



VOTORANTIM CIMENTOS S.A.

Public- Held Company

CVM CODE: 2718-9

CNPJ/MF n.º 01.637.895/0001-32

NIRE 35.300.370.554

NOTICE TO THE MARKET

The Company Votorantim Cimentos S.A. (“Company”), in compliance with the provisions of Article 33, item XXIX, of the Brazilian Securities and Exchange Commission (“CVM”) Resolution No. 80, dated March 29, 2022, hereby informs the market in general that, at a meeting held on February 27, 2026, the Board of Directors approved the appointment of Mr. Luiz Aparecido Caruso Neto to the position of non-independent full member of the Company’s Statutory Audit Committee (“CAE”), for a unified term of two (2) years, which shall remain in effect until the first meeting of the Board of Directors held after the Annual General Meeting that resolves on the Company’s financial statements for the fiscal year ending December 31, 2026. The corresponding résumé of Mr. Luiz Aparecido Caruso Neto is included at the end of this notice. The respective summary curriculum of Mr. Luiz Aparecido Caruso Neto is at the end of this communication. Due to the appointment, the composition of the CAE will be as follows: (i) Mr. Sérgio Ricardo Romani, as an independent full member and Coordinator; (ii) Ms. Luciana Bacci Costa, as an independent full member; (iii) Cristina Anne Betts, as an independent full member; and (iv) Luiz Aparecido Caruso Neto, as a non-independent full member.

Brief resume of Mr. Luiz Aparecido Caruso Neto:

Luiz Aparecido Caruso Neto began his career as an Audit Manager at Arthur Andersen in São Paulo. He then worked at Unilever Brasil Ltda. in financial leadership positions, including Senior Management Accountant, and was Director of Accenture's regional office in Curitiba. He joined Votorantim S.A. in 2006 as General Manager of the Shared Services Center. Between 2005 and 2025, he was Executive Director of Votorantim S.A., leading the Center of Excellence (COE) and overseeing Governance, Risk and Compliance (GRC) from 2012 to 2024. He also served on Audit Committees at Votorantim Cimentos S.A., Votorantim Metais, Citrosuco S.A., Companhia Brasileira de Alumínio S.A., and Votorantim Energia (now Auren Energia – AURE3), as well as the Fiscal Council of Aracruz, which was acquired by Suzano. Currently, he is the President of the Sen. José Ermírio de Moraes Foundation (Funsejem), a member of the Board of Directors of Altre Empreendimentos e Investimentos Imobiliários S.A., a member of the Statutory Audit Committee of Votorantim Cimentos S.A., and coordinator of the Audit Committee of Citrosuco S.A.

The Company reaffirms its commitment to providing transparent information to investors and the market in general.

São Paulo, March 10th, 2026

VOTORANTIM CIMENTOS S.A.

Antonio Miguel Sousa Pelicano

Chief Financial Officer and Investor Relations Officer