Vale's Performance in 3Q22

October 28th, 2022



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1. Opening remarks



Business and Financial highlights

Iron Ore	 Iron ore production increased 21% q/q to 89.7 Mt C1 cash cost ex-3rd-party purchases decreased US\$1.5/t q/q
Base Metals	 Nickel production increased 51% q/q while nickel sales lagged due to 4Q commitments Copper production increased 33% q/q, following extended maintenance
Climate change	 Sol do Cerrado solar project is commissioning; ramp up until Jul/23 Two battery-powered 72t off-road trucks delivered Decarbonization MoU¹ signed with Germany steelmaker Stahl-Holding-Saar
Focusing and strengthening the core	 Opening of the Copper Cliff Complex South Mine Project – Phase 1 (CCM 1) Onça Puma 2nd furnace approval Reorganization of base metals in Brazil
Capital allocation	 US\$ 3.1 billion dividend paid in September 2022 25.2% of current buyback program completed²

Leading the mining transition



Powershift: Decarbonizing our fleet

- Two 100% electric offroad trucks in Brazil and in Indonesia
- Second 100% electric locomotive successfully delivered
- 49 electric vehicles currently in operation in Canada.



Moving to 100% renewable electricity

- **Sol do Cerrado** commissioning; ramp up until Jul/23
- 766 MWp one of the largest solar projects in Latin America
 - US\$ 591 million investment
 - **16%** of Vale's total electricity demand in Brazil¹.

We have a distinct portfolio to a low carbon economy

Base Metal: essential to energy transition



Quartile in scopes 1&2 CO₂ emissions¹

Carbon verified

Low carbon emissions assurance

Iron ore: committed to low-carbon solutions



Green briquettes:

Tubarão 1&2 plants: 6 Mtpy capacity 53% complete Start-up: 2023





40 – 60kg of nickel for a Ni-rich EV battery vs. 1–2kg for ICE vehicles



r **~4.6t of copper** per MW in solar power systems



Partnerships with clients ~30 steel companies

~50% of our scope 3 emissions



Making progress with dam safety

Dam decharacterization program 40% complete



17	eliminated since 2019, 40% of the total	
	total	

No dam at critical safety condition by 2025



dams, and conclusion anticipated to 2025²

dams removed from emergency level since the start of the year



2. Base Metals



Advancing our Base Metals agenda

 CCM1 Nickel, Canada
 CCM south shaft commissioned in August
 CCM Phase 1 mine opened in early October
 Onça Puma 2nd furnace Nickel, Brazil
 Approval of US\$ 555 million investment
 Adds 12–15 ktpy of nickel
 Start-up in 2025

Pomalaa Nickel, Indonesia Approval to establish the Pomalaa project JV¹
Project capacity of up to 120 ktpy

 \checkmark

Salobo Copper, Brazil

- Salobo 3 project ended Q3 98% complete, on track to start up in December
- Adds 30-40 ktpy of copper

Opper Cliff Complex South Mine Grand Oper



Production recovered in Q3 after maintenance period in Q2





Significant operational improvements

Nickel	_	Refineries came back from Q2 maintenance
	_	Conclusion of furnace 4 rebuild at PTVI

<u>Copper</u> – Mill maintenance at Sossego in H1

- Improved plant performance at Salobo
- Copper precipitates in North Atlantic

Nickel sales-production gap

- Port congestion in UK
- Challenges in hiring containerships at Vila do Conde
- Inventories held to meet sales commitments

What to expect in Q4

- <u>Nickel</u> Planned maintenance at Onça Puma, LHPP and Matsusaka
 - Sales-production timing gap expected to revert
- *Copper* Additional maintenance in South Atlantic



EBITDA largely impacted by lower prices, higher fuel costs and carry–over of inventories costs from Q2

Base Metals EBITDA 2Q22 vs. 3Q22

US\$ million



Timing impact

Ni sales-production timing gap Ni sales lower than production

Carry-over of Ni costs Refineries and smelter PMP⁴ in Q2 US\$ million

US\$ million

~90

Other relevant impacts

Fuel costs

Increase in fuel prices in Indonesia

3rd party feed Production from 3rd party feed of 6 kt in Q3 vs. 3 kt in Q2



3. Iron Ore



We delivered a solid production in Q3



Q3 production/sales gap



Transiting inventories across the supply chain



Larger share of Northern System production



We are progressing on assets debottleneck

Gelado project: start-up phase 1 expected in 4Q22 and ramp-up in 2023
 Serra Norte
 N3: previous license granted, and start-up expected in 2024
 Applying for rolling licenses to sustain production level

New crushers, mobile plants and +10 Mtpy project (start-up in 4Q22) supporting production increase in 2023, but still limited by jaspilite restrictions
 Jaspilite restrictions: waste crusher required to process large compact blocks



S11D

Itabiruçu dam: first phase raising works concluded in 3Q22 and second phase in 2Q23
Licensing and development of tailings/waste stockpiles areas



Torto dam: works completed, pending licensing to start-up
 Licensing and development of tailings/waste stockpiles areas



Market conditions impacting short-term premiums, but long-term trend is intact





4. Finance



EBITDA mainly impacted by lower realized prices

EBITDA – 3Q22 vs. 2Q22 US\$ million





¹ Net of Brumadinho expenses

C1 cash cost reduction partially offset by freight increase and lower premiums

Iron ore fines & pellets EBITDA break-even – 3Q22 US\$/t

	2Q22	3Q22
Vale's C1 cash cost ex-third-party purchase cost	20.9	(19.4)-
Third-party purchases cost adjustments		3.4
Vale's iron ore cash cost (ex-ROM, ex-royalties), FOB		22.8
Iron ore fines freight cost	21.3	(22.4)
Iron ore fines distribution cost	2.2	2.2
Iron ore fines expenses & royalties	6.9	5.8
Iron ore fines moisture adjustment	4.9	4.7
Iron ore fines quality adjustment	(1.1)	((0.6))
Iron ore fines EBITDA break-even (US\$/dmt)	58.4	57.3
Iron ore fines pellet adjustment	(6.2)	((6.0))
Iron ore fines and pellets EBITDA break-even (US\$/dmt)	52.2	51.3

- Exchange rate: US\$ 1.0/t
- Fixed costs dilution: US\$ 1.0/t
- Demurrage: US\$ 0.4/t
- Consumption of Q2 inventories: + US\$ 0.5/t
- Diesel: + US\$ 0.5/t
- Seasonally larger spot affreightment: + US\$ 1.4/t
- Lagged effect of higher bunker costs: + US\$ 0.4/t
- Lower spot freight rates: US\$ 0.7/t
- US\$ 5.6/t of cost avoidance by scrubbers' installation
- Lower unit market premiums: US\$ 1.4/t
- Positive mix effect: US\$ 0.9/t
- Record contractual pellet premium
- Lower 65%Fe index spread
- Absence of dividends received



US\$ 3.8 billion allocated through dividends and buybacks

Free cash flow – 3Q22 US\$ million



¹ Includes US\$ 518 million of disbursement of Brumadinho provisioned expenses and US\$ 160 million of Brumadinho incurred expenses. ² Includes interest on loans, derivatives, leasing, dividends paid to noncontrolling interest and others. ³ Includes US\$ 686 million of share buyback, US\$ 3,123 million of dividends paid, US\$ 298 million of debt repurchased and US\$ 153 million from the sale of Midwestern System.

Expanded net debt: capital discipline and allocation





Substantial production increase in Iron Ore, Nickel and Copper

40% on de-characterization agenda concluded

Delivering on product portfolio to supply the energy transition

Capital discipline and return to shareholders to remain a priority



