St. Marys Cement Inc. (Canada)

Condensed Consolidated Interim Financial Statements at June 30, 2026
(in thousands of U.S. Dollars)

Condensed consolidated interim balance sheets

In thousands of U.S. Dollars, unaudited

Assets	Note	30-Jun-2026	31-Dec-2025	Liabilities and shareholders' equity	Note	30-Jun-2026	31-Dec-2025
Current assets				**Current liabilities**			
Cash and cash equivalents	10	87,408	91,860	Borrowing	19(a)	6,922	6,827
Trade and other receivables	11	22,747	6,484	Lease liabilities	18(b)	42,890	33,309
Inventories	12	268,868	293,644	Accounts payable and accrued liabilities		230,713	272,637
Prepaid expenses		13,592	16,557	Securitization	13	30,104	28,472
Notes and capital related to SPE	13	116,366	48,583	Salaries and benefits		33,807	38,765
Income taxes recoverable		18,456	3,147	Indirect taxes payable		8,355	6,651
Other assets		7,033	5,764			352,791	386,661
		534,470	466,039				
Non-current assets				**Non-current liabilities**			
Prepaid expenses		7,965	8,026	Borrowing	19(a)	934,134	740,272
Pension assets		13,634	15,185	Lease liabilities	18(b)	171,293	185,497
Deferred income tax asset	20(b)	15,929	1,408	Post-employment benefit obligations		36,798	36,528
Other assets		7,662	5,338	Deferred income tax liability	20(b)	140,439	137,627
		45,190	29,957	Asset retirement obligation	21	15,681	16,716
				Other liabilities		8,009	8,659
Investments accounted for using the equity method	15	22,207	22,587			1,306,354	1,125,299
Property, plant and equipment	16	1,542,496	1,528,501				
Intangible assets and goodwill	17	618,031	623,880				
Right-of-use assets	18(a)	208,759	216,301				
		2,436,683	2,421,226	**Total liabilities**		1,659,145	1,511,960
				Shareholders' equity			
				Share capital	22(a)	131,799	136,311
				Retained earnings		890,061	963,239
				Accumulated other comprehensive income	22(b)	290,148	275,755
				Total shareholders' equity		1,312,008	1,375,305
Total assets		2,971,153	2,887,265	**Total liabilities and shareholders' equity**		2,971,153	2,887,265

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

St. Marys Cement Inc. (Canada)

Condensed consolidated interim statements of income and comprehensive income
Period ended June 30
In thousands of U.S. Dollars, unaudited

	Note	04/01/2026 to 06/30/2026	04/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Revenue from goods sold	24	453,724	426,512	663,028	633,471
Cost of goods sold	25	(347,853)	(318,566)	(622,294)	(574,181)
Gross profit		105,871	107,946	40,734	59,290
Operating expense					
Selling	25	(9,523)	(7,888)	(17,238)	(15,642)
General and administrative	25	(20,018)	(19,965)	(38,596)	(40,478)
Other operating income, net		2,243	3,145	3,895	12,648
		(27,298)	(24,708)	(51,939)	(43,472)
Operating income (loss) before equity results and net financing expense		78,573	83,238	(11,205)	15,818
Investment results from equity share in joint ventures	15	1,279	410	131	(449)
Financing expense, net	26	(33,039)	(15,910)	(42,087)	(28,556)
Income (loss) before income tax expense (recovery)		46,813	67,738	(53,161)	(13,187)
Provision for income tax expense (recovery)		(16,234)	(18,990)	11,094	2,750
Net income (loss) for the period		30,579	48,748	(42,067)	(10,437)
Other comprehensive income:					
Items that may be subsequent reclassified to profit or loss					
Accumulated foreign currency translation adjustment	22(b)	17,552	(49,014)	30,945	(48,319)
Changes in fair value of financial assets at fair value through other comprehensive income	22(b)	-	10	-	(11)
Unrealized loss on net investment hedge, net of tax	8.3	(9,726)	28,537	(16,552)	28,502
Other comprehensive income (loss) for the period		7,826	(20,467)	14,393	(19,828)
Total comprehensive income (loss) for the period		38,405	28,281	(27,674)	(30,265)

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

Condensed consolidated interim statements of changes in shareholder equity
Period ended June 30
In thousands of U.S. Dollars, unaudited

	Note	Share capital	Retained earnings	Accumulated other comprehensive income (Note 22(b))	Total equity
Balance - December 31, 2024		254,430	845,275	292,114	1,391,819
Net loss for the period		-	(10,437)	-	(10,437)
Other comprehensive loss		-	-	(19,828)	(19,828)
Comprehensive loss for the period		-	(10,437)	(19,828)	(30,265)
Foreign currency translation		14,504	49,748	-	64,252
Capital reduction		(38,539)	-	-	(38,539)
Balance - June 30, 2025		230,395	884,586	272,286	1,387,267
Balance - December 31, 2025		136,311	963,239	275,755	1,375,305
Net loss for the period		-	(42,067)		(42,067)
Other comprehensive income		-	-	14,393	14,393
Comprehensive loss for the period		-	(42,067)	14,393	(27,674)
Foreign currency translation		(4,512)	(31,111)	-	(35,623)
Balance - June 30, 2026		131,799	890,061	290,148	1,312,008

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

Condensed consolidated interim statements of cash flows
For the period ended June 30
In thousands of U.S. Dollars, unless otherwise stated, unaudited

	Note	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Cash flows from operating activities			
Loss before income tax recovery		(53,161)	(13,187)
Adjustments of items that do not represent changes in cash and cash equivalents:			
Depreciation and amortization	25	93,773	89,678
Investment results from equity share in joint ventures	15	(131)	449
Gain on sale of property, plant and equipment		(954)	(5,171)
Gain on investment acquisition		-	(434)
Allowance for expected credit loss	11	(315)	(136)
Financing expense, net	26	42,087	28,556
		81,299	99,755
Decrease (increase) in current assets			
Trade and other receivables		(83,029)	(47,016)
Inventories		19,649	9,216
Related parties		100	338
Other current assets		1,371	(1,302)
Increase (decrease) in current liabilities			
Accounts payable and accrued liabilities		1,776	(58,529)
Wages and employee benefits		(3,626)	1,636
Related parties		(780)	(4,900)
Taxes payable		(205)	(4,946)
Change in non-current assets and liabilities			
Post-employment benefit obligations		2,218	1,935
Other		(4,434)	(6,726)
Cash from (used by) operating activities before interest and income tax		14,339	(10,539)
Interest paid debt	19(b)	(24,271)	(17,936)
Interest paid on lease liabilities	18(b)	(5,036)	(5,016)
Income tax paid		(16,174)	(15,717)
Total cash used by operating activities		(31,142)	(49,208)
Cash flows used by investing activities			
Proceeds from disposals of property, plant and equipment and intangible assets		1,253	7,981
Dividends received	15(b)	277	570
Acquisition of investments	27	-	(36,590)
Return of capital	15(b)	-	1,400
Acquisition of property, plant and equipment	16	(146,090)	(122,900)
Acquisition of intangible assets	17	(2,683)	(4,522)
Total cash used by investing activities		(147,243)	(154,061)
Cash flows provided by financing activities			
Proceeds from borrowings	19(b)	461,054	331,032
Repayment of borrowings	19(b)	(263,439)	(114,468)
Payment of lease liabilities	18(b)	(19,035)	(20,916)
Return of capital	22(a)	-	(38,539)
Financial costs, except interest		(4,129)	(3,457)
Total cash provided by financing activities		174,451	153,652
Decrease in cash and cash equivalents		(3,934)	(49,617)
Effect of foreign exchange on cash		(518)	1,775
Cash and cash equivalents at the beginning of the period		91,860	104,962
Cash and cash equivalents at the end of the period		87,408	57,120
Non-cash transactions			
Accounts payable and accrued liabilities		37,595	43,118
Acquisition of property, plant and equipment		(37,595)	(43,118)

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

1 General information

St. Marys Cement Inc. (Canada) ("the Company" or "SMCI") is a subsidiary controlled by Votorantim Cimentos Internacional S.A. ("VCI") which holds 83% of the capital of SMCI and is in turn directly controlled by Votorantim Cimentos S.A. ("VCSA"), which holds 100% of VCI's capital. McInnis Holding Limited Partnership ("McInnis Holding") owns 17% of the Company's capital. McInnis Holding is indirectly controlled by Caisse Dépôt et Placement du Québec ("CDPQ").

St. Marys Cement Inc. (Canada) and its subsidiaries (together "the Group") manufactures and distributes heavy building materials, which includes cement, aggregates, ready-mix concrete and construction related materials. The Group has facilities in Canada and the United States. The address of its registered office is 55 Industrial St, Toronto, Ontario, Canada.

2 Approval of the condensed consolidated interim financial statements

These condensed consolidated interim financial statements for the six-month period ended June 30, 2026, were approved by the Management on August 5th, 2026.

3 Main events which occurred in the interim period

3.1 Trade tariffs between the United States and Canada

On February 20, 2026, the United States Supreme Court issued a decision holding that the U.S. import tariffs imposed throughout 2025 by executive orders pursuant to the International Emergency Economic Powers Act ("IEEPA") were imposed without statutory authority. This decision invalidates only the tariffs imposed under the IEEPA.

For the six-month period ended June 30, 2026, the Company did not identify any direct impacts arising from this decision, as the Company's North American operations are subject to the terms of the United States–Mexico–Canada Agreement ("USMCA"), which encompasses the majority of items traded by the Company.

On July 20, 2026, the United States government announced an additional 50% tariff on certain products imported from Canada, effective 30 days following the announcement. The measure expands trade restrictions between the two countries and includes products previously covered under USMCA, while certain products and sectors remain exempt. Management continues to monitor developments related to this measure and its potential impact on the regional economic and commercial environment.

For the six-month period ended June 30, 2026, the Company did not identify any direct impacts resulting from these tariff measures.

3.2 Impacts of military conflict between Israel, United States and Iran

During the 2026 fiscal year, the global economic environment was affected by geopolitical conflicts involving the United States, Israel, and Iran, which intensified volatility in global markets, particularly impacting oil and oil derivative prices. These developments may also affect global supply and logistics chains.

As a result of this scenario, the Company is monitoring potential impacts, especially short-term volatility arising from increased costs of petcoke, energy and freight, as fuels represent a significant portion of the Company's cost structure. To date, this exposure has been mitigated through cost pass-through mechanisms, where applicable. In addition, the Company benefits from a high thermal substitution rate and a predominantly regional logistics model, which help minimize potential impacts. Although a prolonged conflict could affect cement demand in the markets in which the Company operates, no significant effects have currently been observed.

During the quarter ended June 30, 2026, based on the information available, no effects were identified on accounting policies and estimates, the recoverability of financial and non-financial assets, or the Company's going concern status.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

4 Supplementary information

4.1 Adjusted EBITDA

The following table reconciles the quarterly, and last twelve months adjusted EBITDA calculated from the income (loss) for the period:

	04/01/2026 to 06/30/2026	04/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025	Last twelve months ended 30-Jun-2026	Last twelve months ended 31-Dec-2025
Revenue from goods sold	453,724	426,512	663,028	633,471	1,586,896	1,557,339
Net income (loss) for the period	30,579	48,748	(42,067)	(10,437)	86,708	118,339
Income (loss) before income tax expense (recovery)	46,813	67,738	(53,161)	(13,187)	124,676	164,650
Depreciation and amortization	47,312	46,069	93,773	89,678	195,225	191,130
Financing expense, net	33,039	15,910	42,087	28,556	78,031	64,500
Investment results from equity share in joint ventures	(1,279)	(410)	(131)	449	(3,738)	(3,158)
Dividends received	137	1,400	277	1,970	1,881	3,574
Return of capital	-	-	-	-	1,400	1,400
Adjusted EBITDA items						
Gain on investment acquisition	-	(434)	-	(434)	(660)	(1,094)
Adjusted EBITDA	126,022	130,273	82,845	107,032	396,815	421,002

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

4.2 Capital management

The ratios at June 30, 2026 and December 31, 2025 were as follows:

	Note	01/01/2026 to 06/30/2026	01/01/2025 to 12/31/2025
Borrowing	19(a)	941,056	747,099
Lease liabilities	18(b)	214,183	218,806
Cash and cash equivalents	10	(87,408)	(91,860)
Net debt - (A)		1,067,831	874,045
Adjusted EBITDA last 12 months - (B)		396,814	421,002
Financial leverage ratio - (A/B)		2.69	2.08

5 Changes in accounting policies and disclosures

5.1 New accounting standards, interpretations, guidance, and legislation

Standards, interpretations, and accounting guidance adopted

The interpretations and amendments to accounting standards effective from **January 1, 2026** have been adopted and did not have a material impact on the Company's consolidated and separate financial statements:

- Amendments to **IFRS 9 – Financial Instruments and IFRS 7 – Financial Instruments: Disclosures** – Measurement and classification of financial instruments.
- **Annual Improvements to IFRS Accounting Standards**, including IFRS 1 *First-time Adoption of International Financial Reporting Standards*, IFRS 7 *Financial Instruments: Disclosures*, IFRS 9 *Financial Instruments*, IFRS 10 *Consolidated Financial Statements*, and IAS 7 *Statement of Cash Flows*.

Standards, interpretations, and legislation not yet effective

New standards, amendments to accounting standards, and new legislation have been issued but are not yet mandatory for the period ended **June 30, 2026**, and have not been early adopted by the Company. The Company is currently assessing the requirements and potential impacts of adopting the new standards and amendments listed below in future annual periods:

- Pronouncements issued and amendments effective from **January 1, 2027**, including **IFRS 18, IFRS 19**, amendments to **IAS 21**, and updates to illustrative examples related to disclosures on uncertainty in financial statements.

6 Basis of presentation

6.1 Condensed consolidated interim financial statement

These condensed consolidated interim financial statements were prepared and are being presented in accordance with the IFRS Accounting Standards applicable to the preparation of condensed consolidated interim financial statements, under International Accounting Standard 34, Interim Financial Reporting, as issued by the International Accounting Standards Board (IFRS Accounting Standards), applicable to the preparation of interim financial statements.

These condensed consolidated interim financial statements do not contain all the explanatory notes and disclosures required by the accounting standards applicable to the annual consolidated financial statements, since its purpose is to provide an update on the significant activities, events and circumstances compared to the annual consolidated financial statements. Accordingly, this report should be read in conjunction with the annual audited consolidated financial statements for the year ended December 31, 2025, approved by the Board of Directors of the Company on February 20, 2026.

These condensed consolidated interim financial statements have been prepared in a manner consistent with the accounting policies disclosed in the annual audited consolidated financial statements for the year ended December 31, 2025.

These condensed consolidated interim financial statements disclose all the applicable significant information related to the interim financial statements and are unaudited.

7 Critical accounting estimates and assumptions

In the period ended June 30, 2026, there have been no changes in estimates and assumptions that present a significant risk and probability of causing material adjustments to the carrying amounts of assets and liabilities for the current fiscal year, compared to those detailed in Note 7 to the annual audited consolidated financial statements as at December 31, 2025.

8 Financial risk management

8.1 Seasonality of cement operations

Cement, ready-mix concrete and aggregate product shipments are highly seasonal in Ontario, Quebec, Atlantic Canada and the US Great Lakes Region as construction activity in the winter months slows in the first and fourth quarters. The Company’s primary selling season is during the second and third quarters.

The Company have access to a Credit Line (Note 19(c)) which the main objective is to provide additional liquidity to the Company during the seasonal months.

8.2 Environmental risk management

The Company periodically reviews its environmental risk assessment and addresses the risks, either through risk mitigation actions or cost estimation actions to clear the risks identified. These risks are usually recorded as asset retirement obligations.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

8.3 Hedging of net investments in foreign operations

									01/01/2026 to 06/30/2026
Investor		Hedged item				Instrument			
Entity	Currency	Investment	Currency	Percentage designated	Underlying investment USD	Currency	Original amount	Carrying amount (Note 19(a))	Change in the instrument carrying amount as a result of foreign currency movements, recognized to OCI (Note 22(b))*
St. Marys Cement Inc. (Canada)	CAD	VCNA US, Inc.	USD	81.01%	617,201	USD	500,000	499,801	(16,552)
									(16,552)

									01/01/2025 to 06/30/2025
Investor		Hedged item				Instrument			
Entity	Currency	Investment	Currency	Percentage designated	Underlying investment USD	Currency	Original amount	Carrying amount (Note 19(a))	Change in the instrument carrying amount as a result of foreign currency movements, recognized to OCI (Note 22(b))*
St. Marys Cement Inc. (Canada)	CAD	VCNA US, Inc.	USD	77.98%	641,213	USD	500,000	498,877	28,502
									28,502

No ineffectiveness was recognized to the P&L in the current period.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

8.4 Liquidity risk

The amounts below represent the contractual undiscounted and future estimated cash flows, which include interest to be incurred and, accordingly, do not reconcile directly with the amounts presented in the balance sheet.

	Less than one year	Between one and three years	Between three and five years	Over 5 years	Total
At June 30, 2026					
Borrowing	48,099	48,314	579,815	583,636	1,259,864
Related parties	1,938	-	-	-	1,938
Lease liabilities	49,773	67,762	39,011	154,792	311,338
Accounts payable and accrued liabilities	230,713	-	-	-	230,713
Salaries and benefits	33,807	-	-	-	33,807
	364,330	116,076	618,826	738,428	1,837,660

	Less than one year	Between one and three years	Between three and five years	Over 5 years	Total
At December 31, 2025					
Borrowing	38,201	84,458	212,609	698,832	1,034,100
Related parties	1,473	-	-	-	1,473
Lease liabilities	41,931	68,636	43,949	166,328	320,844
Accounts payable and accrued liabilities	272,637	-	-	-	272,637
Salaries and benefits	38,765	-	-	-	38,765
	393,007	153,094	256,558	865,160	1,667,819

9 Financial instruments by category

(a) Analysis

The financial instruments of the Group are classified as follows:

				30-Jun-2026
	Note	Amortized cost	Fair value through other comprehensive income	Total
Current assets				
Cash and cash equivalents	10	87,408	-	87,408
Trade and other receivables	11	22,747	-	22,747
Notes and capital related to SPE	13	116,366	-	116,366
		226,521	-	226,521
Non-current assets				
Financial investments		-	21	21
		-	21	21
Current liabilities				
Borrowing	19(a)	6,922	-	6,922
Lease liabilities	18(b)	42,890	-	42,890
Accounts payable and accrued liabilities		230,713	-	230,713
Securitization	13	30,104		30,104
Salaries and benefits		33,807	-	33,807
		344,436	-	344,436
Non-current liabilities				
Borrowing	19(a)	934,134	-	934,134
Lease liabilities	18(b)	171,293	-	171,293
		1,105,427	-	1,105,427

In thousands of U.S. Dollars, unless otherwise stated, unaudited

	Note	Amortized cost	Fair value through other comprehensive income	31-Dec-2025 Total
Current assets				
Cash and cash equivalents	10	91,860	-	91,860
Trade receivables	11	6,484		6,484
Notes and capital related to SPE	13	48,583	-	48,583
		146,927	-	146,927
Non-current assets				-
Financial investments		-	22	22
		-	22	22
Current liabilities				
Borrowing	19(a)	6,827	-	6,827
Lease liabilities	18(b)	33,309	-	33,309
Accounts payable and accrued liabilities		272,637	-	272,637
Securitization	13	28,472	-	28,472
Salaries and benefits		38,765	-	38,765
		380,010	-	380,010
Non-current liabilities				
Borrowing	19(a)	740,272	-	740,272
Lease liabilities	18(b)	185,497	-	185,497
		925,769	-	925,769

(b) Fair value of financial instruments

	Note	Fair value measured based on		30-Jun-2026
		Price quoted in an active market	Valuation technique supported by observable prices	
		Level 1	Level 2	Fair value
Assets				
Financial investments		21		21
		21	-	21
Liabilities				
Borrowing	19(a)	-	938,026	938,026
		-	938,026	938,026

	Note	Fair value measured based on		31-Dec-2025
		Price quoted in an active market	Valuation technique supported by observable prices	
		Level 1	Level 2	Fair value
Assets				
Financial investments		22	-	22
		22	-	22
Liabilities				
Borrowing	19(a)	-	768,676	768,676
		-	768,676	768,676

In thousands of U.S. Dollars, unless otherwise stated, unaudited

10 Cash and cash equivalents

	30-Jun-2026	31-Dec-2025
$CDN Cash at bank and on hand	17,071	24,637
$US Equivalent	12,024	17,946
$US Cash at bank and on hand	75,384	73,914
	87,408	91,860

11 Trade and other receivables

	Note	30-Jun-2026	31-Dec-2025
Trade accounts receivable		18,728	694
Non-trade accounts receivable		3,411	5,063
Due from related parties	14.1	923	1,055
		23,062	6,812
Provision for expected credit loss		(315)	(328)
		22,747	6,484

12 Inventory

	30-Jun-2026	31-Dec-2025
Raw materials	41,771	39,747
Fuels	35,770	52,055
Semi-finished product	116,128	131,239
Finshed product	33,858	29,925
Spare parts / maintenance materials	65,686	63,885
Less: Provision for obsolescence	(24,345)	(23,207)
	268,868	293,644

13 Securitization

On March 22, 2024, the Group entered into an agreement with a financial institution for its revolving receivables securitization transaction, maturing in March 2027 and with a credit facility amounting to USD 250,000 to include all the Group's subsidiaries.

	30-Jun-2026	31-Dec-2025
Notes continuing to be recognized	105,043	43,597
Capital contribuition in the SPE	11,323	4,986
Notes and capital related to the SPE	116,366	48,583
Security guarantee	(25,146)	(20,681)
Junior note guarantee losses	(4,958)	(7,791)
Junior subordinated note	(30,104)	(28,472)
Net carrying amount of the continuing involvement	86,262	20,111

In thousands of U.S. Dollars, unless otherwise stated, unaudited

14 Related party transactions

14.1 Analysis

	Parent Company		Associates		Joint ventures		Other		Total	
	30-Jun-2026	31-Dec-2025	30-Jun-2026	31-Dec-2025	30-Jun-2026	31-Dec-2025	30-Jun-2026	31-Dec-2025	30-Jun-2026	31-Dec-2025
Assets										
Current										
Trade receivables (i)	-	-	-	-	736	836	-	-	736	836
Other receivables (ii)	-	-	329	31	187	188	116,366	48,583	116,882	48,802
	-	-	329	31	923	1,024	116,366	48,583	117,618	49,638
Liabilities										
Current										
Trade payables (iii)	-	-	-	-	72	141	-	-	72	141
Other liabilities (iii)	-	-	1,997	4,834	-	-	30,104	28,472	32,101	33,306
Non-current										
Other liabilities (iv)	1,938	1,473		-		-		-	1,938	1,473
	1,938	1,473	1,997	4,834	72	141	30,104	28,472	34,111	34,920

	Parent Company		Associates		Joint ventures		Other		Total	
	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Income Statement										
Sales (i)	-	-	-	-	2,280	1,559	-	-	2,280	1,559
Purchases (iii)	-	-	(3,743)	(4,295)	(12,910)	(12,758)	-	-	(16,653)	(17,053)
Financial income (ii)	-	-	-	-	-	-	6,419	4,853	6,419	4,853
Financial expenses (ii)	(465)	-	-	-	-	-	(7,393)	(7,589)	(7,858)	(7,589)
	(465)	-	(3,743)	(4,295)	(10,630)	(11,199)	(974)	(2,736)	(15,812)	(18,230)

(i) Sales operations of cement to joint venture, mainly Midway Group LLC.

(ii) Mainly refers to the receivable's securitization operation with the company VCNA SPE, LLC (Note 13).

(iii) Supplier and purchase balances mainly, Hutton Transport Limited, RMC Leasing LLC, Midway Group LLC, Votorantim Cimentos Trading.

(iv) Cost sharing

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

15 Investments accounted for using the equity method

(a) Analysis

The amounts recognized in the balance sheet and the statement of income are as follows:

				Income from investments		Investment balance	
	Net equity	Net income for the period	Percentage of voting and total capital (%)	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025	30-Jun-2026	31-Dec-2025
Joint ventures and associates							
Hutton Transport Limited	27,593	1,415	25.00	354	444	6,898	7,056
Grundy River Holdings, LLC	19,511	668	50.00	334	209	9,755	9,421
Midway Group, LLC	10,852	(1,164)	50.00	(582)	(637)	5,426	6,007
RMC Leasing, LLC	256	51	50.00	25	(465)	128	103
				131	(449)	22,207	22,587

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

(b) Changes

	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Balance at the beginning of the period	22,587	24,094
Investment results from equity share in joint ventures	131	(449)
Approved dividends	(277)	(570)
Currency translation	(234)	361
Return of capital	-	(1,400)
Balance at the end of the period	22,207	22,036

In thousands of U.S. Dollars, unless otherwise stated, unaudited

16 Property, plant and equipment

	Land	Land improvements & buildings	Equipment	Vehicles	Construction in progress	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Balance at the beginning of the period							
Cost	106,726	898,278	2,015,740	357,194	276,650	3,654,588	3,383,424
Accumulated depreciation	-	(530,100)	(1,363,589)	(232,398)	-	(2,126,087)	(1,994,501)
Net balance	106,726	368,178	652,151	124,796	276,650	1,528,501	1,388,923
Acquisitions	-	-	-	-	111,178	111,178	84,304
Business acquisition	-	-	-	-	-	-	25,472
Disposals	(47)	-	(117)	(46)	-	(210)	(2,785)
Depreciation	-	(9,943)	(42,574)	(13,971)	-	(66,488)	(60,336)
Transfers	-	3,134	23,959	29,154	(58,930)	(2,683)	(4,522)
Translation differences	(1,699)	(6,510)	(12,436)	(2,152)	(5,005)	(27,802)	43,334
Balance at the end of the period	104,980	354,859	620,983	137,781	323,893	1,542,496	1,474,390
Cost	104,980	894,902	2,027,146	384,150	323,893	3,735,071	3,529,227
Accumulated depreciation	-	(540,043)	(1,406,163)	(246,369)	-	(2,192,575)	(2,054,837)
Net balance	104,980	354,859	620,983	137,781	323,893	1,542,496	1,474,390
Average annual depreciation rates %		4	7	14			

The accompanying notes are an integral part of these condensed consolidated interim financial statements.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

17 Intangible assets and goodwill

	Goodwill	Computer software	Exploration rights	ARO	Customer relationships and non-compete	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Balance at the beginning of the period							
Cost	295,239	39,304	379,231	48,575	122,641	884,990	862,690
Accumulated depreciation	-	(35,134)	(101,093)	(33,534)	(91,349)	(261,110)	(246,021)
Net balance	295,239	4,170	278,138	15,041	31,292	623,880	616,669
Transfers	-	-	2,683	-	-	2,683	4,522
Business acquisition	-	-	-	-	-	-	7,603
Disposals	-	-	(89)	-	-	(89)	(25)
Amortization	-	(725)	(2,044)	(580)	(1,636)	(4,985)	(7,262)
Translation differences	-	(109)	(3,134)	(215)	-	(3,458)	5,418
Balance at the end of the period	295,239	3,336	275,554	14,246	29,656	618,031	626,925
Cost	295,239	39,195	378,691	48,360	122,641	884,126	880,208
Accumulated depreciation	-	(35,859)	(103,137)	(34,114)	(92,985)	(266,095)	(253,283)
Net balance	295,239	3,336	275,554	14,246	29,656	618,031	626,925
Average annual amortization rates %		20	3	3	7		

In thousands of U.S. Dollars, unless otherwise stated, unaudited

18 Right-of-use assets and Lease liabilities

(a) Analysis and changes of right of use assets

Balance at the beginning of the period	Land & Buildings	Machinery & Equipment	Vehicles	Barges	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Cost	115,136	40,786	34,820	276,341	467,083	385,340
Accumulated depreciation	(28,885)	(32,276)	(31,959)	(157,662)	(250,782)	(206,327)
Net balance	86,251	8,510	2,861	118,679	216,301	179,013
Acquisitions	3,872	1,540	7,375	7,048	19,835	62,454
Disposals	(1,699)	(6)	-	-	(1,705)	(836)
Amortization	(2,249)	(2,105)	(481)	(17,465)	(22,300)	(22,080)
Currency translation adjustment	(501)	(187)	-	(2,684)	(3,372)	6,289
Balance at the end of the period	85,674	7,752	9,755	105,578	208,759	224,840
Cost	116,808	42,133	42,194	280,706	481,841	453,247
Accumulated depreciation	(31,134)	(34,381)	(32,439)	(175,128)	(273,082)	(228,407)
Net balance	85,674	7,752	9,755	105,578	208,759	224,840
Average annual amortization rates %	10	5	5	9		

In thousands of U.S. Dollars, unless otherwise stated, unaudited

(b) Analysis and changes of lease agreements

	Note	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Balance at the beginning of the period		218,806	181,417
Additions		19,835	62,454
Disposal		(1,705)	(836)
Payments		(19,035)	(20,916)
Interest expense	26	5,039	4,889
Interest paid		(5,036)	(5,016)
Exchange variations		(3,721)	5,921
Balance at the end of the period		214,183	227,913
Current		42,890	38,886
Non-current		171,293	189,027
		214,183	227,913

Short-term leases and leases of low-value assets are recognized on a straight-line basis as an expense in profit or loss for the period, as presented in Note 25.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

19 Borrowings

(a) Analysis

		Current		Non-current		Total	
Type	Average annual cost	30-Jun-2026	31-Dec-2025	30-Jun-2026	31-Dec-2025	30-Jun-2026	31-Dec-2025
CAD Revolver *	CORRA + 0.75%	124	790	171,000	64,574	171,124	65,364
USD Equivalent		88	576	120,439	47,038	120,527	47,614
USD Revolver*	SOFR + 0.75%	118	37	120,000	-	120,118	37
Total Revolver		206	613	240,439	47,038	240,645	47,651
Bond Payable*	5.8%	6,105	6,105	493,695	493,234	499,801	499,339
Bilateral loans	SOFR + 1.2%	506	-	200,000	200,000	200,506	200,000
Mortgages Payable	3.6%	105	109	-	-	105	109
		6,922	6,827	934,134	740,272	941,056	747,099

*These borrowings are guaranteed by the Company's parent Company VCSA.

CORRA - Canadian Overnight Repo Rate Average

SOFR - Secured Overnight Financing Rate

In thousands of U.S. Dollars, unless otherwise stated, unaudited

(b) Changes

The changes for the period are as follows:

	Note	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Balance at the beginning of the		747,099	583,209
New borrowings (i)		461,054	331,032
Exchange rate variations		(3,197)	11,331
Interest expense	26	23,240	20,135
Interest paid		(24,271)	(17,936)
Additions (amortization) of financing costs		570	515
Principal paid (ii)		(263,439)	(114,468)
Balance at the end of the period		941,056	813,818

(i) New borrowings are made up of revolver withdrawals.

(ii) Principal paid is made up of revolver repayments.

(c) Credit Line

On June 15, 2026, VCI and its main subsidiaries including the company, entered into a USD 350,000 Revolving Credit Facility agreement, maturing June 2031.

During the quarter, the Company repaid and derecognized the outstanding balance of the revolving credit facility contracted in June 2022.

Credit line	Company	Start date	Maturity	Credit limit	Amount outstanding	Amount available
Committed Credit Facility	VCI / VCEAA / St Marys	Jun/26	Jun/31	350,000	(240,439)	109,561
Global Revolving Credit Facility	VCSA / VCI / VCEAA / St Mary's	Jul/25	Jul/30	250,000	-	250,000
					(240,439)	359,561

These amounts consider the foreign exchange rate on the date of each withdrawal for Canadian dollar amounts.

Up to the authorization of these individual and consolidated condensed interim financial statements, the Company made repayments amounting to USD 25,000.

In thousands of U.S. Dollars, unless otherwise stated, unaudited

20 Income Tax

(a) Current income tax for the period

Income tax expense is recognized based on a full-blown quarterly provision method.

(b) Deferred income tax

	30-Jun-2026	31-Dec-2025
Deferred tax assets:		
Net operating losses	67,820	57,816
Investment Tax Credit (ITC)	41,420	41,512
Provisions	20,933	19,688
Ontario Minimum tax	8,934	9,733
Other	3,020	3,577
Total deferred tax assets	142,127	132,326
Deferred tax liabilities:		
Accelerated tax depreciation	(266,637)	(268,545)
Total deferred tax liabilities	(266,637)	(268,545)
Net deferred tax assets (liabilities)	(124,510)	(136,219)
Deferred tax assets *	15,929	1,408
Deferred tax liabilities *	(140,439)	(137,627)

*These balances are presented net by legal entity.

(c) Pillar Two

On 20 June 2024, Bill C-69, which contains the Global Minimum Tax Act (“GMTA”) reflecting application of global minimum tax to in-scope companies for fiscal years commencing on or after December 31, 2023, received Royal Assent and became enacted. The Canadian rules include the introduction of a Qualified Domestic Minimum Top-Up Tax (“QDMTT”) to reach the required taxation level of 15% on Pillar Two qualifying profits earned by companies domiciled in Canada. Based on the financial data of the six months ended June 30, 2026, no top-up tax nor any QDMTT impact in Canada is expected for 2026 and thus the Company has no related current tax expense associated with global minimum tax.

(d) One Big Beautiful Bill Act

On July 4, 2025, the One Big Beautiful Bill Act (the “Act”) was signed into law, introducing significant U.S. tax changes. Key provisions that may impact VCNA are Interest Deductibility (IRC §163(j)), Bonus Depreciation and Section §179 and charitable donation (applicable to 2026 and onwards). The Company has currently reflected the Act’s impact of bonus depreciation and section 163(J) on its Consolidated Financial Statements and will incorporate the tax impact from the other provisions, if applicable, in the future.

21 Asset Retirement Obligation (“ARO”)

	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Balance at the beginning of the period	16,716	16,184
Charged to the income statement	880	658
Settlements	(1,786)	(1,781)
Exchange differences	(128)	261
Balance at the end of the period	15,681	15,322

22 Shareholders' equity

a) Share capital

As at June 30, 2026, the Company's fully subscribed and paid-up capital was USD 131,799 (December 31, 2025– USD 136,311), consisting of 1,000,000 Class A Common Shares (December 31, 2025 – 1,000,000 Class A Common Shares).

In thousands of U.S. Dollars, unless otherwise stated, unaudited

b) Other comprehensive income

	Accumulated foreign currency translation adjustment	Hedge accounting of net investments	Other comprehensive income	Total accumulated other comprehensive income
Balance - December 31, 2024	346,617	(51,964)	(2,539)	292,114
Unrealized gain on net investment hedge, net of tax	-	28,502	-	28,502
Changes in fair value of financial assets at fair value through other comprehensive income	-	-	(11)	(11)
Foreign currency translation	(48,319)	-	-	(48,319)
Balance - June 30, 2025	298,298	(23,462)	(2,550)	272,286
Balance - December 31, 2025	306,205	(27,889)	(2,561)	275,755
Unrealized gain on net investment hedge, net of tax	-	(16,552)	-	(16,552)
Foreign currency translation	30,945	-	-	30,945
Balance - June 30, 2026	337,150	(44,441)	(2,561)	290,148

In thousands of U.S. Dollars, unless otherwise stated, unaudited

23 Contingencies

The Group has contingent liabilities in respect of legal claims arising in the ordinary course of business. It is not anticipated that any material liabilities will arise from the contingent liabilities.

24 Revenue from goods sold

(a) Net revenue by product line

	04/01/2026 to 06/30/2026	04/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Cement	246,004	224,808	358,775	340,360
Ready-mix	176,976	168,684	258,611	244,947
Aggregates	27,932	31,806	42,099	46,471
Other	2,812	1,214	3,543	1,693
	453,724	426,512	663,028	633,471

(b) Breakdown

	04/01/2026 to 06/30/2026	04/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Gross sales				
Customers in Canada	122,955	119,547	185,384	190,309
Customers in USA	330,769	306,965	477,644	443,162
Revenue from contracts with customers	453,724	426,512	663,028	633,471

25 Expense by nature

	Note	04/01/2026 to 06/30/2026	04/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Employee benefit expense		95,446	91,880	174,121	168,692
Freight cost		49,457	44,279	70,244	64,682
Depreciation and amortization	16, 17 and 18(a)	47,312	46,069	93,773	89,678
Maintenance		34,843	32,184	98,516	92,242
Raw materials and consumables		57,514	52,486	84,095	73,549
Fuel costs		20,084	19,206	31,645	31,751
Electric power consumption		14,636	12,999	23,867	23,743
Services, miscellaneous		16,102	14,274	29,380	26,057
Taxes, fees and contributions		5,590	5,489	11,104	10,724
Information technology and communications		4,625	3,833	9,520	8,358
Insurance		2,667	2,823	5,398	5,567
Rents and leases		2,716	3,138	4,915	5,215
Utilities		1,062	1,162	2,792	3,308
Travel		1,450	1,646	2,857	2,990
Other expenses		23,891	14,951	35,902	23,745
		377,395	346,419	678,129	630,301
Reconciliation					
Cost of goods sold		347,853	318,566	622,294	574,181
Selling		9,523	7,888	17,238	15,642
General and administrative		20,019	19,965	38,597	40,478
		377,395	346,419	678,129	630,301

In thousands of U.S. Dollars, unless otherwise stated, unaudited

26 Financing results, net

	Note	04/01/2026 to 06/30/2026	04/01/2025 to 06/30/2025	01/01/2026 to 06/30/2026	01/01/2025 to 06/30/2025
Financial income					
A/R securitization fees income		(8,067)	(1,404)	6,419	4,853
Interest income		326	404	805	1,028
		(7,741)	(1,000)	7,224	5,881
Financial expense					
Interest expense, third party loans	19(a)	(12,131)	(10,673)	(23,240)	(20,135)
A/R securitization fees expenses		(4,980)	(4,380)	(7,393)	(7,589)
Cross guarantee expenses		(537)	-	(3,604)	(3,232)
Interest expense, leasing	18(b)	(2,449)	(2,580)	(5,039)	(4,889)
Bank charges and other financial results		(609)	(737)	(1,928)	(1,724)
Amortization of prepaid financing costs		(250)	(255)	(570)	(515)
		(20,956)	(18,625)	(41,774)	(38,084)
Net foreign exchange		(4,342)	3,715	(7,537)	3,647
		(33,039)	(15,910)	(42,087)	(28,556)