



VOTORANTIM CIMENTOS S.A.

Public-Held Company

CVM Code: 2718-9

CNPJ/MF n.º 01.637.895/0001-32

NIRE 35.300.370.554

NOTICE TO THE MARKET

Votorantim Cimentos S.A. ("Company" or "Issuer"), in accordance with Article 157, paragraph 4 of Law No. 6,404/76, as amended ("Corporation Law"), and CVM Resolution No. 44/2021, as amended, hereby informs the market in general that, at the Extraordinary Meeting of the Company's Board of Directors ("RCA") held on October 21, 2025, the issuance of the 19th (nineteenth) series of simple debentures, non-convertible into shares, of the unsecured type, in a single series, for public distribution, of the Company, in the amount of R\$1,000,000,000.00 (one billion reais), was approved.

The Offering will be carried out under the automatic registration procedure and, therefore, without the need for prior analysis by a regulatory or self-regulatory entity, pursuant to Article 26, item V, letter "a", and Article 27, item I, both of CVM Resolution No. 160/2022, as amended, as it is a public offering of securities (i) representing debt of an issuer in operational phase with registration with CVM, in category A; (ii) of debentures that are non-convertible and non-exchangeable into shares issued by the Issuer; and (iii) intended exclusively for professional investors, as defined in Articles 11 and 13 of CVM Resolution No. 30/2021, as amended.

The other conditions of the Issuance, which are included in the RCA minutes, are available at the Company's headquarters and on the CVM (www.cvm.gov.br) and Company (<https://ri.votorantimcimentos.com.br/en/>) websites.

This notice to the market is for informational purposes only, in accordance with current regulations, and does not constitute or should not be construed, under any circumstances, as an investment recommendation or solicitation or sales effort toward investors.

The Company reiterates its commitment to transparency of information to investors and the market in general and will inform any relevant updates on the subject..

São Paulo, October 22, 2025.

VOTORANTIM CIMENTOS S.A.

Antonio Miguel Sousa Pelicano

Chief Financial Officer and Investor Relations Officer