EARNINGS CONFERENCE CALL 3RD QUARTER 2025

NOVEMBER 11, 2025

3Q25 EARNINGS CONFERENCE CALL

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AGENDA

- **Financial and operational highlights**
- Performance by segment
- Consolidated performance
- Resilience and Transformation Program
- Petrochemical Scenario
- 2025 Priorities and Q&A

3Q25 Financial and Operational Highlights

Recurring EBITDA for the quarter was US$150 million, 104% higher than 2Q25, impacted by the prolonged petrochemical downcycle.

Utilization Rate

	△ 3Q25 vs. 2Q25	
65%	-9 p.p.	Brazil
40%	-31 p.p.	Green Ethylene
79%	+5 p.p.	EUA & Europe
47%	+3 p.p.	Mexico

Global Accident Frequency Rate

0.75

(events / 1MM HHT[1])

In line with the best safety references on the market

Recurring EBITDA

US$150 MM

+104% vs. 2Q25
–65% vs. 3Q24

Operational Cash Generation

~US$(61) MM

~US$ (30) MM vs. 2Q25

Cash Position[2]

~US$1.3 billion

~27 months[3]
coverage of debt maturities (principal)[2]

Liquidity[2]

~US$2.3 billion

Cash Position +
Stand–by (maturing Dec/26)

Source: Braskem | Note (1): Global accident frequency rate measured in events per million man-hours worked; (2): Does not consider Braskem Idesa's debt; and (3): Does not consider the available international revolving credit facility (“RCF”, or “Stand-by”) in the amount of US$1.0 billion, maturing in 2026.

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Macroeconomic and Petrochemical Scenario in 3Q25

The global macroeconomic environment remains volatile, impacting global demand which, combined with excess supply, continues to put pressure on spreads in the international market

Macro

Volatility and uncertainty in the global economy continue to affect regional economic activity.

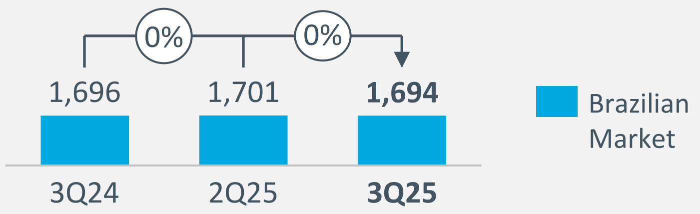
Industrial transformation activity[1]

Segment		3Q25 vs. 3Q24	3Q25 vs. 2Q25
Brazil Segment		-7.6%	-4.0%
US & Europe Segment	EUA	-1.8%	-1.4%
	Europe	-7.4%	-1.9%
Mexico Segment		-0.8%	+1.0%

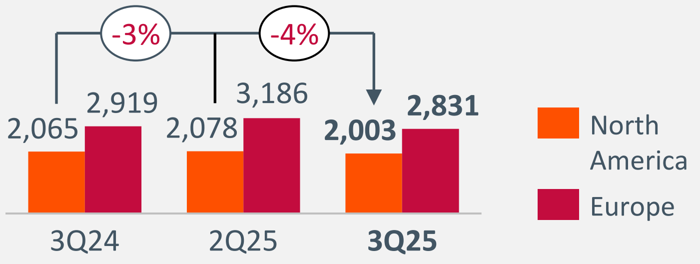
Demand

Soft demand in the third quarter across all regions, an atypical pattern for the season.

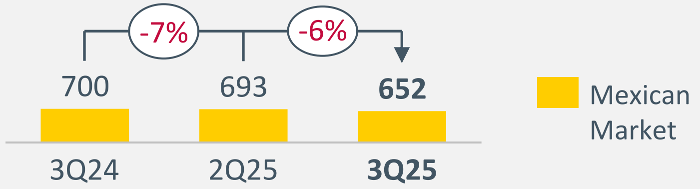
Resins Demand² (PE+PP+PVC) (kt)



PP Demand² (kt)

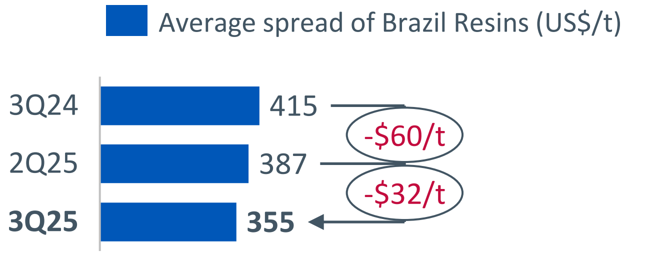


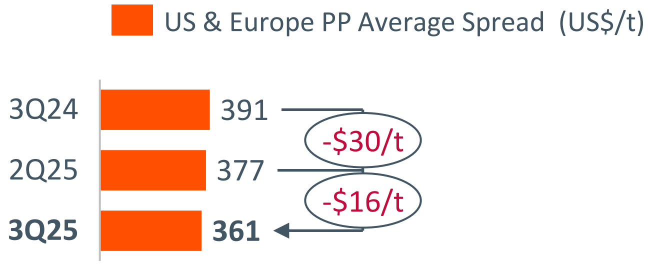
PE Demand² (kt)

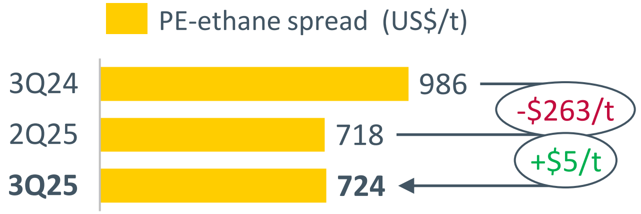


Spreads in the international market

Historically decreased levels, with falls driven by the imbalance in global supply and demand.







Source: External Consulting Firms, Braskem, IBGE, EuroStat, U.S. Census Bureau and INEGI. | Note (1): This considers the resin and elastomer processing industry. This information considers preliminary figures from September. (2): This information is based on preliminary figures.

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AGENDA

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- **Performance by segment**
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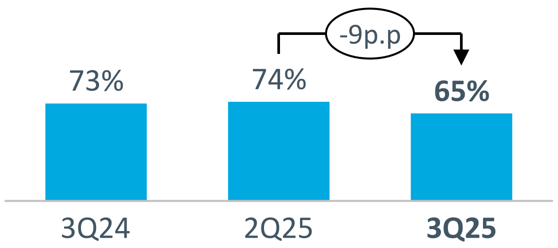
- Petrochemical Scenario
- 2025 Priorities and Q&A

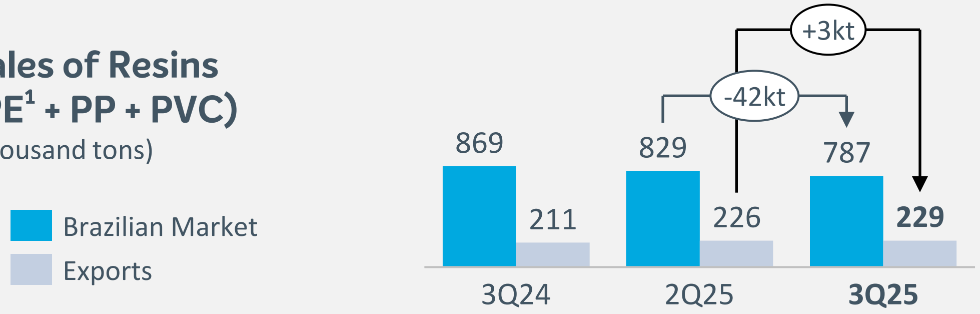
3Q25 performance | Brazil

Recurring EBITDA in Brazil was higher mainly due to the prioritization of higher value-added sales, increased sales of main chemicals, and resilience initiatives

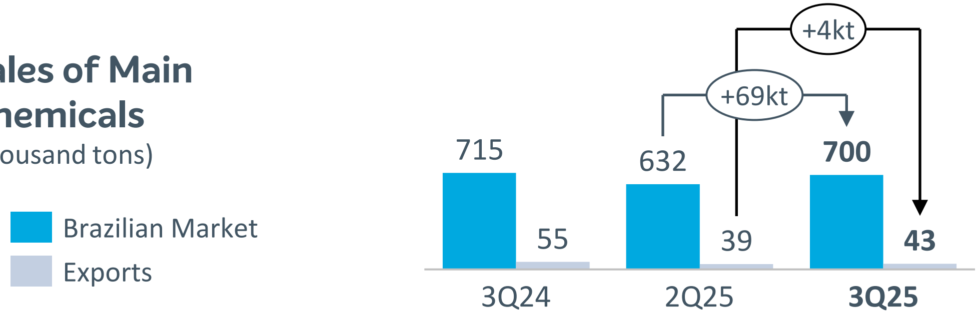
Utilization Rate of Petrochemical Plants
(% of ethylene capacity utilization)



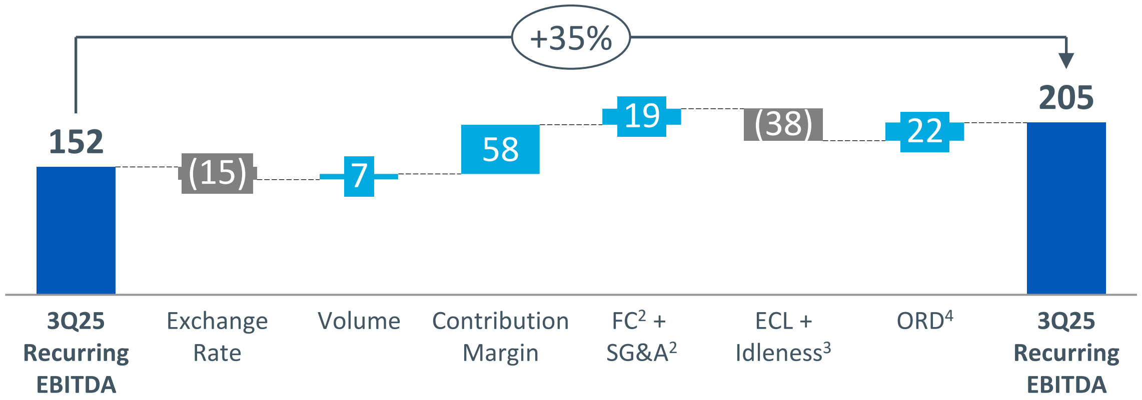
Sales of Resins (PE[1] + PP + PVC)
(thousand tons)



Sales of Main Chemicals
(thousand tons)



Recurring EBITDA 3Q25 vs. 2Q25 (US$ million)



Main effects (3Q25 vs. 2Q25)

- **Sales volume:** higher sales volume of main chemicals
- **Margin:** prioritization of sales with higher added value, commercial strategy focused on supplying the Brazilian market, and along with higher REIQ Investment credits
- **FC and SG&A[2]:** fixed cost reduction due to resilience initiatives and reclassification of expenses with REIQ Investments
- **ECL and Idleness[3]:** higher expenses due to idleness
- **ORD[4]:** tax recovery (PIS/COFINS)

Source: Braskem | Note (1): includes I'm green™ bio-based PE; (2): FC: Fixed Cost; SG&A: Selling, General and Administrative Expenses. (3): ECL: Expected credit loss; Idleness: According to the accounting standard on Inventories - CPC 16 (IAS 2), the value of the fixed cost allocated to each unit produced cannot be increased because of a low production volume or idleness. In this case, the fixed costs not allocated to the products accounted for in inventory must be recognized directly in the COGS, impacting the result during the period in which they were incurred. (4): Other Net Income and Expenses.

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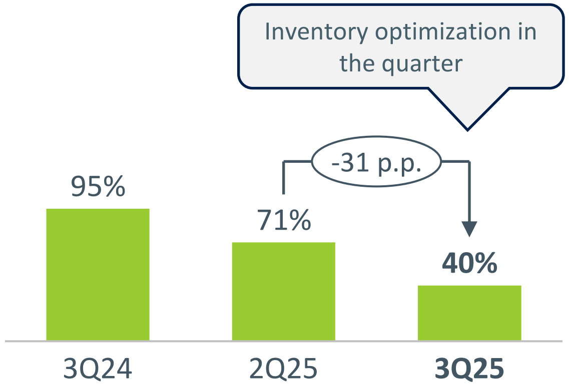
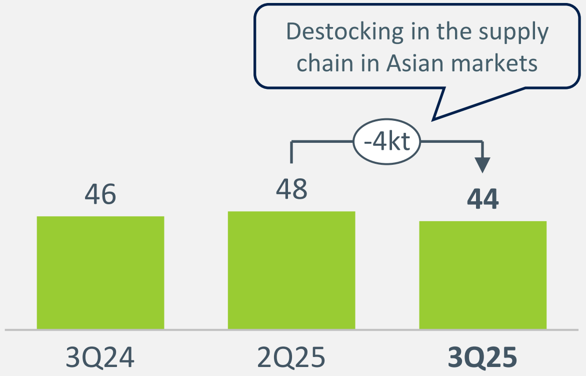
3Q25 performance | I'm green™ bio-based PE

The business's operational performance in the quarter was impacted by the initiative to optimize inventory levels

Green Ethylene Utilization Rate[1]
(% of Green Ethylene utilization[1])



Sales Volume of I'm green™ bio-based PE
(thousand tons)



MIGRATION TO RENEWABLES
FLY UP TO GREEN

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BraskemSiam
BIO-BASED POLYETHYLENE

New bioproducts and sustainable business

Renewable Innovation Center
Lexington (MA)

Technology and Innovation Centers
Campinas (SP), Triunfo (RS) and Pittsburgh (PA)

In December 2023, the Company created Braskem GreenCo, using green ethylene assets from Rio Grande do Sul, in pursuit of value creation opportunities

Source: Braskem | Note (1): Considering the capacity of 260 thousand tons/year for 3Q24 and 275 thousand tons/year for 2Q25 and 3Q25.

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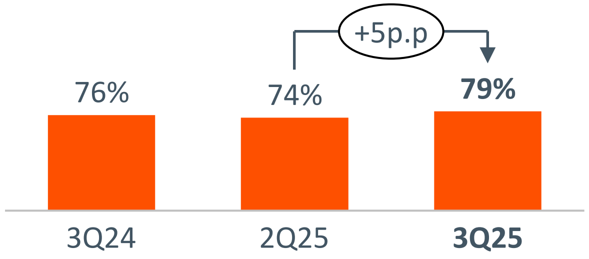
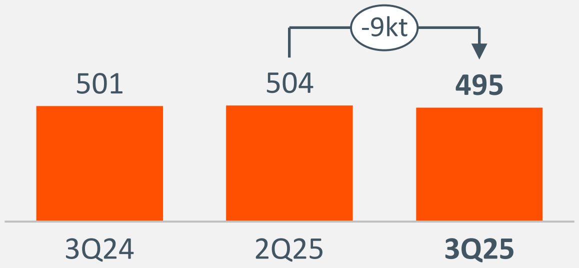
3Q25 Performance | EUA & Europa

he U.S. and Europe segment remained impacted by weak demand in the regions and pressured spreads, partially offset by the lower inventory effect

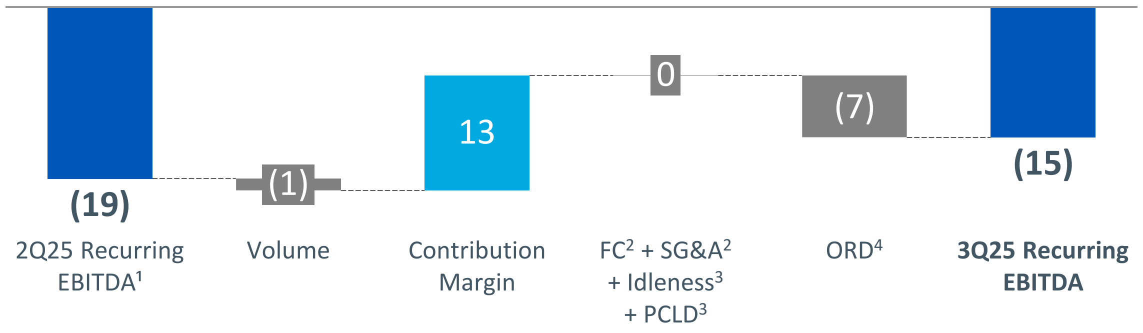
Utilization Rate of USA & Europe plants[1]
(% of PP capacity utilization)



PP Sales[1]
(thousand tons)



Recurring EBITDA 3Q25 vs. 2Q25 (US$ million)



Main effects (3Q25 vs. 2Q25)

- **Volume:** lower industrial activity in Europe
- **Contribution Margin:** lower impact of inventory effect on the average cost of goods sold in the United States, related to raw materials purchased in previous periods, and the ethane resale operation
- **ORD[4]:** higher expenses with ship sublease services in ethane resale operations to third parties

Source: Braskem | Note (1): adjusted due to the reclassification of subleasing transactions in Europe in previous periods. ; (2): FC: Fixed Cost; SG&A: Selling, General and Administrative Expenses. (3): ECL: Expected credit loss; Idleness: According to the accounting standard on Inventories - CPC 16 (IAS 2), the value of the fixed cost allocated to each unit produced cannot be increased because of a low production volume or idleness. In this case, the fixed costs not allocated to the products accounted for in inventory must be recognized directly in the COGS, impacting the result during the period in which they were incurred. (4): Other Net Income and Expenses.

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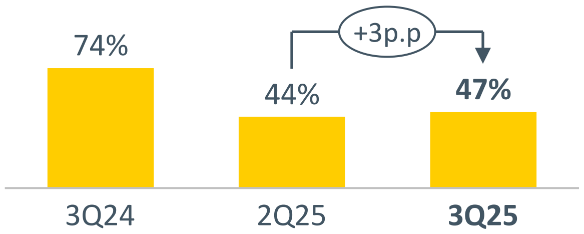
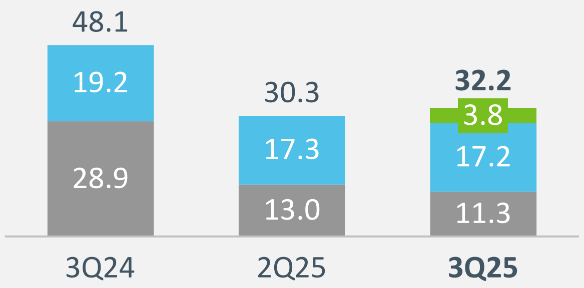
3Q25 Performance | Mexico

The Mexico segment was impacted by the scheduled maintenance shutdown of its petrochemical complex, by pressured spreads, and by lower feedstock supply from Pemex.

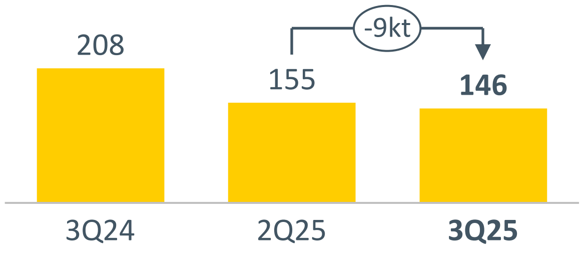
PE Plant Utilization Rate
(% of PE capacity utilization)



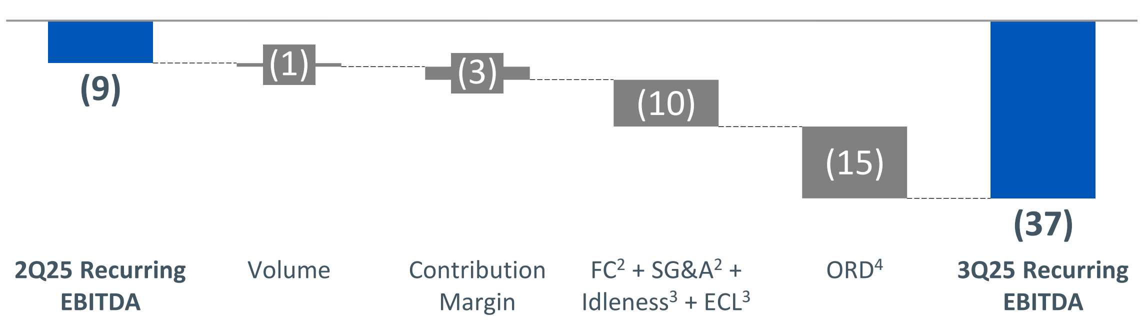
Ethane supply
(average volume in kbpd[1])



PE Sales
(thousand tons)



Recurring EBITDA 3Q25 vs. 2Q25 (US$ million)



Main effects (3Q25 vs. 2Q25)

- **Sales volume and Margin:** impacts from the scheduled maintenance shutdown, completed in July 2025 and lower supply of feedstock
- **FC[2], SG&A[2], ECL[3] and Idleness[3]:** higher expenses due to the scheduled shutdown, which ended at the end of July
- **ORD[4]:** lower provision of a contractual fine to be received for the delay in the construction of TQPM compared to 2Q25

Source: Braskem | Note (1): the values presented represent the daily average for the quarter in thousands of barrels per day, or kbpd; (2): FC: Fixed Cost; SG&A: Selling, General and Administrative Expenses. (3): PDD: Provision for Doubtful Debts; Idleness: According to the accounting standard on Inventories - CPC 16 (IAS 2), the value of the fixed cost allocated to each unit produced cannot be increased because of a low production volume or idleness. In this case, the fixed costs not allocated to the products accounted for in inventory must be recognized directly in the COGS, impacting the result during the period in which they were incurred. (4): Other Net Income and Expenses.

During the quarter, the first general maintenance shutdown at the petrochemical complex in Mexico since its inauguration was completed, and the supply of ethane by TQPM was initiated.

Conclusion of the Braskem Idesa maintenance shutdown

- General maintenance shutdown of the petrochemical complex in Mexico **completed on July 31**
- Total investment value of the shutdown: ~US$75 MM
- **Participation of more than 3,000 people**

Start of ethane supply by TQPM

- Capacity to supply up to 80 kbpd, **enabling Braskem Idesa to operate at its maximum installed capacity**
- **Ethane transportation through two dedicated vessels** owned by Braskem Trading & Shipping
- TQPM is connected to the petrochemical complex in Mexico through pipelines ~11 km in length
- **Supply started in Sep/25, totaling ~11.3 kbpd for the month**

Source: Braskem | Note (1): FC: Fixed Cost, SG&A: Selling, General and Administrative Expenses; (2): Data from external consulting firms.

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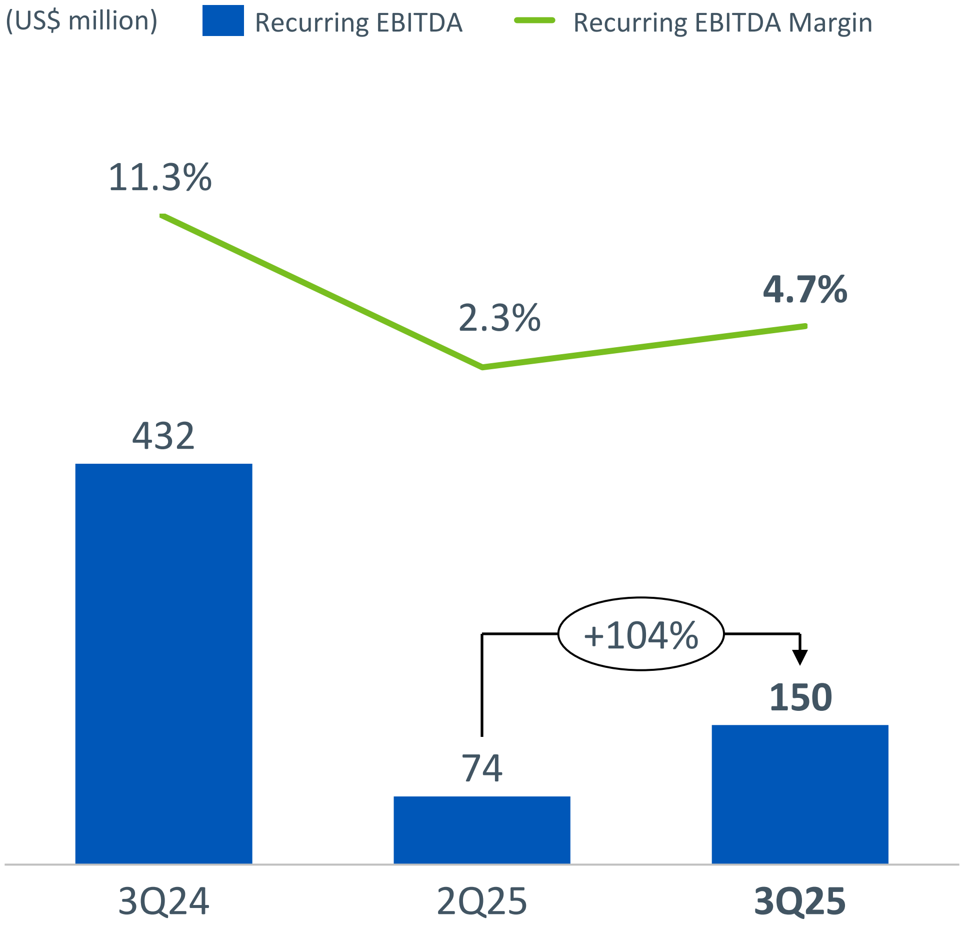
AGENDA

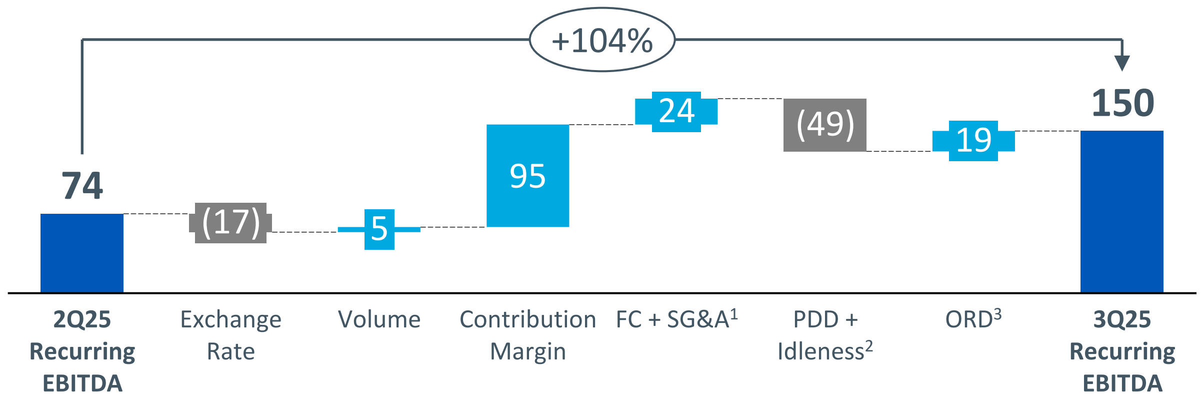
3Q25 Consolidated EBITDA

Recurring EBITDA for the quarter was US$150 million, considering the resilience plan, with emphasis on initiatives to reduce fixed costs and the commercial strategy to supply the Brazilian market

Recurring EBITDA and Recurring EBITDA Margin



EBITDA Recorrente 3T25 vs. 2T25 (US$ million)



Main effects (3Q25 vs. 2Q25)

- **Exchange rate:** appreciation of the average real against the average dollar during the period
- **Sales volume:** highest sales volume of MAIN chemicals
- **Contribution Margin:** prioritizing sales of higher value-added products and a commercial strategy for supplying the Brazilian market, while minimizing the impact of inventory on the average cost of goods sold in the United States
- **FC e SG&A[1]:** reduction of fixed costs due to resilience initiatives
- **PDD and Idleness[3]:** higher expenses due to idleness resulting from the impact of scheduled shutdowns in Brazil and Mexico
- **ORD:** tax recovery (PIS/COFINS)

Source: Braskem | Note (1): FC: Fixed Cost; SG&A: Selling, General and Administrative Expenses. (3): PDD: Provision for Doubtful Debts; Idleness: According to the accounting standard on Inventories - CPC 16 (IAS 2), the value of the fixed cost allocated to each unit produced cannot be increased because of a low production volume or idleness. In this case, the fixed costs not allocated to the products accounted for in inventory must be recognized directly in the COGS, impacting the result during the period in which they were incurred. (4): Other Net Income and Expenses.

Alagoas Updates

The work fronts in Alagoas continued to progress as planned.

— Relocation and Compensation Program (until sep/25)

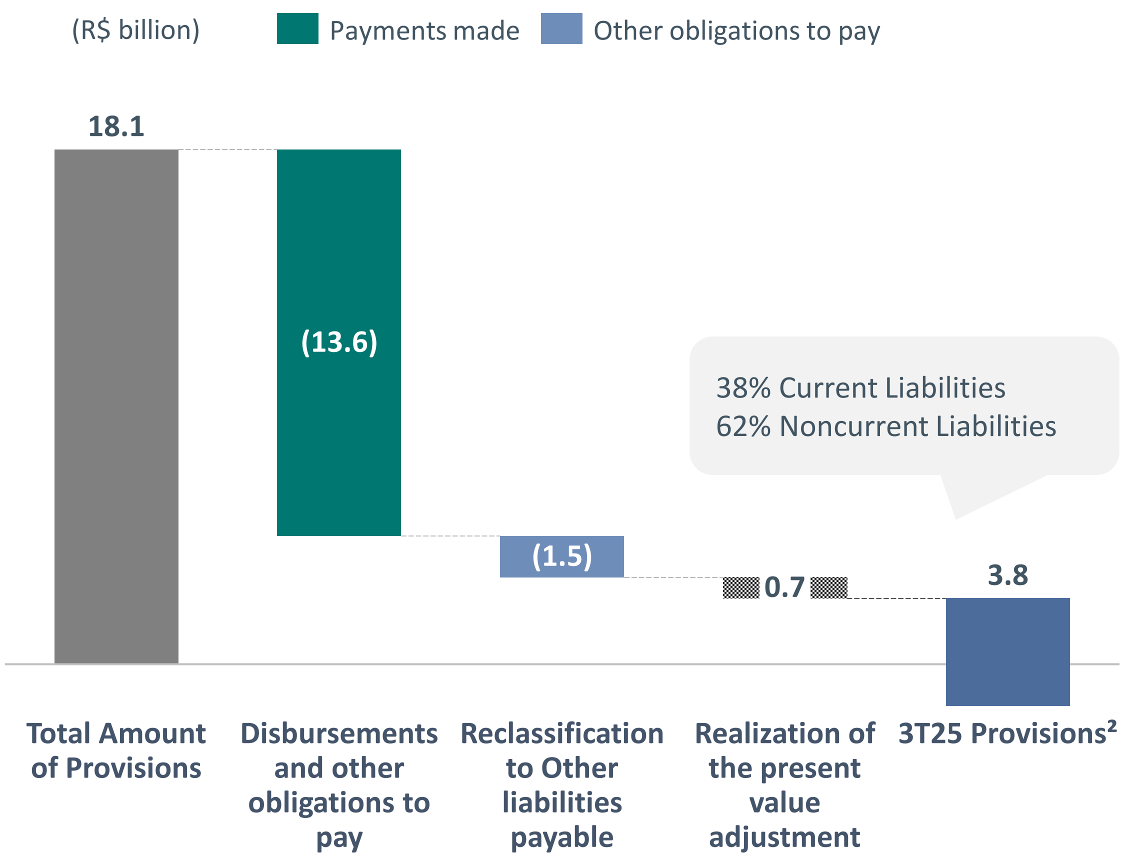
- Resident relocations: 99.9%
- Proposals submitted : 19,197 (99.9%)
- Accepted proposals: 19,118 (99.6%)
- Paid proposals: 19,102 (99.5%)

— Closing of salt cavities (until sep/25)

- Actions are provisioned, if necessary, to **ensure that the 35 cavities reach a maintenance-free state in the long term, considering filling with solid material:**
  - Of the 18 non-pressurized cavities, **6 have been completed, 3 have reached the technical filling limit and 7 are currently being filled.**
  - **6 cavities were naturally filled.**
  - The 11 pressurized cavities are in the planning phase.

— Agreement with the State of Alagoas approved

Total Amount and Balance of Provisions[1]



The Company cannot rule out future developments related to the topic or its associated expenses, and the costs to be incurred by Braskem may differ from its estimates or provisioned amounts

Source: Braskem | Note (1 The total amount of provisions related to Alagoas is R$ 18.1 billion, of which: R$ 13.6 billion have already been disbursed, R$ 1.5 billion have been reclassified to the Other obligations group and the realization of the AVP (adjustment to present value) was R$ 733 million; (2): The net balance of provisions at the end of June/25 was approximately R$ 4.7 billion, and at the end of September/25 it increased to approximately R$ 3,8 billion.

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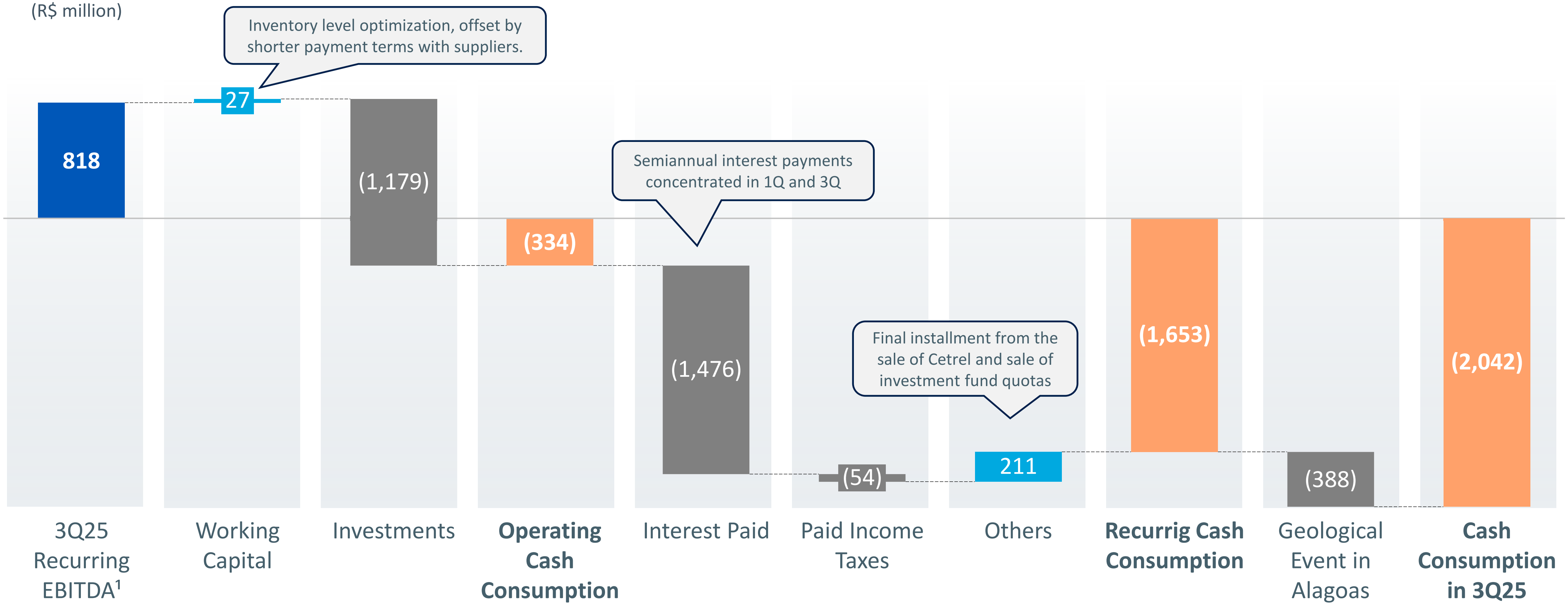
EBITDA impacted by lower spreads, semiannual interest payments on debt securities, and CAPEX investments were the main factors driving cash consumption during the quarter

3Q25 Consolidated Cash Flow



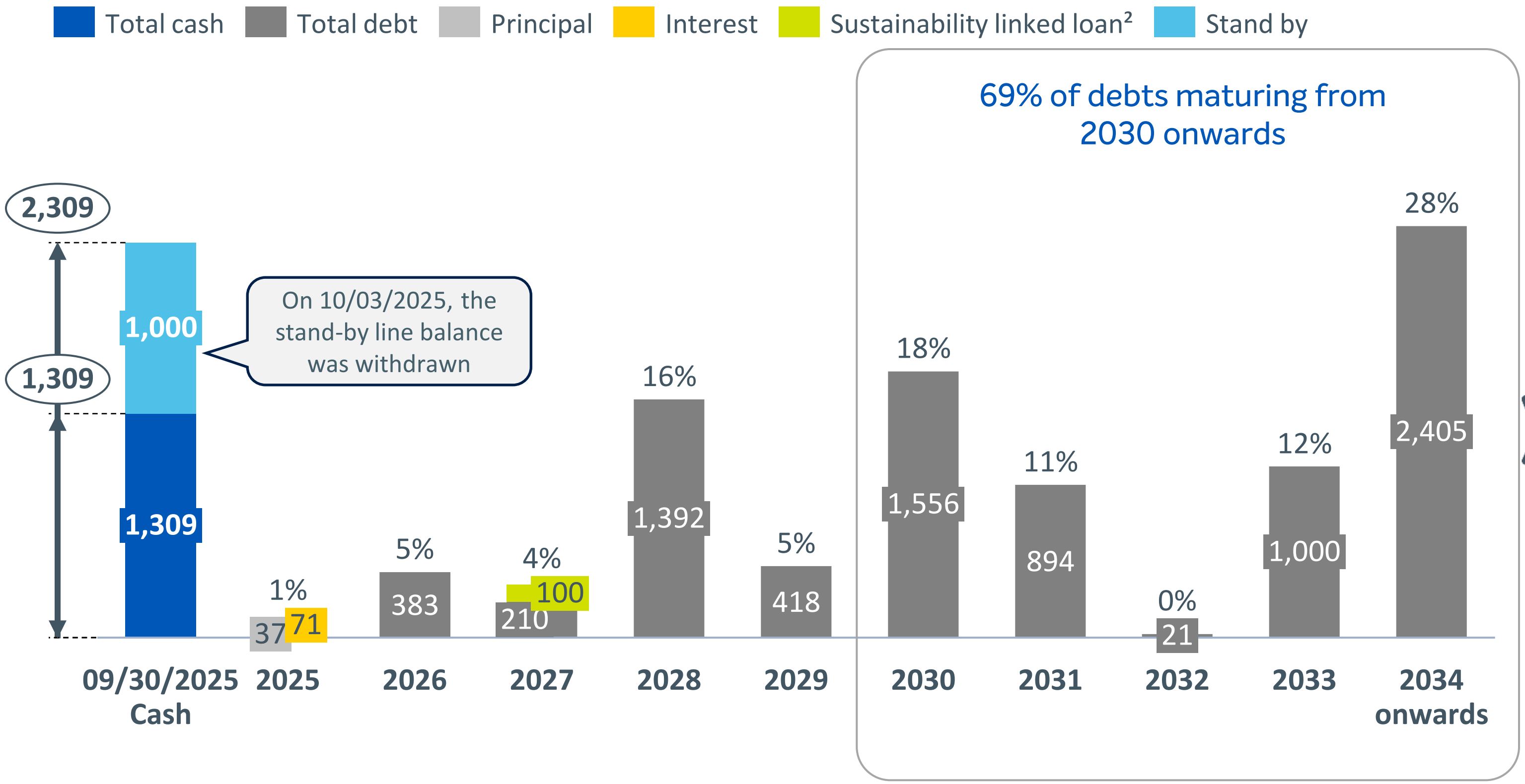
Source: Braskem.

3Q25 Performance | Liquidity and Indebtedness

The Company's debt profile remained elongated during 3Q25, and to reinforce its liquidity position in the face of the prolonged down cycle, it has drawn down the available "stand-by" credit line in Oct/25

Corporate Debt Profile[1] 09/30/2025

(US$ million)



The drawdown of the stand-by credit line was carried out in alignment with the Company's conservative cash management approach

Key Indicators 09/30/2025

- Sufficient liquidity to cover debt maturities (principal) over the next **27 months**[3]
- **~69%** of corporate debt maturing from 2030 onwards
- **~9 years** average corporate debt maturity
- **6.29%**[4] weighted average cost of corporate debt
- **14.76x** corporate leverage
- **US$ 8.4 billion** of Gross Debt[4]
- **US$ 7.2 billion** of Adjusted Net Debt[4]

Agency	Rating	Prospect	Date
Fitch	CCC+	-	09/26/2025
S&P	CCC-	Negative	09/26/2025

Source: Braskem | Note (1): Does not consider the amount of US$26 million in restricted funds for use in the Alagoas Residents Relocation Program and does not consider the debt of Braskem Idesa and its subsidiaries; (2): Sustainability Linked Loan – debts linked to the sustainability goal (growth in sales volume of the I'm green™ bio-based PE); (3): Does not consider the international revolving credit line ("RCF", or "Stand-by") available in the amount of US$1.0 billion, due in 2026; (4): Does not consider the debt of Braskem Idesa and its subsidiaries

AGENDA

Resilience and Transformation Program

Braskem continues to advance its initiatives to overcome the current challenges of the international petrochemical and national chemical sectors while becoming more efficient and competitive

Resilience

REGULATORY AGENDA
with the objetctives of strengthening the competitiveness of the Brazilian chemical industry through tax equality measures

ASSET MONETIZATION
such as sale & leaseback, recovery of tax credits, among others

OPTIMIZATION OF CAPITAL EMPLOYED
through optimization of inventories, CAPEX and other cash disbursements

COMERCIAL
incremental revenues from strategies such as increasing volume and trading operations

NEGOTIATION WITH SUPPLIERS
seeking longer payment terms and reduced costs with feedstock and inputs

OPERATIONAL OPTIMIZATION
focusing on reducing fixed and variable costs, reducing expenses and increasing revenue

Transformation

NAFTA-BASED OPTIMIZATION

- Focus on profitability and cash generation through optimization of naphtha-based assets
- Priority for more competitive plants and possible hibernation of less efficient ones

INCREASE OF THE GAS-BASE

- Increasing the capacity of gas-based plants and making petrochemical plants more flexible

MIGRATION TO RENEWABLE

- Strengthen pioneering and leadership in bioproducts by expanding production capacity

Source: Braskem.

Braskem intensified the implementation of the global resilience program with actions in more than 700 initiatives

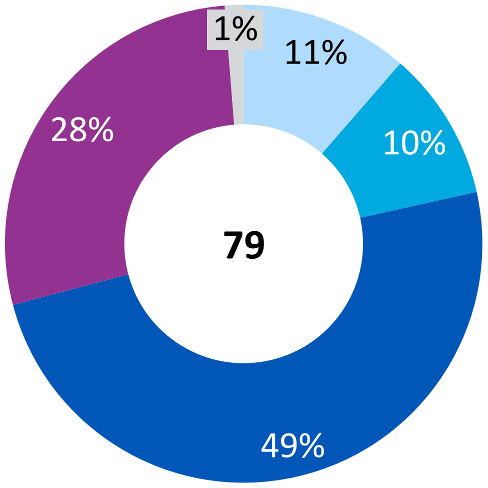
Capture potential[1]

EBITDA
~US$400 MILLION [1]

CAIXA
~US$500 MILLION [1]

- INSTITUTIONAL AGENDA
- COMMERCIAL
- ASSET MONETIZATION
- NEGOTIATION WITH SUPPLIERS
- OPTIMIZATION OF CAPITAL EMPLOYED
- OPERATIONAL OPTIMIZATION

79 action plans have been established globally, with over 700 initiatives



1. Not initiated
2. In progress
3. Partially implemented
4. Implemented
5. Discontinued

Source: Braskem. Note (1):): in relation to the baseline, which takes into account the Company's business plan budget for the year 2025.

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Resilience and Transformation Program

Resilience initiatives have shown progress and are essential to mitigating the impacts of the industry's prolonged down cycle

Regulatory Agenda of the Brazilian Chemical Industry

Date	Approvals	Detailing
Aug/26	**Provisional antidumping duty on PE**	**Prevent the occurrence of the existing damage caused by imported PE from the U.S. and Canada during the course of the investigation.** Valid for 6 months. The analysis for a definitive duty is still ongoing.
Oct/26	**Maintenance of the Import Tax Rate**	**20% tariff on PE, PP and PVC resins until October 16, 2026.**
Oct/26	**PL 892/25 by Chamber of Deputies**	**REIQ[1]:** increase in the rate to **5.5% in Nov-Dec/25** and **6.25% in 2026** **PRESIQ[2]: new program for 2027-31**, with rates of up to 6% for the industrial modality and up to 3% for investments. The bill will proceed to the Senate for approval

Defending the Brazilian chemical industry is essential to ensure fair competitiveness for a sector that is both strategic and vital to the country's economic development.

Initiatives Impacting EBITDA and Cash

Capture[3] YTD	Implemented Initiatives
EBITDA **~US$240 MM[3]**	**Commercial optimizations** **Reduction of logistics, energy and supply costs** **Reduction of supplies and feedstocks costs**
CASH **US$330 MM[3]**	**Optimization of inventory levels and operational cycle** **Monetization of tax credits** **Capital allocation discipline in investments**

Source: Braskem.Note (1): Special Regime for the Chemical Industry; (2) Special Sustainability Program for the Chemical Industry; (3): in relation to the baseline, which takes into account the Company's business plan budget for the year 2025.

The Transformation Program also advanced in other regions through actions to increase the competitiveness of existing operations and ensure the perpetuity of the business

Change in the operating model in Alagoas

- **Actions initiated to transform the operation of the chlor-alkali plant, in Alagoas,** into a unit for handling volumes of dichlorethane ("EDC"), **with the aim of increasing the competitiveness of PVC operations and making it more sustainable**
- **In this context, the chlorine-soda plant was hibernated in Sep/25**[1]
- **The Company will start importing all of its needs for EDC,** a feedstock for PVC production, through a long-term contract signed with an international supplier

Spread formula New operating model	**PVC Asia – (0.83*EDC USA + 0.23*ethylene Europe)**

TRANSFORMA ALAGOAS

LPG import study in Rio Grande do Sul

- **Cracker from Rio Grande do Sul is the most competitive in South America**
- **Conclusion of studies for the import of LPG from Argentina,** resulting from production in Vaca Muerta, for **use in the Rio Grande do Sul Cracker**
- **Leveraging existing cracker gas processing flexibility combined with greater logistical efficiency**

Potential incremental profitability	**+US$110 / t** compared[2] to naphtha

TRANSFORMA SUL

Source: Braskem | Note (1): Considering that, on September 30, 2025, there was no expectation of recovery of the hibernated assets, the Company recognized losses due to impairment, write-off of goodwill and other provisions, totaling R$784, of which R$97 refers to the initial hibernation of one of the plant's production lines in January 2025 and R$687 in September 2025 refers to the other chlorine production assets and soda; (2): when compared to the production of the same volume of ethylene using naphtha as feedstock

The capacity expansion of the Rio de Janeiro Complex was approved by the Company's Board of Directors in October/25, and will expand the Company's gas-based capacity

TRANSFORMA RIO

- **Increase of 220 kton/year in ethylene capacity, with equivalent expansion of PE**
- Estimated investment[1]: **~R$4.2 billion[1]**
  - Estimated initial disbursement schedule[2]

~20%	~50%	~30%
2025-26	2027	2028-29

- Estimated completion: **end of 2028**
- Implementation conditional on obtaining financing, in addition to the resources already approved under the REIQ Investimentos[3] benefit for 2025 and 2026
- Contracting of additional volume of ethane through a long-term supply contract with Petrobras, subject to completion of negotiation

- Increased capacity of the most competitive cracker in Brazil, with supply from Route 3 and the Boaventura Complex
- Greater competitiveness to serve the Brazilian PE market, which is a deficit market
- Potential financial and socioeconomic benefits
  + ~R$540 MM in the country's revenue
  + ~R$360 MM revenue for the State
  + ~R$16 MM collection for the Municipality
  ~7,500 jobs with project execution

+ Competitiveness
+ Business Resilience
+ Diversification of feedstock

Source: Braskem | Note (1): which may vary by up to 30% given the current stage of maturity of the project; (2): to be confirmed as the project's maturity stage evolves; (3): Special Regime for the Chemical Industry ("REIQ Investimentos") established by art. 57-D of Law No. 14,374/2022 and regulated by Decree No. 11,668/2023, which provides for a presumed credit of 1.5% of PIS/COFINS for the execution of investments in expanding the installed capacity of the Brazilian chemical industry.

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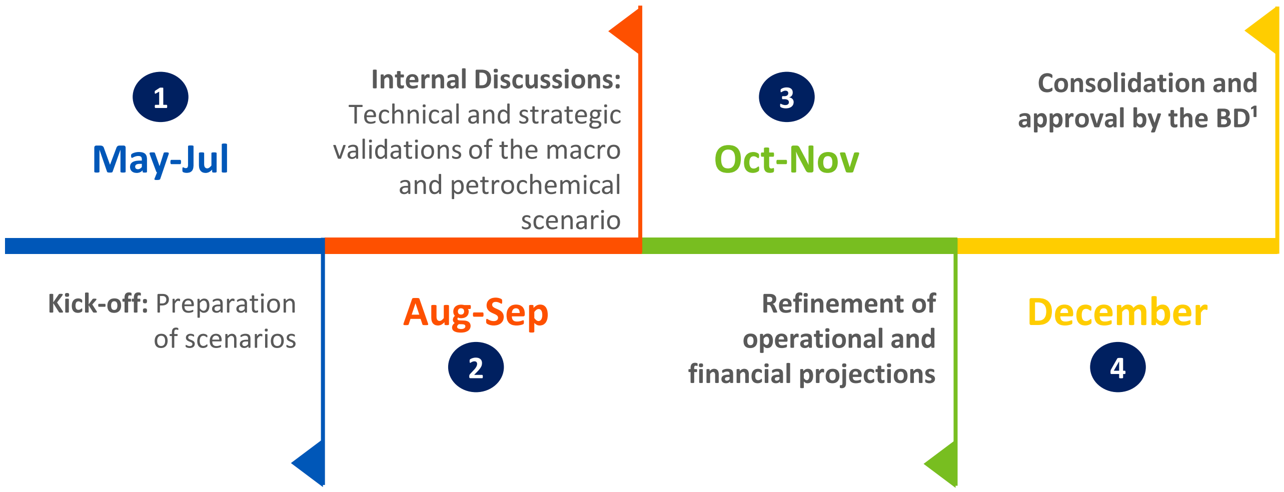
AGENDA

Corporate Strategic Direction – Cycle 2026-2030

In the second half of the year, the Company advances with discussions related to Strategic Direction, updating the vision related to the global scenario and fundamentals of the energy and petrochemical industry

Timeline: Annual Business Plan Update

(Calendar | Cycle 2026-2030)



Calendar | Cycle 2026-2030:

1. **May-July**: Kick-off for the development of future scenarios for the petrochemical industry
2. **August-September**: Discussions and validations of the macro and petrochemical scenario
3. **October-November**: Refinement of operational and financial projections after internal validations
4. **December**: Consolidation and approval of the Corporate Strategic Direction (2026–2030 cycle) by the BD[1]

The Business Plan is updated (5-year horizon) annually, with internal discussions and approval by the Board[1] taking place between August and December

Source: Braskem. Note (1): BD: Board of Directors.

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The global scenario in 2025 has been marked by a high level of uncertainty and volatility, driven mainly by growing trade tensions between the US and China

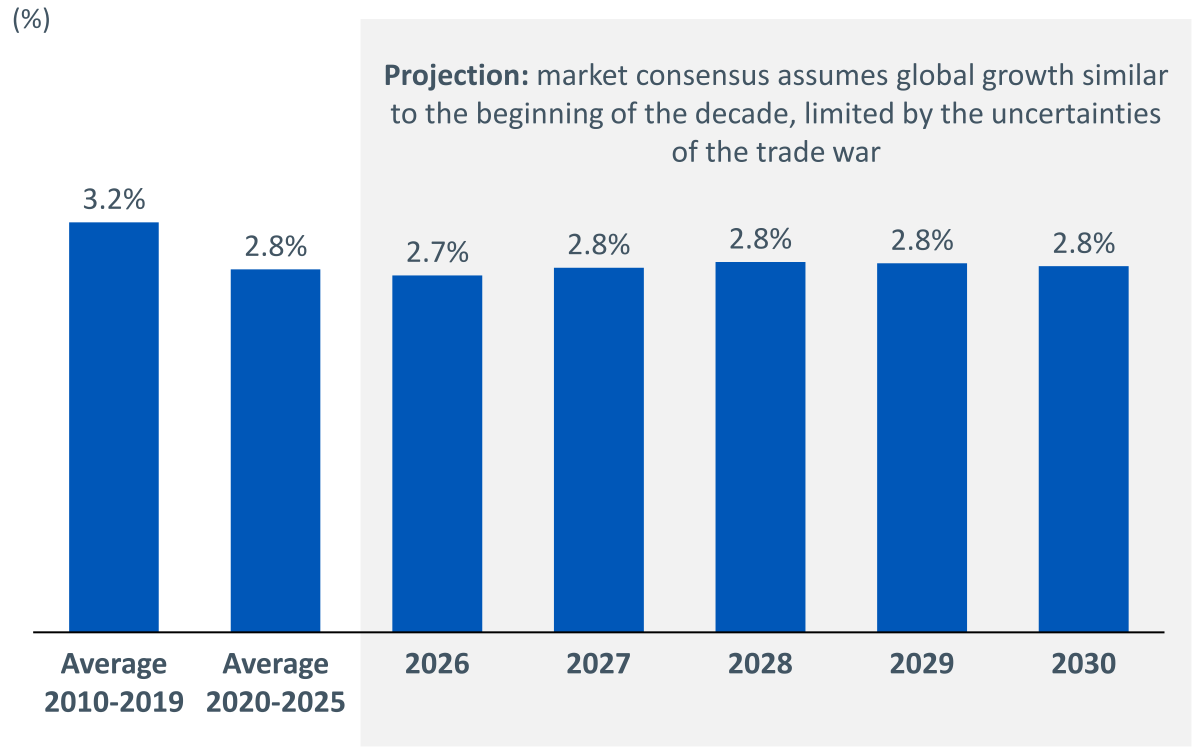
Commercial Tensions

Main factors of uncertainty in 2025 (which are expected to remain throughout the 2026-2030 cycle):

Escalation of trade tensions between major economies

- Fragmentation of global chains and protectionist industrial policies
- Change in investment flows and international competitiveness
- Risk of global economic slowdown, even with interest cuts

Global GDP Growth



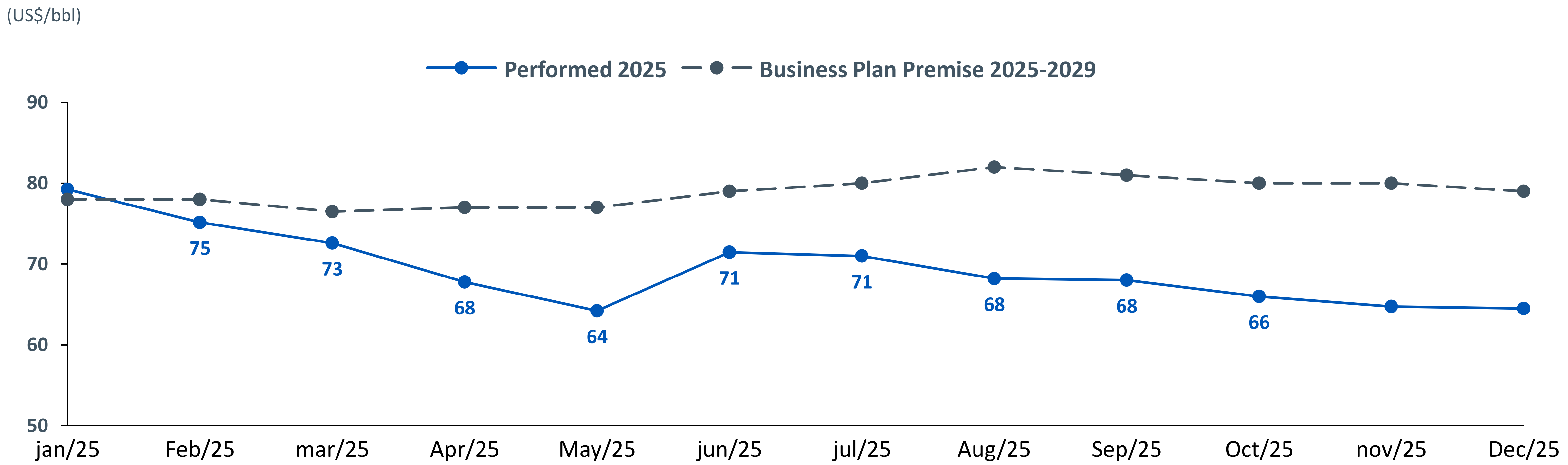
The weakening of globalization and the increase in protectionist policies generates (i) uncertainty regarding the stability of global growth and (ii) transformations in the dynamics of international trade, in addition to risks of disruption in global supply chains

Source: Braskem.

Energy Scenario

Additionally, oil prices were impacted by the economic uncertainty generated by the tariff war, in addition to the gradual resumption of production by OPEC+, which contributed to adjustments in global supply, putting pressure on resin price references in the international market.

Crude Oil (Brent)



The intensification of the trade war between the US and China generated uncertainties that negatively affected growth expectations and global energy consumption. Additionally, there was a significant increase in oil production, especially by OPEC countries

Source: Braskem.

Perspectives of the Petrochemical Industry until 2030

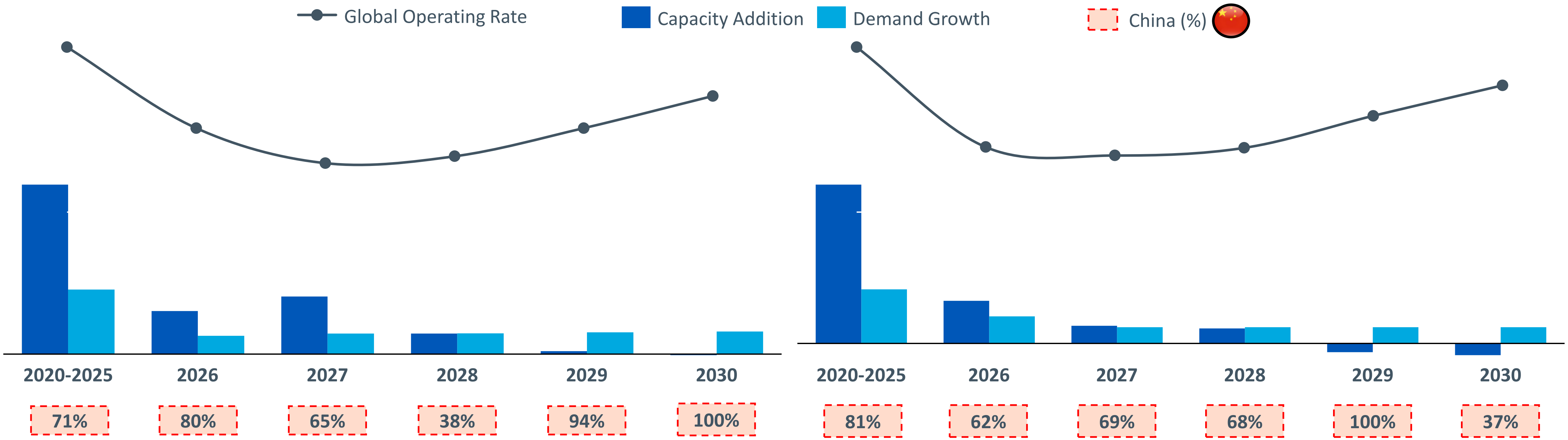
In our internal discussions, with the support of external consultants, we identified that until 2030 the dynamics in the petrochemical industry will remain challenging, with China leading investments to achieve self-sufficiency

PE – Supply[1] & Demand and Global Operating Rate

(MMt / year and %)

PP – Supply[1] & Demand and Global Operating Rate

(MMt / year and %)



China's quest for self-sufficiency in the petrochemical industry was corroborated by external consultancies hired by the Company, contributing to a structural oversupply in the polyethylene (PE) and polypropylene (PP) market

Source: Braskem | Note (1): Offer considers the result of new capabilities – rationalization assumed each year.

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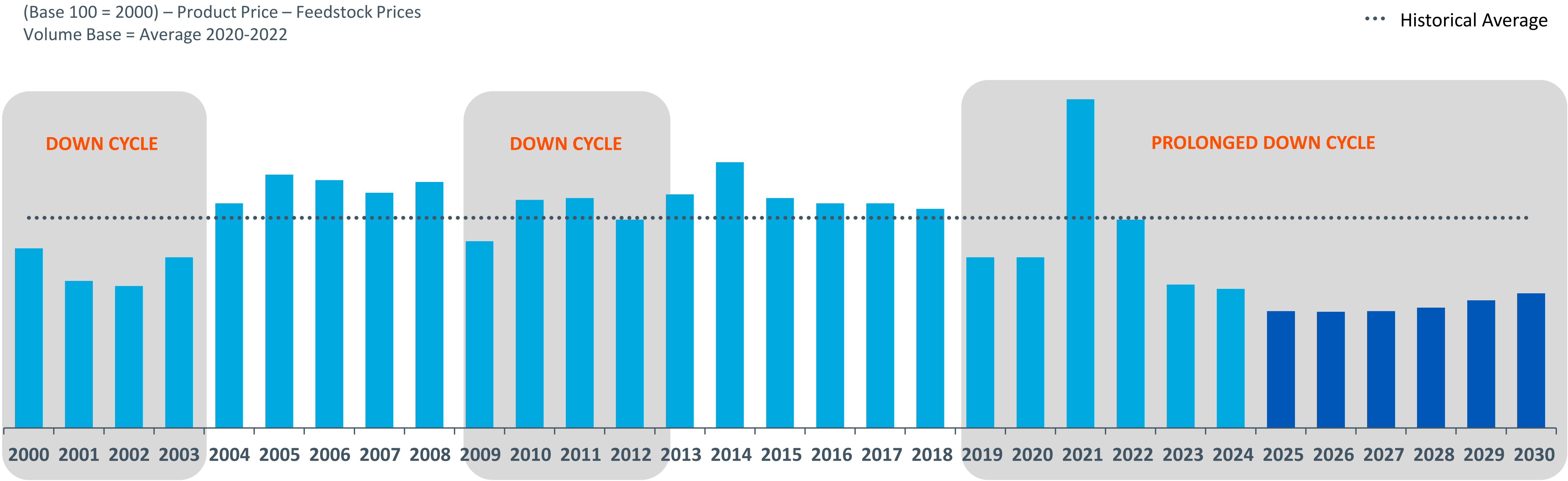
Petrochemical Spreads Perspectives until 2030

Considering the global scenario and the prospects for the petrochemical industry, the prolonged downward cycle is expected to extend until the end of the decade, with only a modest recovery after 2029.

Evolution of International Spreads in relation to Braskem's sales volumes



**The box analysis is a proxy to measure the impact of the market scenario on Braskem's results.
In this exercise, all variables,other than price references, are kept constant**

Source: Braskem.

AGENDA

2025 Priorities

SAFE operations are and will always be Braskem's focus, being a NON-NEGOTIABLE VALUE IN OUR STRATEGY

1. **Advance** the implementation of **asset transformation** initiatives
2. Implement **contingency** initiatives for the **petrochemical cycle, focusing on financial preservation and cash flow**
3. Promote the **competitiveness agenda of the Brazilian chemical industry**, seeking **measures that guarantee competitive parity**
4. Comply with the **commitments established in the agreements signed in Maceió**

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Q&A

EARNINGS CONFERENCE CALL 3Q 2025

NOVEMBER 11, 2025

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