VOTORANTIM cimentos

Earnings Release

2Q26

90 years

Disclaimer

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2Q26 Highlights

VOTORANTIM cimentos

Consolidated Highlights

GROWTH AND POSITIONING

Double-digit growth in Net Revenue and Adjusted EBITDA

Announcement of the Xambioá (TO) plant expansion

COMPETITIVENESS

Continued execution of the robust investment plan focused on structural competitiveness

R$3.1 bn already under execution of the R$5 bn plan (2024 – 2028)

BUSINESS TRANSFORMATION

Strategic investments in adjacent businesses

SUSTAINABILITY

Record TSR[1]: Toral de los Vados (Spain) and Charlevoix (US)

EUR 119mm subsidy for the CCUS[2] project (Spain)

Financial Performance

FINANCIAL PERFORMANCE

Net Revenue	Adjusted EBITDA	Leverage Ratio
R$ 8.2 bn	R$ 1.9 bn	1.83x
+16% LC	**+17% LC**	**increase**
vs. 2Q25	vs. 2Q25	vs. 1.78x 2Q25

Liquidity strengthened with facility renewal (CCF)

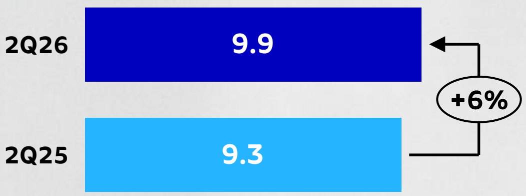
90 years

[1]Thermal Substitution Rate. [2]Carbon Capture, Utilization, and Storage.

Local Currency ("LC"): considers the average fixed exchange rate of 2Q25 in the 2Q26 results; BRLUSD average exchange rate: 5.67 (2Q25) and 5.05 (2Q26) and BRLEUR average exchange rate 6.43 (2Q25) and 5.87 (2Q26).

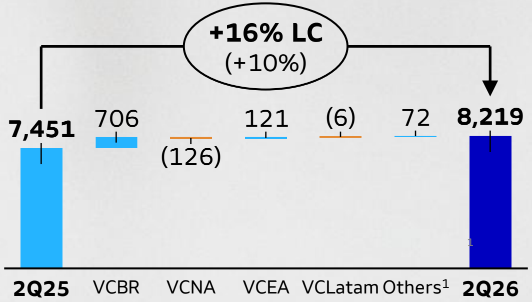
Consolidated Results 2Q26

Volume
(mton)



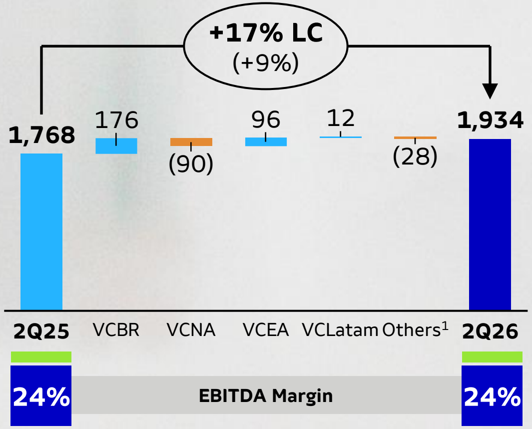
Volumes increase

Net Revenue
(R$ million)



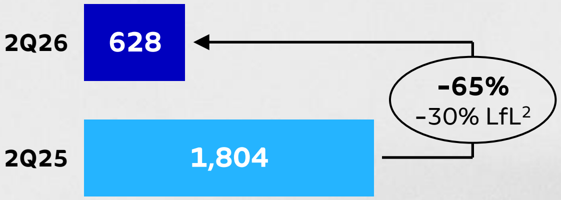
Positive volume and price dynamics

Adjusted EBITDA
(R$ million)



Revenue growth and operational efficiency

Net Income
(R$ million)



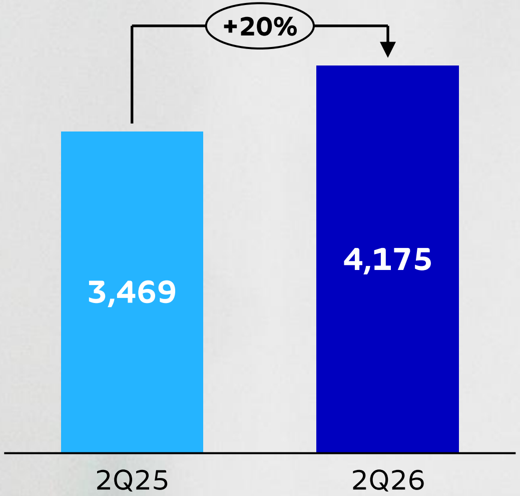
Impacted by discontinued operations and non-recurring events

[1]Other as indicated in the Financial Statements. [2]Non-recurring event and like-for-like basis.

Notes:
Due to the reclassification of Morocco's country as discontinued operations, the consolidated information does not consider the results of that country. The dividends received from this operation are included as part of the Adjusted EBITDA from continued operations.
Local Currency ("LC"): considers the average fixed exchange rate of 2Q25 in the 2Q26 results; BRLUSD average: 5.67 (2Q25) and 5.05 (2Q26) and BRLEUR average 6.43 (2Q25) and 5.87 (2Q26).

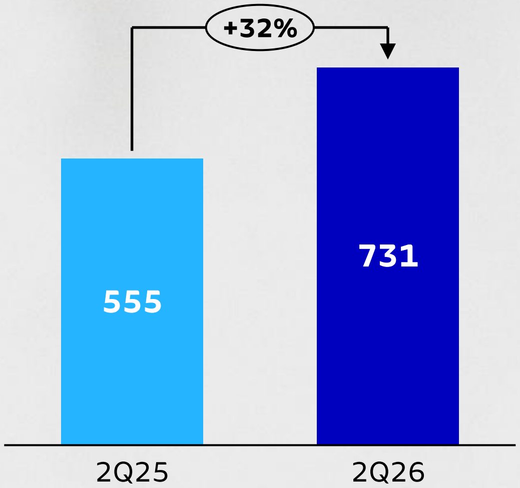
VCBR Results

Net Revenue
(R$ million)



Higher volumes and prices in a favorable market

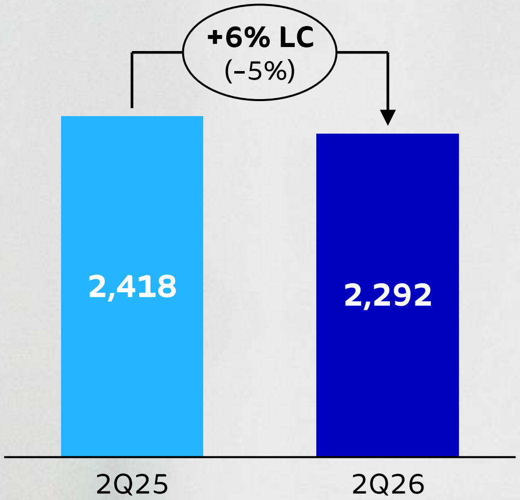
Adjusted EBITDA
(R$ million)



Topline growth

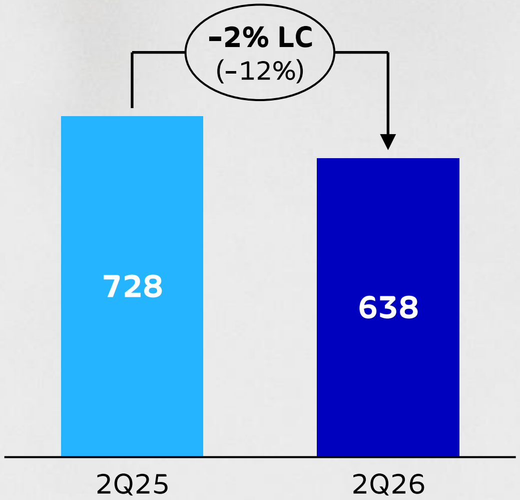
VCNA Results

Net Revenue
(R$ million)



Positive volume and price dynamics

Adjusted EBITDA
(R$ million)

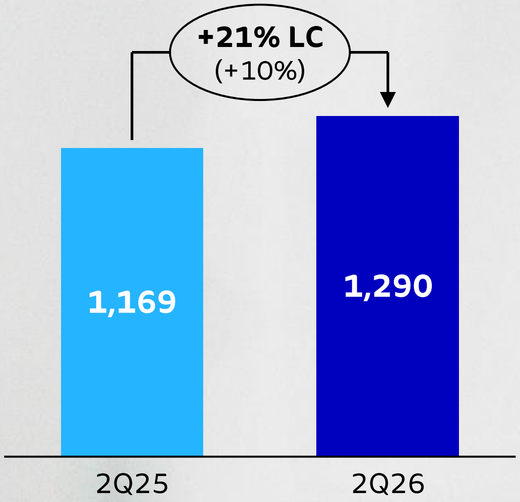


Operational improvement offset by costs and FX

Local Currency (LC) considers the fixed average exchange rate of 2Q25 in the 2Q26 results; BRLUSD average exchange rate: 5.67 (2Q25) and 5.05 (2Q26).

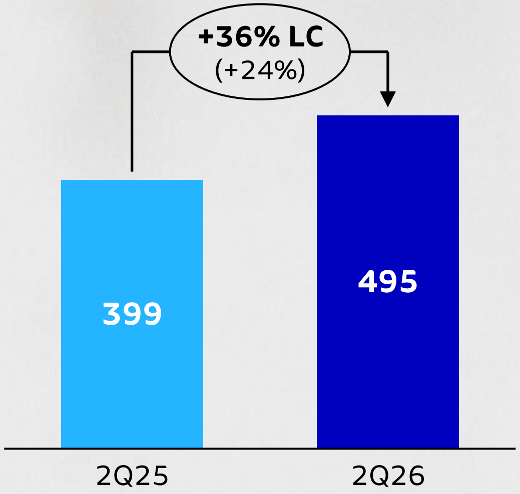
VCEA Results

Net Revenue
(R$ million)



Advances in volumes and prices

Adjusted EBITDA
(R$ million)

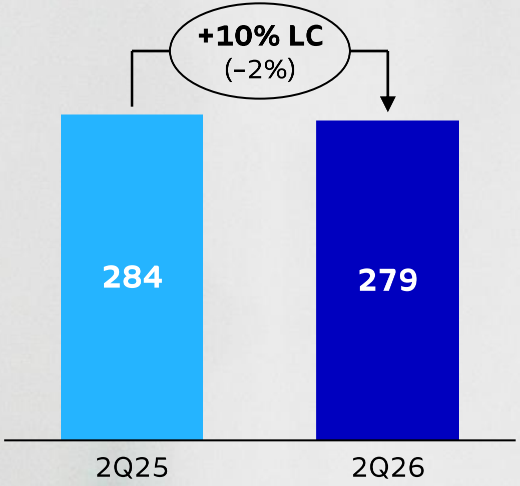


Stronger topline and operational efficiency

Local Currency (LC) considers the fixed average exchange rate of 2Q25 in the 2Q26 results; BRLEUR average exchange rate 6.43 (2Q25) and 5.87 (2Q26).

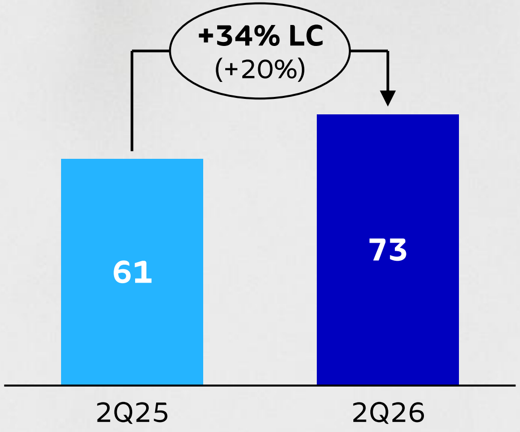
VCLatam Results

Net Revenue
(R$ million)



Positive evolution in a challenging market

Adjusted EBITDA
(R$ million)

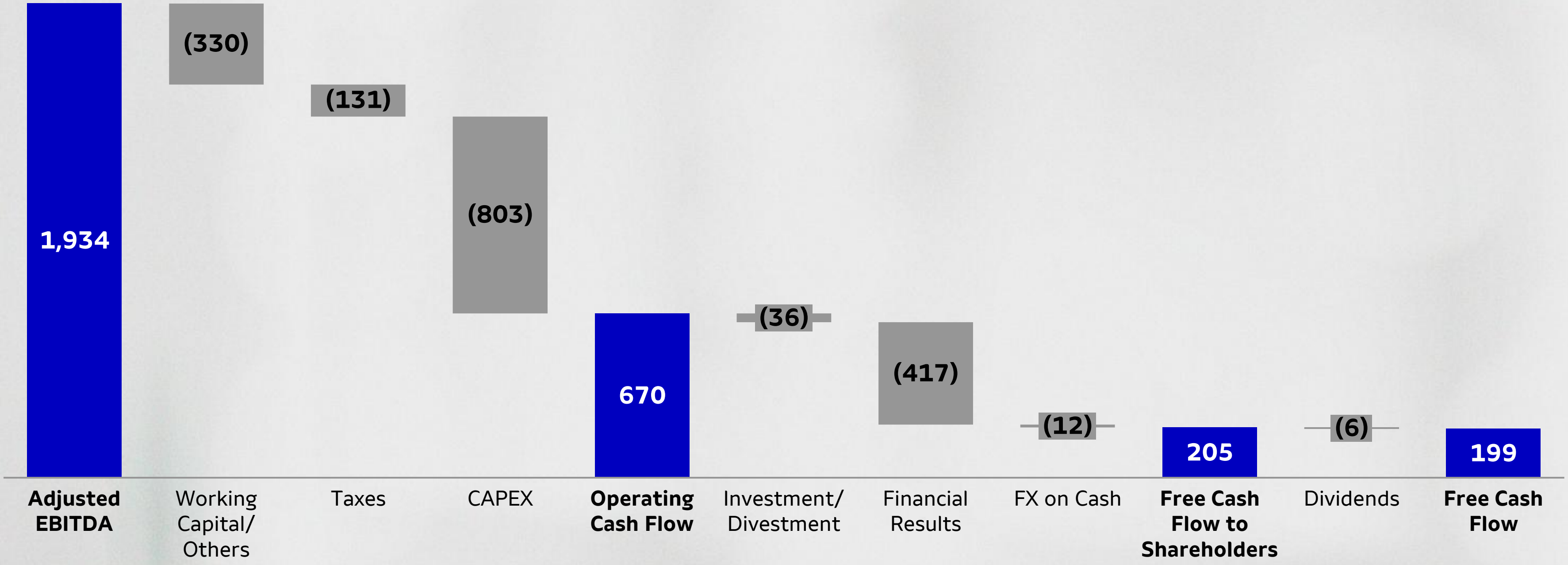


Strong results with margin growth

Local Currency (LC) considers the fixed average exchange rate of 2Q25 in the 2Q26 results; BRLUSD average exchange rate: 5.67 (2Q25) and 5.05 (2Q26).

Free Cash Flow 2Q26

(R$ million)

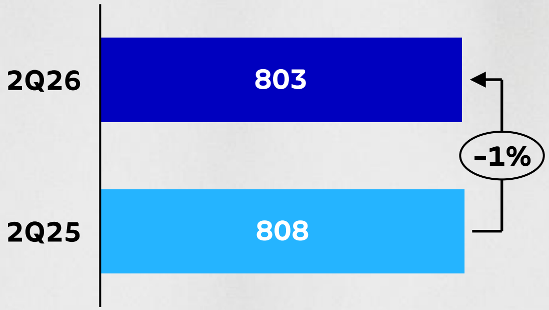


Positive Operating Cash Flow
Supporting a robust investment plan

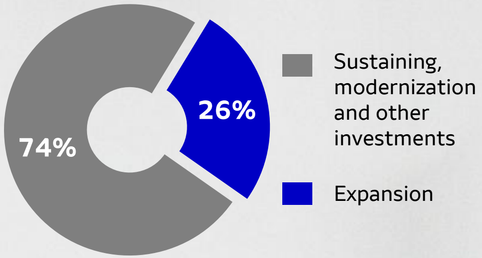
Better FCF vs. 2Q25
on a comparable basis

CAPEX

Total CAPEX
(R$ million)



CAPEX by category



Sustaining and Modernization

Investments in modernization with a focus on structural competitiveness, ESG commitments and new businesses.

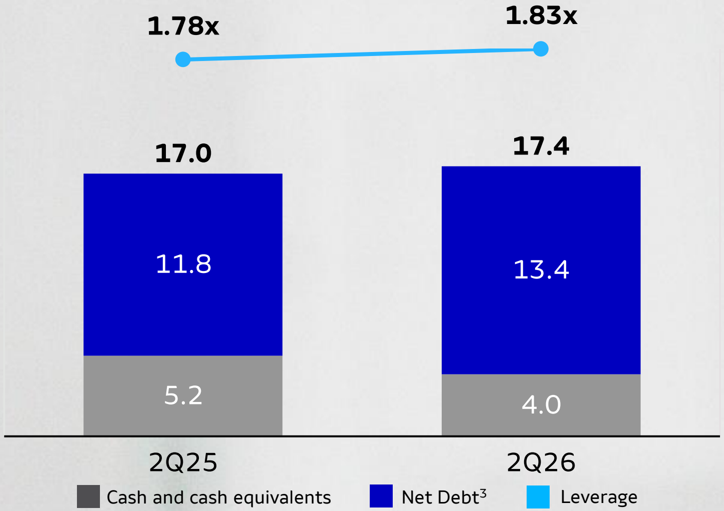
Investment plan in **Brazil** of **R$ 5 bn (2024–2028)**, with **R$ 3.1 bn** already in execution with flexibility to adjust allocation pace.

Expansion

Expansion projects focused on new businesses and increase in cement capacity, both in Brazil and abroad.

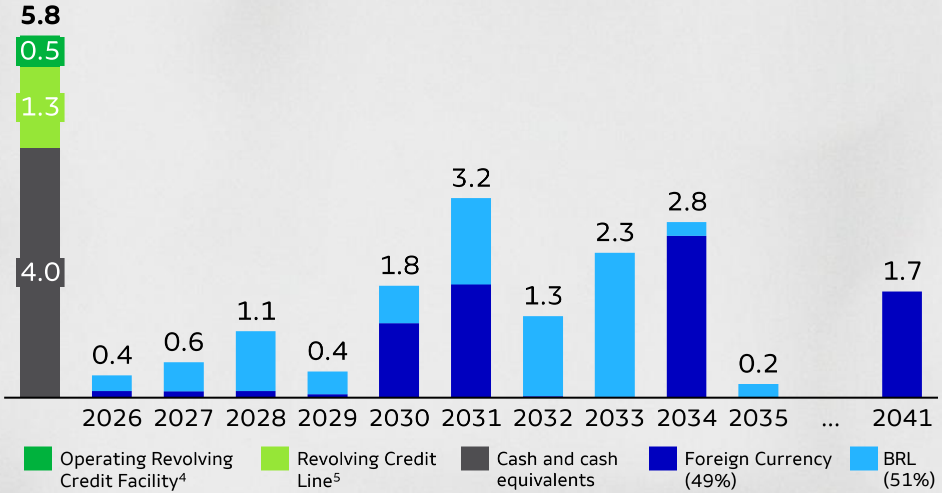
Indebtedness & Liquidity

Leverage[1] and Debt Composition
(R$ billion)



Debt Amortization Profile[2]
(R$ billion)

Borrowings: **R$ 15.8 billion**
Average maturity: **~6.5 years**
Cash Position covers **~4.5 years** of financial obligations



Leverage Improvement (LfL)

Investment grade reaffirmed by S&P

Revolving Credit Facility renewal: stronger liquidity at a lower cost

[1]Net Debt/Adjusted EBITDA.
[2]Does not include effects of IFRS 16 – Leasing.
[3]Net debt considers MTM, both use the exchange rate at the end of the period.
[4]Operating revolving credit line (CCF): USD 350 mm drawn at USD 240 mm.
[5]Revolving credit line: USD 250 mm.

Final Considerations

Consistent operational performance, supported by geographic and portfolio diversification

Continued execution of the strategic mandate, with investments focused on structural competitiveness, expansion and decarbonization

Robust and resilient financial position, well positioned to navigate a volatile macroeconomic environment

MINAS – URUGUAY - VCLatam

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