



#### **Disclaimer**



This presentation may contain future considerations regarding the business' perspectives, operational and financial results estimations, and Lavvi Empreendimentos Imobiliários SA growth perspectives. These are only projections and, as that, are based exclusively on management expectations in relation to the future of the business and its continuous access to capital to finance the Company's business plan. These future considerations depend, substantially, on changes in market conditions, government rules, competition pressure, sector performance and the Brazilian economy, among other factors, as well as the risks presented on the archived released documents, and are, therefore, subject to changes without previous warning.

### **Unique Case**



Founded in partnership with the Cyrela Group, Lawi is focused on the premium regions of São Paulo city

Unique expertise and notable shareholders with over 35 Years of experience in real estate segment

> Iconic and innovative projects customized to regional demand



Sponsorship by the Family and experienced management ready to roll out the growth strategy.

Landbank ready to deliver Growth and Profitability, including MCMV

Focus on *premium regions in São Paulo city* 



R\$ 6.6 Billion landbank<sup>1</sup> (R\$ 4,7 bi in %Lavvi)



R\$ 2.6 Billion of PSV<sup>2</sup> launched in 1T24 LTM





100% Of projects delivered on schedule



ITAG B3

**IGC-NMB3** 

<sup>1</sup> Considers 100% stake on Mar 31st., including 1 land to be deeded;

<sup>2</sup> PSV includes Lawi's stake added to partners stake, swap, and commission.

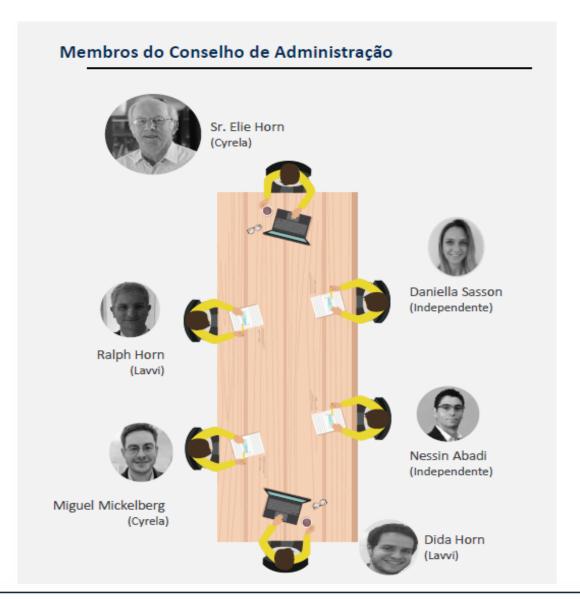


# **Governance and Management**



Complete Independent Structure

Strategic Management



Ownership Structure

·61% Controlling Group (Family / Cyrela) ·39% Free float (Minority / Tarpon)

> Net Cash R\$ 70\* MM (on Mar./31st)





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**B3** LISTED NM

# Company History (part 3 of 4)





R\$1,8 billion launched



Novvo Barra Funda Palace \*tower launched in apr/24

2024

ESCAP



R\$1,5 billion launched in %Lavvi



\*tower launched in jun/24



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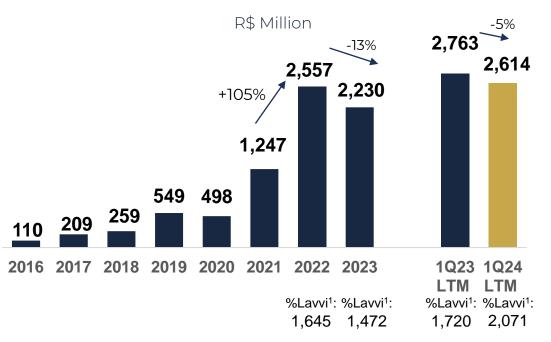




# Company History in Numbers (part 4 of 4)





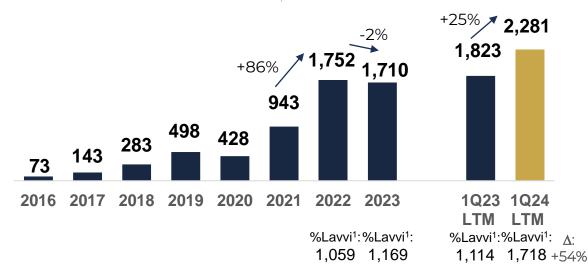


SoS 1Q24 LTM: 54%

Growth in %Lavvi of +20% on launches LTM (Y/Y), and +54% on sales

#### Net Sales<sup>1</sup> – Total View

R\$ Million







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 $\Delta$ :

+20%

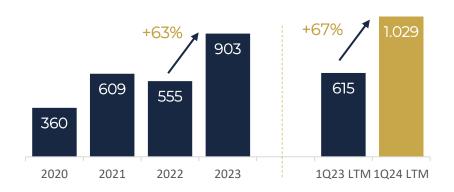


# Company History in Numbers (continue part 4 of 4)



Net Revenue

R\$ Million



Growth of +67% (Y/Y) in Net Revenue, leading to an even greater growth in Net Profit with +131% Y/Y

#### Net Profit and Net Margin







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ITAG B3

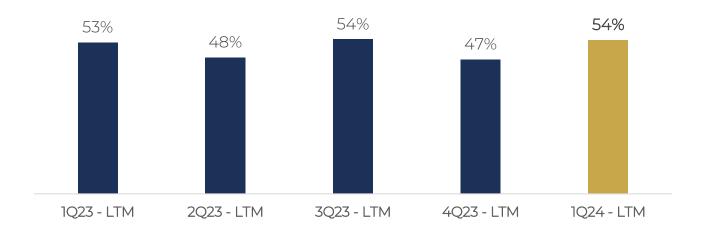


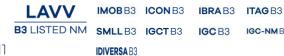


# **Speed of Sales (SoS)**



Consistently high SoS in the LTM



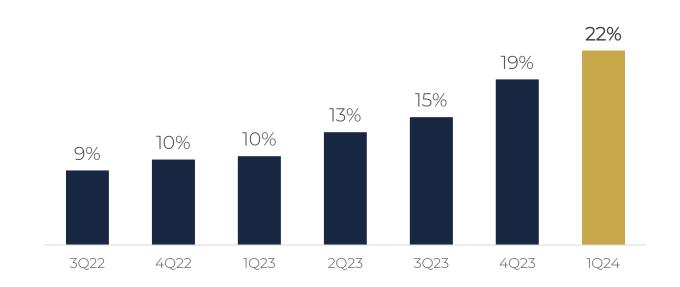




### **ROE**



#### ROE more than doubled since 2022







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# 4Q22, 1Q23 e 4Q23 Launches - Eden Park (with Cyrela)





Land: 42 mil sqm

Location: Brooklin

Segment: Alto

% Lawi: 45%

1ª Phase: Nov./22

New tower 1<sup>st</sup> Phase: Mar./23

2<sup>nd</sup> Phase: Nov./23

New tower 2<sup>nd</sup> phase: launched 2Q24











#### 2Q23 Launch - Saffire Elie Saab: Sophistication and Exclusivity

Unique Design for the Luxury market, in a ~8 thousand sqm land plot (3 towers)







Launched PSV<sup>1</sup>: R\$ 887 Million

% Lavvi: 100%



Product Video and Website:

https://www.youtube.com/watch?v=Tlz8lbwfa8A

https://www.lavvi.com.br/?utm\_source=site-ri&utm\_medium=referral



<sup>1</sup>2Q23 Launch, including swap and commissions %s Sold in PSV, in Mar. 31st 2024



# 4Q23 Launch – Novvo Barra Funda











barra funda



Floor type 41sqm

#### Product and Brand Website:

https://meunovvo.com.br/novvo-barra-funda/

https://meunovvo.com.br/



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4Q23 Launch, including swap and commissions. %s Sold in PSV, data-base Mar. 31st, 2024



## **1Q24 Launch – Alive Home Resort**









Launched PSV<sup>1</sup>: R\$ 820 Million

% Lavvi: 100%

#### Product Website and Video:

https://www.lavvi.com.br/empreendimentos/alive-home-resort

https://www.youtube.com/watch?v=uNAHTc6tUOo



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<sup>1</sup>1Q24 Launch, including swap and commission %s Sold in PSV, base Mar. 31st, 2024



## 2Q24 Launch – Palace by Praças da Cidade









Lançado PSV<sup>1</sup>: R\$ 296 Milhões

% Lavvi: 51%

Product Website and Video:

https://www.lavvi.com.br/empreendimentos/palace

https://www.youtube.com/watch?v=7eh4DB7hcyU







## Possibilities 2024\* - New Iconic Projects with Excellence

Lavvi\*: R\$ 3.5 bi of PSV (total view), equivalent to approx. R\$ 2.6 billion of PSV %Lavvi, in 5 projects<sup>1</sup>

Novvo Brand\*: approx.. R\$ 320 mm of PSV to launch, totaling R\$500 mm in almost 1 year operating, in 2 projects.

#### Lavvi:

Alive - VI. Prudente

Location:

Vila Prudente

Launched: 10

Segm: mid-high

% Lawi: 100%

Palace - Brás

Location:

Brás

Launched: 20

Seam: mid-high

% Lavvi: 51%

Eden (last tower)

Location: Brooklin

Launched: 20

Seam: High

**%** Lavvi: 45%

Petra (Roque Petroni)

Location: Brooklin

Possib. Launch: 2S

Seam: High

% Lawi: 80%

BP

Location: Bela Vista

Possib. Launch: 2S

Seam: High

% Lawi: 45%

Novvo:

2 Projects Novvo (MCMV)

Location:

Barra Funda and +1

Possib Launch: ~40

Segm: Economic

% Lavvi: 100%

















The Company decides whether to launch projects according to the moment.

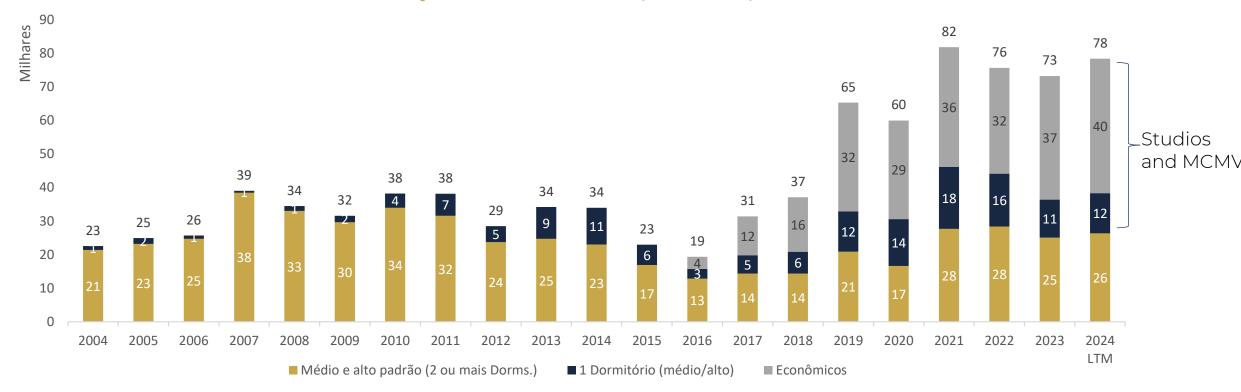




## **Launches – São Paulo City**























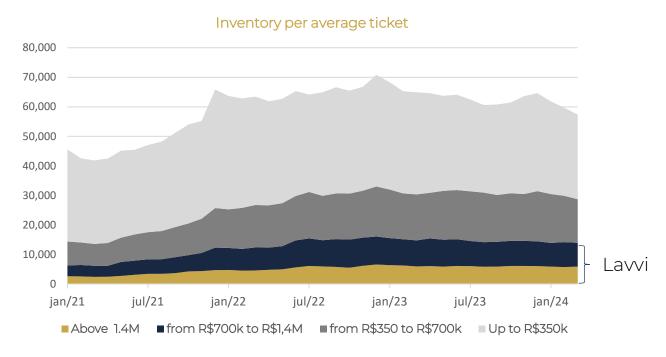


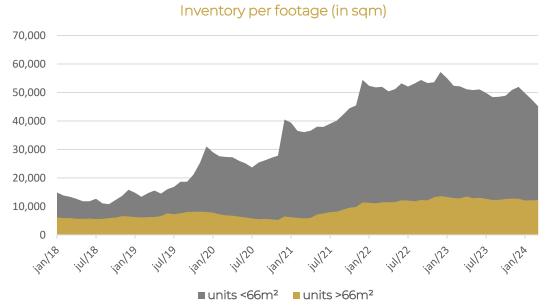




## **Inventory – São Paulo City**











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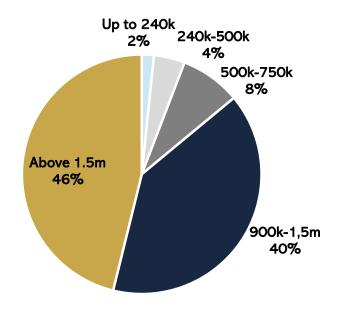
IGC-NMB3





## **Inventory - Lavvi**





R\$ 1.843 million

% Lavvi: R\$ 1.509 mm

~86% of PSV in inventory above R\$900k







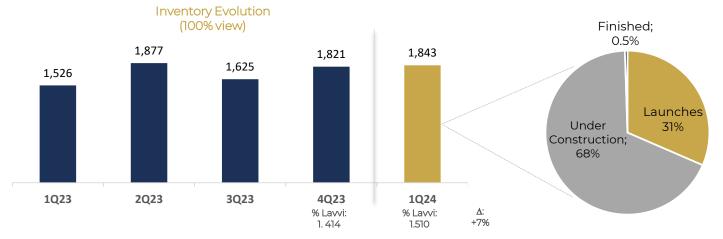




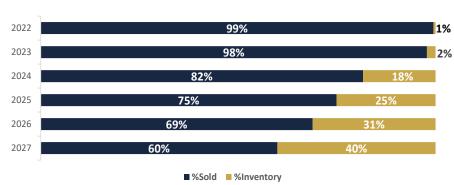


# **Inventory - Lavvi**





#### Sales index by delivery year (in % PSV)



Project	Status	Launch	PSV <sup>1</sup>	PSV Lavvi¹	Units	Inventory	% Sold	% Sold (psv)
Praça Piratininga	Finished	may-16	-	-	396	-	100.0%	100.0%
Praça Mooca	Finished	jun-17	645	329	400	1	99.8%	99.7%
Movva	Finished	sep-17	=	=	258	=	100.0%	100.0%
Palazzo Vila Mariana	Finished	may-18	=	=	99	-	100.0%	100.0%
Vitrali Moema	Finished	oct-18	-	-	273	-	100.0%	100.0%
Nativ Tatuapé	Finished	may-19	-	-	352	-	100.0%	100.0%
Moema by Cyrela	Finished	jun-19	1,558	623	65	4	93.8%	98.7%
One Park Perdizes	Finished	oct-19	0	0	120	-	100.0%	100.0%
Wonder by Praças da Cidade	Finished	oct-20	7,014	3,576	272	9	96.7%	96.6%
Lumiere	Under Construction	nov-20	9,240	9,240	370	9	97.6%	97.1%
Villa Versace	Under Construction	jun-21	168,055	168,055	449	47	89.5%	77.4%
Wonder Ipiranga	Under Construction	ago-21	85,058	85,058	576	130	77.4%	75.4%
Grand Vitrali	Under Construction	oct-21	39,952	31,962	408	74	81.9%	81.0%
High Wonder	Under Construction	feb-22	1,998	1,018	258	2	99.2%	99.1%
Verdant	Under Construction	apr-22	5,748	5,748	174	3	98.3%	98.1%
Green View	Under Construction	jun-22	125,474	125,474	408	61	85.0%	62.5%
Grand Square	Under Construction	aug-22	143,956	115,165	343	199	42.0%	39.0%
Galleria Klabin	Under Construction	nov-22	68,631	68,631	589	26	95.6%	87.9%
Eden Park by Dror	Under Construction	nov-22/mar-23	241,079	108,486	1,020	119	88.3%	81.0%
Saffire Elie Saab	Under Construction	may/23	340,281	340,281	153	24	84.3%	59.8%
Novvo Barra Funda	Under Construction	nov-23	24,111	24,111	676	146	78.4%	86.0%
Casa Eden by Yoo	Launch	nov-23	288,026	129,612	203	81	60.1%	58.5%
Alive Home Resort	Launch	mar-24	292,621	292,621	1,094	191	82.5%	62.4%
Total	=	-	1,843,446	1,509,988	8,956	1,126	84.9%	75.7%

## **Landbank Lavvi (total view)**





R\$ Millions	Luxury	High	Mid-High	Middle	Economic	Total
North Zone						0
West Zone					121	121
Center		1,161	295		91	1,547
East Zone			356			356
South Zone	888	1,172	2,327		199	4,586
Total	888	2,333	2,978	0	411	6,610



R\$ 6.6 billion in landbank¹ (R\$ 4.7 bi in %Lavvi)











<sup>&</sup>lt;sup>1</sup>Acquisitions of optioned land are subject to resolutive clauses that are common in this type of transactions..



### Landbank (R\$ 000')





#### Project Breakdown Lavvi (in PSV R\$ 000'):

#	DELIVERED	1.308
1	Praça Piratininga	110
2	Praça Mooca	153
3	Moova	48
4	Palazzo Vila Mariana	158
5	Vitrali Moema	101
6	Nativ Tatuapé	242
7	Moema by Cyrela	118
8	One Park Perdizes	190
9	Wonder Brás	188
#	ONGOING	7.165
10	Lumiere	310
11	Villa Versace	705
12	Wonder Ipiranga	331
13	Grand Vitrali	211
14	High Wonder	231
15	Verdant	292
16	Green View	336
17	Grand Square	240
18	Eden by Cyrela	2.071
19	Galleria Klabin	556
20	Saffire Elie Saab	887
21	Novvo Barra Funda	175
22	Alive Home Resort 1st part	820
#	LANDBANK	6.610
23	Alive Home Resort 2nd part	356
24	Eden By Cyrela	305
25	Roque Petroni	522
26	Praças da Cidade - Brás	386
27	Novvo Barra Funda 2°F	121
28	Terreno Zona Sul (a escriturar)	2.327
29	BP	1.161
30	Cubatão	888
31	Klabin	345
32	Novvo - Chácara Flora	199



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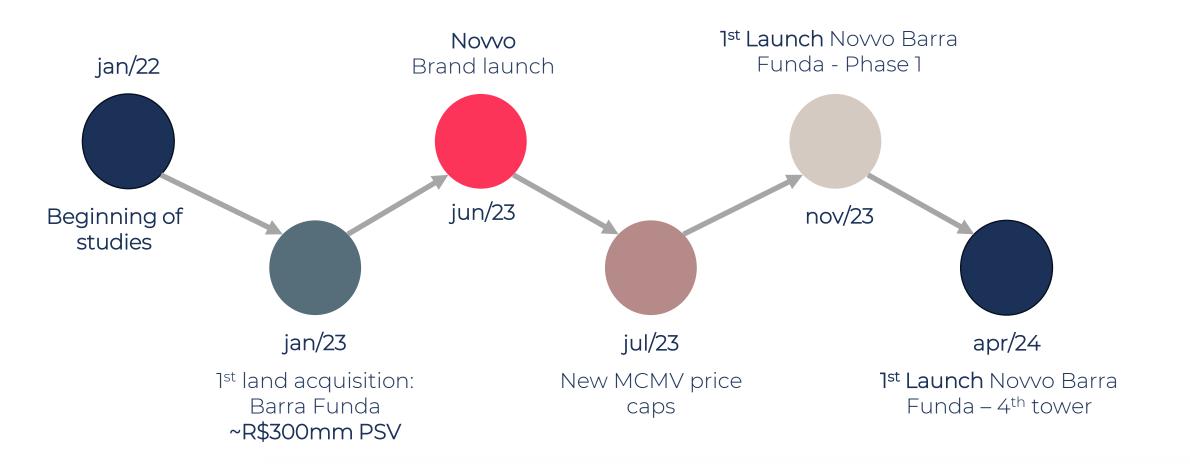


### **Economic Segment: new growth avenue**

New growth avenue being structured as of 2 years



Long term Planning and Transparent Communication:







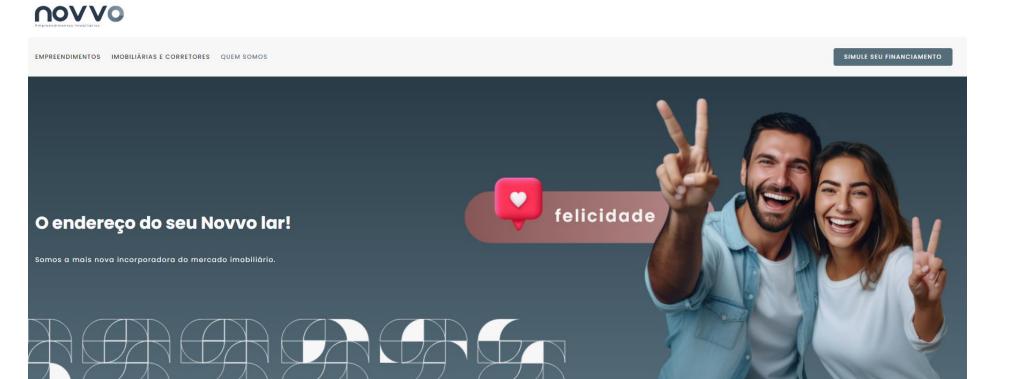


### **Economic segment: New growth avenue**



New growth avenue being structured as of 2 years

Recently launched website: meunovvo.com.br









IBRAB3 ITAGB3

### **Economic segment: MCMV #1 - Barra Funda**



Company's first land plot for the economic segment - Minha Casa Minha Vida

MCMV project with a series of attractions as differentiation



# Sales Strategy & Execution for Novvo and Lavvi



Novvo is born with the same DNA and strategies of success Lavvi has, bringing more liberty for asset allocation.

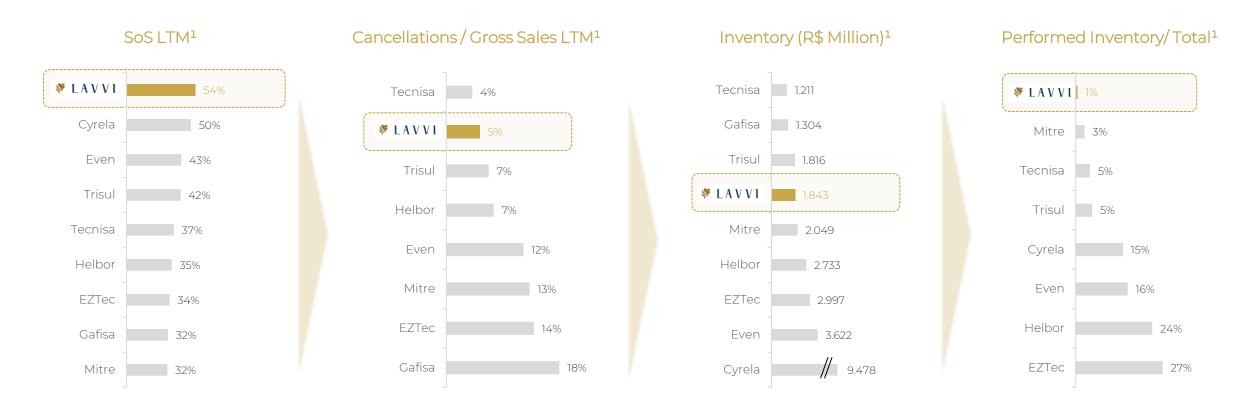
	<pre>\$\mathcal{F} LAVVI</pre>	<b>NOVVO</b> Empreendimentos Imobiliários
Buy cheap land plots in attractive regions		$\checkmark$
Launch iconic and reference, high PSV projects in São Paulo		<b>√</b>
Same prices of the competitors but delivering more complete infrastructure.		<b>√</b>
Quality of commercial execution with own team focused on the segment of operations		$\checkmark$
Engineering team attending exclusively its respective segments		$\checkmark$



#### Why Lavvi?



- ✓ With no legacy, low cancellation index and performed inventory in relation to the total;
- ✓ <u>Highest Speed of Sales (SoS) of the sector,</u> pushed by strong launch performance.





IMOBB3 ICONB3

**IDIVERSA** B3

ITAG B3



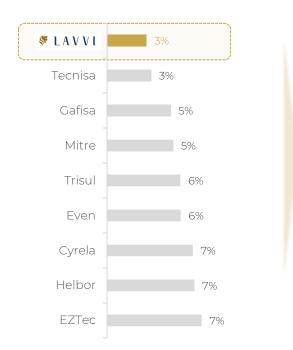


#### Why Lavvi?



- ✓ <u>Projects with high profitability</u>, as a reflex of great land acquisition and costs efficiency;
- ✓ Controlled expenses, <u>between the lowest</u> of the sector.

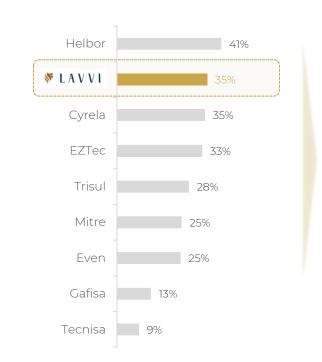
#### Sales Expenses / Net Sales LTM<sup>1</sup>



#### G&A / Net Revenue LTM<sup>1</sup>

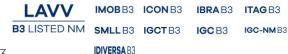


#### Gross Margin ex-SFH LTM<sup>1;2</sup>



#### Net Margin LTM<sup>1</sup>







<sup>&</sup>lt;sup>1</sup> LTM as of Mar. 31st, 2024



<sup>&</sup>lt;sup>2</sup>Gross Margin ex-SFH does not consider only financial costs relative to SFH financing.

### **LAVV3 - Opportunity**



- Company generated Cash in 2022: R\$ 88.5 MM (ex-dividends)
- ✓ Company burned cash in 2023: R\$ 202 MM (ex-dividends)
- ✓ Company burned cash in 1Q24: R\$ 70MM (ex-dividends)
- ✓ Net Cash¹ position: R\$ 70 MM
- ✓ <u>High Profitability<sup>2</sup>:</u>

Net Mg. LTM 27%

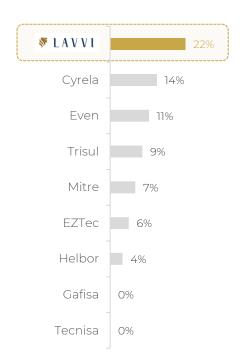
ROE 22% (recovering compared to 3Q22)

✓ Stock trading at 1.2x BV<sup>3</sup>

Net Cash:1 R\$70 million

 $1.2x P/BV^3$ 

#### Annualized ROE<sup>2</sup>



**LAVV** ITAG B3 **B3** LISTED NM **IGC-NMB3** 

<sup>&</sup>lt;sup>1</sup> Source: Lavvi public data as of 03/2024, as Earnings Release 1Q24;

<sup>&</sup>lt;sup>2</sup> Source: Public data of listed companies –base 03/24 (LTM)

<sup>&</sup>lt;sup>3</sup> Stock closing price in 06/14/2024 of R\$7,94 and BookValue to Controllers of 03/31/24.

#### **Dividends**



Approved on March 5<sup>th</sup> Board Meeting, dividends payment relative to 4Q23, as shown below:

R\$ 16,6 million - Amount:

- Amount/share: R\$ 0.0850

05/16/2024 - Date COM:

05/17/2024 - Date EX:

05/27/2024 - Payment:

Approximately R\$ 529 MM in value generation to shareholders (dividends + shares buyback) since mid 2021, equivalent to approx. R\$ 2.63 per share.

#### **Final Considerations**



Optimism for 2024 coming from the Quality and Exclusivity from the products we have to work on



Focus e know-how of the right product for the right place reflects in high Speed of Sales



Owner Company: controllers running the business on a daily basis, with long term mentality and alignments



Unique Opportunity: investment thesis disconnected from the adverse macro scenario (profit growth and dividends payment)



Solid pipeline of projects. Premium Landbank to support Revenue and profit growth, including for MCMV.



Unique positioning between peers, combined with Strong operational and financial results





#### Fale com o RI

Sandra Attie - CFO e DRI Francisco de Paula - Gerente de RI Vitor Charak - Analista de RI

- Avenida Angélica, 2.346 8° andar CJ. 84. CEP: 01228-200 SP
- (11) 4210-1377 | R: 7051
- ri@lavvi.com.br
- www.lavvi.com.br / ri.lavvi.com.br