Iron Solutions webinar Decarbonization of steel and impacts in iron ore supply

Marcello Spinelli, EVP Iron Solutions

Rogerio Nogueira, Business and Product Development Director

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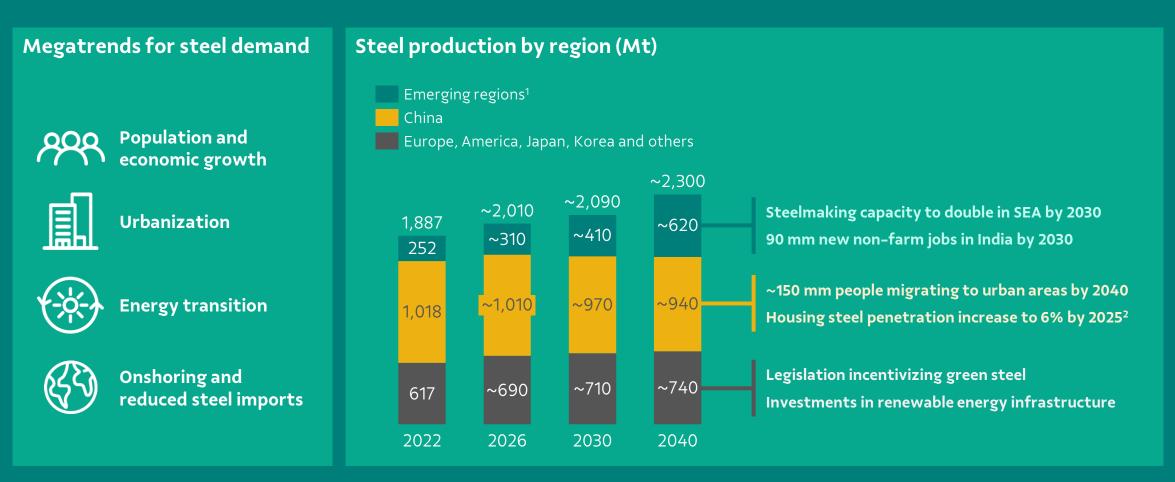
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Steel to remain in high demand for a very long time...





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... but steelmaking needs to change for a world challenged to decarbonize

More than 70 countries committed to net zero targets

Steelmaking represents 8% of global CO₂ emissions

> US\$ 1 trillion investments required to decarbonize steel industry



Steelmakers are exploring multiple solutions to decarbonize

The steel industry will most likely decarbonize in steps



Step 1: Operational efficiency

Up to 15% CO_2 reduction

- Burden mix optimization with high-quality ores
- Energy optimization
- Increased scrap usage

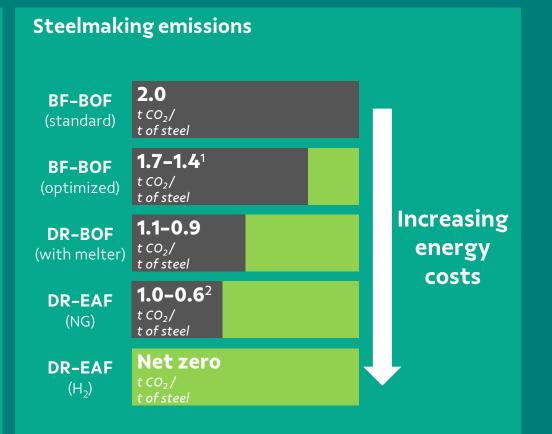


Step 2: New technologies (excluding green H₂) 15–60% CO₂ reduction

- Low carbon fuels & enhanced O₂ in BF
- CCS adoption



Step 3: 100% green H₂ 60-100% CO₂ reduction • H₂ + DR route

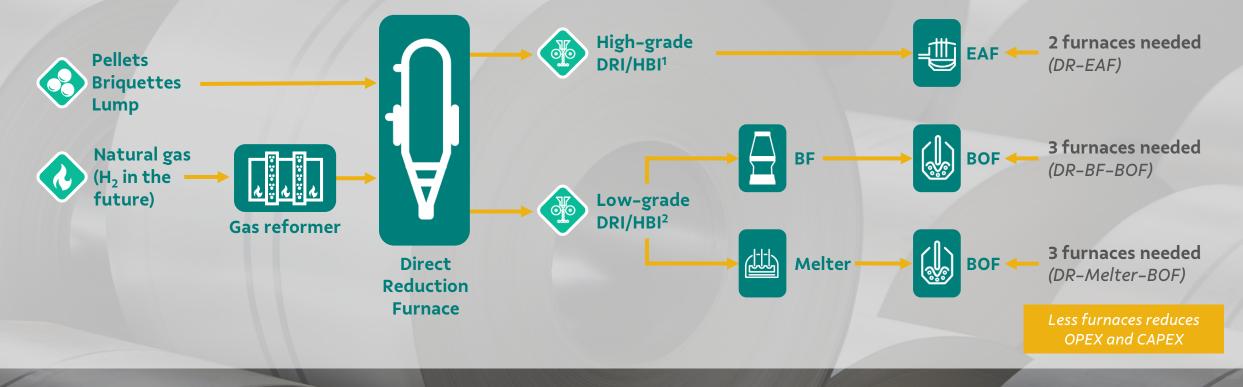




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HBI has varied application routes with different economics

Simplified direct reduction flowsheet and applications





¹ Considering a high-grade DRI/HBI of %Fe total greater than or equal to 90% and % metallization greater than or equal to 93%. ² Considering a low-grade DRI/HBI of %Fe total less than or equal to 90% and % metallization less than or equal to 93%.

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The iron ore market to segment in three main categories with higher demand for premium products



Increasing demand may create a DR agglomerates' S-D gap of ~70 Mt in 2030



New direct reduction plants are being announced

Global DRI/HBI production (Mt)



Growth is lead by key regions:

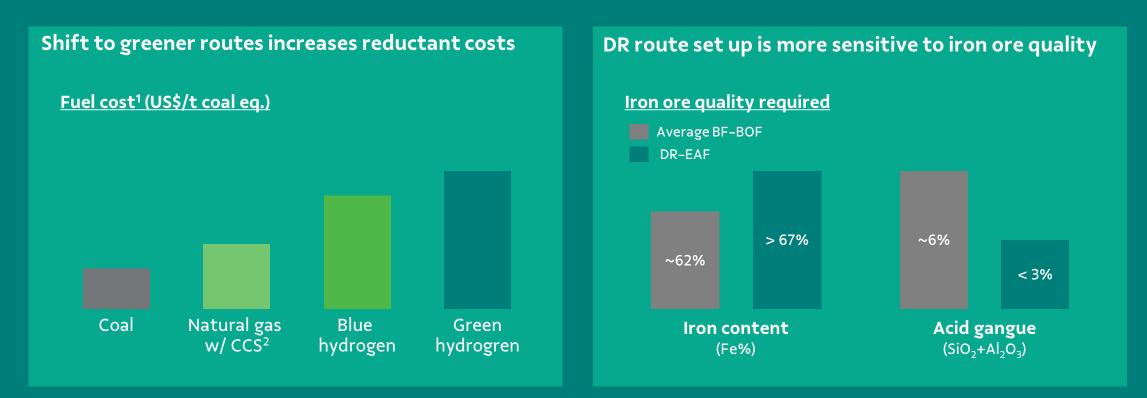
MENA gas availability and competitiveness attracting investments

~US\$ 8 billion incentives announced in Europe

Inflation Reduction Act and government support attracting **new investments into North America**



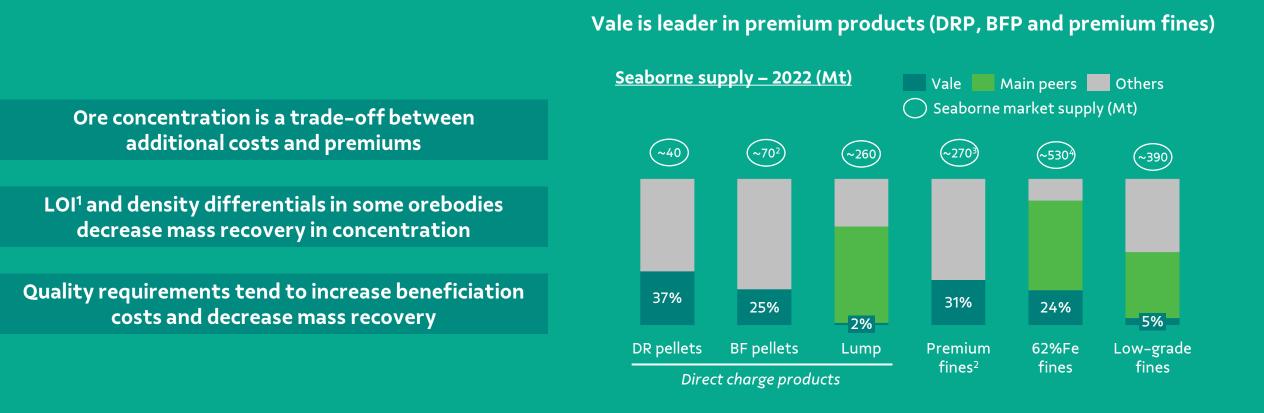
DR route success demands competitive energy costs, investments and typical iron ore quality



Government support both in mitigating risks, financing and providing long term regulatory certainty regarding carbon pricing will be decisive



Current seaborne iron ore quality is not suitable for a "carbon-neutral" steelmaking world



VALE

Vale is innovating to fill the supply-demand gap of agglomerates

Tests in clients' furnaces are confirming the benefits of iron ore briquettes



70 kt of briquettes tested



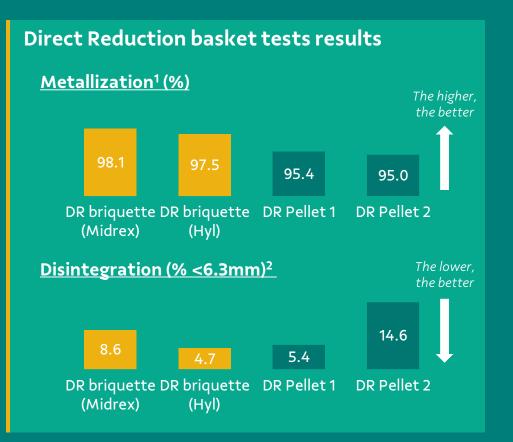
8 industrial tests in 6 blast furnaces



Basket tests in Midrex and Hyl DR furnaces









¹ Metallization of DRI is a measure of the conversion of iron oxides into metallic iron. Higher metallization means high productivity, less gas consumption and lower costs.

² Disintegration (% <6.3mm) is a measure of the fines generation during the reduction process from oxide to metallic iron. Lower disintegration means higher yield, higher productivity and smoothly operation.

Higher demand for premium products will promote a market segmentation

Spread over 62%Fe index (US\$/dmt)





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How is Vale supporting the steelmaking scope 1 reduction?



Fostering Mega Hubs creation



Developing Concentration capacity

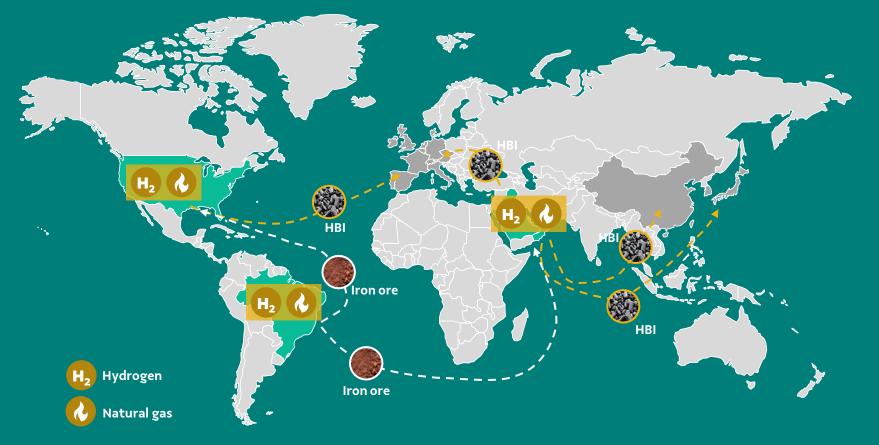


Increasing Agglomerates production



Vale is fostering the creation of Mega Hubs across the globe

Potential regions for Mega Hubs development

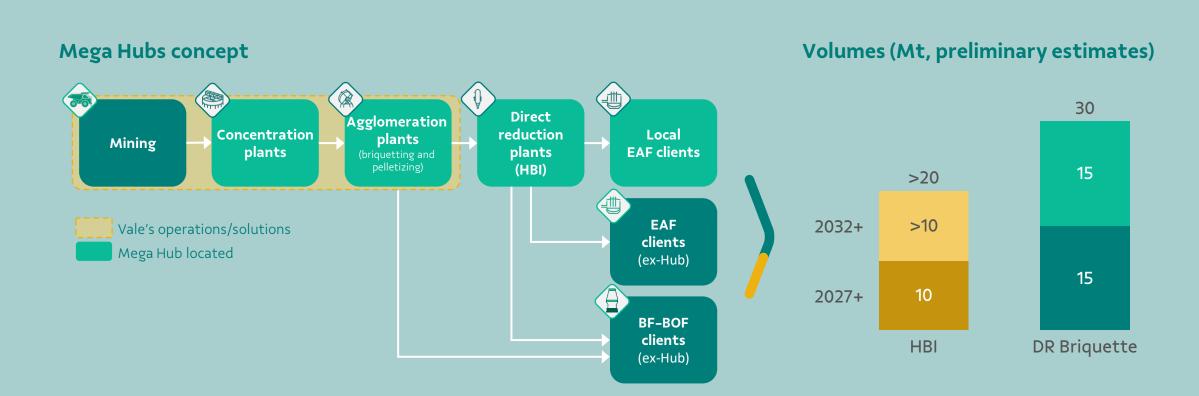


Agreements signed for Mega Hubs studies in Saudi Arabia, UAE, Oman and Brazil

> 30+ MoU signed with clients for decarbonization



Mega Hubs will supply green solutions to the steel industry





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Delivering concentration solutions to supply high-quality feedstock

Innovative business model to optimize capital allocation and value chain





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Tubarão briquette plants are 86% complete

Start-up Plant 1: 2Q23

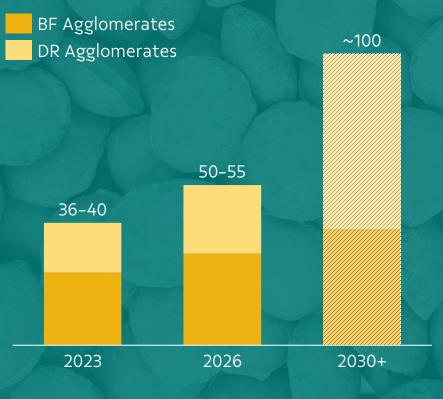
Start-up Plant 2: 2H23

Capacity: 6 Mtpy of briquettes



Vale will achieve ~100 Mt of agglomerates production by 2030+

Pellets & briquettes production (Mt)



Briquette plants expected timeline

2021 — Approval of Tubarão plants

Start-up of Tubarão plants (6 Mtpy capacity) Approval of +2 plants

2024 Approval of +3 plants

2023



Adding high-quality capacity to capture higher premiums

	2022	2026	2030+	
Volumes	308 Mt	340–360	>360 Mt	Potential contribution to EBITDA vs. 2022
High-grade agglomerates	32 Mt	50–55	~ 100 _{Mt}	+ US\$ 4–10 bn by 2026 and 2030+
Grade	62.2%	~63.5%	~64% _{Fe}	+ US\$ 20–50 bn value addition ¹
Average Premium	7 US\$ per metric ton	8–12 US\$ per metric ton	18–25 US\$ per metric ton	



