

Financial Statements

St. Marys Cement Inc. (Canada)
Consolidated Financial Statements at December 31, 2025 and
2024 (in thousands of U.S. dollars) and report of independent
auditor



Independent auditor's report

To the Shareholders and Board of Directors of St. Marys Cement Inc. (Canada)

Our opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of St. Marys Cement Inc. (Canada) and its subsidiaries (together, the Company) as at December 31, 2025 and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards).

What we have audited

The Company's consolidated financial statements comprise:

- the consolidated balance sheet as at December 31, 2025;
- the consolidated statements of income and comprehensive income for the year then ended;
- the consolidated statements of changes in shareholders' equity for the year then ended;
- the consolidated statements of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

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"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Company as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP

Chartered Professional Accountants, Licensed Public Accountants

Toronto, Ontario

February 20, 2026

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St. Marys Cement Inc. (Canada)



Consolidated balance sheets December 31, 2025 and 2024 In thousands of U.S. dollars

Assets	Note	31-Dec-2025	31-Dec-2024	Liabilities and shareholders' equity	Note	31-Dec-2025	31-Dec-2024
Current assets				Current liabilities			
Cash and cash equivalents	10	91,860	104,962	Borrowing	20(b)	6,827	6,948
Trade and other receivables	11	6,484	4,336	Lease liabilities	19(c)	33,309	27,122
Inventories	13	293,644	288,804	Accounts payable and accrued liabilities		272,637	309,786
Prepaid expenses	14	16,557	17,241	Securitization	12	28,472	25,432
Notes and capital related to SPE	12	48,583	52,515	Salaries and benefits		38,765	34,514
Income taxes recoverable		3,147	-	Indirect taxes payable		6,651	6,292
Other assets		5,764	5,086	Income taxes payable		-	7,857
		466,039	472,944			386,661	417,951
Non-current assets				Non-current liabilities			
Prepaid expenses	14	8,026	8,656	Borrowing	20(b)	740,272	582,310
Pension assets	22	15,185	15,085	Lease liabilities	19(c)	185,497	154,295
Deferred income tax asset	23	1,408	8,219	Post-employment benefit obligations	22	36,528	37,759
Other assets		5,338	3,235	Deferred income tax liability	23	137,627	109,528
		29,957	35,195	Provisions	21	16,716	16,184
Investments accounted for using the equity method	16(b)	22,587	24,094	Other liabilities		8,659	6,992
Property, plant and equipment	17(b)	1,528,501	1,388,923			1,125,299	907,068
Intangible assets and goodwill	18(b)	623,880	616,669				
Right-of-use assets	19(b)	216,301	179,013				
		2,421,226	2,243,894	Total liabilities		1,511,960	1,325,019
				Shareholders' equity			
				Share capital	24(b)	136,311	254,430
				Retained earnings		963,239	845,275
				Accumulated other comprehensive income	24(c)	275,755	292,114
				Total shareholders' equity		1,375,305	1,391,819
Total assets		2,887,265	2,716,838	Total liabilities and shareholders' equity		2,887,265	2,716,838

The accompanying notes are an integral part of these consolidated annual financial statements.

Consolidated statements of income and comprehensive income
For the years ended December 31, 2025 and 2024
 In thousands of U.S. dollars

	Note	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Revenue from goods sold	25	1,557,339	1,503,697
Cost of goods sold	26	(1,243,238)	(1,174,516)
Gross profit		<u>314,101</u>	<u>329,181</u>
Operating expense			
Selling	26	(31,382)	(37,296)
General and administrative	26	(76,400)	(72,572)
Other operating income, net	28	19,673	17,425
		<u>(88,109)</u>	<u>(92,443)</u>
Operating income before equity results and net financing expense		<u>225,992</u>	<u>236,738</u>
Investment results from equity share in joint ventures	16(b)	3,158	6,719
Financing expense, net	29	(64,500)	(90,289)
Income before income tax expense		<u>164,650</u>	<u>153,168</u>
Provision for income tax expense	23	(46,311)	(42,878)
Net income for the period		<u>118,339</u>	<u>110,290</u>
Other comprehensive income:			
Items that will not be reclassified to profit or loss			
Remeasurements of post-employment pension benefit obligations		3,692	2,242
Items that may be subsequent reclassified to profit or loss			
Accumulated foreign currency translation adjustment	24(c)	(40,412)	61,165
Changes in fair value of financial assets at fair value through other comprehensive income	24(c)	(22)	(32)
Unrealized gain (loss) on net investment hedge, net of tax	8.3(b)	24,075	(39,365)
Other comprehensive (loss) income for the period		<u>(12,667)</u>	<u>24,010</u>
Total comprehensive income for the period		<u>105,672</u>	<u>134,300</u>

The accompanying notes are an integral part of these consolidated annual financial statements.

St. Marys Cement Inc. (Canada)



Consolidated statements of changes in shareholders' equity
For the years ended December 31, 2025 and 2024
 In thousands of U.S. dollars

	Note	Share capital	Retained earnings	Accumulated other comprehensive income (Note 24(c))	Total equity
Balance - December 31, 2023		353,331	800,000	270,346	1,423,677
Net income for the period		-	110,290	-	110,290
Other comprehensive income		-	-	24,010	24,010
Comprehensive income for the period		-	110,290	24,010	134,300
Foreign currency translation		(23,871)	(67,257)	-	(91,128)
Capital reduction		(75,030)	-	-	(75,030)
Transfer of remeasurements of post-employment pension benefit obligations	24(c)	-	2,242	(2,242)	-
Balance - December 31, 2024		254,430	845,275	292,114	1,391,819
Net income for the period		-	118,339	-	118,339
Other comprehensive loss		-	-	(12,667)	(12,667)
Comprehensive income for the period		-	118,339	(12,667)	105,672
Foreign currency translation		12,420	41,865	-	54,285
Capital reduction	24(b)	(130,539)	-	-	(130,539)
Dividend		-	(45,932)	-	(45,932)
Transfer of remeasurements of post-employment pension benefit obligations	24(c)	-	3,692	(3,692)	-
Balance - December 31, 2025		136,311	963,239	275,755	1,375,305

The accompanying notes are an integral part of these consolidated annual financial statements.

Consolidated statements of cash flows
For the years ended December 31, 2025 and 2024
 In thousands of U.S. dollars

	Note	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Cash flows from operating activities			
Income before income tax expense		164,650	153,168
Adjustments of items that do not represent changes in cash and cash equivalents:			
Depreciation and amortization	26	191,130	179,407
Investment results from equity share in joint ventures	16(b)	(3,158)	(6,719)
Gain on sale of property, plant and equipment		(4,469)	(6,957)
Gain on investment acquisition		(1,094)	(603)
Allowance for expected credit loss		(138)	(1,266)
Financing expense, net	29	64,500	90,289
		<u>411,421</u>	<u>407,319</u>
Decrease (increase) in current assets			
Trade and other receivables		3,806	(6,197)
Inventories		3,877	(42,867)
Related parties		(719)	153
Other current assets		436	(2,917)
Increase (decrease) in current liabilities			
Accounts payable and accrued liabilities		(30,569)	(1,972)
Wages and employee benefits		8,005	(9,007)
Related parties		(5,469)	(3,394)
Taxes payable		359	865
Change in non-current assets and liabilities			
Post-employment benefit obligations		(1,915)	48
Other		(15,167)	(8,430)
Cash provided by operating activities before interest and income tax		<u>374,065</u>	<u>333,601</u>
Interest paid debt	20(d)	(39,846)	(46,340)
Interest paid on lease liabilities	19(c)	(10,480)	(8,812)
Premium paid on bond repurchase		-	(6,050)
Income tax paid		(19,579)	(21,874)
Total cash provided by operating activities		<u>304,160</u>	<u>250,525</u>
Cash flows from investing activities			
Proceeds from disposals of property, plant and equipment and intangible assets		12,768	8,537
Dividends received	4.1	3,574	3,888
Business acquisition	32	(36,678)	(1,615)
Return of capital	4.1	1,400	2,000
Acquisition of property, plant and equipment	17(b)	(222,905)	(169,813)
Acquisition of intangible assets	18(b)	(4,542)	(2,483)
Total cash used by investing activities		<u>(246,383)</u>	<u>(159,486)</u>
Cash flows from financing activities			
Proceeds from borrowings	20(d)	566,032	837,098
Repayment of borrowings	20(d)	(413,454)	(785,033)
Payment of lease liabilities	19(c)	(44,051)	(49,133)
Return of capital	24(b)	(130,539)	(75,030)
Dividend paid	24(b)	(45,932)	-
Financial costs, except interest		(4,963)	(3,894)
Total cash provided by financing activities		<u>(72,907)</u>	<u>(75,992)</u>
Decrease in cash and cash equivalents		<u>(15,130)</u>	<u>15,047</u>
Effect of foreign exchange on cash		2,028	(4,619)
Cash and cash equivalents at the beginning of the period		<u>104,962</u>	<u>94,534</u>
Cash and cash equivalents at the end of the period		<u>91,860</u>	<u>104,962</u>
Non-cash transactions			
Accounts payable and accrued liabilities		6,822	(44,309)
Acquisition of property, plant and equipment		(6,822)	44,309

The accompanying notes are an integral part of these consolidated annual financial statements.

1 General information

St. Marys Cement Inc. (Canada) (“the Company” or “SMCI”) is a subsidiary controlled by Votorantim Cimentos International S.A. (“VCI”) which holds 83% of the capital of SMCI and is in turn directly controlled by Votorantim Cimentos S.A. (“VCSA” and “Parent Company”). McInnis Holding Limited Partnership (“McInnis Holding”) owns 17% of the Company’s capital. McInnis Holding Limited Partnership is indirectly controlled by Caisse Dépôt et Placement du Québec (“CDPQ”).

St. Marys Cement Inc. (Canada) and its subsidiaries (together “the Group”) manufactures and distributes heavy building materials, which includes cement, aggregates, ready- mix concrete and construction related materials. The Group has facilities in Canada and the United States. The address of its registered office is 55 Industrial St, Toronto, Ontario, Canada.

2 Approval of the consolidated financial statements

These consolidated financial statements for the year ended December 31, 2025 were approved by the Board of Directors of the Company on February 20th, 2026.

3 Main events that occurred in the year

3.1 New Loans

On March 7, 2025, the Company entered into a bilateral loan agreement with Bank of America for the total amount of USD 85,000, at an annual interest rate of SOFR + 1.2%, due in March 2026. On December 9th, 2025 the company renewed the loan and took an additional USD 15,000 on the same facility with a new maturity of March 2031.

On December 15th, 2025, the Company entered into a bilateral loan agreement with Citibank for the total amount of USD 100,000, at an annual interest rate of SOFR + 1.2%, due in December 2030.

3.2 Trade tariffs between the United States and Canada

Starting March 4, 2025, the United States imposed 25% tariffs on all goods from Canada and 10% tariffs on Canadian energy imports through an executive order signed by President Trump. In response, Canada and other nations announced or threatened counter tariffs. On March 6, 2025, President Trump amended the executive order to exempt goods originating from Canada and Mexico covered under the USMCA trade pact, which encompasses most of the goods traded by the Company.

On March 12, 2025, the United States began applying a 25% tariff on imports of steel and aluminum products from all countries, including Canada. These tariffs were later increased to 50% for steel and aluminum. Efforts to mitigate these impacts include sourcing from alternative suppliers and passing costs to clients. The volatility caused by the imposition of tariffs could impact the construction industry leading to a slowdown in projects or higher costs, which could impact the company’s future earnings and financial position.

On July 10, 2025, the United States announced an increase in tariffs from 25% to 35% on goods not covered under the USMCA trade agreement, effective August 1, 2025. Such tariffs could lead to increased costs and reduced availability of materials. The Company continues to closely monitor developments related to these tariff changes and assess their potential impact.

3.3 Capital reduction

On June 30, 2025, the Company approved a capital return in the amount of USD 38,540 to its shareholders (USD 31,990 to VCI and USD 6,550 to McInnis Holding Limited Partnership), with no reduction in the number of outstanding Class A Common shares of the Company.

The accompanying notes are an integral part of these consolidated annual financial statements.

Notes to consolidated financial statements
For the years ended December 31, 2025 and 2024
In thousands of U.S. dollars, unless otherwise stated

On the same date, the Company fully settled in cash the USD 31,990 owed to VCI and the USD 6,550 owned to McInnis Holding Limited Partnership.

On December 22nd, 2025, the Company approved a capital return in the amount of USD 92,000 to its shareholders (USD 76,360 to VCI and USD 15,640 to McInnis Holding Limited Partnership), with no reduction in the number of outstanding Class A Common shares of the Company.

On the same date, the Company fully settled in cash the USD 76,360 owed to VCI and the USD 15,640 owned to McInnis Holding Limited Partnership.

3.4 Dividend

On December 22nd, 2025, the Company approved a cash dividend in the amount of USD 45,932 to its shareholders (USD 38,123 to VCI and USD 7,808 to McInnis Holding Limited Partnership).

On the same date, the Company fully settled in cash the USD 38,123 owed to VCI and the USD 7,808 owned to McInnis Holding Limited Partnership.

3.5 Business Acquisition

On May 2025, VCNA Prairie LLC, a wholly owned subsidiary of VCNA based in Chicago, Illinois, USA entered into an agreement to acquire Illinois based Rogers Ready Mix & Materials, Inc. and Rogers Transportation Services, Inc. (Note 32).

4 Supplementary information

4.1 Adjusted EBITDA

The operating and reportable segments used for decision-making, and regularly reviewed by the "Chief Operating Decision Maker" (CODM) defined as the CEO, are organized by geographical area, with one reportable segment based on the locations of the Company's assets located in North America.

The main source of information for the assessment of the financial performance of the reportable segments is adjusted EBITDA. Adjusted EBITDA is calculated on the basis of net income, plus/minus financial income and expenses, plus/minus income tax, plus depreciation, amortization and depletion, plus/less equity in the results of investees, plus dividends received from investees and less unusual non-cash items (impairment of non-current assets). Non-cash items considered by Management as unusual are excluded from the adjusted EBITDA measurement. The supplementary information included in this Note is not intended to be in accordance with and is not required by the accounting practices adopted in Canada or by IFRS Accounting Standards.

Notes to consolidated financial statements
For the years ended December 31, 2025 and 2024
 In thousands of U.S. dollars, unless otherwise stated

The following table reconciles the twelve months adjusted EBITDA from the profit for the period:

	Last twelve months ended 31-Dec-2025	Last twelve months ended 31-Dec-2024
Revenue from goods sold	1,557,339	1,503,697
Net income for the period	118,339	110,290
Income before income tax expense	164,650	153,168
Depreciation and amortization	191,130	179,407
Financing expense, net	64,500	90,289
Investment results from equity share in joint ventures	(3,158)	(6,719)
Dividends received	3,574	3,888
Return of capital	1,400	2,000
Adjusted EBITDA items		
Gain on investment acquisition	(1,094)	-
Impairment (reversal) on property, plant and equipment and intangible assets	-	(603)
Adjusted EBITDA	421,002	421,430

4.2 Capital management

The Group's main objectives when managing its capital are to safeguard the ability to continue as a going concern in order to provide returns, and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure the Group can make adjustments to the amount of dividends or capital return paid to stockholders, issue new shares, or sell assets to reduce debt, for example.

Consistent with others in the industry, the Group monitors capital based on the financial leverage ratio, which corresponds to the net debt divided by Adjusted EBITDA. Net debt is calculated as total borrowings and lease liabilities less cash and cash equivalents, financial investments and derivative financial instruments.

The financial leverage ratios on December 31, 2025 and December 31, 2024 are summarized as follows:

	Note	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Borrowing	20(b)	747,099	589,258
Lease liabilities	19(c)	218,806	181,417
Cash and cash equivalents	10	(91,860)	(104,962)
Net debt - (A)		874,044	665,713
Adjusted EBITDA last 12 months - (B)		421,002	421,430
Financial leverage ratio - (A/B)		2.08	1.58

The accompanying notes are an integral part of these consolidated annual financial statements.

5 Changes in accounting policies and disclosures

5.1 Amendments to accounting standards issued and adopted by the Company and its subsidiaries

The interpretations and amendments to the accounting standards effective as of January 1, 2025, have been adopted and did not have any material impact on the Company's individual and consolidated financial statements, except for the disclosures mentioned below:

a) Amendments to IAS 21 – The Effects of Changes in Foreign Exchange Rates entitled Lack of Convertibility

The amendment impacts entities that engage in transactions in foreign currencies that are not convertible into another currency through normal market mechanisms. The Company did not carry out transactions in non-convertible currencies.

5.2 New standards and amendments to accounting standards issued and not yet adopted by the Company and its subsidiaries

New standards and amendments to existing standards and interpretations have been issued but are not yet in force. The Company intends to adopt these new standards, changes, and interpretations, if applicable, when they come into force. The Company has not identified any material impacts to its operations and accounting policies as a result of new standards and amendments to be adopted except for IFRS 18, detailed below.

a) IFRS 18 “Presentation and Disclosure in Financial Statements”

In April 2024, IFRS 18 was issued to achieve comparability of the financial performance of similar entities. The standard, which replaces IAS 1, impacts the presentation of primary financial statements and notes, including the statement of earnings where companies will be required to present separate categories of income and expense for operating, investing, and financing activities with prescribed subtotals for each new category. The standard will also require management-defined performance measures to be explained and included in a separate note within the consolidated financial statements.

The standard is effective for annual reporting periods beginning on or after January 1, 2027, including interim financial statement and requires retrospective application. The Company is carrying out preliminary assessments of the impacts of this new standard in its consolidated financial statements.

b) Other amendments

Other standards, interpretations, and amendments to accounting standards have been published; however, they are not mandatory for the period ended December 31, 2025, and have not been adopted early. The Company believes that the adoption of these standards, interpretations, and amendments will not have a significant impact on the preparation of the financial statements in the current and future periods:

- Amendments to IFRS 9 and IFRS 7- Classification and measurement of financial instruments
- IFRS 19 – Subsidiaries without Public Accountability: Disclosures

6 Basis of presentation

6.1 Consolidated financial statements

The consolidated financial statements of the Group have been prepared and are being presented in accordance with International Financial Reporting Standards as issued by the International Accounting

The accompanying notes are an integral part of these consolidated annual financial statements.

Notes to consolidated financial statements
For the years ended December 31, 2025 and 2024
In thousands of U.S. dollars, unless otherwise stated

Standards Board (“IFRS Accounting Standards”) and detailed in Part I of the Chartered Professional Accountants Canada Handbook. These consolidated financial statements disclose all (and only) the applicable material information related to the financial statements, which is consistent with the information used by management in the performance of its duties.

The consolidated financial statements have been prepared under the historical cost convention except for the revaluation of certain financial assets and financial liabilities at fair value.

The accounting policies applied to the consolidated financial statements are consistent with those adopted and disclosed in the consolidated financial statements of the prior year, as per information presented in Note 5.1. Accounting policies of subsidiaries and joint ventures are changed where necessary to ensure consistency with the policies adopted by the Group.

The material accounting policies for understanding the consolidated financial statements are included in the respective notes, with a summary of the basis of recognition and measurement used by the Group.

The preparation of consolidated financial statements in conformity with IFRS Accounting Standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 7.

6.2 Functional and presentation currency of the consolidated financial statements

Management, after analysis of operations and business, concluded that the functional currency of the entities within the Group is either Canadian (“\$CDN”) or U.S. (“\$US”) dollars and is determined as the currency of the primary economic environment in which each entity operates, based on analysis of the following indicators:

- a. the currency that has significant influence over prices of products and services;
- b. the currency of the country where competition and regulations have a significant influence in the determination of prices of products and services;
- c. the currency that has a significant influence over labour, material and other costs of products or services;
- d. the currency which supports most of the financial activities; and
- e. the currency which supports most of the operating activities.

The functional currency of the Company is the Canadian dollar. All amounts in these financial statements are presented in thousands of U.S. dollars unless otherwise stated, since that is the common currency for the industry in North America.

6.3 Translation from foreign currency

Transactions in currencies other than the functional currency are translated to the functional currency at the exchange rates in effect at the transaction dates. The foreign exchange gains and losses resulting from the settlement of these transactions and from the conversion of monetary assets and liabilities denominated in foreign currency at the exchange rates in effect at the consolidated balance sheet dates are recognized in net income, except when deferred in other comprehensive income as qualifying net investment hedges.

6.4 Controlled entities with different functional currency from the Group

The results and financial position of all entities that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

The accompanying notes are an integral part of these consolidated annual financial statements.

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- a. assets and liabilities for each consolidated balance sheet presented are translated at the closing rate at the date of that consolidated balance sheet;
- b. income and expenses for each consolidated statement of income and comprehensive income are translated at average exchange rates (unless); and
- c. all resulting exchange differences are recognized as a separate component of equity, in “Accumulated other comprehensive income”.

On consolidation, exchange differences arising from the translation of the net investment in foreign operations are taken to equity. When a foreign operation is completely or partially disposed of or sold, exchange differences that were recorded in equity are recognized in the consolidated statements of income and comprehensive income as part of the gain or loss on sale.

The amounts presented in the Consolidated statement of cash flow are extracted from the translated assets, liabilities and income and expenses movements.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing exchange rate.

The functional currencies of the subsidiaries included in consolidation are disclosed in note 6.5 below.

6.5 Consolidation

Companies included in the consolidated financial statements are as follows:

	Percentage of total and voting capital		Place of operation	Main activity	
	Note	31-Dec-2025			31-Dec-2024
St. Marys Cement Inc. (Canada)		100.00	100.00	Canada	Cement, ready-mix concrete, aggregates
S.E.C. Ciment McInnis		100.00	100.00	Canada	Cement
Rosedale Securities, Ltd		100.00	100.00	Canada	Holding
2339097 Ontario Limited		100.00	100.00	Canada	Holding
2377482 Ontario Inc.		100.00	100.00	Canada	Holding
2377962 Ontario Inc.		100.00	100.00	Canada	Holding
St. Marys Cement U.S. LLC		100.00	100.00	USA	Cement
McInnis USA LLC		100.00	100.00	USA	Cement
VCNA Prairie LLC		100.00	100.00	USA	Ready-mix concrete and aggregates
VCNA Prairie Aggregate Holdings Illinois, Inc.		100.00	100.00	USA	Holding
VCNA US, Inc.		100.00	100.00	USA	Holding
Votorantim Cimentos North America, Inc.		100.00	100.00	USA	Head Office
313 Ready Mix, LLC		100.00	100.00	USA	Ready-mix concrete and aggregates
VCNA United Materials LLC		100.00	100.00	USA	Concrete
Superior Materials Holdings, LLC		100.00	100.00	USA	Ready-mix concrete
Great Lakes Slag US LLC		100.00	100.00	USA	Cement

6.5.1 Subsidiaries

Subsidiaries are all entities over which the Company has control. The Company controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Company. They are deconsolidated from the date that control ceases.

Balances and transactions between subsidiaries and any unrealized income or expenses derived from transactions between subsidiaries are eliminated. Unrealized gains arising from transactions with investees recognized under the equity method are eliminated against the investment in the proportion of the Group’s interest on the investee. Unrealized losses are eliminated in the same way as unrealized gains, but only to the extent that there is no evidence of impairment.

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The Company treats transactions with non-controlling interests as transactions with equity owners of the Company. For purchases from non-controlling interests, the difference between any consideration paid and the proportion acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded directly in equity.

When the Company ceases to have control, any retained interest is re-measured to its fair value, with the change in carrying amount recognized in profit or loss. The amounts previously recognized in other comprehensive income are reclassified to profit or loss.

6.5.2 Joint arrangements

Joint arrangements are classified as either joint ventures or joint operations, depending on the contractual rights and obligations of each investor.

Joint ventures (Note 16) are accounted for using the equity method, where the interests in joint ventures are initially recognized at cost and adjusted thereafter to recognize the Group's share of the post-acquisition profits or losses and movements in other comprehensive income. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint ventures (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint ventures), the Group does not recognize further losses unless it has incurred obligations or made payments on behalf of the joint ventures.

Unrealized gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

Joint operations arise when a joint operator has rights to assets and obligations for the liabilities relating to the arrangement and therefore accounts for its interest in assets/liabilities, revenue and expenses.

Intercompany transactions and balances, as well as unrealized gains and losses, are eliminated to the extent of the Group's interest in the joint operations. The accounting policies of the joint operations were adjusted, when necessary, to ensure consistency with the accounting policies adopted by the Group.

7 Critical accounting estimates and assumptions

The preparation of consolidated financial statements requires management to make critical judgments, estimates and assumptions that affect the reported amount of certain assets and liabilities and the disclosure of the contingent assets and liabilities at the date of the consolidated financial statements and revenues and expenses for the period reported. The Group must also make estimates and judgments about future results of operations, related specific elements of the business and operations in assessing recoverability of assets and recorded value of liabilities. Significant areas of estimates, measurement uncertainty and judgments are summarized below. For each item, actual results could differ from estimates and judgments made by Group

7.1 Fair value of financial instruments (Note 9):

The following are the levels in a hierarchy that is based on significance of the inputs used in making the measurements of financial assets and liabilities that are recognized on the consolidated balance sheets at fair value:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets and liabilities; and

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).

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Level 3 – Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs, for which fair value is determined based on specific valuation techniques). Specific valuation techniques used to measure assets and liabilities at fair value include:

- a. quoted market prices or quotations from financial institutions or brokers for similar instruments;
- b. the fair value of interest rate swaps calculated at the present value of the estimated future cash flows based on the yield curves adopted by the market;
- c. the fair value of future foreign exchange contracts determined based on future exchange rates at the reporting date, with the resulting amount discounted to present value; and
- d. analysis of discounted cash flow.

The Company uses its judgment to select among a variety of methods, and to make assumptions that are mainly based on the market conditions existing at the balance sheet date.

7.2 Expected credit losses (Note 11):

The methodology for calculating expected credit losses on financial assets measured at amortized cost is based on a risk matrix, which was based on historical credit loss experience, the economic environment and the forecasts of future economic conditions for the all aging list, including the receivables still to fall due. In this sense, the Group's treasury department: (i) analyzes the average historical credit recovery of the last four years; and (ii) analyzes the prospective loss risk based on customer events established in statistical modeling (logistic regression) according to internal and external information. The result of this analysis establishes the annual risk matrix and, consequently, the financial amount to be accounted for as impairment by aging list.

7.3 Estimated useful lives of property, plant and equipment and intangible assets (Notes 17 and 18):

The useful lives of the assets that are used in the Group's activities are evaluated whenever events or changes indicate that the depreciation rates applied do not reflect the degree of natural deterioration of the asset due to use. In these circumstances, the useful life of an asset or group of assets is adjusted to reflect the new thresholds.

7.4 Impairment of goodwill and non-current assets

(a) Accounting policy

Non-financial assets with indefinite useful lives, such as goodwill, are not subject to amortization and are tested for impairment at least annually. Assets that are subject to depreciation or amortization are reviewed for impairment annually and whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized as expense in "Other operating income (expenses), net" (Note 28) for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less any selling costs or its value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units – "CGU"). Non-financial assets other than goodwill that suffered impairment are subsequently reviewed for possible impairment reversal at each reporting date.

Goodwill arising on acquisitions is allocated to a CGU or group of CGUs, with each CGU or group of CGUs being the lowest level at which goodwill is monitored for internal management purposes and not being larger than an operating segment.

Where an impairment loss is subsequently reversed, the carrying amount of the asset or CGU is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been

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recognized for the asset or CGU in prior years. A reversal of an impairment loss is recognized as income in "Other operating income" (Note 28).

(b) Impairment testing for goodwill and non-current assets

An impairment test is carried at least annually for CGU's to which goodwill has been allocated. The recoverable amount is measured by the discounted cash flow model and determined from the value in use of the CGU. The process of estimating these values involves the use of assumptions, judgments and estimates of future cash flows representing the Company's best estimate.

These calculations use post-tax cash flow projections based on financial budgets approved by the Company's management covering a five-year period. A ten-year period can be considered in specific circumstances, such as economic crisis, to better reflect the business and the economic cycle of the CGU. Cash flows beyond the five or ten-year period calculated under the value in use model are extrapolated using the last year projections (with nil growth rate).

Management considered the key assumptions to calculate the recoverable amount (value in use) of the CGUs to be sales price and volume, and discount rate. Management projected budgeted sales price and volume based on past performance and its expectations of future market developments. The discount rates used are post-tax and reflect specific risks relating to the CGU being tested. The Company considered the following pre-tax real discount rates: 7.0% for 2025 and 6.6% for 2024.

(c) Impairment test results and sensitivity analysis

Based on the impairment test performed in 2025, the Company concluded there were no material impairments to be recorded considering that the recoverable amount of its CGU is higher than its book value.

The Company also performed a sensitivity analysis for each of the key assumptions used in determining the value in use of its CGU. The sensitivity analysis has been performed for each key assumption individually and does not consider a combination of adverse changes in more than one key assumption. Based on the analysis performed, the Company's management concluded that there are no reasonably possible changes in key assumptions that would result in significant risk of material losses to impairment of non-financial assets, including goodwill.

7.5 Asset retirement obligation - ARO (Note 21):

When it is probable that cash outflows will be required, the Group recognizes obligations at fair value for asset retirements, against the respective intangible assets. The Group considers the use of accounting estimates related to the recovery of degraded areas and the costs to close a mine as critical accounting practices, since they involve significant provision amounts. These estimates involve various assumptions such as interest rates, inflation, regulatory requirements and the useful life of the asset, considering the current depletion stage, the costs involved, and the dates established for the depletion of each mine. These estimates are annually reviewed by the Group.

7.6 Provisions for tax, civil, labour and environmental contingencies (Note 21):

The Group is a party to ongoing tax, civil, labour and environment lawsuits arising in the normal course of business that are pending at the reporting date. The provision recognized to cover potential losses arising from ongoing lawsuits is established and updated based on management's evaluation, is supported by the opinions of external legal advisors and requires a high level of judgment.

7.7 Employee benefits (Note 27):

The present value of the pension obligations or rights depends on a number of factors that are determined on an actuarial basis using several assumptions. Among the assumptions used in determining the net cost for actuarial obligations or rights is the discount rate, computed based on the The accompanying notes are an integral part of these consolidated annual financial statements.

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return rates offered by the government. The actuarial obligations are held in the currency in which the benefits will be paid and that has maturity approximating the maturities of the respective healthcare and defined benefit plan obligations.

7.8 Income taxes (Note 23):

The income tax benefit or expense for the year comprise the current and deferred taxes. These taxes are calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the entities operate and generate taxable income, and are recognized in the statement of income, except to the extent that they relate to items recognized directly in equity.

The current income tax is presented net, separated by taxpaying entity, in liabilities when there are amounts payable, or in assets when the amounts prepaid exceed the total amount due on the reporting date.

Deferred tax liabilities are recognized on temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements. The deferred taxes and contributions are determined based on the rates in effect at the reporting date and that should be applied when they are realized or settled.

The Company also recognizes deferred income tax assets on the recoverable balances of tax losses. Deferred tax assets are periodically analyzed to check their recoverability.

8 Financial risk management

The demand for cement, ready-mix concrete, aggregates and other construction materials is seasonal, due to cyclical activity in the construction sector affected by climatic conditions. This has a direct impact in the Company's operating performance throughout the year.

8.1 Seasonality of cement operations

Cement, ready-mix concrete and aggregate product shipments are highly seasonal in Ontario, Quebec, Atlantic Canada and the US Great Lakes Region as construction activity in the winter months slows in the first and fourth quarters. The Company's primary selling season is during the second and third quarters.

The Company also has access to a Credit Line (Note 20), providing additional liquidity to the Company during the seasonal months.

8.2 Environment risk management

The Group and its subsidiaries and associates operate in various segments and, consequently, their activities are subject to local, state, national and international environmental laws and regulations, treaties and conventions, regarding the regulation of activities, establishing measures of mitigation, compensation, management and monitoring, including those that regulate the obligations of the owner of the venture and/or activity relating to environmental protection. The violations of the environmental regulations in force expose the violator(s) to administrative assessments, such as significant fines and penalties, and may require technical measures or investment to ensure the compliance with the mandatory environmental standards.

The Group reviews periodically its environmental risk assessment and addresses the risks, either through risk mitigation actions or cost estimation actions, to clear the risks identified. These risks are usually recorded as asset retirement obligations (Note 21).

8.3 Hedging of net investments in foreign operations

The accompanying notes are an integral part of these consolidated annual financial statements.

(a) Accounting policies

Hedges of net investments in foreign operations are accounted for similarly to cash flow hedges.

Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognized in equity in the account "Other comprehensive income". The gain or loss relating to the ineffective portion is recognized immediately in the statement of income. Gains and losses accumulated in equity are included in the statement of income when the foreign investment is realized or sold.

Net investment hedge transactions are designated when the Company identifies an economic relationship between the hedged item and the hedging instrument, by determining a hedge ratio that represents the hedge relationship existing at the time of designation.

As required by IFRS 9 – "Financial instruments" the Company prospectively evaluates the effectiveness of net investment hedge transactions on a quarterly basis. This is done using the US Dollar offsetting method - comparing the numerical effects of a change in the spot rate on the value of the hedging instrument with the value of the hedged item. The critical terms of the hedging instrument are identical to the terms of the hedged items, and therefore only one scenario is evaluated through projections of future rates available in the market.

St. Marys Cement Inc. (Canada)

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(b) Analysis

01/01/2025 to 12/31/2025									
Investor	Hedged item				Instrument				
Entity	Currency	Investment	Currency	Percentage designated	Underlying investment USD	Currency	Original amount	Carrying amount (Note 20(b))	Change in the instrument carrying amount as a result of foreign currency movements, recognized to OCI (Note 24(c))*
St. Marys Cement Inc. (Canada)	CAD	VCNA US, Inc.	USD	81.13%	616,297	USD	500,000	499,339	24,075
									24,075

01/01/2024 to 12/31/2024									
Investor	Hedged item				Instrument				
Entity	Currency	Investment	Currency	Percentage designated	Underlying investment USD	Currency	Original amount	Carrying amount (Note 20(b))	Change in the instrument carrying amount as a result of foreign currency movements, recognized to OCI (Note 24(c))*
St. Marys Cement Inc. (Canada)	CAD	VCNA US, Inc.	USD	78.39%	637,866	USD	500,000	498,711	(39,365)
									(39,365)

*The designated hedge transaction was effective, and therefore no translation gain or loss was recognized in the current consolidated statement of income and comprehensive income. The balance reclassified to OCI as a result of the hedge effectiveness for the current period amounted to a gain of USD 24,075 (December 31, 2024: loss USD -39,365).

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8.4 Liquidity risk

The amounts below represent the contractual undiscounted and future estimated cash flows, which include interest to be incurred and, accordingly, do not reconcile directly with the amounts presented in the balance sheet.

	Less than one year	Between one and three years	Between three and five years	Over 5 years	Total
At December 31, 2025					
Borrowing	38,201	84,458	212,609	698,832	1,034,100
Related parties	1,473	-	-	-	1,473
Lease liabilities	41,931	68,636	43,949	166,328	320,844
Accounts payable and accrued liabilities	272,637	-	-	-	272,637
Salaries and benefits	38,765	-	-	-	38,765
	<u>393,007</u>	<u>153,094</u>	<u>256,558</u>	<u>865,160</u>	<u>1,667,819</u>

	Less than one year	Between one and three years	Between three and five years	Over 5 years	Total
At December 31, 2024					
Borrowing	32,576	32,348	176,491	625,376	866,791
Related party	1,702	-	-	-	1,702
Lease liabilities	33,106	58,938	36,381	104,906	233,331
Accounts payable and accrued liabilities	309,786	-	-	-	309,786
Salaries and payroll charges	34,514	-	-	-	34,514
	<u>411,684</u>	<u>91,286</u>	<u>212,872</u>	<u>730,282</u>	<u>1,446,124</u>

9 Financial instruments

9.1 Classification, recognition and measurement

The Group classifies its financial assets based on the business model for which the financial assets were acquired and determines their classification upon initial recognition, in the following categories:

(i) Financial instruments at amortized cost

These are financial instruments held for the purpose of receiving contractual cash flows, with payments related exclusively to principal and interest. The instruments under this classification are measured at amortized cost.

(ii) Financial instruments at fair value through other comprehensive income

Financial instruments where the contractual cash flows are solely payments of principal and interest and the objective of the Group's business model is achieved both by collecting contractual cash flows and selling financial assets. The instruments in this classification are measured at fair value through other comprehensive income.

(iii) Financial instruments at fair value through profit or loss

All financial instruments that do not fall under the above definitions are classified in this category. The instruments under this classification are measured at fair value through profit or loss.

The accompanying notes are an integral part of these consolidated annual financial statements.

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9.2 Offsetting of financial instruments

Financial assets and liabilities are offset and the net amount presented in the consolidated balance sheets when there is a legally enforceable right to offset the recognized amounts and when there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

9.3 Analysis

The financial instruments of the Group are classified as follows:

				31-Dec-2025
	Note	Amortized cost	Fair value through other comprehensive income	Total
Current assets				
Cash and cash equivalents	10	91,860	-	91,860
Trade and other receivables	11	6,484	-	6,484
Notes and capital related to SPE	12	48,583	-	48,583
		<u>146,927</u>	<u>-</u>	<u>146,927</u>
Non-current assets				
Financial investments		-	22	22
		<u>-</u>	<u>22</u>	<u>22</u>
Current liabilities				
Borrowing	20(b)	6,827	-	6,827
Lease liabilities	19(c)	33,309	-	33,309
Accounts payable and accrued liabilities		272,637	-	272,637
Securitization	12	28,472	-	28,472
Salaries and benefits		38,765	-	38,765
		<u>380,010</u>	<u>-</u>	<u>380,010</u>
Non-current liabilities				
Borrowing	20(b)	740,272	-	740,272
Lease liabilities	19(c)	185,497	-	185,497
		<u>925,769</u>	<u>-</u>	<u>925,769</u>
				31-Dec-2024
	Note	Amortized cost	Fair value through other comprehensive income	Total
Current assets				
Cash and cash equivalents	10	104,962	-	104,962
Trade receivables	11	4,336	-	4,336
Notes and capital related to SPE	12	52,515	-	52,515
		<u>161,813</u>	<u>-</u>	<u>161,813</u>
Non-current assets				
Financial investments		-	42	42
		<u>-</u>	<u>42</u>	<u>42</u>
Current liabilities				
Borrowing	20(b)	6,948	-	6,948
Lease liabilities	19(c)	27,122	-	27,122
Accounts payable and accrued liabilities		309,786	-	309,786
Securitization	12	25,432	-	25,432
Salaries and benefits		34,514	-	34,514
		<u>403,802</u>	<u>-</u>	<u>403,802</u>
Non-current liabilities				
Borrowing	20(b)	582,310	-	582,310
Lease liabilities	19(c)	154,295	-	154,295
		<u>736,605</u>	<u>-</u>	<u>736,605</u>

The accompanying notes are an integral part of these consolidated annual financial statements.

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9.4 Fair value of financial instruments

	Note	Fair value measured based on		31-Dec-2025
		Price quoted in an active market	Valuation technique supported by observable prices	
		Level 1	Level 2	Fair value
Assets				
Financial investments		22		22
		22	-	22
Liabilities				
Borrowing	20(b)	-	768,676	768,676
		-	768,676	768,676

	Note	Fair value measured based on		31-Dec-2024
		Price quoted in an active market	Valuation technique supported by observable prices	
		Level 1	Level 2	Fair value
Assets				
Financial investments		42	-	42
		42	-	42
Liabilities				
Borrowing	20(b)	-	574,686	574,685
		-	574,686	574,685

All the financial instruments not included in the table above are measured at amortized cost and the Company believes their carrying amount and their fair value are materially the same. The fair value of these financial instruments is determined by observable price (Level 2) in arms-length transactions or equivalent, in the case of intercompany transactions.

10 Cash and cash equivalents

(a) Accounting policies

Cash and cash equivalents include cash on hand, deposits held with banks and other highly liquid investments and which are readily convertible into a known amount of cash and subject to immaterial risk of change in value.

(b) Analysis

	31-Dec-2025	31-Dec-2024
\$CDN Cash at bank and on hand	24,637	51,474
\$US Equivalent	17,946	35,773
\$US Cash at bank and on hand	73,914	69,189
	91,860	104,962

The accompanying notes are an integral part of these consolidated annual financial statements.

11 Trade and other receivables

(a) Accounting policies

Accounts receivable corresponds to the amounts receivable from sales made in the course of the Group's normal business. It is recognized at fair value and subsequently measured at amortized cost using the effective interest rate method, less allowance for expected credit loss.

(b) Analysis

	Note	31-Dec-2025	31-Dec-2024
Trade accounts receivable		694	-
Non-trade accounts receivable		5,063	4,477
Due from related parties	15(b)	1,055	304
		6,812	4,781
Provision for expected credit loss		(328)	(445)
		6,484	4,336

The fair value of current accounts receivable approximates their carrying amount due to their short-term nature.

(c) Changes in the allowance for expected credit loss

	31-Dec-2025	31-Dec-2024
Balance at the beginning of the period	445	1,759
Provision for receivables expected credit loss	(138)	(1,266)
Currency translation adjustments	21	(48)
Balance at the end of the period	328	445

The creation and release of allowance for expected credit loss have been included in "Selling, general and administrative expenses" in the consolidated statements of income and comprehensive income.

Subsequent recoveries of amounts previously written off are credited against the same line item. Amounts charged to the allowance for expected credit loss are generally written off when there is no expectation of recovering additional cash.

12 Securitization

(a) Accounting policies

In March 2016, the subsidiary St. Marys entered into a revolving receivables securitization transaction with financial institutions for the sale of trade receivables to a Special Purpose Entity – SPE. The SPE was established for this purpose and it is not controlled by the Company. The SPE finances the initial acquisition of the receivables and classifies it by the grade of the receivable based on its transaction history, by means of: (i) senior notes; (ii) senior subordinated note; (iii) intermediate subordinated certificates; and (iv) junior subordinated certificates. This securitization operation was renewed, with the current maturity date being March 2027, and the amount of the credit facility increased to USD 250,000.

St. Mary's holds the senior subordinated note, as well as junior subordinated certificates. As so, the Company's maximum exposure to loss from its continuing involvement in the derecognized financial assets would correspond to its share in senior and junior subordinated certificates.

St. Marys sells receivables to the SPE on a daily and revolving basis. When the receivables are transferred to the SPE, it derecognizes all of the receivables, in exchange for cash and notes receivable. The accompanying notes are an integral part of these consolidated annual financial statements.

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from the SPE. No variable conditions apply to the cash outflow (such as option agreements or other instruments).

St. Marys manages the collection of receivables included in this transaction through the provision of services to the SPE. Fees incurred with the collection service are recorded as financial income. The SPE deducts from the amount transferred to St. Marys the acquisition cost of receivables, which is recorded as a financial expense by the Company (Note 29). In 2025 and 2024, the Company's gains and losses considered the lines of securitization commissions, reversal of guarantee on securitization, net of provisions, and securitization charges, as presented in Note 29.

Taking into consideration the analysis performed on the power and rights of VCNA regarding the SPE, as well as the sufficient exposure to variable returns, and based on significant judgement, VCNA is acting as an agent and in accordance with IFRS 10 "Consolidated financial statements", the SPE is not controlled by the Company and therefore is not included in the consolidated financial statements, balances transacted with the SPE are presented as balances with related parties (Note 15).

The Company has neither transferred nor retained substantially all the risks and rewards of the transferred assets however has retained control of the transferred assets as the SPE does not have the practical ability to sell the transferred assets. Receivables are recognized by the Company to the extent of the continuing involvement thereof and associated liabilities are also recognized. The extent of the continuing involvement in the transferred assets is the extent to which it is exposed to changes in the value of the transferred assets. The net carrying amount of the partially transferred assets and associated liabilities reflects the rights and obligations that the Company has retained, which is not materially different from its fair value, given the nature of the receivables.

St. Mary's recognizes part of the transferred assets to the extent of its continuing involvement, considering:

- (a) Its continuing involvement related to the junior subordinated tranche and senior subordinate tranche; and
- (b) Its continuing involvement regarding a guarantee that represents the subordination - as St. Mary's detains the first loss exposure within the subordination of tranches.

The receivables continue to be recognized and due within three months.

(b) Analysis

	31-Dec-2025	31-Dec-2024
Notes continuing to be recognized	43,597	48,313
Capital contribution in the SPE	4,986	4,202
Notes and capital related to the SPE	48,583	52,515
Security guarantee	(20,681)	(16,852)
Junior note guarantee losses	(7,791)	(8,580)
Junior subordinated note	(28,472)	(25,432)
Net carrying amount of the continuing involvement	20,111	27,083

13 Inventories

(a) Accounting policies

Inventories are stated at the lower of cost and net realizable value. Inventories are determined using the standard cost method. The cost of finished goods and work in progress comprises design costs, raw

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materials, direct labor, other direct and indirect costs and related production overheads (based on normal operating capacity).

Net realizable value is the estimated selling price in the ordinary course of business, less conclusion costs and selling expenses.

The Group and its investees, at least once a year, carry out a physical inventory count. Inventory adjustments are recorded under Cost of goods sold and services rendered.

(b) Analysis

	31-Dec-2025	31-Dec-2024
Raw materials	39,747	54,662
Fuels	52,055	57,318
Semi-finished product	131,239	118,111
Finished product	29,925	20,103
Spare parts / maintenance materials	63,885	54,917
Less: Provision for obsolescence	(23,207)	(16,307)
	<u>293,644</u>	<u>288,804</u>

(c) Changes in the provision for inventory losses

	31-Dec-2025	31-Dec-2024
Balance at the beginning of the period	16,307	16,272
Addition	8,166	1,980
Reversals / write-off	(1,663)	(1,266)
Translation differences	397	(679)
Balance at the end of the period	<u>23,207</u>	<u>16,307</u>

14 Prepaid expenses

(a) Accounting policies

An asset is recognized in the consolidated balance sheets when future economic benefits are likely to be generated for the Group and its cost or value can be reliably measured. This is presented in the consolidated balance sheets based on the current and non-current classification.

An asset is classified as current when: (i) it is expected to be realized or consumed in the normal operating cycle; (ii) it is held mainly for trade; and (iii) it is expected to be realized within 12 months after the reporting period. All other assets are classified as non-current.

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(b) Analysis

	<u>31-Dec-2025</u>	<u>31-Dec-2024</u>
Current assets		
Prepaid insurance	12,020	13,591
Licences, fees and dues	3,563	2,712
Prepaid - IT	396	368
Barge prepaid	578	570
	<u>16,557</u>	<u>17,241</u>
Non-current assets		
Prepaid royalties	5,407	5,775
Prepaid rent	466	586
Demolition cost	2,153	2,295
	<u>8,026</u>	<u>8,656</u>
	<u>24,583</u>	<u>25,897</u>

15 Related party transactions**(a) Accounting policies**

Related party transactions are carried out by the Group under similar conditions to other transactions, considering the usual market prices and conditions and, therefore, do not generate any undue benefit to counterparties or losses to the Group. In the normal course of operations, the Group enters into agreements with related parties (associates, joint ventures and shareholders) related to the purchase and sale of products, loans, sale of raw materials and services.

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(b) Analysis

	Parent Company		Associates		Joint ventures		Other		Total	
	31-Dec-2025	31-Dec-2024	31-Dec-2025	31-Dec-2024	31-Dec-2025	31-Dec-2024	31-Dec-2025	31-Dec-2024	31-Dec-2025	31-Dec-2024
Assets										
Current										
Trade receivables (i)	-	-	-	-	836	269	-	-	836	269
Other receivables (ii)	-	-	32	35	188	-	48,583	52,515	48,802	52,550
	-	-	32	35	1,024	269	48,583	52,515	49,638	52,819
Liabilities										
Current										
Trade payables (iii)	-	-	-	-	-	285	-	-	-	285
Other liabilities (iii)	-	-	4,834	15,018	-	-	28,472	25,432	33,306	40,450
Non-current										
Other liabilities (iv)	1,473	1,702	-	-	-	-	-	-	1,473	1,702
	1,473	1,702	4,834	15,018	-	285	28,472	25,432	34,779	42,437

	Parent Company		Associates		Joint ventures		Other		Total	
	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024								
Income Statement										
Sales (i)	-	-	-	-	4,456	7,745	-	-	4,456	7,745
Purchases (iii)	-	-	(18,365)	(17,774)	(33,069)	(21,874)	-	-	(51,434)	(39,648)
Financial income (ii)	-	-	-	-	-	-	9,081	7,807	9,081	7,807
Financial expenses (ii)	(1,473)	(1,913)	-	-	-	-	(18,324)	(28,337)	(19,797)	(30,250)
	(1,473)	(1,913)	(18,365)	(17,774)	(28,613)	(14,129)	(9,243)	(20,530)	(57,694)	(54,346)

(i) Sales operations of cement to joint venture, mainly Midway Group LLC.

(ii) Mainly refers to the receivables securitization operation with the company VCNA SPE, LLC (Note 12).

(iii) Supplier and purchase balances mainly, Hutton Transport Limited, RMC Leasing LLC, Midway Group LLC, and Votorantim Cimentos Trading.

(iv) Cost sharing.

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(c) Debts issued by the Company and its subsidiaries guaranteed by related parties

Instrument	Guarantor	Percentage guaranteed by the Company	31-Dec-2025	31-Dec-2024
Voto 2034	Votorantim Cimentos S.A.	100%	507,028	498,711
Committed credit facility	Votorantim Cimentos S.A.	100%	47,038	90,000
			<u>554,066</u>	<u>588,711</u>

(d) Key management compensation

The Group's management includes the Board of Directors and the Board of Executive Officers. The expenses for key management compensation, including all benefits, are summarized as follows:

	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Salaries and remuneration	6,925	8,538
Post-employment benefits	489	557
Statutory contributions	184	214
	<u>7,598</u>	<u>9,309</u>

16 Investments accounted for using the equity method

(a) Accounting policies

The accounting policies for investments are presented in Note 6.

(b) Analysis

	Net equity	Net income for the period	Percentage of voting and total capital (%)	Income from investments		Investment balance	
				01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024	31-Dec-2025	31-Dec-2024
Joint ventures							
Hutton Transport Limited	28,225	6,473	25.00	1,619	1,840	7,056	6,266
Grundy River Holdings, LLC	18,842	2,699	50.00	1,350	2,615	9,421	8,508
Midway Group, LLC	12,014	1,256	50.00	628	1,772	6,007	6,878
RMC Leasing, LLC	207	(877)	50.00	(439)	492	103	2,442
				<u>3,158</u>	<u>6,719</u>	<u>22,587</u>	<u>24,094</u>

(c) Changes in investments

	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Balance at the beginning of the period	24,094	23,774
Investment results from equity share in joint ventures	3,158	6,719
Approved dividends	(3,574)	(3,888)
Currency translation	309	(511)
Return of capital	(1,400)	(2,000)
Balance at the end of the period	<u>22,587</u>	<u>24,094</u>

The accompanying notes are an integral part of these consolidated annual financial statements.

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(d) Information on investees

Below is a summary of the selected financial information of the Group's joint ventures for the years ended:

	31-Dec-2025			
	Hutton Transport Limited	Midway Group, LLC	RMC Leasing, LLC	Grundy-River Holdings, LLC
	Canada	USA	USA	USA
Place of operation	Canada	USA	USA	USA
Main activity	Transportation services	Ready-mix concrete	Lease holding	Ready-mix concrete
Ownership %	25%	50%	50%	50%
Financial position				
Current assets	\$ 7,496	\$ 8,842	\$ 200	\$ 13,454
Non-current assets	25,433	6,810	7	7,000
Current liabilities	1,750	3,638	-	-
Non-current liabilities	2,954	-	-	1,612
Shareholders' equity	28,225	12,014	207	18,842
Income				
Revenue	24,908	31,664	-	34,196
Cost of goods sold	(17,762)	(30,301)	(166)	(29,678)
Other income (expense)	(673)	(107)	(711)	(1,811)
Financial results, net	-	-	-	(8)
Current period profit	\$ 6,473	\$ 1,256	\$ (877)	\$ 2,699

	31-Dec-2024			
	Hutton Transport Limited	Midway Group, LLC	RMC Leasing, LLC	Grundy-River Holdings, LLC
	Canada	USA	USA	USA
Place of operation	Canada	USA	USA	USA
Main activity	Transportation services	Ready-mix concrete	Lease holding	Ready-mix concrete
Ownership %	25%	50%	50%	50%
Financial position				
Current assets	\$ 7,142	\$ 7,028	\$ 1,564	\$ 9,112
Non-current assets	12,665	8,444	3,323	10,047
Current liabilities	1,351	1,716	-	1,601
Non-current liabilities	2,109	-	-	175
Shareholders' equity	16,347	13,756	4,887	17,383
Income				
Revenue	25,845	35,534	-	36,658
Cost of goods sold	(17,934)	(31,815)	(710)	(30,191)
Other income (expense)	(550)	(154)	1,694	(1,226)
Financial results, net	-	(21)	-	(11)
Current period profit	\$ 7,361	\$ 3,544	\$ 984	\$ 5,230

17 Property, plant and equipment

(a) Accounting policies

Property, plant and equipment are stated at historical cost of acquisition or construction less accumulated depreciation. Historical cost includes borrowing costs related to the acquisition or construction of qualifying assets.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with these costs will flow to the Group and can be measured reliably. The carrying amount of the replaced items or parts is derecognized.

All other repairs and maintenance are charged to the consolidated statements of income and comprehensive income during the financial period in which they are incurred. The cost of major refurbishments is included in the carrying value of the asset when the future economic benefits exceed the performance initially expected for the existing asset.

Except for land that is not depreciated, the depreciation of assets is calculated using the straight-line method to reduce their cost to their residual values over their estimated useful lives. The assets' residual values and useful lives are reviewed annually and adjusted if appropriate.

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An asset's carrying amount is written down immediately to its recoverable amount when it is greater than its estimated recoverable amount, in accordance with the criteria adopted by the Group in order to determine the recoverable amount (note 7).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognized within "Other operating income" in the consolidated statements of income and comprehensive income (Note 28).

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(b) Analysis

	Note	Land	Land improvements & buildings	Equipment	Vehicles	Construction in progress	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Balance at the beginning of the period								
Cost		99,338	865,180	1,864,989	311,326	242,591	3,383,424	3,233,610
Accumulated depreciation		-	(510,377)	(1,277,181)	(206,943)	-	(1,994,501)	(1,873,161)
Net balance		99,338	354,803	587,808	104,383	242,591	1,388,923	1,360,449
Acquisitions		-	-	-	-	220,625	220,625	216,605
Business acquisition	32	6,617	3,470	3,706	11,679	-	25,472	1,167
Disposals		(2,857)	(172)	(3,653)	(391)	-	(7,073)	(3,135)
Depreciation (i)		-	(19,723)	(86,408)	(25,455)	-	(131,586)	(121,340)
Transfers		1,309	20,703	132,407	32,399	(191,360)	(4,542)	(2,483)
Translation differences		2,319	9,097	18,291	2,181	4,794	36,682	(62,340)
Balance at the end of the period		106,726	368,178	652,151	124,796	276,650	1,528,501	1,388,923
Cost		106,726	898,278	2,015,740	357,194	276,650	3,654,588	3,383,424
Accumulated depreciation		-	(530,100)	(1,363,589)	(232,398)	-	(2,126,087)	(1,994,501)
Net balance		106,726	368,178	652,151	124,796	276,650	1,528,501	1,388,923
Average annual depreciation rates %			4	7	14			

(i) Depreciation expense of USD 128,841 is included in "Cost of goods sold" and USD 2,745 is included in "General and administrative expenses".

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(c) Construction in progress

	31-Dec-2025	31-Dec-2024
Sustaining	152,239	138,664
Modernization	64,463	50,372
Health & Safety	9,916	22,579
Expansion	50,032	30,976
	<u>276,650</u>	<u>242,591</u>

- (i) Sustaining investments relate to the acquisition or replacement of industrial machinery and equipment linked to the operation of plants, mobile equipment and mines, with the purpose of improving reliability and continuity with the application of the same or new technologies.
- (ii) Investments in industrial modernization mainly related to the use of new technologies or to the optimization of equipment and processes to generate improved financial benefits (reduced costs, improved revenue generation, improved return on investment and cashflow).
- (iii) Expansion related investments are mainly related to the construction of, growth in, or improvement of the Company's assets in order to increase of the installed capacity, bring new products to markets or to enter new markets.

18 Intangible assets and goodwill**(a) Accounting policies****(i) Goodwill**

Goodwill is measured by the difference between the amount paid and/or payable for the acquisition of a business and the net amount of the fair value of the assets and liabilities of the entity acquired. Goodwill on acquisitions of subsidiaries is recorded as Intangible assets in the consolidated financial statements. Goodwill on acquisition of joint ventures and other investments accounted for through equity method are recorded together with the Investment balances (Note 16). Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to CGUs for the purpose of impairment testing. The allocation is made to those CGUs or groups of CGUs that are expected to benefit from the business combination in which the goodwill arose.

(ii) Exploration rights

Exploration costs, including any material costs incurred prior to securing the legal right to explore properties, are expensed in the period in which they are incurred. Exploration rights purchased through acquisition or expenses incurred following the issuance of a legal right to explore properties that are intangible in nature are capitalized as an intangible asset. Exploration rights capitalized are amortized over the expected life of the extractable reserves. These rights are assessed for impairment following the guidance of IFRS 6- Exploration for and evaluation of mineral resources and IAS 36- Impairment of assets.

(iii) Computer software

The costs of acquiring software are capitalized and amortized using the straight-line method over their estimated useful lives. Costs associated with maintenance are recognized as expenses as incurred. Currently, the Group does not have internal software development projects.

The accompanying notes are an integral part of these consolidated annual financial statements.

(iv) Contractual customer relationships and non-competition agreements

Contractual customer relationships and non-compete agreements acquired in a business combination are recognized at fair value at the acquisition date. The contractual customer relations and non-compete agreements have a finite useful life and are carried at cost less accumulated amortization. Amortization is calculated using the straight-line method over the estimated useful life, being 15 years for customer relationships and 5 years for non-compete agreements.

(v) Asset retirement obligation

The Group has decommissioning obligations as a result of their natural resources extraction activities. The accounting policies related to the liability entry of the Asset Retirement Obligations are disclosed in Note 21.

The decommissioning costs, equivalent to the present value of the obligation (liability), are capitalized as part of the carrying amount of the mining asset. The asset is amortized on a straight-line basis over the remaining useful life of the mine. The Company periodically reviews the useful lives of its mines and the estimated future cost necessary for the recovery of the area explored.

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(b) Analysis

	Note	Goodwill	Computer software	Exploration rights	ARO	Customer relationships and non-competes	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Balance at the beginning of the period								
Cost		295,239	35,658	365,839	43,973	121,981	862,690	864,569
Accumulated depreciation		-	(33,466)	(94,147)	(30,375)	(88,033)	(246,021)	(229,975)
Net balance		<u>295,239</u>	<u>2,192</u>	<u>271,692</u>	<u>13,598</u>	<u>33,948</u>	<u>616,669</u>	<u>634,594</u>
Additions		-	-	-	2,284	-	2,284	-
Transfers		-	3,605	937	-	-	4,542	2,483
Business acquisition	32	-	-	7,603	-	660	8,263	766
Disposals		-	-	(132)	-	-	(132)	-
Adjustments		-	-	-	2,798	-	2,798	526
Impairment		-	-	-	-	-	-	603
Amortization (i)		-	(1,668)	(6,946)	(3,159)	(3,316)	(15,089)	(16,046)
Translation differences		-	41	4,984	(480)	-	4,545	(6,257)
Balance at the end of the period		<u>295,239</u>	<u>4,170</u>	<u>278,138</u>	<u>15,041</u>	<u>31,292</u>	<u>623,880</u>	<u>616,669</u>
Balance at the end of the period								
Cost		295,239	39,304	379,231	48,575	122,641	884,990	862,690
Accumulated depreciation		-	(35,134)	(101,093)	(33,534)	(91,349)	(261,110)	(246,021)
Net balance		<u>295,239</u>	<u>4,170</u>	<u>278,138</u>	<u>15,041</u>	<u>31,292</u>	<u>623,880</u>	<u>616,669</u>
Average annual amortization rates %								
			20	3	3	7		

(i) Amortization expense of USD 14,773 is included in “cost of goods sold” and USD 316 is included in “general and administrative expenses”.

The accompanying notes are an integral part of these consolidated annual financial statements.

19 Lease

(a) Accounting policies

For the agreements considered as scope of the leasing standard, the Group recognized liability at the date at which the leased asset is available for use by the group, a lease liability that reflects the future payments and a right-of-use asset. The asset is amortized monthly according to the lease term, which is defined based on the combination of the non-cancellable term, term covered by the option of extension, term covered by the option of termination and, mainly, management's intention as to the term of stay in each contract. The liability is adjusted to the present value of the obligation based on the internal rate of the contract or the incremental rate, which should reflect the acquisition cost by the Group of debt with characteristics similar to those determined by the agreements. Settlement of liabilities occurs according to the flow of payments made to the lessor.

As per the standard, the following are included in the scope: (i) leases greater than 12 months; and (ii) contracts with total amounts greater than \$5K. When identifying rights-of-use assets within the scope of identified contracts, the following are also disregarded: (i) contracts with variable payments; (ii) contracts in which the lease asset was considered as non-identifiable; (iii) contracts in which the Group is not entitled to obtain substantially all the economic benefits arising from the use of the asset; and (iv) contracts in which the Group does not have substantial control over the definition of the use of the asset. For these leases, the accounting occurs on a monthly basis with the right to use the leased asset being directly expensed in the consolidated statements of income and comprehensive income, which are shown on note 26, Expenses by Nature, as part of row "Rents and leases".

The amortization of the right-of-use asset is recognized as part of cost of sales or as general and administrative expenses, according to the characteristics of the asset, and the interest expense for updating the present value of the lease liability is recorded in the financial result.

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(b) Right-of-use assets

	Land & Buildings	Machinery & Equipment	Vehicles	Barges	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Balance at the beginning of the period						
Cost	106,619	31,065	34,727	212,929	385,340	327,575
Accumulated depreciation	(24,264)	(27,471)	(30,845)	(123,747)	(206,327)	(164,306)
Net balance	82,355	3,594	3,882	89,182	179,013	163,269
Acquisitions	8,002	9,404	714	59,248	77,368	64,917
Disposals	(213)	-	(623)	-	(836)	(2,093)
Amortization (i)	(4,621)	(4,805)	(1,114)	(33,915)	(44,455)	(42,021)
Currency translation adjustment	728	317	2	4,164	5,211	(5,059)
Balance at the end of the period	86,251	8,510	2,861	118,679	216,301	179,013
Cost	115,136	40,786	34,820	276,341	467,083	385,340
Accumulated depreciation	(28,885)	(32,276)	(31,959)	(157,662)	(250,782)	(206,327)
Net balance	86,251	8,510	2,861	118,679	216,301	179,013
Average annual amortization rates %	10	5	5	9		

(i) Amortization expense of USD 44,455 is included in "cost of goods sold".

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(c) Lease liabilities

	Note	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Balance at the beginning of the period		181,417	171,528
Additions		77,369	64,917
Disposal		(836)	(2,093)
Payments		(44,051)	(49,133)
Interest expense	29	10,357	8,823
Interest paid		(10,480)	(8,812)
Exchange variations		5,030	(3,813)
Balance at the end of the period		<u>218,806</u>	<u>181,417</u>
Current		33,309	27,122
Non-current		185,497	154,295
		<u>218,806</u>	<u>181,417</u>

Short-term leases and leases of low-value assets are recognized on a straight-line basis as an expense in profit or loss for the period, as presented in Note 26.

The schedule of repayments of the Group's lease liabilities is as follows:

	31-Dec-2025	
	Amortized	Balance
12 months or less	15.2%	33,309
1-5 years	55.0%	120,379
Over 5 years	29.8%	65,118
	<u>100.0%</u>	<u>218,806</u>

20 Borrowings**(a) Accounting policies**

Borrowings are recognized initially at fair value, net of transaction costs incurred, and subsequently carried at amortized cost. Any difference between the proceeds (net of transaction costs) and the total amount payable is recognized in the consolidated statements of income and comprehensive income over the period of the borrowings using the effective interest rate method.

Borrowing costs directly related to the acquisition, construction or production of a qualifying asset that requires a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of that asset when it is probable that future economic benefits associated with the item will flow to the Group and costs can be measured reliably. The other borrowing costs are recognized as finance expenses in the period in which they are incurred.

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(b) Analysis

Type	Average annual cost	Current		Non-current		Total	
		31-Dec-2025	31-Dec-2024	31-Dec-2025	31-Dec-2024	31-Dec-2025	31-Dec-2024
CAD Revolver *	CORRA + 0.95%	790	-	64,574	-	65,364	-
USD Equivalent		576	-	47,038	-	47,614	-
USD Revolver*	SOFR + 0.95%	37	298	-	90,000	37	90,298
Total Revolver		613	298	47,038	90,000	47,651	90,298
Bond Payable*	5.8%	6,105	6,103	493,234	492,310	499,339	498,413
Bilateral loans	SOFR + 1.2%	-	-	200,000	-	200,000	-
Mortgages Payable	3.6%	109	547	-	-	109	547
		<u>6,827</u>	<u>6,948</u>	<u>740,272</u>	<u>582,310</u>	<u>747,099</u>	<u>589,258</u>

*These borrowings are guaranteed by the Company's parent Company VCSA.

CORRA - Canadian Overnight Repo Rate Average

SOFR - Secured Overnight Financing Rate

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(c) Maturity profile

	31-Dec-2025		31-Dec-2024	
	Amortized	Balance	Amortized	Balance
6 months or less	1.2%	7,288	1.2%	7,080
6-12 months (i)	0.0%	(461)	0.0%	(132)
1-5 years	14.5%	242,425	14.5%	85,386
Over 5 years	84.3%	497,847	84.3%	496,924
	100.0%	747,099	100.0%	589,258

(i) Negative balances relate to amortization of bond upfront fee.

(d) Movements

The changes for the period are as follows:

	Note	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Balance at the beginning of the period		589,258	542,168
New borrowings (i)		566,032	837,098
Exchange rate variations		3,942	9,629
Interest expense	29	39,950	41,370
Interest paid		(39,846)	(46,340)
Premium paid on BOND repurchase		-	(6,050)
Amortization (additions) of financing costs		1,217	(3,584)
Principal paid (ii)		(413,454)	(785,033)
Balance at the end of the period		747,099	589,258

(i) New borrowings are made up of revolver withdrawals (USD 366) and new loans (USD 200) (Note 3.1).

(ii) Principal paid is made up of revolver repayments.

(e) Credit line

Credit line	Company	Start date	Maturity	Credit limit	Amount outstanding	Amount available
Committed Credit Facility	VCI / VCEAA / St Marys	Jun/22	Jun/27	300,000	(47,651)	252,349
Global Revolving Credit Facility	VCSA / VCI / VCEAA / St Mary's	Jul/25	Jul/30	250,000	-	250,000
					(47,651)	502,349

These amounts consider the foreign exchange rate on the date of each withdrawal for Canadian dollar amounts.

Up to the authorization date of these condensed consolidated financial statements, the Company withdrew additional CAD 93,000 (USD 67,000) and USD 75,000 of the available credit balance presented above.

In replacement of the revolving credit facility (Global Revolving Credit Facility) contracted in September 2021 in the amount of USD 250,000 and maturing in September 2026, in July 2025, VCSA and its subsidiaries, including the Company, entered into a new revolving credit facility with a syndicate of banks in the amount of USD 250,000, maturing in July 2030. This facility is characterized as Sustainability-Linked, in alignment with VCSA's and its subsidiaries long-term sustainability commitments.

The accompanying notes are an integral part of these consolidated annual financial statements.

21 Provisions

(a) Accounting policies

(i) Provision for legal claims

The Group is party to ongoing tax, civil, labour and environmental lawsuits and are contesting these matters both at the administrative and judicial levels.

Provision for legal claims is recognized when: (i) the Group has a present legal or constructive obligation as a result of past events; (ii) it is probable that an outflow of resources will be required to settle the obligation; and (iii) the amount can be reliably estimated. The losses classified as possible are not recorded in the consolidated balance sheets but are disclosed in the explanatory notes. The contingencies for which losses are classified as remote are not provisioned nor disclosed, except when, due to the visibility of the process, the Group considers its disclosure justified. The classification of losses as possible, probable or remote is supported by the advice of the Groups legal advisors.

Provision is measured at the present value of the expenditures expected to be required to settle the obligation that reflects current market assessments of the time value of money and the risks specific to the obligation, and these variations are recognized in the consolidated statements of income and comprehensive income. Provision does not include future operating losses.

(ii) Asset retirement and other obligations

The measurement of asset retirement obligations involves judgment on various assumptions. From an environmental point of view, this relates to future obligations to restore/recover the environment to conditions ecologically similar to those existing at the moment when the project was initiated or to take compensatory measures due to the impossibility of return to these pre-existing conditions. These obligations arise from the environmental degradation of the occupied area, object of the operation or from formal commitments assumed with the environmental agency, under which the degradation must be compensated. The retirement of an asset occurs when it is permanently retired through stoppage, sale or disposal.

Obligations consist mainly of costs associated with the termination of activities. As asset retirement obligations are long-term obligations, they are adjusted to present value using a discount rate. The asset retirement cost, equivalent to the present value of the obligation (liability), is capitalized as part of the carrying amount of the asset, which is depreciated over its useful life.

The asset retirement obligation is discounted to its present value, adding the country risk and inflation differential to the used rate. The liability recorded is periodically updated based on these discount rates, which are annually reviewed by the Group.

The total undiscounted amount of the estimated cash flows required to restore/recover the environment is approximately 55.0. An average inflation factor of 2% has been applied to obtain the future value of the restore/recover costs, which has then been discounted at an average rate of 4.09% (2024 – 3.52%) to obtain the present value of the obligation. The expected timing of the outflows associated with the restore/recover process is within the range from 1 to 65 years.

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(b) Analysis

	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Balance at the beginning of the period	16,184	19,413
Charged to the income statement	1,319	1,850
Change in provisions/estimates	453	(288)
Additions	2,284	-
Settlements	(3,753)	(4,351)
Exchange differences	229	(440)
Balance at the end of the period	16,716	16,184

22 Pension plans**(a) Accounting policies****(i) Pension obligations**

The Group participates in pension plans managed by a private pension entity, which provide post-employment benefits to employees determined through periodic actuarial calculations. The Group has defined benefit plans and defined contribution plans.

The liability in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of the plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using market interest rates, which are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension obligations. Actuarial gains and losses, also called rereasurements arising from changes in actuarial assumptions and amendments to pension plans, are recognized in Other comprehensive income.

Past service costs are recognized immediately in profit or loss, unless the changes to the pension plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, past service costs are amortized on a straight-line basis over the vesting period.

For defined contribution plans, the Group pays contributions to the managers of the pension plans on a compulsory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognized as employee benefit expenses when they are due. Prepaid contributions are recognized as an asset to the extent that a cash refund or a reduction in the future payments is available.

(ii) Other post-employment obligations

Some group companies provide post-retirement healthcare benefits to their retirees. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment using the same accounting methodology as used for defined benefit pension plans. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise. These obligations are valued annually by independent qualified actuaries.

(b) Analysis

The table below shows how the balances and activities related to post-employment benefits are allocated in the Company and its subsidiaries' consolidated financial statements.

The accompanying notes are an integral part of these consolidated annual financial statements.

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	31-Dec-2025	31-Dec-2024
Rights recorded in the consolidated balance sheets		
Defined pension benefits	15,185	15,085
Obligations recorded in the consolidated balance sheets		
Supplementary pension plans	7,810	7,969
Post-employment medical benefits	28,718	29,790
	<u>36,528</u>	<u>37,759</u>
Income statement charge included in operating profit for:		
Defined pension benefits	112	60
Post-employment medical benefits	2,386	2,348
	<u>2,498</u>	<u>2,408</u>
Remeasurements for:		
Defined pension benefits	(1,433)	(662)
Post-employment medical benefits	(3,049)	(1,308)
Deferred tax expense	790	(272)
	<u>(3,692)</u>	<u>(2,242)</u>

(c) Defined benefit pension plans

The Group operates defined benefit pension plans in Canada and the U.S. based on employee pensionable remuneration and length of service. Plan assets are held in trusts, foundations or similar entities, governed by local regulations and practice in each country, as is the nature of the relationship between the Group and the trustees (or equivalent) and their composition.

The amounts recognized in the consolidated balance sheets are determined as follows:

	31-Dec-2025	31-Dec-2024
Present value of funded obligations	101,775	101,631
Fair value of plan assets	(116,960)	(116,716)
Surplus of funded plans	(15,185)	(15,085)
Present value of unfunded obligations	7,810	7,969
Net defined benefit liability (asset)	<u>(7,375)</u>	<u>(7,116)</u>

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The movement in the defined benefit obligation and plan assets over the years ended December 31, 2025 and 2024 is as follows:

	Present value of obligation	Fair value of plan assets	Total
Balance - December 31, 2023	119,641	(127,677)	(8,036)
Current service cost	59	-	59
Interest expense/(income)	5,192	(5,191)	1
	5,251	(5,191)	60
Remeasurement:			
Return on plan assets, excluding amounts included in interest expense/(income)	-	(3,934)	(3,934)
(Gain)/loss from change in demographic assumptions	2,010	-	2,010
(Gain)/loss from change in financial assumptions	1,754	-	1,754
Experience (gain)/loss	(492)	-	(492)
	3,272	(3,934)	(662)
Exchange differences	(8,762)	9,310	548
Contributions			
Employers	-	959	959
Payment from plans			
Benefit payments	(9,802)	9,817	15
Balance - December 31, 2024	109,600	(116,716)	(7,116)

	Present value of obligation	Fair value of plan assets	Total
Balance - December 31, 2024	109,600	(116,716)	(7,116)
Current service cost	90	-	90
Interest expense/(income)	4,863	(4,841)	22
	4,953	(4,841)	112
Remeasurement:			
Return on plan assets, excluding amounts included in interest expense/(income)	-	281	281
(Gain)/loss from change in demographic assumptions	29	-	29
(Gain)/loss from change in financial assumptions	(1,178)	-	(1,178)
Experience (gain)/loss	(565)	-	(565)
	(1,714)	281	(1,433)
Exchange differences	4,904	(5,153)	(249)
Contributions			
Employers	-	1,296	1,296
Payment from plans			
Benefit payments	(8,158)	8,173	15
Balance - December 31, 2025	109,585	\$ (116,960)	\$ (7,375)

The defined benefit obligations and the plan assets are composed by country, as follows:

	Canada	USA	Total
Present value of defined benefit obligations	103,607	5,993	109,600
Fair value of plan assets	(109,126)	(7,590)	(116,716)
Balance - December 31, 2024	(5,519)	(1,597)	(7,116)
Present value of defined benefit obligations	103,790	5,795	109,585
Fair value of plan assets	(108,700)	(8,260)	(116,960)
Balance - December 31, 2025	(4,910)	(2,465)	(7,375)

The accompanying notes are an integral part of these consolidated annual financial statements.

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The principal actuarial assumptions were as follows:

	31-Dec-2025		31-Dec-2024	
	Canada	USA	Canada	USA
Discount rate	4.6%	5.4%	4.5%	5.2%
Future salary increases	2.5%	-	2.5%	-
Healthcare cost trend rate	5.1%	6.8%	5.2%	7.2%

Assumptions regarding future mortality are set based on actuarial advice in accordance with published statistics and experience in each territory. These assumptions translate into an average life expectancy in years for a pensioner retiring at age 65:

	31-Dec-2025		31-Dec-2024	
	Canada	USA	Canada	USA
Retiring at the end of the reporting period:				
Male	22	21	21	20
Female	25	22	24	22
Retiring 20 years after the end of the reporting period:				
Male	23	22	22	22
Female	25	24	25	24

The sensitivity of post-employment benefit obligations, related to pension and medical plans, to changes in the weighted principal assumptions is:

	Change in assumption	Increase in assumption	Decrease in assumption
Discount rate	0.5%	(6,587)	7,231
Salary growth rate	0.5%	457	(436)
Life expectancy	1 year	4,421	(4,366)

Plan assets are comprised of:

	31-Dec-2025		31-Dec-2024	
	Quoted	%	Quoted	%
Investment funds				
Global equity	23,275	19.9%	23,226	19.9%
Emerging markets equity	-	-	11,555	9.9%
Bond funds				
Long bond	93,217	79.7%	81,351	69.7%
Cash	468	0.4%	584	0.5%
	116,960	100.0%	116,716	100.0%

Through its defined benefit pension plans, the Group is exposed to a number of risks, the most significant of which are detailed below:

Asset volatility: The plan liabilities are calculated using a discount rate set with reference to corporate bond yields; if plan assets underperform this yield, this will create a deficit. Both the Canada and U.S. plans hold a significant proportion of equities, which are expected to outperform corporate bonds in the long-term, while providing volatility and risk in the short-term. As the plans mature, the Group intends to reduce the level of investment risk by investing more in assets that better match the liabilities. See below for more details on the Groups' asset-liability matching strategy.

Changes in bond yields: A decrease in corporate bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plan's bond holdings.

Salary risk: The present value of the benefit obligations is calculated by reference to the future salaries of plan participants, so salary increases of the plan participants greater than assumed will increase plan liabilities.

Life expectancy: The majority of the plans obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the plans liabilities.

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The Group ensures that the investment strategy is managed within an asset-liability matching (“ALM”) framework that has been developed to achieve long-term investment objectives that align with meeting the obligations of the pension plan. Within this framework, The Groups’ ALM objective is to establish an investment strategy that allocates a prudent portion of the assets to a portfolio of fixed income securities with interest rate characteristics similar to the liability profile of the plan. Further, a portion of the assets are allocated to a well-diversified portfolio of equities to provide for long-term growth and inflation protection. The Group actively monitors the investment strategy and the expected long-term return vis-a-vis the liabilities. The Group has not changed the processes used to manage its risks from previous periods. The Group does not use derivatives to manage its risk. Investments are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets. The largest proportion of assets is invested in bonds in 2025 and 2024. The Company and its subsidiaries believe that bonds offer the best returns over the long term with an acceptable level of risk. The bonds are held in a diversified portfolio with a current target of 80%. The remaining 20% is invested in equities.

The registered pension plans are subject to statutory funding requirements that are reviewed every year or every three years depending on the financial position of the plan revealed in the previous required funding valuation. Any funding deficiencies must be funded over a period not exceeding those prescribed by applicable pension legislation. The funding valuations establish minimum and maximum permitted contributions; the Group will decide on the level of contributions within this prescribed range. There are also two non-registered plans, one is unfunded, and the other secured by a letter of credit arrangement.

Expected contributions to the pension arrangements for the year ending December 31, 2026 are USD 10.0. The weighted average duration of the defined benefit obligation is 9 years.

(d) Post-employment medical benefits

The Group operates a number of post-employment medical benefit schemes. The method of accounting, assumptions and the frequency of valuations are similar to those used for defined benefit pension schemes. All of these plans are unfunded.

The amounts recognized in the consolidated balance sheets are determined as follows:

	31-Dec-2025	31-Dec-2024
Present value of funded obligations	-	-
Fair value of plan assets	-	-
Surplus of funded plans	-	-
Present value of unfunded obligations	28,718	29,790
Net liability in the consolidated balance sheets	28,718	29,790

The accompanying notes are an integral part of these consolidated annual financial statements.

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The movement in the medical benefit obligation over the years ended December 31, 2025 and 2024 is as follows:

	31-Dec-2025	31-Dec-2024
Balance at the beginning of the period	29,790	31,444
Current service cost	969	943
Interest expense/(income)	1,417	1,405
	2,386	2,348
Remeasurements		
(Gain)/loss from change in demographic assumptions	(932)	673
(Gain)/loss from change in financial assumptions	(966)	(1,027)
Experience (gain)/loss	(1,151)	(954)
	(3,049)	(1,308)
Exchange differences	819	(1,434)
Payment from plans		
Benefit payments	(1,228)	(1,260)
Balance at the end of the period	28,718	29,790

(e) Defined benefit and post-employment medical benefits

Expected maturity analysis of undiscounted pension and post-employment medical benefits is as follows:

	Less than 1 year	Between 1-2 years	Between 2-5 years	Over 5 years	Total
Pension benefits	8,936	8,727	25,261	143,553	186,477
Post - employment medical	1,271	1,398	4,567	120,946	128,182
	10,207	10,125	29,828	264,499	314,659

23 Current and deferred income tax

(a) Accounting policies

The tax expense for the period comprises current and deferred tax. Tax is recognized in the consolidated statements of income and comprehensive income, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity, respectively.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the consolidated balance sheet date in the countries where the Group operates and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognized on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognized if they arise from the initial recognition of goodwill; deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the consolidated balance sheet date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

Deferred income tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized.

Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except for deferred income tax liability where the timing of the reversal of the temporary

The accompanying notes are an integral part of these consolidated annual financial statements.

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difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Deferred income tax assets and liabilities are presented as non-current.

(b) Reconciliation of income tax

	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Income before income tax expense	164,650	153,168
Statutory rate	25.31%	25.31%
Income tax at standard rates	(41,678)	(38,771)
Tax effects of:		
Prior year adjustments	(935)	8,154
Rate changes	7,171	(3,585)
Non-deductible expenses	(2,285)	(5,041)
State income tax expense	(10,676)	(12,652)
Withholding tax	-	799
Valuation allowance on reversal of NOL's	1,891	8,356
Other	201	(138)
Income tax expense:	(46,311)	(42,878)
Current	(11,467)	(19,426)
Deferred	(34,844)	(23,452)
Income tax expense in the consolidated statements of income and comprehensive income	(46,311)	(42,878)
Effective rate - %	28.13	27.99

(c) Analysis of deferred tax balances

	31-Dec-2025	31-Dec-2024
Deferred tax assets:		
Net operating losses	57,816	64,881
Investment Tax Credit (ITC)	41,512	39,289
Provisions	19,688	21,073
Ontario Minimum tax	9,733	8,091
Other	3,577	2,737
Total deferred tax assets	132,326	136,071
Deferred tax liabilities:		
Accelerated tax depreciation	(268,545)	(237,380)
Total deferred tax liabilities	(268,545)	(237,380)
Net deferred tax assets (liabilities)	(136,219)	(101,309)
Deferred tax assets *	1,408	8,219
Deferred tax liabilities *	(137,627)	(109,528)

* During the year, the Company reassessed its annual evaluation of the projection of future taxable profits to support the recognition of deferred income tax asset and as a result identified an increase of USD 1,891 (CAD 2,643), which was recognized in the period.

**These balances are presented net by legal entity.

The accompanying notes are an integral part of these consolidated annual financial statements.

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(d) Pillar Two

On 20 June 2024, Bill C-69, which contains the Global Minimum Tax Act (“GMTA”) reflecting application of global minimum tax to in-scope companies for fiscal years commencing on or after December 31, 2023, received Royal Assent and became enacted. The Canadian rules include the introduction of a Qualified Domestic Minimum Top-Up Tax (“QDMTT”) to reach the required taxation level of 15% on Pillar Two qualifying profits earned by companies domiciled in Canada. Based on the financial data of the twelve months ended December 31, 2025, no top-up tax nor any QDMTT impact in Canada is expected for 2025 and thus the Company has no related current tax expense associated with global minimum tax. Management has applied the exception to recognizing and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes as per IAS 12.88A.

(e) Effects of deferred income tax on net income and comprehensive income

	Note	31-Dec-2025	31-Dec-2024
Balance at the beginning of the period		(101,309)	(77,275)
Effect on income		(34,844)	(23,452)
Tax charged directly to other comprehensive income	24(c)	(790)	272
Exchange differences		724	(854)
Balance at the end of the period		<u>(136,219)</u>	<u>(101,309)</u>

(f) Realization of deferred income tax on net operating losses

As at December 31, 2025, the Group had income tax losses in the consolidated amount of USD 228,321 (2024: USD 279,282) for which there is a deferred tax income constituted amounting to USD 62,798 (2024: USD 73,098).

The recoverability of the balances is evaluated annually, based on the expectation of future taxable profits of the Group, and assets are constituted only for the portion of the tax losses on which the Group and its investees have projections of utilization within a term consistent with management’s operational projections for the next five years.

(g) Deferred Tax Assets Not Recognized

The company recognizes deferred tax assets taking into account the effects of local tax law. Deferred tax assets are fully recognized when it is determined that sufficient positive evidence exists to demonstrate that it is probable that a deferred tax asset will be realized. The main factors considered are: 1) Historic and expected future levels of taxable income; 2) Tax plans that affect whether tax asset can be realized; and 3) The nature, amount and expected timing of reversal of taxable temporary differences.

Deferred tax assets not recognized are as follows:

	31-Dec-2025	31-Dec-2024
Canada	52,716	56,509
USA	-	-
	<u>52,716</u>	<u>56,509</u>
Deferred tax assets not recognized relate to:		
Non-capital losses	4,982	8,218
Capital losses	2,787	6,193
EIFEL	5,145	4,126
ITC	39,802	37,972
	<u>52,716</u>	<u>56,509</u>

The accompanying notes are an integral part of these consolidated annual financial statements.

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Deferred tax assets were not recognized on non-capital tax-loss carryforwards, considering that it is unlikely that these tax losses will be available for the Company to use in the future, amounting to USD 4,982 (2024: USD 8,218).

(h) Tax losses

The Company has the following tax-loss carry-forwards that are expected to expire in the following years, if not utilized:

Year	
2040 and prior	451
2041	1
2042	5
2043	6
2045	46
No expiry date	24
	<u>533</u>

The tax base balances of tax losses and negative base for which the Company recognizes deferred tax amounts to USD 208,954 (2024: USD 247,119).

24 Shareholders' equity

(a) Accounting policies

(i) Share capital

Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Where any Group company purchases the company's equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes), is deducted from equity attributable to the company's equity holders until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the company's equity holders.

(ii) Retained earnings

This reserve's purpose is to preserve the undistributed balance of retained earnings in order to fund expansion projects pursuant to the Group's investment plan.

(iii) Other comprehensive income

Other comprehensive income includes:

- a. cumulative translation adjustments on exchange differences arising from the translation of financial statements of foreign operations;
- b. the effective portion of exchange differences on the Group's net investment hedge in a foreign operation; and
- c. actuarial losses (gains) and measurement of retirement benefits.

The accompanying notes are an integral part of these consolidated annual financial statements.

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(b) Share capital

On June 27, 2024, the Company approved a capital return in the amount of USD 75,000 to its shareholders (USD 62,300 to VCI and USD 12,700 to McInnis), with no reduction in the number of outstanding Class A Common shares of the Company.

On the same date, the Company fully settled in cash the USD 12,700 owned to McInnis Holding. It was also decided to convert the USD 62,300 due to VCI into a shareholder loan, maturing on December 27, 2024 and bearing an interest rate of SOFR + 0.95%. The loan was fully paid off on December 27th, 2024.

On June 30, 2025, the Company approved a capital return in the amount of \$38.54 million to its shareholders (\$31.99 million to VCI and \$6.55 million to McInnis Holding Limited Partnership), with no reduction in the number of outstanding Class A Common shares of the Company.

On the same date, the Company fully settled in cash the \$31.99 million owed to VCI and the \$6.55 million owned to McInnis Holding Limited Partnership.

On December 22nd, 2025, the Company approved a capital return in the amount of USD 92,000 to its shareholders (USD 76,360 to VCI and USD 15,640 to McInnis Holding Limited Partnership), with no reduction in the number of outstanding Class A Common shares of the Company.

On the same date, the Company fully settled in cash the USD 76,360 owed to VCI and the USD 15,640 owned to McInnis Holding Limited Partnership.

As at December 31, 2025 the Company's fully subscribed and paid-up capital was USD 136,311 (December 31, 2024– USD 254,430), consisting of 1,000,000 Class A Common Shares (December 31, 2024 – 1,000,000 Class A Common Shares).

St. Marys Cement Inc. (Canada)

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(c) Other comprehensive income

	Accumulated foreign currency translation adjustment	Remeasurement of actuarial gains on retirement benefits	Hedge accounting of net investments	Other comprehensive income	Total accumulated other comprehensive income
Balance - December 31, 2023	285,452	-	(12,599)	(2,507)	270,346
Unrealized gain on net investment hedge, net of tax	-	-	(39,365)	-	(39,365)
Changes in fair value of financial assets at fair value through other comprehensive income	-	-	-	(32)	(32)
Remeasurement actuarial gains and losses on retirement benefits	-	1,970	-	-	1,970
Transfer of actuarial gains and losses on retirement benefits to retained earnings	-	(2,242)	-	-	(2,242)
Deferred taxes	-	272	-	-	272
Foreign currency translation	61,165	-	-	-	61,165
Balance - December 31, 2024	346,617	-	(51,964)	(2,539)	292,114
Unrealized gain on net investment hedge, net of tax	-	-	24,075	-	24,075
Changes in fair value of financial assets at fair value through other comprehensive income	-	-	-	(22)	(22)
Remeasurement actuarial gains and losses on retirement benefits	-	2,902	-	-	2,902
Transfer of actuarial gains and losses on retirement benefits to retained earnings	-	(3,692)	-	-	(3,692)
Deferred taxes	-	790	-	-	790
Foreign currency translation	(40,412)	-	-	-	(40,412)
Balance - December 31, 2025	306,205	-	(27,889)	(2,561)	275,755

The accompanying notes are an integral part of these consolidated annual financial statements.

25 Revenue from goods sold

(a) Accounting policies

Revenue is determined based on the amount that the Company expects to receive from the sale of products and services rendered in the normal course of the entity's business, less expected losses, and less any events that may impact the measurement of the transaction amount. Revenue is shown net of value added tax, returns, rebates and discounts, after eliminating sales among consolidated companies.

The Group recognizes revenue when: (i) there is a contract and/or any agreement for the Company to satisfy a performance obligation; (ii) the contract performance obligation is identifiable; (iii) the amount of revenue can be reliably measured and it can be allocated to each performance obligation; (iv) it is probable that future economic benefits will result from the transaction; (v) the performance obligations agreed with the counterparty are fulfilled and control over the goods or services is transferred to the counterparty; and (vi) specific criteria have been met for each of the activities of the Group.

The general practice of the Group is to recognize the revenue, and the associated costs, upon delivery of the products or rendering of services to its customers, or when the control is transferred to the customer:

- (i) Contracts with customers related to the sale of cement, aggregates and other include the performance obligation to deliver products to the customer. Thus, revenue is recognized when the performance obligation is fulfilled, i.e., at a point of time when the product is delivered to the customer;
- (ii) Concrete pouring services include the performance obligation to deliver ready-mix concrete according to specifications in relation to concrete resistance levels specified in the contract. Revenue is recognized when the performance obligation is fulfilled upon actual delivery of ready-mix concrete to the customer.

A contract liability is recognized when the Group has an obligation to transfer products or services to a customer from whom the aforementioned consideration has already been received. The recognition of the contractual liabilities occurs at the time when the consideration is received. It is recognized in revenue when the entity complies with the performance obligation. Such contract liabilities are presented as advances from customers.

For some contracts with customers, the Group provides retrospective volume rebates, which are settled in the form of cash or products to be delivered free of charge to said customers when certain established purchase volumes are reached. The Group applies the expected value method to estimate the variable consideration in the contract. The Group then applies the requirements on constraining estimates of variable consideration to determine the amount of variable consideration that can be included in the transaction price and recognized as revenue. A refund liability is recognized for the expected future rebates (i.e., the amount not included in the transaction price), according to the amount that the entity estimates to deliver to the customer. The Group bases its estimates on past history, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement. The Group updates its estimates of refund liabilities (and the corresponding change in the transaction price) at the end of each reporting period.

Notes to consolidated financial statements
For the years ended December 31, 2025 and 2024
 In thousands of U.S. dollars, unless otherwise stated

(b) Net revenue by product line

	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Cement	816,852	801,101
Ready-mix	621,932	584,193
Aggregates	112,147	114,030
Other	6,408	4,373
	<u>1,557,339</u>	<u>1,503,697</u>

(c) Breakdown

	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Gross sales		
Customers in Canada	435,417	492,074
Customers in USA	1,121,922	1,011,623
Revenue from goods sold	<u>1,557,339</u>	<u>1,503,697</u>

26 Expense by nature

	Note	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Employee benefit expense		344,757	326,734
Freight cost		157,269	156,274
Depreciation and amortization	17(b), 18(b) and 19(b)	191,130	179,407
Maintenance		148,720	129,912
Raw materials and consumables		169,334	154,019
Fuel costs		72,165	75,817
Electric power consumption		53,922	47,830
Services, miscellaneous		55,104	65,037
Taxes, fees and contributions		22,835	21,939
Information technology and communications		16,593	16,333
Insurance		11,164	10,330
Rents and leases		10,705	10,545
Utilities		5,441	4,763
Travel		6,230	6,735
Other expenses		85,651	78,709
		<u>1,351,020</u>	<u>1,284,384</u>
Reconciliation			
Cost of goods sold		1,243,238	1,174,516
Selling		31,382	37,296
General and administrative		76,400	72,572
		<u>1,351,020</u>	<u>1,284,384</u>

The accompanying notes are an integral part of these consolidated annual financial statements.

Notes to consolidated financial statements
For the years ended December 31, 2025 and 2024
 In thousands of U.S. dollars, unless otherwise stated

27 Wages and employee benefits expense

(a) Accounting policies

Provision is recognized for the expenses related to employee profit sharing. This provision is calculated based on qualitative and quantitative targets established by management and is recorded as "Employee benefits", in the consolidated statements of income and comprehensive income.

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognizes termination benefits at the earlier of the following dates: (i) when the Group can no longer withdraw the offer of those benefits; and (ii) when the entity recognizes costs for a restructuring that is within the scope of IAS 37 and involves the payment of termination benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

The Group recognizes a liability and an expense for bonuses, based on a formula that takes into consideration a combination of financial results and individual performance in relation to targets. The Group recognizes a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

(b) Analysis

	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Direct remuneration	245,280	232,141
Social charges	71,534	68,638
Benefits	27,943	25,955
	<u>344,757</u>	<u>326,734</u>

28 Other operating income

	Note	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Gain on sale of property, plant and equipment		5,562	6,957
Gain on business acquisition	32	1,094	-
Rental income		2,240	5,990
Recovery of insurance claims		6,440	2,431
Sales of carbon credits		2,592	1,739
Inventory obsolescence		(2,182)	(1,770)
Sales tax		2,002	644
Impairment (reversal) non-current assets		-	603
Other		1,925	831
		<u>19,673</u>	<u>17,425</u>

The accompanying notes are an integral part of these consolidated annual financial statements.

Notes to consolidated financial statements
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29 Financing expense, net

(a) Accounting policies

The Group's finance income and expense comprise:

- a. Interest income;
- b. Interest expenses;
- c. Net gains/losses on the disposal of available for sale financial assets;
- d. Net gains/losses on financial assets at fair value through profit or loss;
- e. Net gains/losses on foreign exchange variations on financial assets and liabilities;
- f. Fair value losses on contingent consideration classified as financial liability;
- g. Impairment of financial assets (other than trade receivables);
- h. Net gains/losses on hedge instruments recognized in profit or loss; and
- i. Certain reclassifications of net gains/losses previously recognized in other comprehensive income.

Interest income and expense are recognized in profit or loss using the effective interest rate.

(b) Analysis

	Note	01/01/2025 to 12/31/2025	01/01/2024 to 12/31/2024
Financial income			
A/R securitization fees income		9,081	7,807
Cross guarantee revenue		-	147
Interest income		2,355	5,441
Financial instruments		-	634
		<u>11,436</u>	<u>14,029</u>
Financial expense			
Interest expense, third party loans	20(b)	(39,950)	(41,370)
A/R securitization fees expenses		(18,324)	(28,337)
Cross guarantee expenses		(3,232)	(2,791)
Interest expense, leasing	19(c)	(10,357)	(8,823)
Premium paid on BOND repurchase		-	(6,050)
Bank charges and other financial results		(6,377)	(4,522)
Amortization of prepaid financing costs		(1,217)	(6,776)
Interest expense, related party loans		-	(2,014)
		<u>(79,457)</u>	<u>(100,682)</u>
Net foreign exchange			
		<u>3,521</u>	<u>(3,635)</u>
		<u>(64,500)</u>	<u>(90,289)</u>

30 Contingencies

The Group has contingent liabilities in respect of legal claims arising in the ordinary course of business. It is not anticipated that any material liabilities will arise from the contingent liabilities other than those already provided for.

The accompanying notes are an integral part of these consolidated annual financial statements.

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31 Insurance

The Group contracts different types of insurance, such as property risk and civil liability, to protect its assets against losses due to production interruptions and damage caused to third parties. Such policies have coverage and conditions considered by management as appropriate to the risks involved. For the main plants in Canada and the U.S., an All Risk policy is contracted for all the Group's assets, including coverage for losses due to production interruptions. The Group also has insurance for the civil liability of directors and officers at amounts considered appropriate by management.

32 Business combination – Ready-mix and Aggregate business acquisition

On May 31, 2025, VCNA Prairie LLC, a wholly owned subsidiary of VCNA based in Chicago, Illinois, USA entered into an agreement to acquire the net assets of Illinois based Rogers Ready Mix & Materials, Inc. and Rogers Transportation Services, Inc. Management accounted for the transaction as a business combination in accordance with IFRS 3 – Business Combinations. This transaction is aligned with our growth and positioning strategy and will allow the increase of our capacity to supply aggregates and ready-mix to clients from the construction and agriculture sectors in the state of Illinois.

Rogers Ready Mix & Materials, Inc. and Rogers Transportation Services, Inc. operates its business through seven operating units among aggregates and ready-mix, all located in the state of Illinois.

Details of the purchase consideration and the provisional assets and liabilities recognised as a result of the acquisition are as follows:

	Purchase consideration		
Cash paid			36,000
Price adjustment (working capital)			678
Total purchase consideration			<u>36,678</u>
	Provisional balances	As previously reported in Q3 2025	Fair value adjustments
Accounts receivable	2,448	2,425	23
Inventory	1,923	1,923	-
Property, Plant and Equipment	25,472	25,472	-
Intangible assets	8,263	7,603	660
Accounts payable	(334)	(399)	65
	<u>37,772</u>	<u>37,024</u>	<u>748</u>
Gain on investment acquisition	(1,094)	(434)	(660)
Total assets and liabilities	<u>36,678</u>	<u>36,590</u>	<u>88</u>

The gain on investment acquisition recognized related to the acquisitions arises from the Company's valuation of the business based on its fair value and was booked into "Other operating income (expense), net", in the Income Statement.

As stated in IFRS 3, the Company has 1 year to fulfill the purchase price allocation ("PPA") of the acquired assets and liabilities.

For the quarter ended on December 31, 2025, the Company updated the balances related to the acquisition based on the fair values included in the report from a third party engaged by the Company to assist with the valuations. The change to the balances previously reported related to fair value adjustments. As a result, the gain on investment acquisition increased to \$1,094.

The accompanying notes are an integral part of these consolidated annual financial statements.

(a) Acquisition-related costs

Acquisition-related costs of USD 591 are included in “Other operating income (expense), net” (Note 28) in profit or loss.

(b) Revenue and profit contribution

The acquired businesses contributed revenues of USD 28,635 and a net profit of USD 7,117 to the group for the period from May 1st, 2025 to December 31, 2025.

(c) Acquired receivables

The fair value of acquired trade receivables is USD 2,448. The gross contractual amount for trade receivables due is USD 2,463, with a loss allowance of USD 15 recognized on acquisition.



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