



**VOTORANTIM CIMENTOS S.A.**

**Public-Held Company**

**CVM Code: 2718-9**

**CNPJ/MF n.º 01.637.895/0001-32**

**NIRE 35.300.370.554**

**NOTICE TO THE MARKET**

Votorantim Cimentos S.A. ("Company"), in compliance with the provisions of article 33, section XXIX, of Resolution No. 80 of the Brazilian Securities and Exchange Commission ("CVM"), dated March 29, 2022, hereby informs the market in general that, at a meeting held on May 15, 2025, the Board of Directors approved the appointment of Mrs. Cristina Anne Betts as an independent member of the Company's Statutory Audit Committee ("Audit Committee"), for a unified term of 02 (two) years, which will be in effect until the date of the first meeting of the Board of Directors that occurs after the Annual General Meeting that deliberates on the Company's financial statements for the fiscal year to be ended on December 31, 2026. The respective summarized curriculum vitae of Mrs. Cristina Anne Betts is at the end of this announcement. By virtue of the appointment, the composition of the CAE is as follows: (i) Mr. Sérgio Ricardo Romani, as independent effective member and Coordinator; (ii) Mrs. Luciana Bacci Costa, as independent effective member; (iii) Mr. Luiz Antônio dos Santos Pretti, as independent effective member; and (iv) Cristina Anne Betts, as independent effective member.

**Brief CV of Ms. Cristina Anne Betts:**

**Cristina Anne Betts** holds a degree in Business Administration from FGV in 1991 and an MBA from INSEAD, in France. Ms. Cristina worked at Iguatemi S.A., where she held the position of CEO from 2021 to 2025, and CFO from 2008 to 2025. She also worked at TAM Linhas Aéreas S.A., from 2004 to 2008, where she held the position of Director of Strategic Planning and Controllershship and was also responsible for the Investor Relations area, among other activities. Before that, she worked at the strategic consultancy Bain, Banco Garantia and PriceWaterhouse. Ms. Cristina was also a board member of Contax S.A., Fleury S.A. and Associação Umame, and a fiscal advisor for Rumo S.A. She is currently a board member and coordinator of the Audit Committee of B3 S.A. In May 2025, Ms. Cristina became an independent member of the Company's Board of Directors.

The Company reiterates its commitment to providing transparent information to investors and the market in general.

São Paulo, May 26, 2025.

**VOTORANTIM CIMENTOS S.A.**

Antonio Miguel Sousa Pelicano

Chief Financial Officer and Investor Relations Officer