



VOTORANTIM CIMENTOS S.A.

Public-Held Company

CVM Code: 2718-9

CNPJ/MF n.º 01.637.895/0001-32

NIRE 35.300.370.554

NOTICE TO THE MARKET

Votorantim Cimentos S.A. ("Company" or "Issuer"), in accordance with Article 157, paragraph 4 of Law No. 6,404/76, as amended ("Corporation Law"), and CVM Resolution No. 44/2021, as amended, hereby informs the market in general that, at the Extraordinary Meeting of the Company's Board of Directors ("RCA") held on March 11, 2026, the issuance of the 20th (twentieth) series of simple debentures, non-convertible into shares, of the unsecured type, in a single series, for public distribution, of the Company, in the amount of R\$ 650,000,000.00 (six hundred and fifty million reais).

The Offering is carried out under the automatic registration procedure and, therefore, has not been and will not be submitted to prior review by any regulatory or self-regulatory entity, pursuant to Article 26, item V, letter "a", of CVM Resolution 160, and Article 27, item I, both of CVM Resolution 160, as it is a public offering of securities (i) representing debt of an issuer in operational phase with registration with the CVM, in category A; (ii) of debentures not convertible and not exchangeable into shares issued by the Issuer; and (iii) intended exclusively for professional investors, as defined in Articles 11 and 13 of CVM Resolution No. 30, dated May 11, 2021, as amended ("Professional Investors").

The other conditions of the Issuance, which are included in the RCA minutes, are available at the Company's headquarters and on the CVM (www.cvm.gov.br) and Company (<https://ri.votorantimcimentos.com.br/en/>) websites. This notice to the market is for informational purposes only, in accordance with current regulations, and does not constitute or should not be construed, under any circumstances, as an investment recommendation or solicitation or sales effort toward investors.

The Company reiterates its commitment to transparency of information to investors and the market in general and will inform any relevant updates on the subject..

São Paulo, March 11, 2026.

VOTORANTIM CIMENTOS S.A.

Antonio Miguel Sousa Pelicano

Chief Financial Officer and Investor Relations Officer