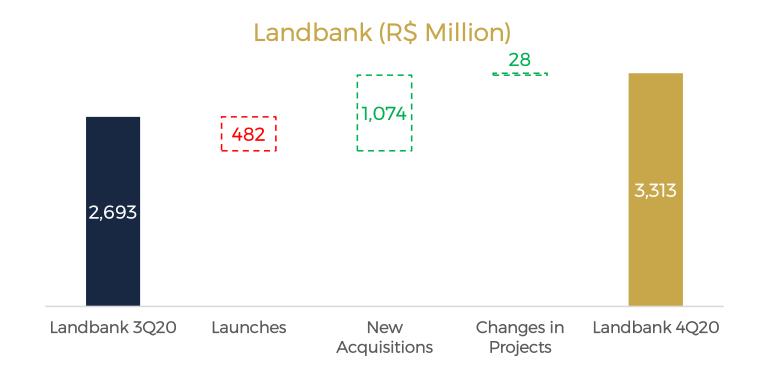
- All recent landbank acquisitions were in the main regions of São Paulo
- Healthy pipeline of new projects to drive future growth

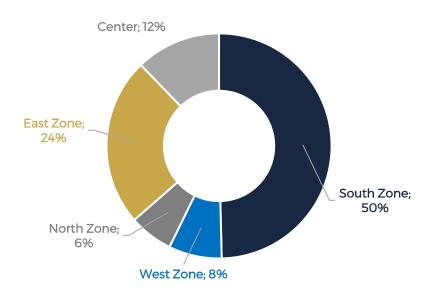






## Landbank





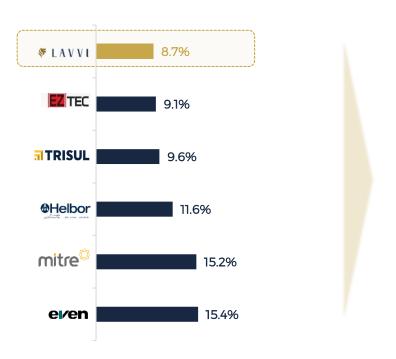


# Why Lavvi?

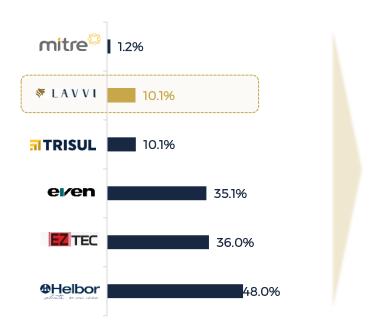
With no legacy, low level of cancellations and finished inventory

The higher sales velocity (SoS) in the sector during 4Q20, boosted by the SoS from launches (65%)

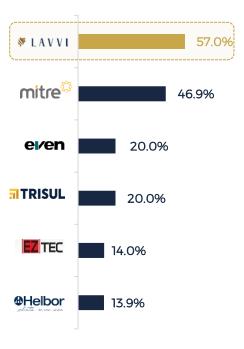
#### Cancellations / Sales 2020



#### Finished Inventory / Total



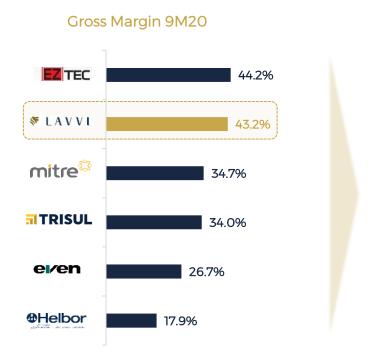
#### SoS 4Q20

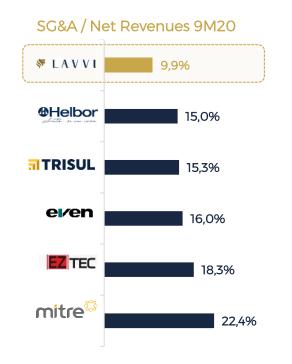


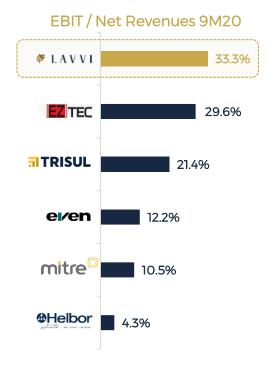


# Why Lavvi?

Profitable results reflecting good land acquisitions and cost efficiency Controlled expenses, the lowest SG&A / Net Revenues in the sector.







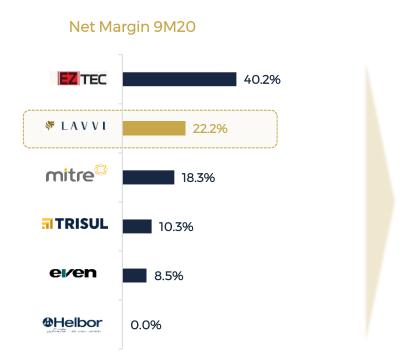


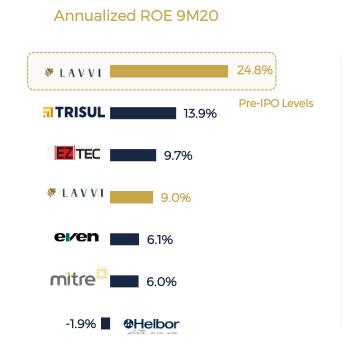
# Why Lavvi?

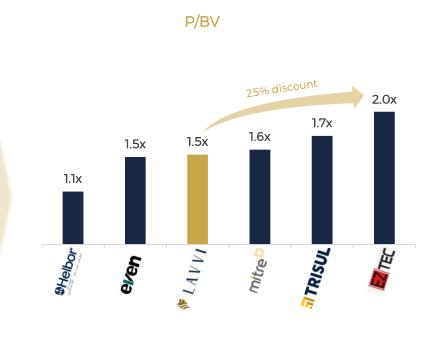
From any perspective - financial or operational -Lawi shows the highest figures when compared to listed peers;

Lavvi's valuation offers ~25% discount face the first listed peer;

Average target-price from analysts suggest 65% upside from current price (R\$12.00 to R\$15.70)







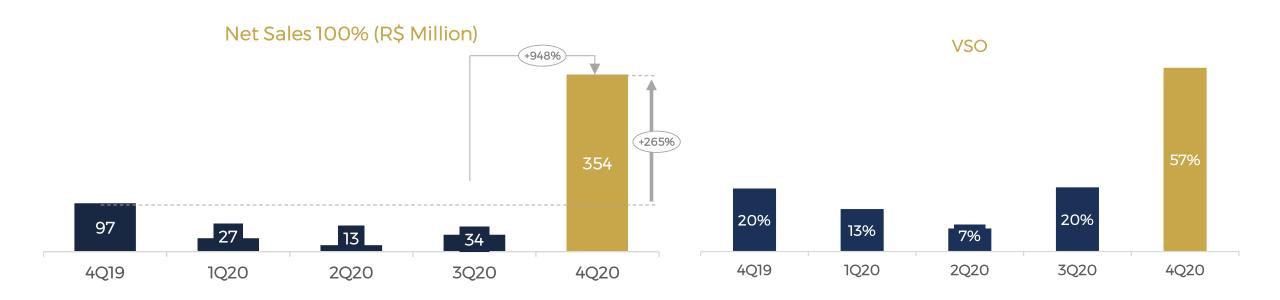




### **Net Sales**

#### Hilights:

- VSO from launches was 65% in 4Q20, drivind the consolidated VSO to 57%, the best in the sector;
- We highlight the *Lumiere Residence* project, 70% sold in 45 days;





# **Inventory**

#### Highlights:

- Excluding the recent launched projects, the average sales index is 91.8%;
- The concluded inventory corresponds to only 10% of total;

Project	Status	Launch	PSV <sup>1</sup>	PSV Lavvi <sup>1</sup>	Units	Inventory	% Sold
Praça Piratininga	Pronto	mai-16	1,344	685	335	4	98.8%
Praça Mooca	Pronto	jun-17	23,551	12,006	377	50	86.7%
Movva	Pronto	set-17	473	473	258	2	99.2%
Moema by Cyrela	Em Obras	jun-19	3,975	1,590	53	6	88.7%
One Park Perdizes	Em Obras	out-19	50,542	40,434	103	19	81.6%
Wonder by Praças da Cidade	Lançamento	out-20	74,858	38,162	236	120	49.2%
Lumiere	Lançamento	nov-20	86,880	86,880	306	128	58.2%
Total			241,622	180,230	1,668	329	80.3%

<sup>&</sup>lt;sup>1</sup> R\$ Million



## **Deliveries**

In 2020, 2 projects were delivered



### Praça Mooca

• **Delivery**: July 2020

**Location**: Brás

Segment: Middle income

• PSV: R\$169 million



#### Movva

• Delivery: May 2020

• Location: Luz

• **Segment**: Studios

• PSV: R\$48 million

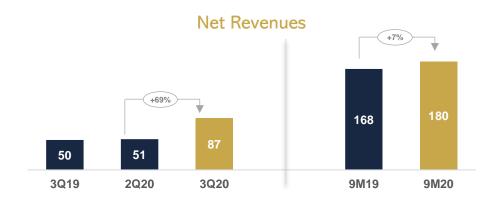


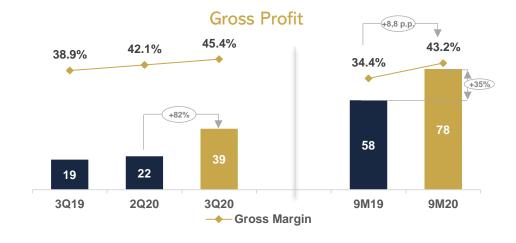


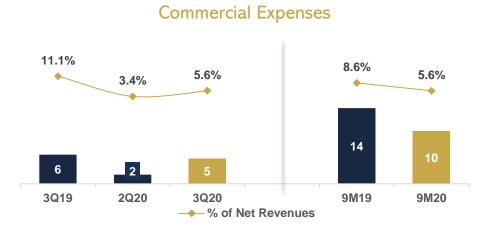
### **Income Statement**

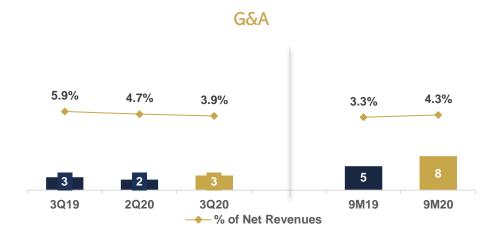
#### Highlights:

- Growth of revenues, gross profit and margin when compared to 2019
- Commercial expenses, general and administratives represent controlled % of net revenues



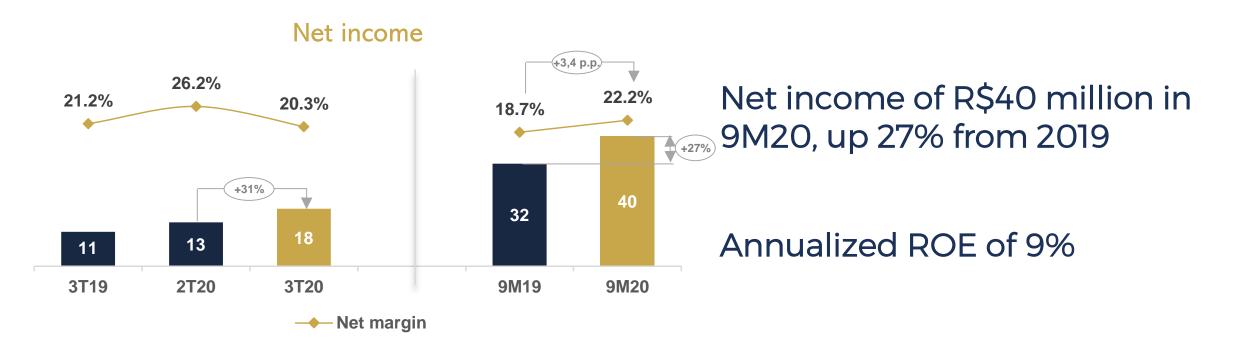








### **Income Statement**

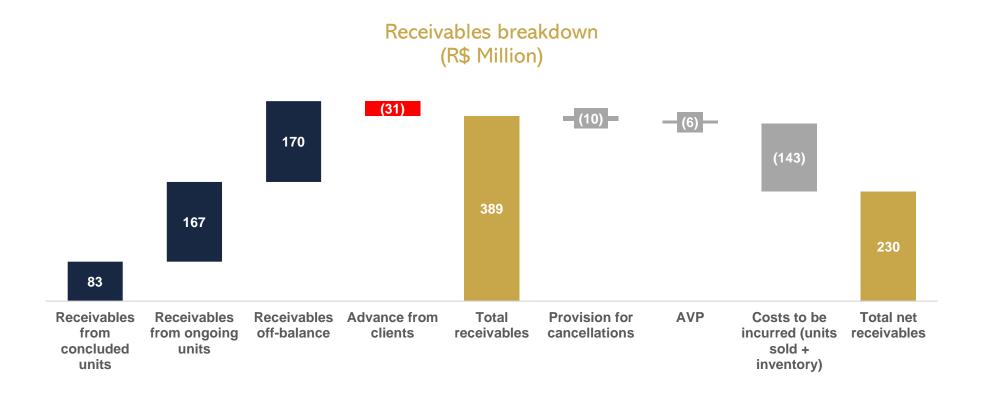




### **Receivables Portfolio**

#### Highlights:

- R\$83 million of receivables from finished units;
- R\$230 million of net accounts receivable, excluding costs to be incurred;
- Net cash of R\$961 million plus Net Accounts Receivable, totaling R\$1.2 billion







# **Closing Remarks**



100% focused on the main areas in São Paulo



Exclusive products developed with renewed concept and customized to offer unique experience



Portfolio of land strategically located in selected areas of São Paulo



In-depth knowledge of the market and access to special plots of land to customize a unique product for each neighborhood



Our focus is on large products with high level of customization and strong sales pace



Vertical structure for delivery with unique quality and efficiency



Talk to IR

Sandra Attie - CFO and IRO Felipe Rodrigues - IR Manager

- Avenida Angélica, 2.346 8° andar CJ. 84. CEP: 01228-200 SP
- (11) 4210-1377 | R: 7051
- ri@lavvii.com.br
- www.lavvi.com.br / ri.lavvi.com.br