

GSH CORP PARTICIPAÇÕES S.A.

CNPJ 08.397.078/0001-01

NIRE 33300339779

**ATA DA REUNIÃO DO CONSELHO DE ADMINISTRAÇÃO
REALIZADA EM 31 DE OUTUBRO DE 2025**

1. **DATA, HORA E LOCAL:** Em 31 de outubro de 2025, às 11:00 horas, na sede social da GSH Corp Participações S.A., situada na cidade do Rio de Janeiro, estado do Rio de Janeiro, na Praia do Flamengo, nº 154, sala 1301, CEP 22.210-906 (“Companhia”).
2. **CONVOCAÇÃO E PRESENÇA:** Dispensadas as formalidades de convocação, nos termos do art. 124, §4º, da Lei nº 6.404, de 15 de dezembro de 1976, conforme alterada (“Lei das S.A.”), tendo em vista a presença da totalidade dos membros em exercício do Conselho de Administração da Companhia.
3. **MESA:** Presidente: Fernando de Oliveira Pinto; e Secretário: Luiz Ricardo Barbosa Galdi Delgado.
4. **ORDEM DO DIA:** Deliberar sobre **(i)** a renúncia apresentada pelo membro da Diretoria da Companhia; e **(ii)** a redistribuição dos cargos dos membros remanescentes da Diretoria da Companhia.
5. **DELIBERAÇÕES:** Após exame e discussão acerca dos itens constantes da ordem do dia, foram tomadas as seguintes deliberações:
 - (i)** consignar a renúncia do Sr. Rafael Ribeiro Madke, brasileiro, casado, farmacêutico, portador do documento de identidade RG nº 4054453123 (SSP/RS), inscrito no CPF/MF sob o nº 772.546.860-91, residente na cidade de Porto Alegre, Estado do Rio Grande do Sul, na Avenida Ipiranga nº 6681, Prédio 93, Unidade 101, Partenon, CEP 90619-900, ao cargo de diretor da Companhia.
 - (ii)** Os diretores remanescentes permanecem como membros da diretoria, ocupando os seguintes cargos, sem qualquer alteração em seus respectivos prazos de mandato:
 - (a)** o Sr. Eduardo Ferro de Carvalho, brasileiro, engenheiro, portador do documento de identidade emitido pelo Detran/RJ sob o nº 206344574, inscrito no CPF/MF sob o nº 101.345.197-01, domiciliado na cidade do Rio de Janeiro, Estado do Rio de Janeiro, na Praia do Flamengo, nº 154, 13º andar, Flamengo, CEP 22210-906, no cargo de Diretor Presidente;
 - (b)** o Sr. Marcos Aurélio Facciolli, brasileiro, casado, bacharel em ciências da computação, portador do documento de identidade RG nº 24192241-0 (SSP/SP), inscrito no

CPF/MF sob o nº 172.735.168-13, com domicílio da cidade de São Paulo, Estado de São Paulo, na Alameda Santos nº 905, salas 11 and 12, Cerqueira Cesar, CEP 01419-001, no cargo de Diretor Financeiro e de Relações com Investidores;

(c) o Sr. Leandro Felipe Figueiredo Dalmazzo, brasileiro, divorciado, físico, portador da carteira de identidade nº 28705338-6, (SSP/SP), inscrito no CPF/MF sob o nº 273.835.488-25, com domicílio na cidade de São Paulo, Estado de São Paulo, na Alameda Santos nº 905, salas 11 e 12, Cerqueira Cesar, CEP 01419-001, no cargo de Diretor sem designação específica; e

(d) o Sr. Carlos Henrique Delmonaco, brasileiro, divorciado, biomédico, portador da carteira de identidade nº 8.336.236-8 (SSP/SP), inscrito no CPF/MF sob o nº 982.147.728-34, domiciliado na cidade do Rio de Janeiro, Estado do Rio de Janeiro, na Praia do Flamengo, nº 154, 13º andar, Flamengo, CEP 22210-906, no cargo de Diretor sem designação específica.

Os Diretores remanescentes declaram, neste ato, sua expressa anuência em relação à alteração de e/ou permanência no cargo (conforme aplicável), bem como a permanência na Diretoria da Companhia. Além disso, indicam expressamente que permanece válida a declaração apresentada no momento se suas respectivas posses indicando que, sob as penas da lei, não estão impedidos, por lei especial, de exercer a administração de sociedades, e nem condenados ou sob efeitos de condenação, a pena que vede, ainda que temporariamente, o acesso a cargos públicos; ou por crime falimentar, de prevaricação, peita ou suborno, concussão, peculato; ou contra a economia popular, contra o sistema financeiro nacional, contra as normas de defesa da concorrência, contra as relações de consumo, a fé pública ou a propriedade.

6. **ENCERRAMENTO**: Por fim, a palavra foi concedida àqueles que dela quisessem fazer uso, não existindo manifestações. Nada mais havendo a tratar, foi lavrada ata na forma de sumário, a qual lida e achada conforme, foi por todos assinada.

Certifico que a presente confere com o original lavrado no livro próprio.

Rio de Janeiro/RJ, 31 de outubro de 2025.

(Assinaturas seguem na próxima página)

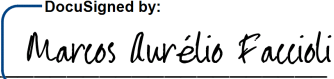

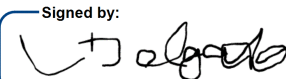

(Restante da página intencionalmente deixada em branco)

(Página de assinatura da Ata de Reunião do Conselho de Administração da GSH Corp
Participações S.A. realizada em 31 de outubro de 2025)

Mesa:

<p>Signed by:  1C77984633144C5... Fernando de Oliveira Pinto Presidente</p>	<p>Signed by:  8541443D057A41F... Luiz Ricardo Barbosa Galdi Delgado Secretário</p>
--	--

Conselheiros Presentes:

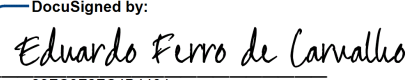
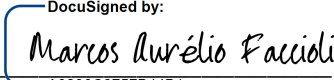
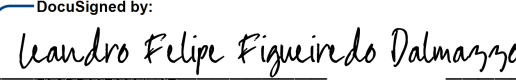
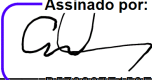
<p>DocuSigned by:  A8286C2757B44B1... MARCOS AURÉLIO FACCIOLI</p>	<p>Signed by:  1C77984633144C5... FERNANDO DE OLIVEIRA PINTO</p>
<p>Signed by:  8541443D057A41F... LUIZ RICARDO BARBOSA GALDI DELGADO</p>	<p>Signed by:  5F3D53CBA3A441F... CARLOS ALBERTO COELHO GOUVEIA FILHO</p>

Diretor Renunciante:

Assinado por:

2785AE640AUE484...
RAFAEL RIBEIRO MADKE

Diretores Remanescentes:

<p>DocuSigned by:  33FC0F2FC4B4404... EDUARDO FERRO DE CARVALHO</p>	<p>DocuSigned by:  A8286C2757B44B1... MARCOS AURÉLIO FACCIOLI</p>
<p>DocuSigned by:  79CDB88E890A40E... LEANDRO FELIPE FIGUEIREDO DALMAZZO</p>	<p>Assinado por:  B573267F158F462... CARLOS HENRIQUE DELMONACO</p>

Certificate Of Completion

Envelope Id: 8530E7AA-654E-480F-9827-7E54617CE8DB

Status: Completed

Subject: Complete with Docusign: Project George - RCA de Fechamento (v.sign-off) (GSH)(55665762.3).docx

Source Envelope:

Document Pages: 3

Signatures: 11

Envelope Originator:

Certificate Pages: 7

Initials: 0

LRE - Luana Arone de Miranda

AutoNav: Enabled

Rua Hungria 1.100

Envelopeld Stamping: Enabled

São Paulo, SP 01455-906

Time Zone: (UTC-03:00) Brasilia

lamiranda@pn.com.br

IP Address: 187.72.224.129

Record Tracking

Status: Original

Holder: LRE - Luana Arone de Miranda

Location: DocuSign

10/29/2025 8:55:21 PM

lamiranda@pn.com.br


Signer Events

Carlos Alberto Coelho Gouveia Filho

cgouveia@cvc.com

Security Level: Email, Account Authentication
(None)

Signature

Signed by:

5F3D53CBA3A441F...

Signature Adoption: Drawn on Device
Using IP Address: 163.116.224.99

Timestamp

Sent: 10/30/2025 2:41:48 PM

Viewed: 10/31/2025 9:05:15 AM

Signed: 10/31/2025 9:05:38 AM

Electronic Record and Signature Disclosure:

Accepted: 10/31/2025 9:05:15 AM

ID: 8f51899e-0f8c-4d51-9032-389974c977e7


CARLOS HENRIQUE DELMONACO

carlos.delmonaco@grupogsh.com

Diretor

Gsh

Security Level: Email, Account Authentication
(None)

Assinado por:

B573267F158F462...

Signature Adoption: Drawn on Device
Using IP Address: 177.26.234.179
Signed using mobile

Sent: 10/30/2025 2:41:49 PM

Viewed: 10/30/2025 3:04:54 PM

Signed: 10/30/2025 3:05:49 PM

Electronic Record and Signature Disclosure:

Accepted: 9/13/2024 6:38:57 PM

ID: bc8014d2-d35f-4c5c-89d5-29733c9c99d9


Eduardo Ferro de Carvalho

eduardo.ferro@grupogsh.com

Diretor

GSH CORP

Security Level: Email, Account Authentication
(None)

DocuSigned by:

33FC0F2FC4B4404...

Signature Adoption: Pre-selected Style
Using IP Address: 177.26.239.168
Signed using mobile

Sent: 10/30/2025 2:41:50 PM

Viewed: 10/30/2025 4:15:55 PM

Signed: 10/30/2025 4:16:20 PM

Electronic Record and Signature Disclosure:

Accepted: 9/16/2024 2:28:24 PM

ID: bb73fca7-d111-4290-8d24-fcb9a2496f05

FERNANDO DE OLIVEIRA PINTO

fpinto@cvc.com

Partner

Security Level: Email, Account Authentication
(None)

Signed by:

1C77984633144C5...

Signature Adoption: Pre-selected Style
Using IP Address: 163.116.228.53

Sent: 10/30/2025 2:41:51 PM


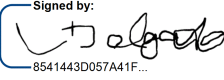
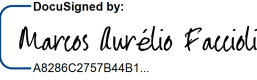

Viewed: 10/31/2025 9:49:29 AM


Signed: 10/31/2025 9:49:58 AM

Electronic Record and Signature Disclosure:

Accepted: 10/31/2025 9:49:29 AM

ID: 41aa5dcf-d3fb-4dae-8d6a-a44abb97187d

Signer Events	Signature	Timestamp
<p>Leandro Felipe Figueiredo Dalmazzo leandro.dalmazzo@grupogsh.com Security Level: Email, Account Authentication (None)</p> <p>Electronic Record and Signature Disclosure: Accepted: 10/30/2025 4:21:27 PM ID: f5d044c0-5db6-46d6-8ccc-3a671d89fc27</p>	<p>DocuSigned by:  79CDB68E890A40E...</p> <p>Signature Adoption: Pre-selected Style Using IP Address: 2804:18:1921:5dc1:7dc0:9dd1:650b:2220 Signed using mobile</p>	<p>Sent: 10/30/2025 2:41:50 PM Viewed: 10/30/2025 4:21:27 PM Signed: 10/30/2025 4:21:38 PM</p>
<p>Luiz Ricardo Barbosa Galdi Delgado ldelgado@cvc.com Security Level: Email, Account Authentication (None)</p> <p>Electronic Record and Signature Disclosure: Accepted: 10/31/2025 9:05:59 AM ID: 398013fb-8037-4665-aaf2-e57a5481f300</p>	<p>Signed by:  8541443D057A41F...</p> <p>Signature Adoption: Drawn on Device Using IP Address: 163.116.233.180</p>	<p>Sent: 10/30/2025 2:41:49 PM Viewed: 10/30/2025 7:37:06 PM Signed: 10/31/2025 9:06:13 AM</p>
<p>Marcos Aurélio Faccioli marcos.faccioli@grupogsh.com Security Level: Email, Account Authentication (None)</p> <p>Electronic Record and Signature Disclosure: Accepted: 4/16/2025 6:33:04 AM ID: aa8a2118-e59d-45f3-a6a6-491d2ad74ed2</p>	<p>DocuSigned by:  A8286C2757B44B1...</p> <p>Signature Adoption: Pre-selected Style Using IP Address: 189.62.47.51</p>	<p>Sent: 10/30/2025 2:41:54 PM Viewed: 10/30/2025 5:34:31 PM Signed: 10/30/2025 5:34:51 PM</p>
<p>Rafael Ribeiro Madke madke@r2pharma.com Security Level: Email, Account Authentication (None)</p> <p>Electronic Record and Signature Disclosure: Accepted: 10/30/2025 3:07:28 PM ID: 7edaa766-88f6-4483-8f99-e9ccfd938c93</p>	<p>Assinado por:  2785AE640A0E484...</p> <p>Signature Adoption: Pre-selected Style Using IP Address: 200.182.133.130</p>	<p>Sent: 10/30/2025 2:41:52 PM Viewed: 10/30/2025 3:07:28 PM Signed: 10/30/2025 3:09:22 PM</p>

In Person Signer Events	Signature	Timestamp
Editor Delivery Events	Status	Timestamp
Agent Delivery Events	Status	Timestamp
Intermediary Delivery Events	Status	Timestamp
Certified Delivery Events	Status	Timestamp
<p>Luana Arone de Miranda lamiranda@pn.com.br Security Level: Email, Account Authentication (None)</p>	<p></p> <p>Using IP Address: 2804:14c:43:8005:cc44:e4f2:1d7a:acb5</p>	<p>Sent: 10/30/2025 2:41:53 PM Viewed: 10/31/2025 2:35:30 AM</p>

Certified Delivery Events	Status	Timestamp
Electronic Record and Signature Disclosure: Not Offered via DocuSign Marcelo de Arruda Botelho da Veiga Turco mturco@pn.com.br Security Level: Email, Account Authentication (None)	<div style="border: 2px solid blue; padding: 5px; text-align: center; font-weight: bold; color: blue;">VIEWED</div> Using IP Address: 177.138.222.182	Sent: 10/30/2025 2:41:52 PM Viewed: 10/31/2025 12:13:50 AM
Electronic Record and Signature Disclosure: Not Offered via DocuSign Stephanie King stephanie@eskenazi.com.br Security Level: Email, Account Authentication (None)	<div style="border: 2px solid blue; padding: 5px; text-align: center; font-weight: bold; color: blue;">VIEWED</div> Using IP Address: 189.112.204.129	Sent: 10/30/2025 2:41:54 PM Viewed: 10/30/2025 2:50:12 PM
Electronic Record and Signature Disclosure: Accepted: 10/30/2025 2:50:12 PM ID: b7aef2cb-39e5-4132-b198-70a17dde4bfe		

Carbon Copy Events	Status	Timestamp
Camila Carvalho Gomes ccgomes@pn.com.br Security Level: Email, Account Authentication (None)	<div style="border: 2px solid blue; padding: 5px; text-align: center; font-weight: bold; color: blue;">COPIED</div>	Sent: 10/30/2025 2:41:55 PM
Electronic Record and Signature Disclosure: Accepted: 10/24/2025 7:12:00 PM ID: 3a5e693d-9358-49e6-b0a8-8c4737f01ed2		
Daniel Fermann daniel.fermann@mattosfilho.com.br Security Level: Email, Account Authentication (None)	<div style="border: 2px solid blue; padding: 5px; text-align: center; font-weight: bold; color: blue;">COPIED</div>	Sent: 10/30/2025 2:41:51 PM
Electronic Record and Signature Disclosure: Not Offered via DocuSign		
Marcelo Trindade Matos de Andrade marcelo.andrade@mattosfilho.com.br Advogado Mattos Filho Advogados Security Level: Email, Account Authentication (None)	<div style="border: 2px solid blue; padding: 5px; text-align: center; font-weight: bold; color: blue;">COPIED</div>	Sent: 10/30/2025 2:41:53 PM
Electronic Record and Signature Disclosure: Accepted: 10/30/2025 3:14:50 PM ID: b87db597-775d-454f-a48f-89943e091a4c		
Ricardo Busana Galvão Bueno rbueno@pn.com.br Security Level: Email, Account Authentication (None)	<div style="border: 2px solid blue; padding: 5px; text-align: center; font-weight: bold; color: blue;">COPIED</div>	Sent: 10/30/2025 2:41:55 PM
Electronic Record and Signature Disclosure: Accepted: 9/30/2025 8:11:23 PM ID: 94fb842f-1b72-450e-a6f3-f46f43b91a2d		
Verônica Pinheiro de Siqueira Távora Maia veronica.tavora@mattosfilho.com.br Security Level: Email, Account Authentication (None)	<div style="border: 2px solid blue; padding: 5px; text-align: center; font-weight: bold; color: blue;">COPIED</div>	Sent: 10/30/2025 2:41:52 PM
Electronic Record and Signature Disclosure: Accepted: 7/9/2024 10:29:45 AM ID: 44471cfe-c324-4ba9-9aec-17b8e9fcc7d4		

Witness Events	Signature	Timestamp
-----------------------	------------------	------------------

Notary Events	Signature	Timestamp
----------------------	------------------	------------------

Envelope Summary Events	Status	Timestamps
--------------------------------	---------------	-------------------

Envelope Sent	Hashed/Encrypted	10/30/2025 2:41:55 PM
Certified Delivered	Security Checked	10/30/2025 2:50:12 PM
Signing Complete	Security Checked	10/30/2025 3:09:22 PM
Completed	Security Checked	10/31/2025 9:49:58 AM

Payment Events	Status	Timestamps
-----------------------	---------------	-------------------

Electronic Record and Signature Disclosure

ELECTRONIC RECORD AND SIGNATURE DISCLOSURE

From time to time, Pinheiro Neto Advogados (we, us or Company) may be required by law to provide to you certain written notices or disclosures. Described below are the terms and conditions for providing to you such notices and disclosures electronically through the DocuSign system. Please read the information below carefully and thoroughly, and if you can access this information electronically to your satisfaction and agree to this Electronic Record and Signature Disclosure (ERSD), please confirm your agreement by selecting the check-box next to 'I agree to use electronic records and signatures' before clicking 'CONTINUE' within the DocuSign system.

Getting paper copies

At any time, you may request from us a paper copy of any record provided or made available electronically to you by us. You will have the ability to download and print documents we send to you through the DocuSign system during and immediately after the signing session and, if you elect to create a DocuSign account, you may access the documents for a limited period of time (usually 30 days) after such documents are first sent to you. After such time, if you wish for us to send you paper copies of any such documents from our office to you, you will be charged a \$0.00 per-page fee. You may request delivery of such paper copies from us by following the procedure described below.

Withdrawing your consent

If you decide to receive notices and disclosures from us electronically, you may at any time change your mind and tell us that thereafter you want to receive required notices and disclosures only in paper format. How you must inform us of your decision to receive future notices and disclosure in paper format and withdraw your consent to receive notices and disclosures electronically is described below.

Consequences of changing your mind

If you elect to receive required notices and disclosures only in paper format, it will slow the speed at which we can complete certain steps in transactions with you and delivering services to you because we will need first to send the required notices or disclosures to you in paper format, and then wait until we receive back from you your acknowledgment of your receipt of such paper notices or disclosures. Further, you will no longer be able to use the DocuSign system to receive required notices and consents electronically from us or to sign electronically documents from us.

All notices and disclosures will be sent to you electronically

Unless you tell us otherwise in accordance with the procedures described herein, we will provide electronically to you through the DocuSign system all required notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you during the course of our relationship with you. To reduce the chance of you inadvertently not receiving any notice or disclosure, we prefer to provide all of the required notices and disclosures to you by the same method and to the same address that you have given us. Thus, you can receive all the disclosures and notices electronically or in paper format through the paper mail delivery system. If you do not agree with this process, please let us know as described below. Please also see the paragraph immediately above that describes the consequences of your electing not to receive delivery of the notices and disclosures electronically from us.

How to contact Pinheiro Neto Advogados:

You may contact us to let us know of your changes as to how we may contact you electronically, to request paper copies of certain information from us, and to withdraw your prior consent to receive notices and disclosures electronically as follows:

To contact us by email send messages to: lmalandrin@pn.com.br

To advise Pinheiro Neto Advogados of your new email address

To let us know of a change in your email address where we should send notices and disclosures electronically to you, you must send an email message to us at lmalandrin@pn.com.br and in the body of such request you must state: your previous email address, your new email address. We do not require any other information from you to change your email address.

If you created a DocuSign account, you may update it with your new email address through your account preferences.

To request paper copies from Pinheiro Neto Advogados

To request delivery from us of paper copies of the notices and disclosures previously provided by us to you electronically, you must send us an email to lmalandrin@pn.com.br and in the body of such request you must state your email address, full name, mailing address, and telephone number. We will bill you for any fees at that time, if any.

To withdraw your consent with Pinheiro Neto Advogados

To inform us that you no longer wish to receive future notices and disclosures in electronic format you may:

- i. decline to sign a document from within your signing session, and on the subsequent page, select the check-box indicating you wish to withdraw your consent, or you may;
- ii. send us an email to lmalandrin@pn.com.br and in the body of such request you must state your email, full name, mailing address, and telephone number. We do not need any other information from you to withdraw consent.. The consequences of your withdrawing consent for online documents will be that transactions may take a longer time to process..

Required hardware and software

The minimum system requirements for using the DocuSign system may change over time. The current system requirements are found here: <https://support.docusign.com/guides/signer-guide-signing-system-requirements>.

Acknowledging your access and consent to receive and sign documents electronically

To confirm to us that you can access this information electronically, which will be similar to other electronic notices and disclosures that we will provide to you, please confirm that you have read this ERSD, and (i) that you are able to print on paper or electronically save this ERSD for your future reference and access; or (ii) that you are able to email this ERSD to an email address where you will be able to print on paper or save it for your future reference and access. Further, if you consent to receiving notices and disclosures exclusively in electronic format as described herein, then select the check-box next to ‘I agree to use electronic records and signatures’ before clicking ‘CONTINUE’ within the DocuSign system.

By selecting the check-box next to ‘I agree to use electronic records and signatures’, you confirm that:

- You can access and read this Electronic Record and Signature Disclosure; and
- You can print on paper this Electronic Record and Signature Disclosure, or save or send this Electronic Record and Disclosure to a location where you can print it, for future reference and access; and
- Until or unless you notify Pinheiro Neto Advogados as described above, you consent to receive exclusively through electronic means all notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you by Pinheiro Neto Advogados during the course of your relationship with Pinheiro Neto Advogados.